

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
THE COMMONWEALTH OF PUERTO RICO, *et al.*,  
Debtors.<sup>1</sup>  
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**FOURTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2018 THROUGH SEPTEMBER 30, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")  
Authorized to Provide  
Professional Services to: Debtor  
Period for which compensation  
and reimbursement is sought: June 1, 2018 through September 30, 2018  
Amount of compensation sought  
as actual, reasonable and necessary: \$2,373,633.63  
Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$199,003.27  
This is a: \_\_\_\_\_ monthly X interim \_\_\_\_\_ final application.  
This is Ankura's Fourth Interim Fee Application in this case.

<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor's respective Title III case number and the last four (4) digits of each Debtor's federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation ("COFINA") (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority ("HTA") (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico ("ERS") (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

### Summary of Fees by Month

Compensation Period	Fees	Expenses	Total Fees and Expenses	Puerto Rico Tax	Amount Paid to Ankura	Total Outstanding
6/1/17 - 6/30/17	\$ 400,000.00	\$ -	\$ 400,000.00	\$ (6,000.00)	\$ (400,000.00)	\$ (6,000.00)
7/1/17 - 7/31/17	261,848.50	11,406.94	273,255.44	(3,927.73)	(247,070.59)	22,257.12
8/1/17 - 8/31/17	891,030.00	43,987.60	935,017.60	(13,365.45)	(845,914.60)	75,737.55
9/1/17 - 9/30/17	408,875.50	8,409.75	417,285.25	(6,133.13)	(376,397.70)	34,754.42
<b>First Interim Fee Period</b>	<b>1,961,754.00</b>	<b>63,804.29</b>	<b>2,025,558.29</b>	<b>(29,426.31)</b>	<b>(1,869,382.89)</b>	<b>126,749.09</b>
Voluntary Reduction <sup>(1)</sup>	(35,983.94)	-	(35,983.94)	539.76	-	(35,444.18)
Voluntary Reduction	(26,483.70)	-	(26,483.70)	397.26	-	(26,086.44)
<b>First Interim Fee Period, Net</b>	<b>\$ 1,899,286.36</b>	<b>\$ 63,804.29</b>	<b>\$ 1,963,090.65</b>	<b>\$ (28,489.30)</b>	<b>\$ (1,869,382.89)</b>	<b>\$ 65,218.46</b>
10/1/17 - 10/31/17	\$ 920,727.50	\$ 23,279.52	\$ 944,007.02	\$ (13,810.91)	\$ (851,934.27)	\$ 78,261.84
11/1/17 - 11/30/17	925,751.50	45,072.70	970,824.20	(13,886.27)	(878,249.05)	78,688.88
12/1/17 - 12/31/17	1,123,915.50	55,801.71	1,179,717.21	(16,858.73)	(1,067,325.66)	95,532.82
1/1/18 - 1/31/18	967,584.50	51,303.17	1,018,887.67	(14,513.77)	(922,129.22)	82,244.68
<b>Second Interim Fee Period</b>	<b>\$ 3,937,979.00</b>	<b>\$ 175,457.10</b>	<b>\$ 4,113,436.10</b>	<b>\$ (59,069.69)</b>	<b>\$ (3,719,638.20)</b>	<b>\$ 334,728.22</b>
2/1/18 - 2/28/18	\$ 805,142.50	\$ 51,269.19	\$ 856,411.69	\$ (12,077.14)	\$ (775,897.44)	\$ 68,437.11
3/1/18 - 3/31/18	544,363.50	39,235.32	583,598.82	(8,165.45)	(529,162.47)	46,270.90
4/1/18 - 4/30/18	324,355.50	18,807.88	343,163.38	(4,865.33)	(310,727.83)	27,570.22
5/1/18 - 5/31/18	328,462.00	18,905.21	347,367.21	(4,926.93)	(314,521.01)	27,919.27
<b>Third Interim Fee Period</b>	<b>\$ 2,002,323.50</b>	<b>\$ 128,217.60</b>	<b>\$ 2,130,541.10</b>	<b>\$ (30,034.85)</b>	<b>\$ (1,930,308.75)</b>	<b>\$ 170,197.50</b>
6/1/18 - 6/30/18	\$ 405,703.25	\$ 40,304.45	\$ 446,007.70	\$ (6,085.55)	\$ (405,437.38)	\$ 34,484.77
7/1/18 - 7/31/18	563,488.33	45,712.51	609,200.85	(8,452.33)	-	600,748.52
8/1/18 - 8/31/18	754,947.25	74,088.76	829,036.01	(11,324.21)	-	817,711.80
9/1/18 - 9/30/18	649,494.79	38,897.55	688,392.34	(9,742.42)	-	678,649.92
<b>Fourth Interim Fee Period</b>	<b>\$ 2,373,633.63</b>	<b>\$ 199,003.27</b>	<b>\$ 2,572,636.90</b>	<b>\$ (35,604.50)</b>	<b>\$ (405,437.38)</b>	<b>\$ 2,131,595.01</b>
<b>TOTAL</b>	<b>\$ 10,213,222.49</b>	<b>\$ 566,482.26</b>	<b>\$ 10,779,704.75</b>	<b>\$ (153,198.34)</b>	<b>\$ (7,924,767.22)</b>	<b>\$ 2,701,739.19</b>

(1) Voluntary reduction pursuant to Omnibus Order Allowing Interim Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses for the First Interim Compensation Period from May 3 Through September 30, 2017 (Docket #2911).

Dated: San Juan, Puerto Rico  
November 21, 2018

ANKURA CONSULTING GROUP, LLC



By: \_\_\_\_\_

Fernando Batlle  
ANKURA CONSULTING GROUP, LLC  
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UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

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In re: PROMESA  
Title III  
THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO No. 17 BK 3283-LTS  
as representative of  
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**FOURTH INTERIM FEE APPLICATION OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR  
THE PERIOD JUNE 1, 2018 THROUGH SEPTEMBER 30, 2018**

The Fourth Interim Fee Application (“Application”) for Compensation for  
Services Rendered and Reimbursement of Expenses includes the period June 1, 2018 through  
September 30, 2018 (“**the Fourth Interim Fee Period**”) of Ankura Consulting Group, LLC  
 (“**Ankura**” or “**Applicant**”), financial advisor to the Commonwealth of Puerto Rico (the  
 “**Commonwealth**”), collectively the “**Debtors**”, respectfully represents as follows:

**Introduction**

1. By this Application, Ankura seeks allowance of compensation for professional  
services rendered as financial advisor to the Debtors for the Fourth Interim Fee Period in the

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

amount of \$2,373,633.63 and actual and necessary out-of-pocket expenses of \$199,003.27. In support of this Application, Applicant represents as follows:

2. The United States District Court for the District of Puerto Rico (the “Court”) has subject matter jurisdiction over this matter pursuant to PROMESA section 306(a).
3. Venue is proper pursuant to PROMESA section 307(a).
4. The statutory bases for the relief requested herein are PROMESA section 317 and Bankruptcy Code section 105(a), made applicable in the Title III Case pursuant to PROMESA section 301(a).

### **Background**

5. On June 30, 2016, the Oversight Board was established under PROMESA section 101(b). On August 31, 2016, President Obama appointed the Oversight Board’s seven voting members.

6. Pursuant to PROMESA section 315, “[t]he Oversight Board in a case under this title is the representative of the debtor” and “may take any action necessary on behalf of the debtor to prosecute the case of the debtor, including filing a petition under section 304 of [PROMESA] . . . or otherwise generally submitting filings in relation to the case with the court.”

7. On September 30, 2016, the Oversight Board designated the Commonwealth as a “covered entity” under PROMESA section 101(d).

8. On May 3, 2017 (the “Petition Date”), the Oversight Board issued a restructuring certification pursuant to PROMESA sections 104(j) and 206 and filed a voluntary petition for relief for the Commonwealth in the District Court pursuant to PROMESA section 304(a), commencing a case under Title III thereof (the “Commonwealth’s Title III Case”).

9. Background information regarding the Commonwealth and its instrumentalities,

and the commencement of the Commonwealth's Title III Case, is contained in the Notice of Statement of Oversight Board in Connection with PROMESA Title III Petition [ECF No. 1], attached to the Commonwealth's Title III petition.

**Applicant's Interim Compensation**

10. For the convenience of this Court and all parties-in-interest, the following exhibits are attached hereto:

- i. **Exhibit A** – Certification of Fernando Batlle,
- ii. **Exhibit B** – Summary of Total Hours and Fees by Task Code for the Fourth Interim Fee Period,
- iii. **Exhibit C** – Summary of Hours and Fees by Professional for the Fourth Interim Fee Period,
- iv. **Exhibit D** – Summary of Expenses by Category in the Fourth Interim Fee Period,
- v. **Exhibit E** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period June 1, 2018 through June 30, 2018,
- vi. **Exhibit F** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period July 1, 2018 through July 31, 2018,
- vii. **Exhibit G** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period August 1, 2018 through August 31, 2018, and,
- viii. **Exhibit H** – Monthly Fee Statement of Ankura Consulting Group, LLC for Compensation for Services and Reimbursement of Expenses as Financial Advisor to the Debtor, for the Period September 1, 2018 through September 30, 2018.

11. Consistent with the professional services agreement by and between Applicant and the Commonwealth, Applicant will not seek payment of travel time which has been excluded from the billable fees included herein.

12. Consistent with other matters and the guidance provided by the Court and the fee examiner, the Applicant has elected to institute certain restrictions with respect to out-of-pocket expenses. As a result of these restrictions, Applicant will not seek reimbursement of \$57,611.08 in expenses incurred during the Fourth Interim Fee Period.

13. There is no agreement or understanding between Applicant and any other person for the sharing of compensation to be received for services rendered in these Title III Cases.

#### **Summary of Services**

14. To provide an orderly and meaningful summary of the services rendered by Applicant during the Fourth Interim Fee Period, Applicant established, in accordance with the guidelines and its internal billing procedures, separate task codes. The following is a summary of the most significant services provided by Applicant during the Fourth Interim Fee Period.

15. Detailed time descriptions of the Applicant's professionals are included in each of the monthly fee statements attached hereto as Exhibits E, F, G and H.

- i. **Fiscal Plan and Operational Related Matters – 2,966.8 Hours; \$1,800,550.00 Fees.** First, the Applicant has included in this work stream all time specifically related to the development of the fiscal plan, including any amendments and/or revisions thereof as required by the Oversight Board. With respect to the fiscal plan, the Applicant worked directly with the Debtors and the Debtors' other advisors in the development of the Commonwealth's fiscal plan, including design, collecting key input sources, preparing supporting analyses and proposed measures and other documentation that supports the plan. The Applicant prepared analyses for, but not limited to, the following: i) macroeconomic outlook; ii) disaster relief funding and associated analyses; iii) operational trends and financial performance; iv) tax compliance and revenue measures; v) structural reforms; and vii) baseline revenues and expenses analyses. To support such analysis the Applicant incurred considerable time related to meetings and discussions with the Debtor and Debtor management. In addition to the fiscal

plan, the Applicant assisted with the refinement of an operational rightsizing plan for the Commonwealth of Puerto Rico. The refinement of the operational rightsizing plan was prepared in direct consultation with representatives of the Commonwealth of Puerto Rico and required Applicant to participate in numerous planning sessions with Commonwealth personnel, as well as participate in meetings and on conference calls with representatives of individual government agencies and entities and their consultants including the Fiscal Agency and Financial Advisory Authority (“AAFAF”), Department of Health (“DoH”), Department of Education (“DoE”), Department of Corrections (“DoC”), Department of Public Safety (“DPS”), Treasury Department (“Hacienda”), Public Private Partnership Authority (“P3”), The Puerto Rico Planning Board, Health Insurance Administration of Puerto Rico (ASES) and Office of Management and Budget (“OMB”).

During this period, Applicant constantly interacted with FOMB advisors as multiple iterations of the fiscal plan were evaluated and the Oversight Board and its advisors provided feedback and clarifications about the Government’s assumptions. This work entailed a myriad of economic and financial analyses in order to reconcile, bridge and understand major differences in key fiscal plan assumptions between various iterations of the fiscal plan. Key areas of focus are baseline, macroeconomic forecasts, and measures including tax reform, labor reform, incentive code and government rightsizing.

Second, the Applicant included in this work stream time incurred developing the fiscal plan implementation framework and execution of mentioned framework with respect to all fiscal plan initiatives, including fiscal measures and structural reform. The Applicant worked directly with the Debtors in the development of the implementation framework including: i.) implementation team organizational structure; ii.) communication of implementation process; and iii.) coordination of implementation reporting packages required by the Financial and Oversight Management Board. In addition, the Applicant included in this workstream the execution of Fiscal Plan implementation including i) assessing and providing feedback on implementation plans, ii) assisting various agencies with the development of implementation plans, and iii) assessing and providing feedback on agency monthly reporting packages. Lastly, the applicant participated in meetings with AAFAF, the FOMB and its advisors and various agencies to help refine both implementation plans and the implementation planning and reporting process.

Finally, Applicant has included in this work stream time incurred preparing for and participating in meetings and/or conference calls with the management of the Debtors, the Debtor’s other advisors, the Governor, the Financial Management Oversight Board and the oversight board’s professionals, and other parties-in-interest. The time incurred to prepare for and participate in these meetings and conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

- ii. **Debt Restructuring – Title III – 375.1 Hours; \$267,720.00 Fees.** The

Application incurred in this workstream time incurred developing strategies for the debt restructuring of Commonwealth entities in Title III under PROMESA including, but not limited to, the Commonwealth as a whole (the “Commonwealth”), Puerto Rico Electric Power Authority (“PREPA”), Puerto Rico Highway and Transportation Authority (“HTA”). First, the Applicant has worked closely with the Debtors and the Debtors’ advisors in evaluating the amount and nature of claims against each of the Title III debtors as well as sources of recovery for Title III debtor creditors. The Applicant has also prepared various analyses including multiple scenarios to support various debt restructuring proposals and/or analyze proposals made by the various creditor groups. Second, the Applicant has included in the workstream time incurred as a result of participating in meetings with the Debtors and the Debtors’ advisors, the FOMB and its advisors and various creditor groups and their advisors.

- iii. **Debt Restructuring – Title VI – 427.9 Hours; \$210,131.79 Fees.** The Application incurred in this workstream time incurred developing strategies for the debt restructuring of Title VI entities. First, the Applicant spent a significant amount of time preparing a long-term business plan and restructuring scenarios for the restructuring of PRIDCO. The PRIDCO business plan development and restructuring scenario development entailed in depth due diligence since there was limited analysis readily available and the Applicant participating in meetings with both the PRIDCO management team and various members of AAFAF to share findings. Second, this workstream includes time incurred developing strategies for the debt restructuring of agencies under Title VI of PROMESA including, but not limited to, Puerto Rico Infrastructure Financing Authority (“PRIFA”), Puerto Rico Ports Authority (“Ports”) and The University of Puerto Rico (“UPR”).
- iv. **Other Title III Matters – 126.7 Hours; \$64,243.50 Fees.** The Applicant incurred time preparing and filing monthly fee statements and quarterly fee applications in compliance with court orders and other guidelines.

**Other Matters – 42.6 Hours; \$30,988.33 Fees.** The Applicant has included time related to the following: i) preparing for and participating in meetings or on conference calls with the Financial Oversight and Management Board and/or their advisors, the Unsecured Creditors Committee’s advisors, as well as other parties-in-interest and/or their advisors, ii) preparing for and participating in weekly working group meetings with representatives of McKinsey, and iii) preparing for and attending meetings with other parties-in-interest. The Applicant believes that the time incurred preparing for and participating in these meetings and/or conference calls is essential to moving the case forward in a timely fashion as well as addressing and resolving matters with the various parties-in-interest.

#### **Applicant’s Requested Compensation and Expenses Should be Allowed**

- 16. Section 317 of PROMESA provides for interim compensation of professionals and



incorporates the substantive standards of section 316 of PROMESA to govern the Court's award of such compensation. Section 316 of PROMESA provides that a court may award a professional employed by the debtor (in the debtor's sole discretion) "reasonable compensation for actual necessary services rendered . . . and reimbursement for actual, necessary expenses." Section 316 also sets forth the criteria for the award of such compensation and reimbursement:

In determining the amount of reasonable compensation to be awarded to a professional person, the court shall consider the nature, extent, and the value of such services, taking into account all relevant factors, including—

- (a) the time spent on such services;
- (b) the rates charged for such services;
- (c) whether the services were necessary to the administration of, or beneficial at the time at which the service was rendered toward the completion of, a case under this chapter;
- (d) whether the services were performed within a reasonable amount of time commensurate with the complexity, importance, and nature of the problem, issue, or task addressed;
- (e) with respect to a professional person, whether the person is board certified or otherwise has demonstrated skill and experience in the restructuring field; and
- (f) whether the compensation is reasonable based on the customary compensation charged by comparably skilled practitioners in cases other than cases under subchapter or Title 11.

17. Applicant respectfully submits that the amounts applied herein for professional services, at the time rendered, on behalf of the Debtors in this proceeding are fair and reasonable given: (i) the novelty and complexity of issues presented and results achieved; (ii) the time and labor required; (iii) the skills required to properly perform the advisory services; (iv) the time constraints imposed by the urgency of the case; (v) the experience, reputation and

ability of the professionals rendering services; (vi) the efficient administration of the Debtors; and (vii) the avoidance of duplicative fees.

18. The time and labor expended by Applicant has been commensurate with the size, complexity and timeframe in which these cases proceeded. In rendering these services, Applicant made every effort to maximize the benefit to the Debtors and all parties-in-interest, to work effectively and efficiently with the other professionals employed in these cases and to leverage staff appropriately to minimize duplication of effort.

19. During the Fourth Interim Fee Period, Applicant provided a focused range of professional services as requested by the Debtors. Applicant respectfully submits that these services: (i) were necessary and beneficial to the successful and prompt administration of these cases; and (ii) have been provided in a cost-efficient manner.

20. As detailed above, the services Applicant provided to the Debtors have conferred substantial benefit on Debtors and its overall operations.

21. The services that have been provided by Applicant during these proceedings have been wholly consistent with the Debtors' intentions and have been undertaken with specific direction and guidance from the Debtors.

22. These cases have necessitated the use of experienced advisors with specialized expertise in financial analysis to timely and thoroughly address the needs of the Debtors. The persons who have worked on these cases have demonstrated the skill in their respective areas of expertise required to provide the services necessary to assist the Debtors.

23. Based on the factors to be considered under sections 316 and 317 of the PROMESA, the Applicant believes that the services rendered during the Fourth Interim Fee Period on behalf of the Debtors are reasonable and the allowance of the requested fees and reimbursement of expenses is justified.

**Conclusion**

24. Applicant therefore requests an order: (i) approving interim compensation in the sum of \$2,373,633.63, (ii) approving interim reimbursement of out-of-pocket expenses in the sum of \$199,033.27, (iii) directing payment for all compensation and expenses for the Fourth Interim Fee Period and (iv) granting such other and further relief as may be just and proper.

Dated: San Juan, Puerto Rico  
November 21, 2018

ANKURA CONSULTING GROUP, LLC



By: \_\_\_\_\_

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EXHIBIT A

CERTIFICATION OF FERNANDO BATLLE

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

-----X  
In re:

PROMESA  
Title III

THE FINANCIAL OVERSIGHT AND  
MANAGEMENT BOARD FOR PUERTO RICO

No. 17 BK 3283-LTS

as representative of

**Re:**

THE COMMONWEALTH OF PUERTO  
RICO, *et al.*,

(Jointly Administered)

Debtors.<sup>1</sup>  
-----X

**CERTIFICATION OF FERNANDO BATLLE IN SUPPORT OF THE FOURTH  
INTERIM FEE APPLICATION OF ANKURA CONSULTING GROUP, LLC FOR  
ALLOWANCE OF COMPENSATION FOR SERVICES RENDERED AND  
REIMBURSEMENT OF EXPENSES INCURRED AS FINANCIAL ADVISORS TO THE  
COMMONWEALTH OF PUERTO RICO FROM JUNE 1, 2018 THROUGH  
SEPTEMBER 30, 2018.**

I, Fernando Batlle, have the responsibility for ensuring that the *Fourth  
Application of Ankura Consulting Group, LLC for Allowance of Compensation for Services  
Rendered and Reimbursement of Expenses Incurred As Financial Advisors to the  
Commonwealth of Puerto Rico ( the “Commonwealth”) From June 1, 2018 through  
September 30, 2018 (the “Application”)* complies with applicable provisions of PROMESA,  
the Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and the UST  
Guidelines.<sup>2</sup>

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<sup>1</sup> The Debtors in these Title III Cases, along with each Debtor’s respective Title III case number and the last four (4) digits of each Debtor’s federal tax identification number, as applicable, are the (i) Commonwealth of Puerto Rico (Bankruptcy Case No. 17 BK 3283-LTS) (Last Four Digits of Federal Tax ID: 3481); (ii) Puerto Rico Sales Tax Financing Corporation (“COFINA”) (Bankruptcy Case No. 17 BK 3284-LTS) (Last Four Digits of Federal Tax ID: 8474); (iii) Puerto Rico Highways and Transportation Authority (“HTA”) (Bankruptcy Case No. 17 BK 3567-LTS) (Last Four Digits of Federal Tax ID: 3808); and (iv) Employees Retirement System of the Government of the Commonwealth of Puerto Rico (“ERS”) (Bankruptcy Case No. 17 BK 3566-LTS) (Last Four Digits of Federal Tax ID: 9686). (Title III case numbers are listed as Bankruptcy Case numbers due to software limitations).

<sup>2</sup> All capitalized terms have the meaning provided in the Application unless otherwise defined herein.

I hereby certify the following:

1. I am a Senior Managing Director of Ankura Consulting Group, LLC (“Ankura”).
2. I am the lead Senior Managing Director from Ankura representing the Commonwealth in connection with the above-captioned Title III Cases. I am authorized to submit this certification in support of the Application. Except as otherwise noted, I have personal knowledge of the matters set forth herein.
3. I have read the Application. The statements contained in the Application are true and correct according to the best of my knowledge, information, and belief.
4. To the best of my knowledge, information, and belief, formed after reasonable inquiry, the fees and disbursements sought in the Application are permissible under PROMESA, the Bankruptcy Rules, the Local Rules, orders of this Court, and the UST Guidelines.<sup>3</sup>
5. The fees and disbursements sought in the Application are billed at rates Ankura employs and other Ankura clients accept in matters of this nature.
6. Ankura does not make a profit on costs or expenses for which it seeks reimbursement, whether the service is performed by Ankura in-house or through a third party.
7. In accordance with Rule 2016(a) of the Bankruptcy Rules and 11 U.S.C. § 504, no agreement or understanding exists between Ankura and any other person for the sharing of compensation to be received in connection with the above cases except as authorized by PROMESA, the Bankruptcy Rules, and the Local Rules.

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<sup>3</sup>Ankura reviewed the Memorandum submitted by the Fee Examiner and is endeavoring to comply with all requirements of the Interim Order and the UST Guidelines.

8. All services for which Ankura seeks compensation were professional services rendered to the Commonwealth and not on behalf of any other person.

I certify under penalty of perjury that the foregoing is true and correct to the best of my knowledge, information, and belief formed after reasonable inquiry.

Executed on November 21, 2018



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Fernando Batlle



EXHIBIT B

SUMMARY OF HOURS AND FEES BY TASK CODE FOR THE FOURTH INTERIM  
FEE PERIOD

Exhibit B - Summary of Professional Fees by Task Code for the Third Interim Period

Code	Time Category	Description	6/1/18 - 6/30/18		7/1/18 - 7/31/18		8/1/18 - 8/31/18		9/1/18 - 9/30/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Fiscal Plan and Operational Related Matters												
3	Fiscal Plan and Implementation	Time related to work performed related to the development and implementation of the fiscal plan, including any amendments thereof as well as the various supporting analyses, and other related tasks such as tracking, reporting and analysis of implementation progress.	473.9	\$ 311,869.75	766.0	\$ 457,215.00	1,136.2	\$ 654,602.25	580.6	\$ 368,113.00	2,956.8	\$ 1,791,800.00
8	Operational Rightsizing	Time related to government rightsizing initiatives and relate matters.	-	\$ -	-	\$ -	10.0	\$ 8,750.00	-	\$ -	10.0	\$ 8,750.00
Total Fiscal Plan And Operational Related Matters			473.9	\$ 311,869.75	766.0	\$ 457,215.00	1,146.2	\$ 663,352.25	580.6	\$ 368,113.00	2,966.8	\$ 1,800,550.00
Debt Restructuring - Title III												
54	Debt Restructuring	Time related to the overall strategy and execution of restructuring the Commonwealth debt.	102.5	\$ 82,000.00	61.7	\$ 52,977.50	6.3	\$ 4,702.50	39.2	\$ 28,887.50	209.7	\$ 168,567.50
200	COFINA Restructuring	Time related to the overall strategy and execution of restructuring COFINA debt.	-	\$ -	8.1	\$ 6,937.50	90.6	\$ 51,655.00	28.2	\$ 14,240.00	126.9	\$ 72,832.50
201	GO Restructuring	Time related to the overall strategy and execution of restructuring General Obligation debt.	-	\$ -	1.5	\$ 1,312.50	-	\$ -	24.0	\$ 15,907.50	25.5	\$ 17,220.00
202	PBA Restructuring	Time related to the overall strategy and execution of restructuring the PBA debt.	-	\$ -	-	\$ -	0.3	\$ 232.50	6.8	\$ 4,967.50	7.1	\$ 5,200.00
208	HTA Restructuring	Time related to the overall strategy and execution of restructuring the HTA debt.	-	\$ -	-	\$ -	-	\$ -	2.9	\$ 2,010.00	2.9	\$ 2,010.00
57	PREPA Restructuring	Time related to the overall strategy and execution of restructuring the PREPA debt.	-	\$ -	0.2	\$ 175.00	-	\$ -	2.8	\$ 1,715.00	3.0	\$ 1,890.00
Total Debt Restructuring - Title III			102.5	\$ 82,000.00	71.5	\$ 61,402.50	97.2	\$ 56,590.00	103.9	\$ 67,727.50	375.1	\$ 267,720.00
Debt Restructuring - Title VI												
56	PRIDCO Restructuring	Time related to the overall strategy and execution of restructuring the PRIDCO debt.	-	\$ -	11.5	\$ 7,610.00	41.2	\$ 29,472.50	357.3	\$ 159,809.29	410.1	\$ 196,891.79
210	PORTS Restructuring	Time related to the overall strategy and execution of restructuring the PORTS debt.	-	\$ -	-	\$ -	-	\$ -	10.0	\$ 8,600.00	10.0	\$ 8,600.00
209	PRIFA Restructuring	Time related to the overall strategy and execution of restructuring the PRIFA debt.	-	\$ -	-	\$ -	0.2	\$ 155.00	4.1	\$ 3,260.00	4.3	\$ 3,415.00
213	UPR Restructuring	Time related to the overall strategy and execution of restructuring the UPR debt.	-	\$ -	-	\$ -	-	\$ -	0.7	\$ 245.00	0.7	\$ 245.00
212/55	PRASA Restructuring	Time related to the overall strategy and execution of restructuring the PRASA debt.	-	\$ -	-	\$ -	-	\$ -	1.9	\$ 665.00	1.9	\$ 665.00
204	PRCCDA Restructuring	Time related to the overall strategy and execution of restructuring the PRCCDA debt.	-	\$ -	-	\$ -	-	\$ -	0.4	\$ 140.00	0.4	\$ 140.00
211	GDB Restructuring	Time related to the overall strategy and execution of restructuring the GDB debt.	-	\$ -	-	\$ -	-	\$ -	0.3	\$ 105.00	0.3	\$ 105.00
203	PFC Restructuring	Time related to the overall strategy and execution of restructuring the PFC debt.	-	\$ -	-	\$ -	-	\$ -	0.2	\$ 70.00	0.2	\$ 70.00
Total Debt Restructuring - Title VI			-	\$ -	11.5	\$ 7,610.00	41.4	\$ 29,627.50	374.9	\$ 172,894.29	427.9	\$ 210,131.79
Other Title III Matters												
25	Preparation of Fee Statements and Applications	Time related to preparing and filing the monthly fee statements and quarterly fee applications as required by court order.	21.5	\$ 6,810.00	50.9	\$ 27,680.00	-	\$ -	47.3	\$ 25,530.00	119.7	\$ 60,020.00
18	Negotiation of Plan and Disclosure Statement	Time related to preparing the plan of adjustment, disclosure statement and related matters.	-	\$ -	-	\$ -	4.3	\$ 3,332.50	-	\$ -	4.3	\$ 3,332.50
14	Title III Reporting	Time related to the development and submission of the creditor matrix and the development of the creditor list, as well as various other Title III related tasks.	2.0	\$ 660.00	-	\$ -	-	\$ -	-	\$ -	2.0	\$ 660.00
27	Executory Contracts - Contract Assumption / Rejection	Time related to developing a comprehensive list of executory contracts.	0.7	\$ 231.00	-	\$ -	-	\$ -	-	\$ -	0.7	\$ 231.00
Total Other Title III Matters			24.2	\$ 7,701.00	50.9	\$ 27,680.00	4.3	\$ 3,332.50	47.3	\$ 25,530.00	126.7	\$ 64,243.50

Exhibit B - Summary of Professional Fees by Task Code for the Third Interim Period

Code	Time Category	Description	6/1/18 - 6/30/18		7/1/18 - 7/31/18		8/1/18 - 8/31/18		9/1/18 - 9/30/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Other Matters												
2	Cash and Liquidity Analysis	This task code includes time related to the reporting requirements around the managing and monitoring of liquidity including but not limited to preparing a 13-week cashflow forecast, refining the forecast, and reporting actuals versus forecast revenues. In addition, time was also incurred on work related to the capacity plan.	2.0	\$ 660.00	4.8	\$ 4,200.00	2.4	\$ 840.00	-	\$ -	9.2	\$ 5,700.00
50	General Meetings with FOMB, UCC and/or Advisors	Time related to preparing for and/or participating in meetings and on conference calls with representatives of Financial Oversight and Management Board, Unsecured Creditors Committee or other parties, and/or their advisors. Also, time incurred preparing information or analyses and/or responding to information requests.	4.9	\$ 3,472.50	2.5	\$ 1,150.00	-	\$ -	2.7	\$ 945.00	10.1	\$ 5,567.50
21	General Case Management	Time related to the overall administration of the case including but not limited to staffing, coordination of work assignments and case status meetings and conference calls.	-	\$ -	2.4	\$ 1,955.83	0.4	\$ 350.00	2.9	\$ 2,065.00	5.7	\$ 4,370.83
22	General Meetings with Client and Advisors	Time related to participating in meetings or on conference calls with the Debtor or the Debtor's advisors to discuss case status, next steps and to ensure coordination of assigned tasks.	-	\$ -	0.3	\$ 262.50	1.0	\$ 855.00	-	\$ -	1.3	\$ 1,117.50
Total Other Matters			6.9	\$ 4,132.50	12.3	\$ 9,580.83	3.8	\$ 2,045.00	19.6	\$ 15,230.00	42.6	\$ 30,988.33
TOTAL			607.5	\$ 405,703.25	912.3	\$ 563,488.33	1,293.0	\$ 754,947.25	1,126.4	\$ 649,494.79	3,939.1	\$ 2,373,633.63

EXHIBIT C

SUMMARY OF HOURS AND FEES BY PROFESSIONAL FOR THE FOURTH INTERIM  
FEE PERIOD

Exhibit C - Summary of Hours and Fees by Professional for the Third Interim Period

Professional	Position	Billing Rate	6/1/18 - 6/30/18		7/1/18 - 7/31/18		8/1/18 - 8/31/18		9/1/18 - 9/30/18		TOTAL	
			Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 800.00	176.5	\$ 141,200.00	-	\$ -	-	\$ -	-	\$ -	176.5	\$ 141,200.00
Battle, Fernando	Senior Managing Director	\$ 875.00	-	\$ -	134.3	\$ 117,512.50	172.8	\$ 151,200.00	173.6	\$ 151,900.00	480.7	\$ 420,612.50
Brody, Terrence	Senior Managing Director	\$ 850.00	1.2	\$ 1,020.00	-	\$ -	-	\$ -	-	\$ -	1.2	\$ 1,020.00
Rosado, Kasey	Senior Managing Director	\$ 785.00	18.1	\$ 14,208.50	-	\$ -	-	\$ -	-	\$ -	18.1	\$ 14,208.50
Rosado, Kasey	Senior Managing Director	\$ 875.00			59.4	\$ 51,975.00	106.8	\$ 93,464.58	107.4	\$ 93,960.42	273.6	\$ 239,400.00
Mekles, Vincent	Senior Managing Director	\$ 850.00	6.0	\$ 5,100.00	-	\$ -	-	\$ -	-	\$ -	6.0	\$ 5,100.00
Barrett, Dennis	Managing Director	\$ 775.00	175.8	\$ 136,245.00	204.2	\$ 158,280.83	225.9	\$ 175,085.42	195.5	\$ 151,512.50	801.5	\$ 621,123.75
Burkett, Matthew	Senior Director	\$ 475.00	-	\$ -	-	\$ -	83.7	\$ 39,757.50	56.3	\$ 26,742.50	140.0	\$ 66,500.00
Cerone, Samantha	Senior Director	\$ 675.00	70.4	\$ 47,486.25	123.3	\$ 83,250.00	121.5	\$ 82,005.75	69.8	\$ 47,113.88	385.0	\$ 259,855.88
Maldonado, Andrew	Director	\$ 450.00	78.2	\$ 35,190.00	156.2	\$ 70,290.00	96.5	\$ 43,425.00	24.3	\$ 10,935.00	355.2	\$ 159,840.00
Llompart, Sofia	Senior Associate	\$ 330.00	2.0	\$ 660.00	-	\$ -	-	\$ -	-	\$ -	2.0	\$ 660.00
López, Luis	Senior Associate	\$ 330.00	2.7	\$ 891.00	-	\$ -	-	\$ -	-	\$ -	2.7	\$ 891.00
Panciera, Tucker	Senior Associate	\$ 215.00	13.7	\$ 2,945.50	-	\$ -	-	\$ -	-	\$ -	13.7	\$ 2,945.50
Alvarez, Charles	Associate	\$ 350.00	-	\$ -	65.1	\$ 22,785.00	229.7	\$ 80,395.00	158.2	\$ 55,370.00	453.0	\$ 158,550.00
Nilsen, Patrick	Associate	\$ 330.00	62.9	\$ 20,757.00	-	\$ -	-	\$ -	-	\$ -	62.9	\$ 20,757.00
Nilsen, Patrick	Associate	\$ 350.00	-	\$ -	169.7	\$ 59,395.00	256.0	\$ 89,614.00	226.0	\$ 79,100.00	651.7	\$ 228,109.00
Verdeja, Julio	Associate	\$ 285.00	-	\$ -	-	\$ -	-	\$ -	115.3	\$ 32,860.50	115.3	\$ 32,860.50
<b>SUBTOTAL</b>			<b>607.5</b>	<b>\$ 405,703.25</b>	<b>912.3</b>	<b>\$ 563,488.33</b>	<b>1,293.0</b>	<b>\$ 754,947.25</b>	<b>1,126.4</b>	<b>\$ 649,494.79</b>	<b>3,939.1</b>	<b>\$ 2,373,633.63</b>
<b>TOTAL</b>			<b>607.5</b>	<b>\$ 405,703.25</b>	<b>912.3</b>	<b>\$ 563,488.33</b>	<b>1,293.0</b>	<b>\$ 754,947.25</b>	<b>1,126.4</b>	<b>\$ 649,494.79</b>	<b>3,939.1</b>	<b>\$ 2,373,633.63</b>

EXHIBIT D

SUMMARY OF EXPENSES INCURRED BY CATEGORY FOR THE FOURTH INTERIM  
FEE PERIOD

Exhibit D - Summary of Expenses Incurred by Category for the Third Interim Period

Expense Category	6/1/18 - 6/30/18	7/1/18 - 7/31/18	8/1/18 - 8/31/18	9/1/18 - 9/30/18	TOTAL
	Billed Amount	Billed Amount	Billed Amount	Billed Amount	Billed Amount
Airfare / Railway	\$ 17,104.87	\$ 20,330.07	\$ 33,775.10	\$ 16,098.59	\$ 87,308.63
Lodging	16,667.35	15,696.44	26,041.62	14,731.43	73,136.84
Meals	3,154.27	5,236.51	7,543.08	4,039.30	19,973.16
Other	-	-	-	-	-
Transportation	3,377.96	4,449.49	6,728.96	4,028.23	18,584.64
<b>TOTAL</b>	<b>\$ 40,304.45</b>	<b>\$ 45,712.51</b>	<b>\$ 74,088.76</b>	<b>\$ 38,897.55</b>	<b>\$ 199,003.27</b>

EXHIBIT E

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD JUNE 1,  
2018 TO JUNE 30, 2018





July 31, 2018

Christian Sobrino, Esq.  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: THIRTEENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JUNE 1, 2018 TO JUNE 30, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the thirteenth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of June 1, 2018 through June 30, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 7, 2017, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
)  
as representative of ) Case No. 17 BK 3283-LTS  
)  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
)  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO THIRTEENTH MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD JUNE 1, 2018 THROUGH JUNE 30, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: June 1, 2018 through June 30, 2018

Amount of compensation sought  
as actual, reasonable and necessary: \$405,703.25

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$40,304.45

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's thirteenth monthly fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the thirteenth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$365,132.93 (90% of \$405,703.25 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$40,304.45 incurred by Ankura during the period of June 1, 2018 through June 30, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$54,428.92 and Ankura has eliminated \$14,124.47 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	473.9	\$ 311,869.75
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**Liquidity Related Matters**

2	Cash and Liquidity Analysis	2.0	660.00
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**Title III Matters**

14	Title III Reporting	2.0	660.00
27	Executory Contracts	0.7	231.00
25	Preparation of Fee Statements and Applications	21.5	6,810.00
54	Debt Restructuring	102.5	82,000.00

**Other Matters**

50	General Meetings with FOMB, UCC and/or Advisors	4.9	3,472.50
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<b>TOTAL</b>		<b>607.5</b>	<b>\$ 405,703.25</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL



Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 800.00	176.5	\$ 141,200.00
Brody, Terrence	Senior Managing Director	\$ 850.00	1.2	\$ 1,020.00
Mekles, Vincent	Senior Managing Director	\$ 850.00	6.0	\$ 5,100.00
Rosado, Kasey	Senior Managing Director	\$ 785.00	18.1	\$ 14,208.50
Barrett, Dennis	Managing Director	\$ 775.00	175.8	\$ 136,245.00
Cerone, Samantha	Senior Director	\$ 675.00	70.4	\$ 47,486.25
Maldonado, Andrew	Director	\$ 450.00	78.2	\$ 35,190.00
Llompert, Sofia	Senior Associate	\$ 330.00	2.0	\$ 660.00
López, Luis	Senior Associate	\$ 330.00	2.7	\$ 891.00
Panciera, Tucker	Senior Associate	\$ 215.00	13.7	\$ 2,945.50
Nilsen, Patrick	Associate	\$ 330.00	62.9	\$ 20,757.00
<b>Total</b>			<b>607.5</b>	<b>\$ 405,703.25</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Battle, Fernando	6/1/18	3.3	\$ 800.00	\$ 2,640.00	Participate in meeting with representatives of OMB, Deloitte, FOMB advisors and AAFAF to discuss FY19 budget.
3	Rosado, Kasey	6/1/18	2.0	\$ 785.00	\$ 1,570.00	Review of 5/30 fiscal plan and related structural reform initiatives.
3	Barrett, Dennis	6/1/18	1.3	\$ 775.00	\$ 1,007.50	Review right-sizing model from the 5/30 certified fiscal plan.
3	Battle, Fernando	6/1/18	1.0	\$ 800.00	\$ 800.00	Participate on conference call with D. Barrett (ACG) and representatives of Conway Mackenzie, Rothschild and McKinsey to discuss long term fiscal plan projection assumptions.
3	Barrett, Dennis	6/1/18	1.0	\$ 775.00	\$ 775.00	Participate on conference call with F. Battle (ACG) and representatives of Conway Mackenzie, Rothschild and McKinsey to discuss long term fiscal plan projection assumptions.
3	Battle, Fernando	6/1/18	0.8	\$ 800.00	\$ 640.00	Prepare analysis of professional fees categorized between Title III and Non Title III to be included in FY19 budget.
3	Barrett, Dennis	6/1/18	0.8	\$ 775.00	\$ 620.00	Prepare summary of agencies and respective groupings included in fiscal plan.
3	Barrett, Dennis	6/1/18	0.7	\$ 775.00	\$ 542.50	Participate on bi-weekly mediation update conference call with representatives of Ankura, Conway Mackenzie, Rothschild, and FOMB.
3	Battle, Fernando	6/1/18	0.6	\$ 800.00	\$ 480.00	Participate on call with J. Gavin (Citi) to discuss Cofina proposal.
3	Barrett, Dennis	6/1/18	0.6	\$ 775.00	\$ 465.00	Review and provide feedback on April and May certified fiscal plans variance analysis.
3	Barrett, Dennis	6/1/18	0.5	\$ 775.00	\$ 387.50	Participate on daily update call regarding fiscal plan implementation with representatives of AAFAF.
3	Barrett, Dennis	6/1/18	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from Rothschild, Conway MacKenzie, Devtech, AAFAF, BAML and Ankura regarding long term financial projections (partial).
3	Battle, Fernando	6/1/18	0.4	\$ 800.00	\$ 320.00	Participate on bi-weekly mediation update conference call with representatives of Ankura, Conway Mackenzie, Rothschild, and FOMB (partial).
3	Barrett, Dennis	6/1/18	0.4	\$ 775.00	\$ 310.00	Correspond with A. Maldonado (ACG) regarding updating April vs. May certified fiscal plans variance analysis.
3	Battle, Fernando	6/1/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with R. Romeu (DevTech) and G. Portela (AAFAF) to discuss the cost and benefits of Act 80 within the Puerto Rico economy.
3	Battle, Fernando	6/1/18	0.2	\$ 800.00	\$ 160.00	Participate on conference call with representatives of Conway Mackenzie and Rothschild to prepare for long term projection call with FOMB advisors (partial).
3	Battle, Fernando	6/1/18	0.2	\$ 800.00	\$ 160.00	Review cash available to pay operating expenses information from ERS and TRS.
3	Battle, Fernando	6/1/18	0.2	\$ 800.00	\$ 160.00	Participate on call with R. Romeu (DevTech) to discuss Act 80 hearings and required analysis.
3	Maldonado, Andrew	6/2/18	2.3	\$ 450.00	\$ 1,035.00	Updated Commonwealth internal fiscal plan right-sizing model to reflect changes made in the fiscal plan.
3	Maldonado, Andrew	6/2/18	1.8	\$ 450.00	\$ 810.00	Updated fiscal plan variance analysis to reflect changes made in the fiscal plan.
3	Maldonado, Andrew	6/2/18	0.8	\$ 450.00	\$ 360.00	Update right-sizing cheat sheet to reflect changes in the fiscal plan.
3	Battle, Fernando	6/2/18	0.7	\$ 800.00	\$ 560.00	Review Devtech analysis on the quantitative impact of labor reform and provide comments.
3	Battle, Fernando	6/2/18	0.6	\$ 800.00	\$ 480.00	Review certified fiscal plan comparison and explain variances.
3	Battle, Fernando	6/2/18	0.2	\$ 800.00	\$ 160.00	Review economic analysis prepared by V. Feliciano (ABC Consulting) on labor reform.
3	Battle, Fernando	6/3/18	3.3	\$ 800.00	\$ 2,640.00	Participate in meeting with A. Carrero (AAFAF), C. Yamin (AAFAF), F. Perez (AAFAF), M. (AAFAF), G. Portela (AAFAF), V. Feliciano (ABC Consulting) to review Act 80 presentations and development of potential Q&A responses.
54	Battle, Fernando	6/3/18	0.7	\$ 800.00	\$ 560.00	Participate in meeting with M. Yassin (AAFAF) to discuss plan of adjustment strategy and PROMESA implications.
3	Battle, Fernando	6/3/18	0.7	\$ 800.00	\$ 560.00	Participate in meeting with G. Portela (AAFAF), M. Yassin (AAFAF), C. Yamin (AAFAF) to discuss FY19 professional fees budget and budget resolution.
3	Battle, Fernando	6/4/18	4.4	\$ 800.00	\$ 3,520.00	Attend public hearings related to elimination of Act 80.
3	Barrett, Dennis	6/4/18	1.9	\$ 775.00	\$ 1,472.50	Review audited financials and current balance sheet detail of Hotel Development Corporation in order to assess appropriate wind-down structure.
3	Barrett, Dennis	6/4/18	1.7	\$ 775.00	\$ 1,317.50	Review and provide comments to 5/30 certified fiscal plan mapping to budget file prepared by A. Maldonado (ACG).
3	Rosado, Kasey	6/4/18	1.6	\$ 785.00	\$ 1,256.00	Prepare agenda and discussion points for meeting with A. Capecete (AAFAF) regarding developing the Economic Development Office Framework.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Battle, Fernando	6/4/18	1.2	\$ 800.00	\$ 960.00	Participate in meeting with R. Romeu (DevTech), and V. Feliciano (ABC Consulting) to prepare for public hearings related to elimination of Act 80.
3	Battle, Fernando	6/4/18	1.1	\$ 800.00	\$ 880.00	Participate with A. Hernandez (AAFAF) to discuss Health department implementation plan.
54	Battle, Fernando	6/4/18	1.0	\$ 800.00	\$ 800.00	Participate in meeting with G. Portela (AAFAF), P. Soto (AAFAF) and M. Yassin (AAFAF) to discuss plan of adjustment strategy.
3	Maldonado, Andrew	6/4/18	0.9	\$ 450.00	\$ 405.00	Update savings mapping analysis per comments from D. Barrett (ACG).
3	Barrett, Dennis	6/4/18	0.6	\$ 775.00	\$ 465.00	Participate on call with representatives from Ernst & Young, Conway MacKenzie, and AAFAF regarding General Fund budget reconciliation to certified fiscal plan.
3	Barrett, Dennis	6/4/18	0.6	\$ 775.00	\$ 465.00	Review fiscal plan to budget file provided by Ernst & Young prior to call regarding General Fund budget reconciliation to certified fiscal plan.
3	Maldonado, Andrew	6/4/18	0.6	\$ 450.00	\$ 270.00	Participate on call with representatives from Ankura, Ernst & Young, Conway MacKenzie, AAFAF and Ankura regarding General Fund budget reconciliation to certified fiscal plan.
3	Battle, Fernando	6/4/18	0.6	\$ 800.00	\$ 480.00	Participate in meeting with G. Portela (AAFAF), A. Mendez (AAFAF) and M. Yassin (AAFAF) to discuss FY19 budget adjustments.
3	Barrett, Dennis	6/4/18	0.5	\$ 775.00	\$ 387.50	Participate on daily update call regarding fiscal plan implementation with C. Anton (AAFAF), O. Chavez (AAFAF), and A. Maldonado (AAFAF).
3	Maldonado, Andrew	6/4/18	0.5	\$ 450.00	\$ 225.00	Participate on daily update call regarding fiscal plan implementation with C. Anton (AAFAF), O. Chavez (AAFAF), and D. Barrett (AAFAF).
3	Barrett, Dennis	6/4/18	0.4	\$ 775.00	\$ 310.00	Draft and circulate daily update meeting notes to AAFAF implementation team.
3	Barrett, Dennis	6/4/18	0.4	\$ 775.00	\$ 310.00	Correspond with F. Battle (ACG) regarding right-sizing model assumptions.
3	Maldonado, Andrew	6/4/18	0.4	\$ 450.00	\$ 180.00	Participate on call with representatives from Milliman, Rothschild, Conway MacKenzie and Ankura to discuss long term healthcare projections in certified fiscal plan.
3	Barrett, Dennis	6/4/18	0.4	\$ 775.00	\$ 310.00	Participate on call with representatives from Milliman, Rothschild, Conway MacKenzie and Ankura to discuss long term healthcare projections in certified fiscal plan.
3	Barrett, Dennis	6/4/18	0.3	\$ 775.00	\$ 232.50	Correspond with A. Mendez (AAFAF) regarding the treatment of the investments in procurement and ease of doing business in mapping to budgets.
3	Battle, Fernando	6/4/18	0.2	\$ 800.00	\$ 160.00	Participate in meeting with A. Hernandez (AAFAF) to discuss ERS right-sizing initiative information requirements.
3	Maldonado, Andrew	6/5/18	3.4	\$ 450.00	\$ 1,530.00	Update Commonwealth fiscal plan right-sizing model to reflect changes made in the fiscal plan.
3	Barrett, Dennis	6/5/18	1.6	\$ 775.00	\$ 1,240.00	Review Department of Corrections transformation plan model provided by A. Toro (Bluhaus) as source for implementation plans.
3	Rosado, Kasey	6/5/18	1.6	\$ 785.00	\$ 1,256.00	Participate in meeting with A. Capecete (AAFAF) to discuss draft legislation to establish the Economic Development Office.
54	Battle, Fernando	6/5/18	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with representatives of Rothschild, BAML and AAFAF to discuss plan of adjustment options.
3	Barrett, Dennis	6/5/18	1.2	\$ 775.00	\$ 930.00	Review 2017 weekly implementation reporting templates for potential use pursuant to Certified Fiscal Plan reporting requirements.
3	Maldonado, Andrew	6/5/18	1.2	\$ 450.00	\$ 540.00	Update right-sizing cheat sheet to reflect changes in the fiscal plan.
3	Battle, Fernando	6/5/18	1.2	\$ 800.00	\$ 960.00	Review and provide comments on primary surplus comparison prepared by Conway McKenzie in response to Miller Buckfire analysis.
25	Panciera, Tucker	6/5/18	1.1	\$ 215.00	\$ 236.50	Prepare June fee statement summary for review of D. Barrett (ACG).
3	Barrett, Dennis	6/5/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with M. Isabel (AAFAF) to translate implementation kick-off memo from English to Spanish.
3	Rosado, Kasey	6/5/18	1.0	\$ 785.00	\$ 785.00	Review minutes from meetings with A Capecete (AAFAF).
50	Barrett, Dennis	6/5/18	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from Rothschild, Milliman, Conway Mackenzie, Ankura, McKinsey regarding long term healthcare projections in certified fiscal plan.
50	Maldonado, Andrew	6/5/18	1.0	\$ 450.00	\$ 450.00	Participate on call with representatives from Rothschild, Milliman, Conway Mackenzie, Ankura, McKinsey regarding long term healthcare projections in certified fiscal plan.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Rosado, Kasey	6/5/18	0.9	\$ 785.00	\$ 706.50	Participate in meeting with C. Sobrino (Fortaleza) and A. Capecete (AAFAF) regarding the creation of the Economic Development Office Framework for AAFAF.
54	Batlle, Fernando	6/5/18	0.8	\$ 800.00	\$ 640.00	Participate in meeting with representatives of AAFAF, Rothschild, BAML, Greenberg Traurig to discuss PRASA restructuring strategy.
54	Batlle, Fernando	6/5/18	0.8	\$ 800.00	\$ 640.00	Participate in meeting with representatives Bluhau and AAFAF debt restructuring team to discuss presentation to legislature leaders on plan of adjustment.
3	Batlle, Fernando	6/5/18	0.7	\$ 800.00	\$ 560.00	Review first draft of Spanish version of kick off meeting memo to be sent to Agency heads.
3	Rosado, Kasey	6/5/18	0.7	\$ 785.00	\$ 549.50	Review legislation relating to the creation of a Fiscal and Economic Working Group.
3	Barrett, Dennis	6/5/18	0.6	\$ 775.00	\$ 465.00	Prepare AAFAF responses to U.S. Senator questions from the PREPA Natural Resources Committee hearing.
3	Barrett, Dennis	6/5/18	0.5	\$ 775.00	\$ 387.50	Participate on call with J. York (CM) regarding fiscal plan reporting capabilities.
3	Batlle, Fernando	6/5/18	0.5	\$ 800.00	\$ 400.00	Review and revise responses to Senate information request related to Corrections out of state program.
54	Batlle, Fernando	6/5/18	0.5	\$ 800.00	\$ 400.00	Participate in meeting with Portela (AAFAF) and J. Rodriguez (BAML) to discuss modelling of comprehensive debt restructuring for the plan of adjustment .
3	Batlle, Fernando	6/5/18	0.5	\$ 800.00	\$ 400.00	Participate in discussion with R. Romeu (DevTech) and G. Portela (AAFAF) to discuss labor reform options.
3	Barrett, Dennis	6/5/18	0.4	\$ 775.00	\$ 310.00	Participate on call with S. Cerone (ACG) regarding Hotel Development Corporation status and proposed exit strategy.
3	Barrett, Dennis	6/5/18	0.4	\$ 775.00	\$ 310.00	Review and provide comments to Hotel Development Corporation presentation prepared by S. Cerone (ACG).
3	Cerone, Samantha	6/5/18	0.4	\$ 675.00	\$ 270.00	Participate on call with D. Barrett (ACG) regarding Hotel Development Corporation status and proposed exit strategy.
3	Batlle, Fernando	6/5/18	0.4	\$ 800.00	\$ 320.00	Review responses to US Senate Natural resources committee hearing questions related to initiatives included in fiscal plan.
54	Batlle, Fernando	6/5/18	0.4	\$ 800.00	\$ 320.00	Review PREPA discussion materials prepared by Citi prior to meeting with creditors.
27	López, Luis	6/5/18	0.2	\$ 330.00	\$ 66.00	Correspond with H. Betancourt (AAFAF) regarding updates on list of trustees received per request from S. Rinaldi (ACG).
3	Rosado, Kasey	6/6/18	2.4	\$ 785.00	\$ 1,884.00	Review economic development materials provided by A Capacete (AAFAF) for potential inclusion within the Economic Development Office Framework.
3	Barrett, Dennis	6/6/18	2.2	\$ 775.00	\$ 1,705.00	Review 5/15 reporting package submitted to FOMB for potential inclusion in AAFAF go-forward reporting package under certified fiscal plan.
54	Batlle, Fernando	6/6/18	1.3	\$ 800.00	\$ 1,040.00	Review and revise debt restructuring presentation.
3	Barrett, Dennis	6/6/18	1.2	\$ 775.00	\$ 930.00	Update fiscal plan implementation framework presentation to align with certified fiscal plan.
3	Batlle, Fernando	6/6/18	1.2	\$ 800.00	\$ 960.00	Review implementation plan activities related to fiscal plan implementation.
3	Maldonado, Andrew	6/6/18	1.2	\$ 450.00	\$ 540.00	Create initial draft of presentation for kick-off meeting with DPS.
3	Barrett, Dennis	6/6/18	1.1	\$ 775.00	\$ 852.50	Review AACA right-sizing presentation prepared by M. Gonzalez (AAFAF)
3	Maldonado, Andrew	6/6/18	1.1	\$ 450.00	\$ 495.00	Create initial draft of presentation for kick-off meeting with Corrections.
3	Barrett, Dennis	6/6/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with M. Gonzalez (AAFAF) and A. Maldonado (ACG) regarding SIFC and AACA right-sizing plans.
3	Maldonado, Andrew	6/6/18	0.9	\$ 450.00	\$ 405.00	Create initial draft of presentation for kick-off meeting with Department of Health.
3	Maldonado, Andrew	6/6/18	0.9	\$ 450.00	\$ 405.00	Create initial draft of presentation for kick-off meeting with SIFC.
3	Batlle, Fernando	6/6/18	0.9	\$ 800.00	\$ 720.00	Participate on call with O. Chavez (AAFAF) to discuss rightsizing action plan progress.
54	Batlle, Fernando	6/6/18	0.8	\$ 800.00	\$ 640.00	Review Houser memorandum on Cofina mediation update.
3	Maldonado, Andrew	6/6/18	0.8	\$ 450.00	\$ 360.00	Create initial draft of presentation for kick-off meeting with AACA.
54	Batlle, Fernando	6/6/18	0.7	\$ 800.00	\$ 560.00	Participate on conference call with Ad Hoc Group advisors, FOMB advisors and AAFAF advisors to discuss implications of Cofina settlement and potential contingent structures.
3	Maldonado, Andrew	6/6/18	0.7	\$ 450.00	\$ 315.00	Create initial draft of presentation for kick-off meeting with Department of Education.
3	Barrett, Dennis	6/6/18	0.6	\$ 775.00	\$ 465.00	Participate in meeting with representatives from AAFAF and Conway Mackenzie regarding current state of reporting and next steps.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/6/18	0.6	\$ 775.00	\$ 465.00	Review proposed revisions to 6/1 proposed budgets prepared by Ernst & Young.
3	Barrett, Dennis	6/6/18	0.5	\$ 775.00	\$ 387.50	Participate in meeting with representatives from AAFAF regarding kick-off meeting logistics.
3	Barrett, Dennis	6/6/18	0.5	\$ 775.00	\$ 387.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Cerone, Samantha	6/6/18	0.5	\$ 675.00	\$ 337.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with D. Barrett (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
50	Barrett, Dennis	6/6/18	0.5	\$ 775.00	\$ 387.50	Participate in due diligence meeting with AAFAF advisors and GO bondholder advisors.
3	Barrett, Dennis	6/6/18	0.4	\$ 775.00	\$ 310.00	Draft and circulate daily update meeting notes to AAFAF implementation team.
3	Barrett, Dennis	6/6/18	0.4	\$ 775.00	\$ 310.00	Review revised fiscal measures cheat sheet that ties to 5/30 certified fiscal plan.
3	Batlle, Fernando	6/6/18	0.4	\$ 800.00	\$ 320.00	Review first draft of HDC presentation requested by C. Yamin (AAFAF).
27	López, Luis	6/6/18	0.3	\$ 330.00	\$ 99.00	Correspond with H. Betancourt (AAFAF) and J. Santiago (GDB) regarding updates on list of trustees received per request from S. Rinaldi (ACG).
54	Batlle, Fernando	6/6/18	0.2	\$ 800.00	\$ 160.00	Participate on call with J. Gavin (Citi) to discuss Cofina settlement announce today.
54	Batlle, Fernando	6/6/18	0.1	\$ 800.00	\$ 80.00	Participate on call with M. Yassin (AAFAF) to debrief on d hoc group call regarding potential structures for debt restructuring.
3	Mekles, Vincent	6/7/18	3.2	\$ 850.00	\$ 2,720.00	Prepare draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor.
3	Rosado, Kasey	6/7/18	2.1	\$ 785.00	\$ 1,648.50	Review and provide comments on draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor prepared by V. Mekles (ACG).
54	Batlle, Fernando	6/7/18	1.2	\$ 800.00	\$ 960.00	Participate on conference call with representatives of Citi, Proskauer, AAFAF, BAML, Rothschild, and PREPA to review proposal to PREPA Bondholders.
3	Barrett, Dennis	6/7/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from AAFAF regarding kick-off meeting logistics.
54	Batlle, Fernando	6/7/18	0.7	\$ 800.00	\$ 560.00	Incorporate written comments from J. Rapisardi (OMM) regarding pros and cons of litigation versus consensual negotiations in presentation to AAFAF.
3	Maldonado, Andrew	6/7/18	0.7	\$ 450.00	\$ 315.00	Revise presentation for kick-off meeting with Corrections based on comments from D. Barrett (ACG).
3	Batlle, Fernando	6/7/18	0.7	\$ 800.00	\$ 560.00	Participate on daily conference call with AAFAF Fiscal plan implementation team to discuss update on implementation planning activities.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with Department of Education.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with Corrections.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with Department of Health.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with DPS.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with SIFC.
3	Barrett, Dennis	6/7/18	0.6	\$ 775.00	\$ 465.00	Review initial draft of presentation for kick-off meeting with AACA.
54	Batlle, Fernando	6/7/18	0.6	\$ 800.00	\$ 480.00	Participate on call with J. Rodriguez (BAML) and V. D'Agata (RC) to discuss agenda for advisor meeting regarding restructuring strategy.
3	Maldonado, Andrew	6/7/18	0.6	\$ 450.00	\$ 270.00	Revise presentation for kick-off meeting with Department of Health based on comments from D. Barrett (ACG).
3	Barrett, Dennis	6/7/18	0.5	\$ 775.00	\$ 387.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with F. Batlle (ACG), S. Cerone (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Cerone, Samantha	6/7/18	0.5	\$ 675.00	\$ 337.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with F. Batlle (ACG), D. Barrett (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Batlle, Fernando	6/7/18	0.5	\$ 800.00	\$ 400.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), D. Barrett (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
54	Batlle, Fernando	6/7/18	0.5	\$ 800.00	\$ 400.00	Participate in conversation with M. Yassin (AAFAF) to discuss debt restructuring presentation on pros and cons of restructuring approach.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/7/18	0.4	\$ 775.00	\$ 310.00	Revise and circulate presentation for kick-off meeting with Department of Education.
3	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Review and analyze GO bondholder information request tracker provided by A. Pavel (OMM) to ensure accuracy.
3	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Review Bipartisan Budget Act of 2018 Financial Implementation Summary to ensure alignment with Implementation guidelines.
3	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Review Independently Forecast Component Unit fiscal plan to budget comparison to identify source of variances.
3	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Participate on call with O. Chavez (AAFAF) and other representatives of AAFAF to discuss several topics related to kick off activity of fiscal plan implementation.
3	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Participate on call with O. Shah (McK) to discuss budget bill and fiscal plan implementation.
54	Battle, Fernando	6/7/18	0.4	\$ 800.00	\$ 320.00	Prepare agenda for FOMB advisor meeting to agree on overall debt restructuring strategy.
3	Maldonado, Andrew	6/7/18	0.4	\$ 450.00	\$ 180.00	Revise presentation for kick-off meeting with Department of Education based on comments from D. Barrett (ACG).
3	Battle, Fernando	6/7/18	0.3	\$ 800.00	\$ 240.00	Analyze FOMB adjusted revenue figure for FY19 relative to certified fiscal plan revenues as 6/7 email from M. Tulla (Promesa) to AAFAF and Hacienda.
3	Battle, Fernando	6/7/18	0.3	\$ 800.00	\$ 240.00	Review summary of revisions to proposed budget prepared by FOMB to understand variances and potential reconciliation.
3	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate in discussion with A. Toro (Bluhaus) regarding reconciliation of UPR appropriation between government budget and FOMB submitted budget.
3	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on conference call with A. Toro (BluHaus) and A. Mendez (AAFAF) to discuss UPR budget appropriation included in FOMB budget resolution.
3	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Toro (Bluhaus) to review UPR Budget reconciliation between FOMB budget resolution and fiscal plan.
3	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on call with C. Frederique (AAFAF) to discuss reorganization plans and Office of the CFO plan.
3	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on call with P. Friedman (OMM) to discuss budget bill submitted by FOMB to Legislature.
27	López, Luis	6/7/18	0.2	\$ 330.00	\$ 66.00	Correspond with H. Betancourt (AAFAF) regarding updates on list of trustee received per request from S. Rinaldi (ACG).
54	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on call with P. Friedman (OMM) to discuss Cofina agreement in principle and impact to budget.
54	Battle, Fernando	6/7/18	0.2	\$ 800.00	\$ 160.00	Participate on call with V. D'Agata (RC) to discuss Cofina agreement in principle and fit with certified fiscal plan cashflows.
3	Rosado, Kasey	6/8/18	3.2	\$ 785.00	\$ 2,512.00	Review and provide comments on latest draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor prepared by V. Mekles (ACG).
54	Battle, Fernando	6/8/18	2.3	\$ 800.00	\$ 1,840.00	Participate on conference call with AAFAF, Rothschild and BAML to review status update of PRIDCO, GO/Cofina, UPR negotiations.
3	Mekles, Vincent	6/8/18	1.5	\$ 850.00	\$ 1,275.00	Revise draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor based on comments from K. Rosado (ACG).
3	Maldonado, Andrew	6/8/18	1.2	\$ 450.00	\$ 540.00	Revise presentation for kick-off meeting with Department of Education based on comments from D. Barrett (ACG).
3	Barrett, Dennis	6/8/18	1.1	\$ 775.00	\$ 852.50	Revise and re-circulate Department of Education presentation for kick-off meeting.
3	Battle, Fernando	6/8/18	1.0	\$ 800.00	\$ 800.00	Participate on call with S. Cerone (ACG) and D. Barrett (ACG) to discuss Hotel Development Corporation presentation to be submitted to C. Yamin (AAFAF).
3	Barrett, Dennis	6/8/18	1.0	\$ 775.00	\$ 775.00	Participate on call with S. Cerone (ACG) and F. Battle (ACG) to discuss Hotel Development Corporation presentation to be submitted to C. Yamin (AAFAF).
3	Brody, Terrence	6/8/18	0.6	\$ 850.00	\$ 510.00	Review and comment on memorandum outlining concept for economic development office to oversee economic development transformation initiatives.
3	Brody, Terrence	6/8/18	0.6	\$ 850.00	\$ 510.00	Review and comment on memorandum outlining concept for economic development office to oversee economic development transformation initiatives.
3	Cerone, Samantha	6/8/18	0.6	\$ 675.00	\$ 405.00	Review information request list with D. Barrett (ACG) to be sent to management of Hotel Development Corporation for assessment of wind-down strategies.



Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/8/18	0.5	\$ 775.00	\$ 387.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), S. Cerone (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Cerone, Samantha	6/8/18	0.5	\$ 675.00	\$ 337.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), D. Barrett (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Cerone, Samantha	6/8/18	0.5	\$ 675.00	\$ 337.50	Participate on call with F. Batlle (ACG) and D. Barrett (ACG) to discuss Hotel Development Corporation presentation to be submitted to C. Yamin (AAFAF) (partial).
3	Batlle, Fernando	6/8/18	0.5	\$ 800.00	\$ 400.00	Review procurement reform roadmap presentation in order to understand steps and how to incorporate/accelerate capturing savings.
3	Maldonado, Andrew	6/8/18	0.5	\$ 450.00	\$ 225.00	Participate on call with F. Batlle (ACG), D. Barrett (ACG) and S. Cerone (ACG) regarding initial draft of presentation for kick-off meeting with Department of Education.
3	Maldonado, Andrew	6/8/18	0.5	\$ 450.00	\$ 225.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), D. Barrett (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Batlle, Fernando	6/8/18	0.5	\$ 800.00	\$ 400.00	Review updated primary surplus analysis prepared by Conway MacKenzie to be shared with Miller Buckfire.
54	Batlle, Fernando	6/8/18	0.5	\$ 800.00	\$ 400.00	Review draft PRASA slides for 6/12 public meeting with bondholders.
54	Batlle, Fernando	6/8/18	0.5	\$ 800.00	\$ 400.00	Participate on call with G. Portela (AAFAF) to discuss strategy related to next steps on plan of adjustment strategy.
3	Maldonado, Andrew	6/8/18	0.5	\$ 450.00	\$ 225.00	Participate on call with F. Batlle (ACG), D. Barrett (ACG) and S. Cerone (ACG) regarding Hotel Development Corporation right-sizing presentation.
3	Batlle, Fernando	6/8/18	0.3	\$ 800.00	\$ 240.00	Review and provide feedback to presentation to be shared with J. Kelleher (DoE) regarding implementation plans.
3	Barrett, Dennis	6/8/18	0.1	\$ 775.00	\$ 77.50	Revise information request list prepared by S. Cerone (ACG) to be sent to management of Hotel Development Corporation for assessment of wind-down strategies.
54	Batlle, Fernando	6/9/18	0.4	\$ 800.00	\$ 320.00	Participate on call with P. Friedman (OMM), A. Pavel (OMM) and E. McKeen (OMM) to discuss deliberative process options for the Commonwealth.
54	Batlle, Fernando	6/10/18	1.6	\$ 800.00	\$ 1,280.00	Review and analyze Cofina/GO agreement in principle including legal and financial considerations in O'Melveny & Myers and Rothschild presentations.
54	Batlle, Fernando	6/10/18	0.6	\$ 800.00	\$ 480.00	Prepare draft agenda for Commonwealth agent meeting regarding debt restructuring.
54	Batlle, Fernando	6/10/18	0.3	\$ 800.00	\$ 240.00	Participate on call with S. Uhland (OMM) to discuss issues to be included in Commonwealth agent meeting agenda regarding debt restructuring.
3	Barrett, Dennis	6/11/18	3.7	\$ 775.00	\$ 2,867.50	Revise kick-off implementation framework presentation based on comments from C. Anton (AAFAF).
3	Barrett, Dennis	6/11/18	3.4	\$ 775.00	\$ 2,635.00	Prepare draft of fiscal plan implementation kick off meeting memo for the review of F. Batlle (ACG).
3	Rosado, Kasey	6/11/18	2.6	\$ 785.00	\$ 2,041.00	Review and revise the latest draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor prior to sending to A. Capecete (AAFAF).
3	Maldonado, Andrew	6/11/18	2.4	\$ 450.00	\$ 1,080.00	Update AAFAF daily work plan to reflect comments from F. Batlle (ACG) and O. Chavez (AAFAF).
3	Mekles, Vincent	6/11/18	1.3	\$ 850.00	\$ 1,105.00	Prepare additional revisions to draft memorandum relating to the creation of a Fiscal and Economic Council to the Governor based on comments from K. Rosado (ACG).
54	Batlle, Fernando	6/11/18	1.1	\$ 800.00	\$ 880.00	Participate in meeting with representatives of Proskauer, Citi, Rothschild, BAML to review outcome of meeting with agents and discuss next steps.
3	Batlle, Fernando	6/11/18	1.0	\$ 800.00	\$ 800.00	Review and revise fiscal plan implementation kick off meeting memo to be sent to agency heads.
54	Batlle, Fernando	6/11/18	1.0	\$ 800.00	\$ 800.00	Participate in meeting representatives of Citi to discuss debt restructuring proposal and next steps.
2	Llompert, Sofia	6/11/18	0.7	\$ 330.00	\$ 231.00	Update bank balance report requested by AAFAF to reflect PREPA's bank balances as of 5/31/18 for monthly reporting.
3	Barrett, Dennis	6/11/18	0.7	\$ 775.00	\$ 542.50	Review AAFAF daily work plan prepared by A. Maldonado (ACG).
54	Batlle, Fernando	6/11/18	0.7	\$ 800.00	\$ 560.00	Participate in meeting with Rothschild, OMM, BAML to prepare for meeting with Commonwealth agents and FOMB advisors regarding debt restructuring proposal.



Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
54	Batlle, Fernando	6/11/18	0.7	\$ 800.00	\$ 560.00	Review materials in preparation for advisor meeting prior to meeting with Commonwealth agents and FOMB advisors regarding the debt restructuring proposal.
54	Batlle, Fernando	6/11/18	0.5	\$ 800.00	\$ 400.00	Participate on conference call with P. Friedman (OMM), A. Pavel (OMM) and E. McKeen (OMM) to discuss deliberative privilege process.
3	Barrett, Dennis	6/11/18	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) regarding the fiscal plan implementation kick off meeting memo.
3	Barrett, Dennis	6/12/18	3.3	\$ 775.00	\$ 2,557.50	Attend legislative session with M. Yassin (AAFAF), A. Mendez (AAFAF) and A. Camporeal (AAFAF).
54	Batlle, Fernando	6/12/18	2.5	\$ 800.00	\$ 2,000.00	Participate in meeting to prepare for PREPA and PRASA creditor meetings.
3	Maldonado, Andrew	6/12/18	1.7	\$ 450.00	\$ 765.00	Revise presentation for kick-off meeting with Department of Education based on comments from C. Anton (AAFAF).
3	Maldonado, Andrew	6/12/18	1.6	\$ 450.00	\$ 720.00	Update AAFAF daily work plan to reflect comments from O. Chavez (AAFAF).
54	Batlle, Fernando	6/12/18	1.5	\$ 800.00	\$ 1,200.00	Participate in meeting with FOMB and advisors to discuss next steps related to PRASA meeting with bondholders and advisors.
2	Llompert, Sofia	6/12/18	1.3	\$ 330.00	\$ 429.00	Update bank balance report requested by AAFAF to reflect PREPA's bank balances as of 5/31/18 for monthly reporting.
54	Batlle, Fernando	6/12/18	1.3	\$ 800.00	\$ 1,040.00	Participate in meeting with PREPA Ad hoc group to discuss potential restructured debt proposal.
54	Batlle, Fernando	6/12/18	1.3	\$ 800.00	\$ 1,040.00	Participate in PRASA meeting with bondholders to discuss restructuring alternatives.
3	Barrett, Dennis	6/12/18	1.2	\$ 775.00	\$ 930.00	Review categorical privilege log prepared by A. Pavel (OMM) for discussions regarding the 5/30 fiscal plan.
54	Batlle, Fernando	6/12/18	1.2	\$ 800.00	\$ 960.00	Participate in meeting with D. Brownstein (Citi) and J. Gavin (Citi) to discuss PREPA and PRASA debt restructuring proposals.
3	Maldonado, Andrew	6/12/18	1.1	\$ 450.00	\$ 495.00	Revise presentation for kick-off meeting with Department of Corrections based on comments from J. Mendez (BluHaus) and A. Toro (BluHaus).
54	Batlle, Fernando	6/12/18	1.0	\$ 800.00	\$ 800.00	Review discussion materials related to Cofina agreement in principle prepared by Rothschild.
3	Barrett, Dennis	6/12/18	0.8	\$ 775.00	\$ 620.00	Revise categorical privilege log prepared by A. Pavel (OMM) for discussions regarding the 5/30 fiscal plan.
3	Barrett, Dennis	6/12/18	0.8	\$ 775.00	\$ 620.00	Participate in meeting with C. Anton (AAFAF) regarding the kick-off meeting with the Department of Corrections.
3	Barrett, Dennis	6/12/18	0.7	\$ 775.00	\$ 542.50	Reconcile structural reforms memo prepared by A. Carrero (AAFAF) to certified fiscal plan and provide list of incremental reforms to A. Carrero (AAFAF).
3	Barrett, Dennis	6/12/18	0.6	\$ 775.00	\$ 465.00	Review structural reforms memo prepared by A. Carrero (AAFAF).
3	Barrett, Dennis	6/12/18	0.6	\$ 775.00	\$ 465.00	Participate on call with representatives of O'Melveny & Myers and F. Batlle (ACG) to discuss categorical privilege log information.
3	Batlle, Fernando	6/12/18	0.6	\$ 800.00	\$ 480.00	Participate on call with representatives of O'Melveny & Myers and D. Barrett (ACG) to discuss categorical privilege log information.
3	Barrett, Dennis	6/12/18	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) regarding Department of Education kick-off meeting
3	Barrett, Dennis	6/12/18	0.3	\$ 775.00	\$ 232.50	Correspond with A. Maldonado (ACG) regarding Department of Corrections kick-off meeting.
54	Batlle, Fernando	6/12/18	0.3	\$ 800.00	\$ 240.00	Participate on call with G. Portela (AAFAF) and M. Yassin (AAFAF) to discuss PRASA debt restructuring proposal meeting and next steps.
3	Batlle, Fernando	6/12/18	0.2	\$ 800.00	\$ 160.00	Participate on call with M. Yassin (AAFAF) regarding categorical privilege.
54	Batlle, Fernando	6/13/18	5.0	\$ 800.00	\$ 4,000.00	Participate in meeting with representatives of O'Melveny & Myers, BAML, Rothschild to draft Cofina dispute options presentation.
3	Barrett, Dennis	6/13/18	1.7	\$ 775.00	\$ 1,317.50	Aggregate fiscal plan support files for satisfaction of GO bondholder requests.
25	Panciera, Tucker	6/13/18	1.5	\$ 215.00	\$ 322.50	Consolidate June time detail for inclusion within the June fee statement.
3	Barrett, Dennis	6/13/18	1.3	\$ 775.00	\$ 1,007.50	Review and update the structural reforms implementation tracker provided by A. Carrero (AAFAF).
3	Barrett, Dennis	6/13/18	1.3	\$ 775.00	\$ 1,007.50	Participate in meeting with representatives of AAFAF, OMB, Hacienda, Deloitte, BDO, Conway McKenzie and F. Batlle (ACG) to discuss tracking mechanisms for agency efficiencies.
3	Batlle, Fernando	6/13/18	1.3	\$ 800.00	\$ 1,040.00	Participate in meeting with representatives of AAFAF, OMB, Hacienda, Deloitte, BDO, Conway McKenzie, and D. Barrett (ACG) to discuss tracking mechanisms for agency efficiencies.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/13/18	1.1	\$ 775.00	\$ 852.50	Participate in meeting with representatives from AAFAF and Conway Mackenzie regarding FY19 budget and reporting.
3	Barrett, Dennis	6/13/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting with A. Carrero (AAFAF), A. Toro (Bluhaus) regarding structural reforms implementation plans.
3	Barrett, Dennis	6/13/18	0.6	\$ 775.00	\$ 465.00	Review and provide comments on updated work plan prepared by A. Maldonado (ACG).
54	Battle, Fernando	6/13/18	0.6	\$ 800.00	\$ 480.00	Participate on conference call with representatives of AAFAF and advisors to discuss requirements to include in plan of adjustment presentation for review with Governor Rossello.
3	Barrett, Dennis	6/13/18	0.4	\$ 775.00	\$ 310.00	Review current status of the GO bondholder request tracker.
3	Battle, Fernando	6/13/18	0.4	\$ 800.00	\$ 320.00	Participate in discussion with O. Shah (McKinsey) and A. Chepenik (EY) to discuss helicopter financing and drafting email requesting agreement for inclusion within the FY19 budget.
25	Barrett, Dennis	6/13/18	0.3	\$ 775.00	\$ 232.50	Correspond with T. Panciera (ACG) regarding the preparation of the June fee statement.
54	Battle, Fernando	6/13/18	0.3	\$ 800.00	\$ 240.00	Participate in PRASA debt restructuring strategy session with AAFAF and advisors.
54	Battle, Fernando	6/13/18	0.2	\$ 800.00	\$ 160.00	Participate on call with R. Romeu (DevTech) to discuss status of Act 80 and implications for debt restructuring options.
54	Battle, Fernando	6/13/18	0.2	\$ 800.00	\$ 160.00	Participate on call with J. Gavin (Citi) to discuss Cofina settlement options.
54	Battle, Fernando	6/13/18	0.2	\$ 800.00	\$ 160.00	Participate on call M. Yassin (AAFAF) to discuss plan of adjustment strategy.
54	Battle, Fernando	6/14/18	4.0	\$ 800.00	\$ 3,200.00	Revise plan of adjustment presentation for comments from M. Yassin (AAFAF).
54	Battle, Fernando	6/14/18	3.5	\$ 800.00	\$ 2,800.00	Prepare executive summary and global debt settlements for inclusion in the plan of adjustment presentation.
3	Barrett, Dennis	6/14/18	3.1	\$ 775.00	\$ 2,402.50	Prepare implementation status update for discussion with O. Chavez (ACG) and C. Anton (ACG).
3	Barrett, Dennis	6/14/18	1.3	\$ 775.00	\$ 1,007.50	Participate in meeting with C. Frederique (AAFAF) regarding personnel measures.
3	Barrett, Dennis	6/14/18	1.2	\$ 775.00	\$ 930.00	Participate on conference call with representatives of AAFAF, FOMB, McKinsey, and Conway MacKenzie, and F. Battle (ACG) to discuss and review implementation plan framework and reporting.
3	Battle, Fernando	6/14/18	1.2	\$ 800.00	\$ 960.00	Participate on conference call with representatives of AAFAF, FOMB, McKinsey, and Conway MacKenzie, and D. Barrett (ACG) to discuss and review implementation plan framework and reporting.
3	Barrett, Dennis	6/14/18	1.1	\$ 775.00	\$ 852.50	Participate in preparation session with representatives from AAFAF before McKinsey meeting.
3	Barrett, Dennis	6/14/18	1.0	\$ 775.00	\$ 775.00	Review presentation kick-off meeting with SIFC prepared by A. Maldonado (ACG).
3	Barrett, Dennis	6/14/18	0.8	\$ 775.00	\$ 620.00	Review McKinsey case study on implementation of government reorganizations.
3	Barrett, Dennis	6/14/18	0.8	\$ 775.00	\$ 620.00	Review presentation kick-off meeting with AACA prepared by A. Maldonado (ACG).
3	Barrett, Dennis	6/14/18	0.7	\$ 775.00	\$ 542.50	Prepare and send comments to A. Maldonado (ACG) regarding the presentation of kick-off meetings with SIFC.
3	Barrett, Dennis	6/14/18	0.6	\$ 775.00	\$ 465.00	Discuss most recent VTP actuals for inclusion in run-rate savings analysis.
3	Barrett, Dennis	6/14/18	0.5	\$ 775.00	\$ 387.50	Prepare and send comments to A. Maldonado (ACG) regarding the presentation of kick-off meetings with AACA.
3	Barrett, Dennis	6/14/18	0.4	\$ 775.00	\$ 310.00	Review HDC / PFC note for purposes of HDC restructuring.
54	Battle, Fernando	6/14/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with representatives of AAFAF, Rothschild, BAML, O'Melveny & Myers to review first draft of plan of adjustment presentation.
54	Battle, Fernando	6/14/18	0.3	\$ 800.00	\$ 240.00	Participate on call with G. Portela (AAFAF) to discuss status of the plan of adjustment presentation.
3	Barrett, Dennis	6/15/18	2.5	\$ 775.00	\$ 1,937.50	Revise Hotel Development Corporation restructuring presentation based on discussion with A. Billoch (PMA).
54	Battle, Fernando	6/15/18	1.9	\$ 800.00	\$ 1,520.00	Participate in drafting session for plan of adjustment presentation with representatives of O'Melveny & Myers, Rothschild and BAML.
3	Barrett, Dennis	6/15/18	1.3	\$ 775.00	\$ 1,007.50	Review Act 26 for
3	Barrett, Dennis	6/15/18	1.2	\$ 775.00	\$ 930.00	Review latest update to the summary of FOMB proposed budget resolutions.
3	Maldonado, Andrew	6/15/18	1.1	\$ 450.00	\$ 495.00	Revise presentation for kick-off meeting with SIFC based on comments from D. Barrett (ACG).
3	Barrett, Dennis	6/15/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with F. Battle (ACG) S. Cerone (ACG), and A. Maldonado (ACG) to discuss implementation monitoring and enforcement.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Batlle, Fernando	6/15/18	1.0	\$ 800.00	\$ 800.00	Participate in meeting with D. Barrett (ACG) S. Cerone (ACG), and A. Maldonado (ACG) to discuss implementation monitoring and enforcement.
3	Cerone, Samantha	6/15/18	0.9	\$ 675.00	\$ 607.50	Review agency initiatives and cost savings for Department of Public Safety.
3	Cerone, Samantha	6/15/18	0.8	\$ 675.00	\$ 540.00	Review agency initiatives and cost savings for Department of Correction and Rehabilitation.
3	Maldonado, Andrew	6/15/18	0.8	\$ 450.00	\$ 360.00	Review agency initiatives and cost savings for the Department of Education.
3	Cerone, Samantha	6/15/18	0.7	\$ 675.00	\$ 472.50	Participate in meeting with D. Barrett (ACG) F. Batlle (ACG), and A. Maldonado (ACG) to discuss implementation monitoring and enforcement (partial).
3	Maldonado, Andrew	6/15/18	0.7	\$ 450.00	\$ 315.00	Participate in meeting with D. Barrett (ACG) S. Cerone (ACG), and F. Batlle (ACG) to discuss implementation monitoring and enforcement (partial).
3	Barrett, Dennis	6/15/18	0.6	\$ 775.00	\$ 465.00	Participate on daily update call with representatives of AAFAF implementation team and F. Batlle (ACG) to discuss an update on implementation plan activities.
3	Batlle, Fernando	6/15/18	0.6	\$ 800.00	\$ 480.00	Participate on daily update call with representatives of AAFAF implementation team and D. Barrett (ACG) to discuss an update on implementation plan activities.
3	Barrett, Dennis	6/15/18	0.5	\$ 775.00	\$ 387.50	Participate on bi weekly update conference call with representatives of creditors advisors, AAFAF and advisors.
3	Batlle, Fernando	6/15/18	0.5	\$ 800.00	\$ 400.00	Participate on bi weekly update conference call with representatives of creditors advisors, AAFAF and advisors.
3	Maldonado, Andrew	6/15/18	0.5	\$ 450.00	\$ 225.00	Revise presentation for kick-off meeting with AACA based on comments from D. Barrett (ACG).
3	Barrett, Dennis	6/15/18	0.4	\$ 775.00	\$ 310.00	Revise implementation status tracker for updates from the Department of Economic Development.
3	Barrett, Dennis	6/15/18	0.3	\$ 775.00	\$ 232.50	Participate on call with E. Carrasquillo (PMA), A. Billoch (PMA), S. Cerone (ACG), and A. Maldonado (ACG) regarding Hotel Development Corporation right-sizing presentation.
3	Cerone, Samantha	6/15/18	0.3	\$ 675.00	\$ 202.50	Participate on call with E. Carrasquillo (PMA), A. Billoch (PMA), D. Barrett (ACG), and A. Maldonado (ACG) regarding Hotel Development Corporation right-sizing presentation.
3	Maldonado, Andrew	6/15/18	0.3	\$ 450.00	\$ 135.00	Participate on call with E. Carrasquillo (PMA), A. Billoch (PMA), D. Barrett (ACG), and S. Cerone (ACG) regarding Hotel Development Corporation right-sizing presentation.
3	Barrett, Dennis	6/15/18	0.3	\$ 775.00	\$ 232.50	Correspond with F. Batlle (ACG) regarding the Hotel Development Corporation restructuring presentation.
54	Batlle, Fernando	6/15/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with representatives of AAFAF, O'Melveny & Myers, Rothschild and BAML to discuss changes and status of plan of adjustment strategy presentation.
54	Batlle, Fernando	6/15/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with representatives of O'Melveny & Myers to discuss changes to plan of adjustment strategy presentation.
3	Batlle, Fernando	6/15/18	0.2	\$ 800.00	\$ 160.00	Review presentation to Department of Economic Development related to implementation plans.
3	Batlle, Fernando	6/15/18	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Mendez (AAFAF) to discuss summary of revisions to proposed budget submitted by FOMB.
54	Batlle, Fernando	6/15/18	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Toro (BluHaus) to discuss plan of adjustment materials to simplify and summarize message.
54	Batlle, Fernando	6/15/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. Rodriguez (BAML) to discuss plan of adjustment presentation changes.
54	Batlle, Fernando	6/16/18	2.7	\$ 800.00	\$ 2,160.00	Review and edit draft of GO/Cofina dispute plan of adjustment strategy presentation to be presented to Governor.
54	Batlle, Fernando	6/16/18	1.7	\$ 800.00	\$ 1,360.00	Participate on conference call with representatives of AAFAF, Rothschild, BAML, O'Melveny & Myers to discuss plan of adjustment and Cofina/GO dispute strategy presentation.
54	Batlle, Fernando	6/16/18	0.8	\$ 800.00	\$ 640.00	Participate on call with J. Rodríguez (BAML) to discuss revised draft of plan of adjustment presentation.
54	Batlle, Fernando	6/16/18	0.5	\$ 800.00	\$ 400.00	Participate on conference call with representatives of Rothschild, BAML, O'Melveny & Myers to prepare for plan of adjustment/Cofina GO dispute strategy presentation discussion with AAFAF.
54	Batlle, Fernando	6/16/18	0.3	\$ 800.00	\$ 240.00	Participate on call with N. Mitchell (GT) to discuss plan of adjustment strategy presentation and PREPA counteroffer materials.
54	Batlle, Fernando	6/17/18	2.0	\$ 800.00	\$ 1,600.00	Review and revise Cofina dispute presentation for comments from G. Portela (AAFAF).

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
54	Batlle, Fernando	6/17/18	1.2	\$ 800.00	\$ 960.00	Participate on conference call with G. Portela (AAFAF), P. Soto (AAFAF), and representatives of BAML, Rothschild, O'Melveny & Myers to review draft of Cofina dispute presentation.
3	Batlle, Fernando	6/18/18	3.2	\$ 800.00	\$ 2,560.00	Participate in meeting with P. Soto (AAFAF) and other representatives of AAFAF to discuss FY19 budget variances against fiscal plan.
54	Batlle, Fernando	6/18/18	2.2	\$ 800.00	\$ 1,760.00	Participate in meeting with R. Rossello (Fortaleza), and representatives of AAFAF, BAML and Rothschild and J. Rapisardi (OMM) to discuss Cofina/GO dispute strategy.
3	Barrett, Dennis	6/18/18	2.1	\$ 775.00	\$ 1,627.50	Revise cheat sheet of right-sizing measures based on the 5/30 fiscal plan right-sizing model.
3	Barrett, Dennis	6/18/18	1.9	\$ 775.00	\$ 1,472.50	Review summary of FY19 budget variances prepared by Conway Mackenzie.
54	Batlle, Fernando	6/18/18	1.8	\$ 800.00	\$ 1,440.00	Review litigation materials prepared by O'Melveny & Myers related to Cofina/GO settlement.
25	Panciera, Tucker	6/18/18	1.1	\$ 215.00	\$ 236.50	Consolidate time detail for May fee statement.
25	Panciera, Tucker	6/18/18	1.1	\$ 215.00	\$ 236.50	Prepare KPI analysis for April free statement.
25	Panciera, Tucker	6/18/18	1.0	\$ 215.00	\$ 215.00	Prepare Exhibit C for April fee statement.
3	Cerone, Samantha	6/18/18	0.9	\$ 675.00	\$ 607.50	Review agency initiatives and cost savings for Department of Public Safety.
3	Maldonado, Andrew	6/18/18	0.8	\$ 450.00	\$ 360.00	Review agency initiatives and cost savings for Culture.
3	Maldonado, Andrew	6/18/18	0.8	\$ 450.00	\$ 360.00	Review agency initiatives and cost savings for Environmental.
3	Barrett, Dennis	6/18/18	0.8	\$ 775.00	\$ 620.00	Participate in discussion with J. York (CM) regarding the summary of the FY19 budget variances.
25	Panciera, Tucker	6/18/18	0.7	\$ 215.00	\$ 150.50	Revise Exhibit F of April fee statement.
3	Barrett, Dennis	6/18/18	0.6	\$ 775.00	\$ 465.00	Participate on conference call with F. Batlle (ACG) and representatives of O'Melveny & Myers, Conway and AAFAF to discuss Rule 2004 requests.
3	Batlle, Fernando	6/18/18	0.6	\$ 800.00	\$ 480.00	Participate on conference call with F. Batlle (ACG) and representatives of O'Melveny & Myers, Conway and AAFAF to discuss Rule 2004 requests.
3	Maldonado, Andrew	6/18/18	0.6	\$ 450.00	\$ 270.00	Review agency initiatives and cost savings for Department of Economic Development.
3	Maldonado, Andrew	6/18/18	0.6	\$ 450.00	\$ 270.00	Review agency initiatives and cost savings for Executive Office.
54	Batlle, Fernando	6/18/18	0.6	\$ 800.00	\$ 480.00	Participate in meeting with G. Portela (AAFAF) to discuss the approach of the Governor regarding Cofina/GO settlement.
3	Maldonado, Andrew	6/18/18	0.5	\$ 450.00	\$ 225.00	Review agency initiatives and cost savings for Universities.
3	Maldonado, Andrew	6/18/18	0.5	\$ 450.00	\$ 225.00	Review agency initiatives and cost savings for State.
3	Cerone, Samantha	6/18/18	0.4	\$ 675.00	\$ 270.00	Review agency initiatives and cost savings for SIFC.
3	Maldonado, Andrew	6/18/18	0.3	\$ 450.00	\$ 135.00	Review agency initiatives and cost savings for Ombudsman.
3	Maldonado, Andrew	6/18/18	0.5	\$ 450.00	\$ 225.00	Review agency initiatives and cost savings for Closures.
3	Cerone, Samantha	6/18/18	0.3	\$ 675.00	\$ 202.50	Review agency initiatives and cost savings for Department of Health.
3	Cerone, Samantha	6/18/18	0.3	\$ 675.00	\$ 202.50	Review agency initiatives and cost savings for AACA.
3	Cerone, Samantha	6/18/18	0.3	\$ 675.00	\$ 202.50	Review agency initiatives and cost savings for Independent Agencies.
3	Batlle, Fernando	6/18/18	0.3	\$ 800.00	\$ 240.00	Participate in meeting with M. Yassin (AAFAF) and A. Mendez (AAFAF) to discuss budget variances in preparation of meeting with House committee staff.
25	Barrett, Dennis	6/18/18	0.3	\$ 775.00	\$ 232.50	Correspond with T. Panciera (ACG) regarding the preparation of the May fee statement.
54	Batlle, Fernando	6/18/18	0.3	\$ 800.00	\$ 240.00	Participate in meeting with G. Portela (AAFAF), M. Yassin (AAFAF) and J. Rapisardi (OMM) to review strategy for GO Cofina Settlement.
3	Cerone, Samantha	6/18/18	0.2	\$ 675.00	\$ 135.00	Review agency initiatives and cost savings for Department of Land.
3	Cerone, Samantha	6/18/18	0.2	\$ 675.00	\$ 135.00	Review agency initiatives and cost savings for Finance Commission.
3	Cerone, Samantha	6/18/18	0.2	\$ 675.00	\$ 101.25	Review agency initiatives and cost savings for Department of Public Works..
3	Cerone, Samantha	6/18/18	0.2	\$ 675.00	\$ 101.25	Review agency initiatives and cost savings for Labor.
3	Cerone, Samantha	6/18/18	0.1	\$ 675.00	\$ 67.50	Review agency initiatives and cost savings for Utilities Commission.
3	Barrett, Dennis	6/19/18	3.9	\$ 775.00	\$ 3,022.50	Prepare extrapolation of agency savings by initiative from the 5/30 rightsizing model provided by S. O'Rourke (McK).

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Cerone, Samantha	6/19/18	3.1	\$ 675.00	\$ 2,092.50	Analyze active employee data in order to determine savings from uniform healthcare.
54	Battle, Fernando	6/19/18	2.9	\$ 800.00	\$ 2,320.00	Review and revise summarized version of comprehensive settlement benefits presentation.
3	Cerone, Samantha	6/19/18	2.0	\$ 675.00	\$ 1,350.00	Review agency initiatives and cost savings for Department of Treasury.
3	Maldonado, Andrew	6/19/18	2.0	\$ 450.00	\$ 900.00	Analyze active employee data in order to determine savings from uniform healthcare.
3	Barrett, Dennis	6/19/18	1.8	\$ 775.00	\$ 1,395.00	Review 5/30 right-sizing model for changes in baseline assumptions.
3	Barrett, Dennis	6/19/18	1.7	\$ 775.00	\$ 1,317.50	Prepare summary of savings by agency for the review of S. Cerone (ACG) and A. Maldonado (ACG).
3	Cerone, Samantha	6/19/18	1.1	\$ 675.00	\$ 742.50	Review agency initiatives and cost savings for Department of Public Works..
3	Battle, Fernando	6/19/18	1.1	\$ 800.00	\$ 880.00	Prepare presentation addressing OCFO/AAFAF functions for discussion with Governor.
3	Maldonado, Andrew	6/19/18	0.9	\$ 450.00	\$ 405.00	Review agency initiatives and cost savings for Courts and Legislature.
3	Barrett, Dennis	6/19/18	0.8	\$ 775.00	\$ 620.00	Participate in discussion with C. Frederique (AAFAF) regarding the agency savings within the 5/30 right-sizing model.
3	Barrett, Dennis	6/19/18	0.8	\$ 775.00	\$ 620.00	Participate in discussion with A. Toro (BluHaus) regarding the FY19 variances between the Commonwealth budget and the certified fiscal plan for UPR.
3	Cerone, Samantha	6/19/18	0.7	\$ 675.00	\$ 472.50	Review agency initiatives and cost savings for SIFC.
3	Battle, Fernando	6/19/18	0.7	\$ 800.00	\$ 560.00	Participate on phone call with O. Rodriguez (Hacienda) regarding the 2011 executive order and analysis of back pay owed to policemen in order to justify including amount in FY19 budget.
3	Maldonado, Andrew	6/19/18	0.7	\$ 450.00	\$ 315.00	Review agency initiatives and cost savings for Department of Agriculture.
3	Cerone, Samantha	6/19/18	0.5	\$ 675.00	\$ 337.50	Review agency initiatives and cost savings for Department of Corrections.
3	Maldonado, Andrew	6/19/18	0.5	\$ 450.00	\$ 225.00	Review agency initiatives and cost savings for Justice.
3	Maldonado, Andrew	6/19/18	0.3	\$ 450.00	\$ 135.00	Review agency initiatives and cost savings for Justice.
54	Battle, Fernando	6/19/18	0.4	\$ 800.00	\$ 320.00	Review of potential security structures for global settlement prepared by BAML.
3	Battle, Fernando	6/19/18	0.3	\$ 800.00	\$ 240.00	Review and revise Department of Health implementation kick off presentation.
3	Battle, Fernando	6/19/18	0.2	\$ 800.00	\$ 160.00	Review project charter used in police department and incorporate certain categories to template to be used in implementation of fiscal plan.
14	López, Luis	6/19/18	0.2	\$ 330.00	\$ 66.00	Correspond with H. Betancourt (AAFAF) regarding clarification on list of trustees per request from S. Rinaldi (ACG).
54	Battle, Fernando	6/19/18	0.2	\$ 800.00	\$ 160.00	Review and provide comments to letters received from rating agencies withdrawing certain ratings.
3	Battle, Fernando	6/19/18	0.1	\$ 800.00	\$ 80.00	Review FY19 payroll reduction by grouping.
3	Cerone, Samantha	6/20/18	3.9	\$ 675.00	\$ 2,632.50	Prepare presentation on savings from uniform healthcare initiative.
3	Cerone, Samantha	6/20/18	3.6	\$ 675.00	\$ 2,430.00	Analyze active employee data in order to determine savings from uniform healthcare.
3	Barrett, Dennis	6/20/18	2.7	\$ 775.00	\$ 2,092.50	Prepare implementation status update for discussion with O. Chavez (ACG) and C. Anton (ACG).
3	Barrett, Dennis	6/20/18	2.5	\$ 775.00	\$ 1,937.50	Participate in meeting with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF) and F. Battle (ACG) to discuss kick off meeting materials and agenda.
3	Battle, Fernando	6/20/18	2.5	\$ 800.00	\$ 2,000.00	Participate in meeting with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF) and D. Barrett (ACG) to discuss kick off meeting materials and agenda.
3	Barrett, Dennis	6/20/18	2.1	\$ 775.00	\$ 1,627.50	Prepare agency savings draft memo to be circulated to reorganized agencies.
3	Maldonado, Andrew	6/20/18	2.0	\$ 450.00	\$ 900.00	Prepare savings estimates within the presentation on savings from uniform healthcare initiative.
3	Cerone, Samantha	6/20/18	2.2	\$ 675.00	\$ 1,485.00	Revise presentation on savings from uniform healthcare initiative.
3	Battle, Fernando	6/20/18	2.0	\$ 800.00	\$ 1,600.00	Participate in meeting with representatives from FOMB staff, AAFAF and House Budget committee to discuss FY19 budget.
3	Barrett, Dennis	6/20/18	1.9	\$ 775.00	\$ 1,472.50	Review summary of certified fiscal plan benchmarks prepared by S. Cerone (ACG).
3	Cerone, Samantha	6/20/18	1.8	\$ 675.00	\$ 1,215.00	Prepare summary certified fiscal plan benchmarks for right-sizing implementation.



Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/20/18	1.5	\$ 775.00	\$ 1,162.50	Review and prepare comments on presentations on savings from uniform healthcare initiative.
3	Maldonado, Andrew	6/20/18	1.3	\$ 450.00	\$ 585.00	Review certified fiscal plan benchmarks for right-sizing implementation.
3	Barrett, Dennis	6/20/18	1.0	\$ 775.00	\$ 775.00	Participate in preparation session for McKinsey implementation plan meeting with F. Batlle (ACG) and representatives of AAFAF.
25	Panciera, Tucker	6/20/18	1.0	\$ 215.00	\$ 215.00	Prepare Exhibit B for April fee statement.
54	Batlle, Fernando	6/20/18	1.0	\$ 800.00	\$ 800.00	Participate on conference call with representatives from BAML, Rothschild, O'Melveny & Myers and AAFAF to discuss plan of adjustment strategy and GO/Cofina settlement.
3	Maldonado, Andrew	6/20/18	0.9	\$ 450.00	\$ 405.00	Update agency savings numbers in draft memo prepared by D. Barrett (ACG).
25	Panciera, Tucker	6/20/18	0.9	\$ 215.00	\$ 193.50	Prepare April fee statement summary for the review of D. Barrett (ACG).
3	Batlle, Fernando	6/20/18	0.8	\$ 800.00	\$ 640.00	Review and revise uniform healthcare presentation explaining savings included in fiscal plan.
25	Panciera, Tucker	6/20/18	0.8	\$ 215.00	\$ 172.00	Prepare Exhibit D for April fee statement.
54	Batlle, Fernando	6/20/18	0.8	\$ 800.00	\$ 640.00	Participate in meeting with Retiree Committee advisors to discuss data requirements for retirees.
25	Panciera, Tucker	6/20/18	0.7	\$ 215.00	\$ 150.50	Prepare itemized write offs for April fee statement.
25	Panciera, Tucker	6/20/18	0.7	\$ 215.00	\$ 150.50	Prepare and send draft of April fee statement for D. Barrett (ACG) review.
25	Panciera, Tucker	6/20/18	0.6	\$ 215.00	\$ 129.00	Prepare expense summary for April fee statement.
54	Batlle, Fernando	6/20/18	0.6	\$ 800.00	\$ 480.00	Participate on conference call with representatives of O'Melveny & Myers, AAFAF, Rothschild, BAML to discuss PREPA and PRASA proposals.
3	Batlle, Fernando	6/20/18	0.5	\$ 800.00	\$ 400.00	Participate in preparation session for McKinsey implementation plan meeting with D. Barrett (ACG), and representatives of AAFAF (partial).
54	Batlle, Fernando	6/20/18	0.5	\$ 800.00	\$ 400.00	Participate on conference call with representatives of Rothschild, BAML and AAFAF to discuss Cofina/Go settlement.
25	Barrett, Dennis	6/20/18	0.4	\$ 775.00	\$ 310.00	Correspond with T. Panciera (ACG) regarding the finalization of the April fee statement.
14	López, Luis	6/20/18	0.3	\$ 330.00	\$ 99.00	Correspond with H. Betancourt (AAFAF) regarding clarification on list of trustees per request from S. Rinaldi (ACG).
3	Batlle, Fernando	6/20/18	0.2	\$ 800.00	\$ 160.00	Participate on call with J. Mendez (Bluhaus) to discuss uniform healthcare data request for HTA.
3	Batlle, Fernando	6/20/18	0.2	\$ 800.00	\$ 160.00	Participate on call with O. Rodriguez (Hacienda) to discuss police back pay included in fiscal plan and FY19 budget and information related to helicopter financing to be included in FY19 budget.
3	Cerone, Samantha	6/21/18	3.4	\$ 675.00	\$ 2,295.00	Revise presentation on savings from uniform healthcare initiative.
3	Barrett, Dennis	6/21/18	3.2	\$ 775.00	\$ 2,480.00	Review and provide comments on the analysis on savings from uniform health initiative.
25	Panciera, Tucker	6/21/18	2.5	\$ 215.00	\$ 537.50	Revise May fee statement time detail based on comments provided by D. Barrett (ACG).
3	Barrett, Dennis	6/21/18	2.2	\$ 775.00	\$ 1,705.00	Prepare fiscal plan implementation update for the review of O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Maldonado, Andrew	6/21/18	1.9	\$ 450.00	\$ 855.00	Revise savings summary within presentation on savings from uniform healthcare initiative.
3	Barrett, Dennis	6/21/18	1.8	\$ 775.00	\$ 1,395.00	Review and provide comments on the presentation on savings from uniform health initiative.
3	Batlle, Fernando	6/21/18	1.6	\$ 800.00	\$ 1,280.00	Participate in meeting with representatives of McKinsey, Citi, Proskauer, House Budget Committee, OMB and Police Department to discuss budget variances between fiscal plan and budget.
25	Barrett, Dennis	6/21/18	1.6	\$ 775.00	\$ 1,240.00	Review fiscal plan implementation time detail revised by T. Panciera for inclusion within the May fee statement.
14	López, Luis	6/21/18	1.1	\$ 330.00	\$ 363.00	Participate in meeting with H. Betancourt regarding updates to list of trustees per request from S. Rinaldi (ACG) and M. Samuels (ACG).
3	Barrett, Dennis	6/21/18	0.5	\$ 775.00	\$ 387.50	Participate on daily fiscal plan implementation update call with F. Batlle (ACG), C. Anton (AAFAF), and O. Chavez (AAFAF) to discuss implementation progress.
3	Batlle, Fernando	6/21/18	0.5	\$ 800.00	\$ 400.00	Participate on daily fiscal plan implementation update call with D. Barrett (ACG), C. Anton (AAFAF), and O. Chavez (AAFAF) to discuss implementation progress.
54	Batlle, Fernando	6/21/18	0.5	\$ 800.00	\$ 400.00	Participate on call with G. Portela (AAFAF), J. Rapisardi (OMM) to discuss plan of adjustment strategy and Cofina settlement.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Batlle, Fernando	6/21/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with C. Yamin (AAFAF), O. Chavez (AAFAF), and C. Frederique (AAFAF) to discuss uniform health care initiative status and preparation of presentation to be discussed with FOMB advisors.
3	Batlle, Fernando	6/21/18	0.3	\$ 800.00	\$ 240.00	Review and make comments to uniform healthcare initiative presentation.
25	Barrett, Dennis	6/21/18	0.3	\$ 775.00	\$ 232.50	Correspond with T. Panciera (ACG) regarding the preparation of the May fee statement.
54	Batlle, Fernando	6/21/18	0.2	\$ 800.00	\$ 160.00	Participate on call with V. D'Agata (RC) to discuss plan of adjustment strategy presentation comments.
3	Batlle, Fernando	6/21/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. York (CM) to discuss response to Miller Buckfire email regarding primary surplus.
54	Batlle, Fernando	6/21/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. Rodriguez (BAML) to discuss global settlement included in plan of adjustment strategy presentation.
3	Barrett, Dennis	6/22/18	2.0	\$ 775.00	\$ 1,550.00	Participate in implementation plan status meeting with O. Chavez (AAFAF), A. Mendez (AAFAF) and representatives of McKinsey.
3	Cerone, Samantha	6/22/18	1.8	\$ 675.00	\$ 1,215.00	Prepare comparison of FOMB and Government fiscal plans.
3	Maldonado, Andrew	6/22/18	1.8	\$ 450.00	\$ 810.00	Prepare comparison of 5/30 fiscal plan and government fiscal plan for the review of S. Cerone (ACG).
54	Batlle, Fernando	6/22/18	1.4	\$ 800.00	\$ 1,120.00	Review and provide comments to Cofina agreement letter to be sent to FOMB.
3	Maldonado, Andrew	6/22/18	1.3	\$ 450.00	\$ 585.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), D. Barrett (ACG), F. Batlle (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Barrett, Dennis	6/22/18	1.3	\$ 775.00	\$ 1,007.50	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), A. Maldonado (ACG), F. Batlle (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
54	Batlle, Fernando	6/22/18	1.3	\$ 800.00	\$ 1,040.00	Review presentation prepared by Citi to be shared with Cofina and Commonwealth agents.
3	Cerone, Samantha	6/22/18	1.3	\$ 675.00	\$ 843.75	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), D. Barrett (ACG), F. Batlle (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Batlle, Fernando	6/22/18	0.8	\$ 800.00	\$ 640.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), D. Barrett (ACG), S. Cerone (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF) (partial).
3	Batlle, Fernando	6/22/18	0.7	\$ 800.00	\$ 560.00	Participate in meeting with J. Rapisardi (OMM), J. Rodriguez (BAML) and V. D'Agata (RC) to discuss financial implications of potential fiscal plan options.
54	Batlle, Fernando	6/22/18	0.4	\$ 800.00	\$ 320.00	Participate on call with M. Yassin (AAFAF) to discuss letter to FOMB regarding the Cofina settlement.
3	Batlle, Fernando	6/22/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with representatives of Conway McKenzie, Rothschild to prepare for meeting with representatives of McKinsey to discuss Miller Buckfire projections.
54	Batlle, Fernando	6/22/18	0.3	\$ 800.00	\$ 240.00	Participate on conference call with representatives of Citi to discuss presentation of enhanced terms options for Cofina Settlement.
54	Batlle, Fernando	6/22/18	0.2	\$ 800.00	\$ 160.00	Participate on call with C. Sobrino (Fortaleza) and M. Yassin (AAFAF) to discuss letter regarding Cofina settlement.
54	Batlle, Fernando	6/22/18	0.2	\$ 800.00	\$ 160.00	Participate on call with N. Mitchell (GT) to discuss PRASA restructuring status.
3	Batlle, Fernando	6/22/18	0.1	\$ 800.00	\$ 80.00	Participate on call with O. Shah (McK) to discuss cash projections provided to Miller Buckfire.
3	Barrett, Dennis	6/23/18	2.1	\$ 775.00	\$ 1,627.50	Review agency information depositories for potential inclusion of information within a project charter template.
3	Batlle, Fernando	6/23/18	0.5	\$ 800.00	\$ 400.00	Participate on call with M. Yassin (AAFAF) to discuss potential options for recertification of plan.
3	Batlle, Fernando	6/23/18	0.1	\$ 800.00	\$ 80.00	Participate on call with O. Chavez (AAFAF) to discuss implementation plans deadline and options to submit to FOMB.
3	Maldonado, Andrew	6/24/18	3.8	\$ 450.00	\$ 1,710.00	Revise project charter template for the review of D. Barrett (ACG)..
3	Nilsen, Patrick	6/24/18	3.5	\$ 330.00	\$ 1,155.00	Prepare project charter template for the review of D. Barrett (ACG) and A. Maldonado (ACG).
3	Batlle, Fernando	6/24/18	1.7	\$ 800.00	\$ 1,360.00	Participate on conference call with J. Rapisardi (OMM) and M. Yassin (AAFAF) to discuss potential economic scenarios related to fiscal plan recertification and Act 80.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Nilsen, Patrick	6/24/18	1.3	\$ 330.00	\$ 429.00	Revise the project charter template for comments provided by F. Batlle (ACG) on the inclusion of information requests related to reorganized agencies, KPIs, and required resources.
3	Nilsen, Patrick	6/24/18	1.2	\$ 330.00	\$ 396.00	Review correspondence from McKinsey and D. Barrett (ACG) regarding the tracking of Commonwealth implementation plans.
3	Barrett, Dennis	6/24/18	1.0	\$ 775.00	\$ 775.00	Participate on call with F. Batlle (ACG), A. Maldonado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss upcoming work streams for week of 6/24.
3	Maldonado, Andrew	6/24/18	1.0	\$ 450.00	\$ 450.00	Participate on call with F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss upcoming work streams for week of 6/24.
3	Nilsen, Patrick	6/24/18	0.9	\$ 330.00	\$ 297.00	Revise the project charter template for comments provided by D. Barrett (ACG) on the inclusion of milestones.
3	Cerone, Samantha	6/24/18	0.8	\$ 675.00	\$ 540.00	Participate on call with F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss upcoming work streams for week of 6/24 (partial).
3	Nilsen, Patrick	6/24/18	0.8	\$ 330.00	\$ 264.00	Participate on call with F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss upcoming work streams for week of 6/24 (partial).
3	Cerone, Samantha	6/24/18	0.3	\$ 675.00	\$ 202.50	Participate on call with D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) to discuss implementation charters.
3	Barrett, Dennis	6/24/18	0.3	\$ 775.00	\$ 232.50	Participate on call with S. Cerone (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) to discuss implementation charters.
3	Nilsen, Patrick	6/24/18	0.3	\$ 330.00	\$ 99.00	Participate on call with D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to discuss implementation charters.
3	Maldonado, Andrew	6/24/18	0.2	\$ 450.00	\$ 90.00	Participate on call with D. Barrett (ACG), P. Nilsen (ACG) and S. Cerone (ACG) to discuss implementation charters (partial).
3	Batlle, Fernando	6/24/18	0.2	\$ 800.00	\$ 160.00	Participate on call with O. Shah (McK) to discuss fiscal plan certification in light of latest update on Act 80.
54	Batlle, Fernando	6/24/18	0.2	\$ 800.00	\$ 160.00	Participate on call with T. Green (Citi) to discuss meeting materials for upcoming meeting with Commonwealth agent advisors.
3	Barrett, Dennis	6/25/18	3.2	\$ 775.00	\$ 2,480.00	Prepare draft of certified fiscal plan implementation letter to be submitted to the FOMB on 6/30.
50	Barrett, Dennis	6/25/18	2.4	\$ 775.00	\$ 1,860.00	Review FOMB fiscal plan implementation oversight framework for potential inclusion of information within the Commonwealth implementation plans.
25	Nilsen, Patrick	6/25/18	1.8	\$ 330.00	\$ 594.00	Revise fee application related time detail within Exhibit C of the April fee statement for the review of D. Barrett (ACG).
54	Batlle, Fernando	6/25/18	1.5	\$ 800.00	\$ 1,200.00	Participate in meeting with M. Yassin (AAFAF) and J. Rapisardi (OMM) to discuss strategy for meeting with B. Houser (Mediation Panel).
25	Nilsen, Patrick	6/25/18	1.3	\$ 330.00	\$ 429.00	Revise FOMB communications related time detail within Exhibit C of the April fee statement for the review of D. Barrett (ACG).
54	Batlle, Fernando	6/25/18	1.3	\$ 800.00	\$ 1,040.00	Participate on conference call with B. Houser (Mediation Panel) and Phoenix Management to discuss terms of Cofina agreement in principle.
3	Nilsen, Patrick	6/25/18	1.2	\$ 330.00	\$ 396.00	Review 5/30 FOMB fiscal plan for potential inclusion of implementation plans within project charter templates.
25	Nilsen, Patrick	6/25/18	1.0	\$ 330.00	\$ 330.00	Revise fiscal plan implementation related time detail within Exhibit C of the April fee statement for the review of D. Barrett (ACG).
3	Nilsen, Patrick	6/25/18	0.9	\$ 330.00	\$ 297.00	Participate in meeting with D. Barrett (ACG), A. Maldonado (ACG), O. Chavez (AAFAF) and C. Frederique (AAFAF) regarding the 6/30 deadline for implementation plans.
3	Barrett, Dennis	6/25/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting with P. Nilsen (ACG), A. Maldonado (ACG), S. Cerone (ACG), O. Chavez (AAFAF) and C. Frederique (AAFAF) regarding the 6/30 deadline for implementation plans.
3	Maldonado, Andrew	6/25/18	0.9	\$ 450.00	\$ 405.00	Participate in meeting with D. Barrett (ACG), P. Nilsen (ACG), O. Chavez (AAFAF) and C. Frederique (AAFAF) regarding the 6/30 deadline for implementation plans.
25	Nilsen, Patrick	6/25/18	0.8	\$ 330.00	\$ 264.00	Review April Expense analysis prepared by T. Panciera (ACG).
3	Barrett, Dennis	6/25/18	0.7	\$ 775.00	\$ 542.50	Participate in a discussion with J. Roa (AAFAF) regarding the latest information uploads to the depository.
54	Batlle, Fernando	6/25/18	0.7	\$ 800.00	\$ 560.00	Participate on conference call with representatives of AAFAF to debrief on the discussions with B. Houser (Mediation Panel).
3	Batlle, Fernando	6/25/18	0.6	\$ 800.00	\$ 480.00	Participate on daily update call to discuss implementation and decide how to proceed with putting together implementation plans for agency groupings.
54	Batlle, Fernando	6/25/18	0.5	\$ 800.00	\$ 400.00	Participate in meeting with representatives of Citi prior to call with B. Houser (Mediation Panel).



Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
54	Batlle, Fernando	6/25/18	0.5	\$ 800.00	\$ 400.00	Participate on call with M. Yassin (AAFAF) to discuss strategy regarding meeting with mediation team and agents.
3	Batlle, Fernando	6/25/18	0.4	\$ 800.00	\$ 320.00	Participate in weekly fiscal plan implementation status call with McKinsey and FOMB staff.
54	Batlle, Fernando	6/25/18	0.4	\$ 800.00	\$ 320.00	Review tax exempt roadmap prepared by Citi as part of potential Cofina settlement.
3	Cerone, Samantha	6/25/18	0.3	\$ 675.00	\$ 202.50	Correspond with C. Yamin (AAFAF) regarding implementation risks of uniform healthcare initiatives.
3	Batlle, Fernando	6/25/18	0.2	\$ 800.00	\$ 160.00	Participate on call with D. Barrett (ACG) to prepare for meeting with McKinsey and FOMB regarding fiscal plan implementation.
14	López, Luis	6/25/18	0.2	\$ 330.00	\$ 66.00	Correspond with H. Betancourt (AAFAF) and J. Santiago (GDB) regarding clarification on list of trustees for potential update per request from S. Rinaldi (ACG) and M. Samuels (ACG).
3	Cerone, Samantha	6/26/18	3.2	\$ 675.00	\$ 2,160.00	Prepare charter and implementation plan template for all agencies.
3	Nilsen, Patrick	6/26/18	3.1	\$ 330.00	\$ 1,023.00	Prepare illustrative KPIs and milestones for the Department of Education implementation plan.
54	Batlle, Fernando	6/26/18	3.1	\$ 800.00	\$ 2,480.00	Participate in preparation session with representatives of O'Melveny & Myers for meeting with B. Houser (Mediation Panel).
54	Batlle, Fernando	6/26/18	3.0	\$ 800.00	\$ 2,400.00	Participate in working session with representatives of AAFAF, O'Melveny & Myers and Rothschild to discuss agenda for discussion with B. Houser (Mediation Panel).
3	Barrett, Dennis	6/26/18	2.4	\$ 775.00	\$ 1,860.00	Review charter and implementation plan template for all agencies.
3	Barrett, Dennis	6/26/18	2.3	\$ 775.00	\$ 1,782.50	Review illustrative KPIs and milestones within the Department of Education implementation plan.
3	Cerone, Samantha	6/26/18	2.3	\$ 675.00	\$ 1,552.50	Prepare weekly summary template for O. Chavez (AAFAF).
3	Nilsen, Patrick	6/26/18	2.3	\$ 330.00	\$ 759.00	Prepare status update of agency implementation plans for the review of C. Frederique (ACG).
3	Barrett, Dennis	6/26/18	2.0	\$ 775.00	\$ 1,550.00	Revise project charter templates prepared by A. Maldonado (ACG) and P. Nilsen (ACG).
54	Batlle, Fernando	6/26/18	1.9	\$ 800.00	\$ 1,520.00	Participate in meeting with representatives of BAML, Rothschild, O'Melveny & Myers and AAFAF to discuss comprehensive settlement analysis to be presented to FOMB and creditors.
3	Nilsen, Patrick	6/26/18	1.5	\$ 330.00	\$ 495.00	Review Puerto Rico Public Debt report prepared by AAFAF.
3	Barrett, Dennis	6/26/18	1.4	\$ 775.00	\$ 1,085.00	Participate in discussion with O. Chavez (AAFAF), C. Anton (AAFAF), and C. Frederique (AAFAF) to discuss next steps in the fiscal plan implementation process.
3	Maldonado, Andrew	6/26/18	1.4	\$ 450.00	\$ 630.00	Review structural reform workplan based on work done by S. Petrocelli (ACG).
3	Cerone, Samantha	6/26/18	1.2	\$ 675.00	\$ 810.00	Participate in meeting with A. Toro (BluHaus) and P. Nilsen (ACG) regarding the implementation plans of structural reforms.
3	Nilsen, Patrick	6/26/18	1.2	\$ 330.00	\$ 396.00	Participate in meeting with A. Toro (BluHaus) and S. Cerone (ACG) regarding the implementation plans of structural reforms.
3	Batlle, Fernando	6/26/18	1.1	\$ 800.00	\$ 880.00	Revise draft of letter to be sent to FOMB explaining progress regarding implementation.
3	Cerone, Samantha	6/26/18	1.0	\$ 675.00	\$ 675.00	Participate in meeting with J. Mendez (BluHaus), A. Toro (BluHaus), P. Nilsen (ACG), and D. Barrett (ACG) regarding the Department of Corrections implementation plan.
3	Nilsen, Patrick	6/26/18	1.0	\$ 330.00	\$ 330.00	Participate in meeting with J. Mendez (BluHaus), A. Toro (BluHaus), S. Cerone (ACG) and D. Barrett (ACG) regarding the Department of Corrections implementation plan.
3	Barrett, Dennis	6/26/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with J. Mendez (BluHaus), A. Toro (BluHaus), S. Cerone (ACG) and P. Nilsen (ACG) regarding the Department of Corrections implementation plan.
3	Maldonado, Andrew	6/26/18	1.0	\$ 450.00	\$ 450.00	Review VTP 1.0 database sent by C. Frederique (AAFAF).
3	Barrett, Dennis	6/26/18	0.8	\$ 775.00	\$ 620.00	Prepare and send status update in regard to implementation plans to O. Chavez (AAFAF), C. Frederique (AAFAF), and C. Anton (AAFAF).
3	Nilsen, Patrick	6/26/18	0.8	\$ 330.00	\$ 264.00	Update status of structural reforms implementation plans based on comments from A. Toro (BluHaus).
3	Maldonado, Andrew	6/26/18	0.7	\$ 450.00	\$ 315.00	Review VTP 2.0 database for inclusion in the VTP 2.0 savings analysis.
3	Batlle, Fernando	6/26/18	0.6	\$ 800.00	\$ 480.00	Participate on conference call with representatives of AAFAF to review agency groupings reorganization plans and implementation plans.
3	Cerone, Samantha	6/26/18	0.6	\$ 675.00	\$ 405.00	Participate in meeting with C. Frederique (AAFAF) and P. Nilsen (ACG) to discuss status update of the legislative process of reorganization plans.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Nilsen, Patrick	6/26/18	0.6	\$ 330.00	\$ 198.00	Participate in meeting with C. Frederique (AAFAF) and S. Cerone (ACG) to discuss status update of the legislative process of reorganization plans.
3	Barrett, Dennis	6/26/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the inclusion of KPIs and milestones within the DOE implementation plan.
3	Battle, Fernando	6/26/18	0.4	\$ 800.00	\$ 320.00	Participate on conference call with A. Chepenik (EY), D. Mondell (RC), J. Battle (ACG) to discuss state revolving fund allocation in FY19 budget.
3	Barrett, Dennis	6/26/18	0.2	\$ 775.00	\$ 155.00	Correspond with S. Cerone (ACG) regarding the creation of project charter templates.
54	Battle, Fernando	6/26/18	0.2	\$ 800.00	\$ 160.00	Participate on call with V. D'Agata (RC) to discuss plan of adjustment strategy and action plan for the next week.
3	Maldonado, Andrew	6/27/18	3.5	\$ 450.00	\$ 1,575.00	Perform analysis of projected savings from the VTP programs for the review of D. Barrett (ACG).
3	Cerone, Samantha	6/27/18	3.3	\$ 675.00	\$ 2,227.50	Revise charter and implementation plan template for all agencies based on comments from D. Barrett (ACG).
3	Maldonado, Andrew	6/27/18	3.3	\$ 450.00	\$ 1,485.00	Create summary schedules of projected savings from the VTP programs for the review of D. Barrett (ACG).
3	Barrett, Dennis	6/27/18	2.8	\$ 775.00	\$ 2,170.00	Review VTP projected savings analysis prepared by A. Maldonado (ACG).
3	Cerone, Samantha	6/27/18	2.8	\$ 675.00	\$ 1,890.00	Prepare estimate of personnel savings achieved year-to-date in FY18 based on latest Comptroller headcount data.
54	Battle, Fernando	6/27/18	2.6	\$ 800.00	\$ 2,080.00	Participate in meeting with representatives of Commonwealth Agent to discuss Cofina settlement terms, the Commonwealth position and terms.
3	Barrett, Dennis	6/27/18	2.1	\$ 775.00	\$ 1,627.50	Revise VTP projected savings analysis prepared by A. Maldonado (ACG).
3	Nilsen, Patrick	6/27/18	2.1	\$ 330.00	\$ 693.00	Prepare status update of legislative process of reorganization plans for inclusion within the CFP transmittal letter.
3	Nilsen, Patrick	6/27/18	2.0	\$ 330.00	\$ 660.00	Prepare comparison of fiscal plan agencies included within the Comptroller data on agency headcount for the review of S. Cerone (ACG).
3	Barrett, Dennis	6/27/18	1.9	\$ 775.00	\$ 1,472.50	Review estimate of personnel savings achieved year-to-date in FY18 prepared by S. Cerone (ACG).
3	Barrett, Dennis	6/27/18	1.4	\$ 775.00	\$ 1,085.00	Revise certified fiscal plan transmittal letter for comments from O. Chavez (AAFAF).
3	Nilsen, Patrick	6/27/18	1.4	\$ 330.00	\$ 462.00	Prepare implementation plan status update for the review of C. Frederique (AAFAF).
3	Nilsen, Patrick	6/27/18	1.2	\$ 330.00	\$ 396.00	Prepare update on status of implementation plans based on the latest update from C. Frederique (AAFAF).
54	Battle, Fernando	6/27/18	1.2	\$ 800.00	\$ 960.00	Participate in meeting with representatives from Miller Buckfire, AAFAF, OMM, Rothschild and BAML to review Cofina settlement and explain perspective on proposed terms.
3	Nilsen, Patrick	6/27/18	1.0	\$ 330.00	\$ 330.00	Prepare comparison of workforce reduction in local municipalities and central government.
3	Nilsen, Patrick	6/27/18	1.0	\$ 330.00	\$ 330.00	Revise listing of responsible advisors based on comments provided by C. Anton (AAFAF).
54	Battle, Fernando	6/27/18	1.0	\$ 800.00	\$ 800.00	Participate in meeting with representatives of AAFAF, OMM, Rothschild and BAML to prepare for meetings with Cofina and Commonwealth Agents.
54	Battle, Fernando	6/27/18	1.0	\$ 800.00	\$ 800.00	Participate in meeting with representatives of AAFAF, Rothschild and BAML and creditor group to discuss Cofina settlement.
54	Battle, Fernando	6/27/18	1.0	\$ 800.00	\$ 800.00	Prepare first draft of stakeholder analysis matrix.
3	Barrett, Dennis	6/27/18	0.9	\$ 775.00	\$ 697.50	Participate in discussion with C. Frederique (AAFAF) regarding the VTP program and projected savings.
3	Battle, Fernando	6/27/18	0.8	\$ 800.00	\$ 640.00	Participate on call with D. Barrett (ACG) to discuss FOMB letter, VTP analysis and personnel savings.
3	Barrett, Dennis	6/27/18	0.7	\$ 775.00	\$ 542.50	Prepare analysis of average salary of government personnel for the use of S. Cerone (ACG).
3	Cerone, Samantha	6/27/18	0.7	\$ 675.00	\$ 472.50	Participate in meeting with C. Anton Khury (AAFAF), A. Hernandez (AAFAF), and D. Barrett (ACG) to discuss Department of Health charter and fiscal implementation.
3	Nilsen, Patrick	6/27/18	0.6	\$ 330.00	\$ 198.00	Prepare listing of agencies for the review of S. Cerone (ACG).
3	Nilsen, Patrick	6/27/18	0.5	\$ 330.00	\$ 165.00	Revise the categorical privilege log based on updates through 5/30 for the review of A. Pavel (OMM).
3	Cerone, Samantha	6/27/18	0.4	\$ 675.00	\$ 270.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), D. Barrett (ACG), F. Battle (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Batlle, Fernando	6/27/18	0.4	\$ 800.00	\$ 320.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with A. Maldonado (ACG), D. Barrett (ACG), S. Cerone (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Batlle, Fernando	6/27/18	0.4	\$ 800.00	\$ 320.00	Review and analyze FY19 liquidity plan prepared by Conway McKenzie.
3	Maldonado, Andrew	6/27/18	0.4	\$ 450.00	\$ 180.00	Participate on daily fiscal plan implementation update call regarding fiscal plan implementation with S. Cerone (ACG), D. Barrett (ACG), F. Batlle (ACG), O. Chavez (AAFAF), and C. Anton (AAFAF).
3	Cerone, Samantha	6/27/18	0.3	\$ 675.00	\$ 202.50	Review implementation plan status draft submission to FOMB.
14	López, Luis	6/27/18	0.2	\$ 330.00	\$ 66.00	Correspond with H. Betancourt (AAFAF) and J. Santiago (GDB) regarding clarification on list of trustees for potential update per request from S. Rinaldi (ACG) and M. Samuels (ACG).
54	Batlle, Fernando	6/27/18	0.2	\$ 800.00	\$ 160.00	Review preliminary term sheet to be discussed with G. Portela (AAFAF).
3	Batlle, Fernando	6/27/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. York (CM) to discuss update to FY19 revenues.
3	Cerone, Samantha	6/28/18	3.0	\$ 675.00	\$ 2,025.00	Aggregate feedback and modify implementation plan status draft submission to FOMB.
3	Nilsen, Patrick	6/28/18	2.8	\$ 330.00	\$ 924.00	Review VTP savings prepared by A. Maldonado (ACG) for inclusion with the implementation status update.
3	Barrett, Dennis	6/28/18	2.3	\$ 775.00	\$ 1,782.50	Review and revise the implementation plan status update prepared by P. Nilsen (ACG).
3	Cerone, Samantha	6/28/18	2.3	\$ 675.00	\$ 1,552.50	Revise presentation on savings from uniform healthcare initiative to include additional employee roster information.
3	Barrett, Dennis	6/28/18	2.1	\$ 775.00	\$ 1,627.50	Review and provide comments on the uniform healthcare initiative presentation prepared by S. Cerone (ACG).
3	Barrett, Dennis	6/28/18	1.2	\$ 775.00	\$ 930.00	Revise point of contact status update prepared by P. Nilsen (ACG) for comments from F. Batlle (ACG).
3	Cerone, Samantha	6/28/18	1.2	\$ 675.00	\$ 810.00	Aggregate feedback and modify implementation plan status draft submission to FOMB.
3	Nilsen, Patrick	6/28/18	1.2	\$ 330.00	\$ 396.00	Prepare categorical privilege responses to A. Pavel (OMM).
3	Barrett, Dennis	6/28/18	1.1	\$ 775.00	\$ 852.50	Review agency rosters for potential inclusion within the uniform healthcare analysis.
3	Batlle, Fernando	6/28/18	1.0	\$ 800.00	\$ 800.00	Participate on call with D. Barrett (ACG), P. Nilsen (ACG), O. Chavez (AAFAF), C. Anton (AAFAF), and C. Frederique (AAFAF) regarding the submission of the CFP transmittal letter to the FOMB.
3	Barrett, Dennis	6/28/18	1.0	\$ 775.00	\$ 775.00	Participate on call with P. Nilsen (ACG), F. Battle (ACG), O. Chavez (AAFAF), C. Anton (AAFAF), and C. Frederique (AAFAF) regarding the submission of the CFP transmittal letter to the FOMB.
3	Nilsen, Patrick	6/28/18	1.0	\$ 330.00	\$ 330.00	Participate on call with D. Barrett (ACG), F. Battle (ACG), O. Chavez (AAFAF), C. Anton (AAFAF), and C. Frederique (AAFAF) regarding the submission of the CFP transmittal letter to the FOMB.
3	Barrett, Dennis	6/28/18	0.8	\$ 775.00	\$ 620.00	Review the categorical privilege log prepared by A. Pavel (OMM).
54	Batlle, Fernando	6/28/18	0.8	\$ 800.00	\$ 640.00	Participate on conference call with M. Yassin (AAFAF) to discuss next steps related to the debt restructuring.
3	Nilsen, Patrick	6/28/18	0.7	\$ 330.00	\$ 231.00	Update the point of contact status update with comments from O. Chavez (AAFAF) and C. Anton (AAFAF).
3	Barrett, Dennis	6/28/18	0.7	\$ 775.00	\$ 542.50	Participate in a meeting with A. Toro (BluHaus) and P. Nilsen (ACG) regarding updates to responsible advisors and structural reforms.
3	Nilsen, Patrick	6/28/18	0.7	\$ 330.00	\$ 231.00	Participate in a meeting with A. Toro (BluHaus) and D. Barrett (ACG) regarding updates to responsible advisors and structural reforms.
3	Batlle, Fernando	6/28/18	0.7	\$ 800.00	\$ 560.00	Revise fiscal plan implementation letter to FOMB.
3	Cerone, Samantha	6/28/18	0.6	\$ 675.00	\$ 405.00	Participate in working session with A. Maldonado (ACG) and P. Nilsen (ACG) regarding the projected right-sizing savings from VTP and SEP.
3	Nilsen, Patrick	6/28/18	0.6	\$ 330.00	\$ 198.00	Participate in working session with S. Cerone (ACG) and A. Maldonado (ACG) regarding the projected right-sizing savings from VTP and SEP.
3	Nilsen, Patrick	6/28/18	0.6	\$ 330.00	\$ 198.00	Participate on a call with E. LaPuma (AM) regarding infrastructure reform timelines for inclusion within the structural reforms update.
3	Batlle, Fernando	6/28/18	0.6	\$ 800.00	\$ 480.00	Review documentation received from agencies to be included in letter to FOMB.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
54	Batlle, Fernando	6/28/18	0.6	\$ 800.00	\$ 480.00	Participate on conference call with J. Rodriguez (BAML), C. Rein (BAML) and D. Mondell (RC) to discuss strategy related to Cofina/go settlement.
3	Nilsen, Patrick	6/28/18	0.5	\$ 330.00	\$ 165.00	Participate in a meeting with J. Roa (AAFAF) regarding savings related to VTP approvals.
54	Batlle, Fernando	6/28/18	0.5	\$ 800.00	\$ 400.00	Analyze cross holders list and start developing stakeholder engagement strategy.
54	Batlle, Fernando	6/28/18	0.5	\$ 800.00	\$ 400.00	Review amended terms of proposed Restructuring Support Agreement.
3	Nilsen, Patrick	6/28/18	0.4	\$ 330.00	\$ 132.00	Revise listing of responsible advisors based on comments provided by A. Toro (AAFAF).
3	Nilsen, Patrick	6/28/18	0.4	\$ 330.00	\$ 132.00	Correspond with D. Barrett (ACG) regarding inquires from O'Melveny & Myers regarding the categorical privilege log and GO bondholder requests.
54	Batlle, Fernando	6/28/18	0.4	\$ 800.00	\$ 320.00	Review comparison of major terms of FOMB 6/21 PREPA counteroffer and AHG response.
3	Nilsen, Patrick	6/28/18	0.3	\$ 330.00	\$ 99.00	Correspond with D. Barrett (ACG) regarding revisions to May time detail.
54	Batlle, Fernando	6/28/18	0.3	\$ 800.00	\$ 240.00	Analyze ERS balance sheet review prepared by Rothschild to understand asset classes and potential liquidation value scenarios.
3	Batlle, Fernando	6/28/18	0.2	\$ 800.00	\$ 160.00	Participate on call with J. York (CM) to discuss FY18 revenue estimates and implications for long term revenue forecast.
54	Batlle, Fernando	6/28/18	0.2	\$ 800.00	\$ 160.00	Participate on call with V. D'Agata (RC) to discuss Cofina/GO settlement Government strategy.
3	Batlle, Fernando	6/28/18	0.1	\$ 800.00	\$ 80.00	Participate on calls with J. Mattei (AAFAF) to discuss state revolving fund payment and inclusion in FY19 general fund budget.
3	Maldonado, Andrew	6/29/18	2.6	\$ 450.00	\$ 1,170.00	Review the 6/29 FOMB fiscal plan.
3	Nilsen, Patrick	6/29/18	2.4	\$ 330.00	\$ 792.00	Prepare snapshot summary of the 6/29 certified fiscal plan for the review of D. Barrett (ACG).
54	Batlle, Fernando	6/29/18	2.4	\$ 800.00	\$ 1,920.00	Participate on conference call with representatives of Rothschild, BAML, O'Melveny & Myers to discuss plan of adjustment materials.
3	Maldonado, Andrew	6/29/18	2.3	\$ 450.00	\$ 1,035.00	Prepare VTP analysis based payroll rosters provided J. Roa (AAFAF).
3	Barrett, Dennis	6/29/18	2.1	\$ 775.00	\$ 1,627.50	Review Department of Corrections implementation plan for inclusion in the certified fiscal plan transmittal letter.
3	Barrett, Dennis	6/29/18	2.0	\$ 775.00	\$ 1,550.00	Revise the implementation plans for comments provided by C. Anton (AAFAF).
3	Nilsen, Patrick	6/29/18	1.8	\$ 330.00	\$ 594.00	Update structural reforms timeline based on update provided by M Potter (AM) on the infrastructure reforms.
3	Nilsen, Patrick	6/29/18	1.6	\$ 330.00	\$ 528.00	Review the changes to FOMB fiscal plan letter prepared by the advisors of the FOMB.
3	Barrett, Dennis	6/29/18	1.1	\$ 775.00	\$ 852.50	Revise the certified fiscal plan transmittal letter for comments provided by F. Perez (AAFAF).
3	Cerone, Samantha	6/29/18	1.1	\$ 675.00	\$ 742.50	Aggregate feedback and modify implementation plan status submission to FOMB.
3	Cerone, Samantha	6/29/18	1.1	\$ 675.00	\$ 742.50	Review agency implementation plan submission from Department of Economic Development..
54	Batlle, Fernando	6/29/18	1.0	\$ 800.00	\$ 800.00	Review and revise critical negotiation workstreams including timetable related to Cofina settlement.
3	Maldonado, Andrew	6/29/18	0.8	\$ 450.00	\$ 360.00	Participate on daily update call regarding fiscal plan implementation.
3	Cerone, Samantha	6/29/18	0.6	\$ 675.00	\$ 405.00	Participate on daily update call regarding fiscal plan implementation. (partial)
3	Nilsen, Patrick	6/29/18	0.6	\$ 330.00	\$ 198.00	Revise the POC status update with comments from F. Battle (ACG).
3	Nilsen, Patrick	6/29/18	0.6	\$ 330.00	\$ 198.00	Review HTA presentation on infrastructure reforms provided by M. Potter (AM).
3	Nilsen, Patrick	6/29/18	0.6	\$ 330.00	\$ 198.00	Participate on call with O. Chavez (AAFAF), C. Frederique (AAFAF), D. Barrett (ACG), F. Batlle (ACG), A. Maldonado (ACG), and S. Cerone (ACG) to discuss the submission of the CFP transmittal letter and the latest FOMB fiscal plan.
3	Batlle, Fernando	6/29/18	0.5	\$ 800.00	\$ 400.00	Participate on conference call with O'Melveny & Myers and AAFAF to discuss the 6/29 certified fiscal plan and related FOMB letter..
3	Batlle, Fernando	6/29/18	0.5	\$ 800.00	\$ 400.00	Participate on daily update conference call with AAFAF implementation team and Ankura team on implementation plan status.
3	Nilsen, Patrick	6/29/18	0.4	\$ 330.00	\$ 132.00	Prepare and send follow ups to representatives of AAFAF regarding fiscal plan implementation.

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Battle, Fernando	6/29/18	0.4	\$ 800.00	\$ 320.00	Participate on call with A. Toro (BluHaus) to discuss incentive code and new fiscal plan.
54	Battle, Fernando	6/29/18	0.4	\$ 800.00	\$ 320.00	Review terms of Cofina senior coalition intra Cofina proposal released today.
3	Barrett, Dennis	6/29/18	0.3	\$ 775.00	\$ 232.50	Correspond with S. O'Rourke (McK) regarding the certified fiscal plan.
3	Nilsen, Patrick	6/29/18	0.3	\$ 330.00	\$ 99.00	Participate on call with M. Potter (AM) regarding infrastructure reforms.
3	Battle, Fernando	6/29/18	0.3	\$ 800.00	\$ 240.00	Review May 2017 Executive Order creating Office of the CFO functions.
3	Battle, Fernando	6/29/18	0.3	\$ 800.00	\$ 240.00	Participate on call with A. Hernandez (AAFAF) to discuss health care reform and letter to FOMB requesting extension of implementation.
3	Nilsen, Patrick	6/29/18	0.2	\$ 330.00	\$ 66.00	Prepare summary of March and February fee statements for the review of D. Barrett (ACG).
3	Battle, Fernando	6/29/18	0.2	\$ 800.00	\$ 160.00	Participate on call with A. Toro (BluHaus) to discuss new certified fiscal plan and impact of incentive code exclusion.
3	Battle, Fernando	6/29/18	0.2	\$ 800.00	\$ 160.00	Participate on call with O. Chavez (AAFAF) to discuss submittal of update letter to FOMB regarding fiscal plans.
3	Battle, Fernando	6/29/18	0.2	\$ 800.00	\$ 160.00	Participate on call with R. Romeu (DevTech) to discuss status of fiscal plan certification and labor reform impact on long term forecast.
3	Battle, Fernando	6/29/18	0.1	\$ 800.00	\$ 80.00	Participate on call with A. Velazquez (ASES) to discuss health care reform status.
3	Battle, Fernando	6/29/18	0.1	\$ 800.00	\$ 80.00	Participate on call with P. Friedman (OMM) to discuss 6/4 letter from FOMB and implications on new certified fiscal plan.
3	Battle, Fernando	6/29/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. York (CM) to discuss assumptions in revenue forecast using FY18 actuals.
54	Battle, Fernando	6/29/18	0.1	\$ 800.00	\$ 80.00	Participate on call with J. Rodriguez (BAML) to discuss strategy to deal with rating agency statement on Cofina settlement.
3	Cerone, Samantha	6/30/18	3.7	\$ 675.00	\$ 2,497.50	Prepare agency implementation plan status submission to FOMB.
3	Barrett, Dennis	6/30/18	2.9	\$ 775.00	\$ 2,247.50	Review structural reforms implementation plans prior to submission to the FOMB.
3	Cerone, Samantha	6/30/18	2.7	\$ 675.00	\$ 1,822.50	Prepare structural reforms implementation plan status submission to FOMB.
3	Nilsen, Patrick	6/30/18	2.4	\$ 330.00	\$ 792.00	Update consolidated implementation plan tracker based on the latest update from government agencies for the review of A. Maldonado (ACG).
3	Barrett, Dennis	6/30/18	2.4	\$ 775.00	\$ 1,860.00	Revise certified fiscal plan transmittal letter for comments from C. Anton (ACG) and C. Frederique (ACG).
3	Barrett, Dennis	6/30/18	2.1	\$ 775.00	\$ 1,627.50	Prepare and send implementation plan packages to C. Anton (ACG), O. Chavez (ACG), and C. Frederique (ACG) for submission to the FOMB.
3	Barrett, Dennis	6/30/18	1.9	\$ 775.00	\$ 1,472.50	Revise consolidated implementation plans prepared by A. Maldonado (ACG).
3	Cerone, Samantha	6/30/18	1.7	\$ 675.00	\$ 1,147.50	Aggregate feedback and modify implementation plan status submission to FOMB.
3	Nilsen, Patrick	6/30/18	1.6	\$ 330.00	\$ 528.00	Review and provide comments on CFP transmittal letter to S. Cerone (ACG).
3	Nilsen, Patrick	6/30/18	1.4	\$ 330.00	\$ 462.00	Review tax reform implementation plan provided by F. Pares (Hacienda) prior to submittal to the FOMB.
3	Maldonado, Andrew	6/30/18	1.3	\$ 450.00	\$ 585.00	Review and consolidate implementation plans for Department of Education.
3	Battle, Fernando	6/30/18	1.2	\$ 800.00	\$ 960.00	Revise comparisons of 6/29 certified fiscal plan and 5/30 fiscal plan for the review of G. Portela (AAFAF).
3	Maldonado, Andrew	6/30/18	1.1	\$ 450.00	\$ 495.00	Review and consolidate implementation plans for AACA and SIFC.
3	Nilsen, Patrick	6/30/18	0.9	\$ 330.00	\$ 297.00	Prepare and send emails with structural reforms update and related implementation plans to F. Battle (ACG), S. Cerone (ACG), and D. Barrett (ACG).
3	Maldonado, Andrew	6/30/18	0.8	\$ 450.00	\$ 360.00	Review and consolidate implementation plans for Department of Economic Development.
3	Battle, Fernando	6/30/18	0.7	\$ 800.00	\$ 560.00	Review sections of 6/29 certified fiscal plan to analyze changes from prior version.
3	Maldonado, Andrew	6/30/18	0.7	\$ 450.00	\$ 315.00	Review and consolidate implementation plans for Department of Corrections.
3	Maldonado, Andrew	6/30/18	0.7	\$ 450.00	\$ 315.00	Review and consolidate implementation plans for Department of Health.
3	Cerone, Samantha	6/30/18	0.6	\$ 675.00	\$ 405.00	Participate on certified fiscal plan submission status update call with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Battle (ACG), D. Barrett (ACG), P. Nilsen (ACG), and A. Maldonado (ACG).

Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
3	Barrett, Dennis	6/30/18	0.6	\$ 775.00	\$ 465.00	Participate on certified fiscal plan submission status update call with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), S. Cerone (ACG), P. Nilsen (ACG), and A. Maldonado (ACG).
3	Nilsen, Patrick	6/30/18	0.6	\$ 330.00	\$ 198.00	Participate on certified fiscal plan submission status update call with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG), and A. Maldonado (ACG).
3	Nilsen, Patrick	6/30/18	0.6	\$ 330.00	\$ 198.00	Review EITC and NAP implementation plan prior to providing to S. Cerone (ACG).
3	Batlle, Fernando	6/30/18	0.6	\$ 800.00	\$ 480.00	Revise letter to be sent to FOMB on implementation plans.
3	Cerone, Samantha	6/30/18	0.5	\$ 675.00	\$ 337.50	Participate on conference call with F. Batlle (ACG) and representatives of AAFAF to discuss changes to FOMB letter and review draft implementation plans.
3	Batlle, Fernando	6/30/18	0.5	\$ 800.00	\$ 400.00	Participate on conference call with S. Cerone (ACG) and representatives of AAFAF to discuss changes to FOMB letter and review draft implementation plans.
3	Batlle, Fernando	6/30/18	0.5	\$ 800.00	\$ 400.00	Review and compare enforcement language included in 6/29 certified fiscal plan to budget resolution enforcement language.
54	Batlle, Fernando	6/30/18	0.5	\$ 800.00	\$ 400.00	Participate on call with M. Yassin (AAFAF) to review agenda related to debt restructuring meetings.
3	Nilsen, Patrick	6/30/18	0.4	\$ 330.00	\$ 132.00	Correspond with N. Mitchel (GT) regarding PREPA power sector reform and related implementation plan.
3	Nilsen, Patrick	6/30/18	0.4	\$ 330.00	\$ 132.00	Correspond with D. Barrett (ACG) regarding structural reforms implementation plans.
3	Maldonado, Andrew	6/30/18	0.4	\$ 450.00	\$ 180.00	Participate on certified fiscal plan submission status update call with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG), and P. Nilsen (ACG) (partial).
3	Nilsen, Patrick	6/30/18	0.3	\$ 330.00	\$ 99.00	Correspond with L. Porter (ACG) regarding PREPA power sector reform and related implementation plan.
3	Nilsen, Patrick	6/30/18	0.3	\$ 330.00	\$ 99.00	Correspond with S. Cerone (ACG) regarding the labor reform implementation plans.
3	Nilsen, Patrick	6/30/18	0.3	\$ 330.00	\$ 99.00	Correspond with A. Toro (BluHaus) regarding labor reform implementation plans.
3	Nilsen, Patrick	6/30/18	0.2	\$ 330.00	\$ 66.00	Correspond with S. Pratt (RTH) regarding PREPA power sector reform and related implementation plan.
3	Nilsen, Patrick	6/30/18	0.2	\$ 330.00	\$ 66.00	Correspond with A. Velazquez (ASES) regarding healthcare implementation plan.
3	Nilsen, Patrick	6/30/18	0.2	\$ 330.00	\$ 66.00	Participate on call with A. Toro (BluHaus) to discuss EITC and NAP implementation plans.
3	Nilsen, Patrick	6/30/18	0.1	\$ 330.00	\$ 33.00	Correspond with D. Barrett (ACG) regarding labor reform implementation plans.
<b>TOTAL</b>			<b><u>607.5</u></b>		<b><u>405,703.25</u></b>	



EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 17,104.87
Lodging	16,667.35
Meals	3,154.27
Other	-
Transportation	3,377.96
<b>TOTAL</b>	<b>\$ 40,304.45</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Andrew Maldonado	6/1/2018	\$ 657.40	One-way airfare from San Juan, PR to New York, NY (6/01/18).
Airfare / Railway	Dennis Barrett	6/1/2018	\$ 408.40	One-way airfare from San Juan, PR to Newark, NJ (6/01/18).
Airfare / Railway	Andrew Maldonado	6/4/2018	\$ 657.40	One-way airfare from New York, NY to San Juan, PR (6/04/18).
Airfare / Railway	Dennis Barrett	6/4/2018	\$ 541.40	One-way airfare from Newark, NJ to San Juan, PR (6/04/18).
Airfare / Railway	Kasey Rosado	6/6/2018	\$ 858.80	Roundtrip airfare from Newark, NJ to San Juan, PR (6/05/18 - 6/06/18).
Airfare / Railway	Fernando Batlle	6/6/2018	\$ 606.80	Roundtrip airfare from Boston, MA to San Juan, PR (5/29/18 - 6/06/18).
Airfare / Railway	Andrew Maldonado	6/7/2018	\$ 657.40	One-way airfare from San Juan, PR to New York, NY (6/07/18).
Airfare / Railway	Dennis Barrett	6/7/2018	\$ 657.40	One-way airfare from San Juan, PR to Newark, NJ (6/07/18).
Airfare / Railway	Dennis Barrett	6/11/2018	\$ 450.40	One-way airfare from Newark, NJ to San Juan, PR (6/11/18).
Airfare / Railway	Andrew Maldonado	6/11/2018	\$ 418.40	One-way airfare from New York, NY to San Juan, PR (6/11/18).
Airfare / Railway	Samantha Cerone	6/11/2018	\$ 408.40	One-way airfare from Newark, NJ to San Juan, PR (6/11/18).
Airfare / Railway	Fernando Batlle	6/11/2018	\$ 276.20	One-way airfare from Boston, MA to New York, NY (6/11/18).
Airfare / Railway	Andrew Maldonado	6/13/2018	\$ 296.40	One-way airfare from San Juan, PR to New York, NY (6/13/18).
Airfare / Railway	Samantha Cerone	6/13/2018	\$ 270.40	One-way airfare from San Juan, PR to New York, NY (6/13/18).
Airfare / Railway	Dennis Barrett	6/14/2018	\$ 294.40	One-way airfare from San Juan, PR to Newark, NJ (6/14/18).
Airfare / Railway	Fernando Batlle	6/15/2018	\$ 211.00	One-way railfare from New York, NY to Boston, MA (6/15/18).
Airfare / Railway	Fernando Batlle	6/17/2018	\$ 278.40	One-way airfare from Boston, MA to San Juan, PR (6/17/18).
Airfare / Railway	Andrew Maldonado	6/18/2018	\$ 1,063.49	One-way airfare from New York, NY to San Juan, PR (6/18/18).
Airfare / Railway	Samantha Cerone	6/18/2018	\$ 541.40	One-way airfare from Newark, NJ to San Juan, PR (6/18/18).
Airfare / Railway	Dennis Barrett	6/18/2018	\$ 490.40	One-way airfare from Newark, NJ to San Juan, PR (6/18/18).
Airfare / Railway	Andrew Maldonado	6/21/2018	\$ 1,063.49	One-way airfare from San Juan, PR to New York, NY (6/21/18).
Airfare / Railway	Fernando Batlle	6/21/2018	\$ 406.40	One-way airfare from San Juan, PR to New York, NY (6/21/18).
Airfare / Railway	Samantha Cerone	6/21/2018	\$ 268.40	One-way airfare from San Juan, PR to New York, NY (6/21/18).
Airfare / Railway	Dennis Barrett	6/22/2018	\$ 660.40	One-way airfare from San Juan, PR to Newark, NJ (6/22/18).
Airfare / Railway	Andrew Maldonado	6/25/2018	\$ 456.40	One-way airfare from New York, NY to San Juan, PR (6/25/18).
Airfare / Railway	Dennis Barrett	6/25/2018	\$ 450.40	One-way airfare from Newark, NJ to San Juan, PR (6/25/18).
Airfare / Railway	Samantha Cerone	6/25/2018	\$ 450.40	One-way airfare from Newark, NJ to San Juan, PR (6/25/18).
Airfare / Railway	Patrick Nilsen	6/25/2018	\$ 412.40	One-way airfare from New York, NY to San Juan, PR (6/25/18).

Expense Type	Professional	Date	Expense	Expense Description
Airfare / Railway	Fernando Batlle	6/25/2018	\$ 211.00	One-way railfare from Boston, MA to New York, NY (6/25/18).
Airfare / Railway	Andrew Maldonado	6/28/2018	\$ 660.40	One-way airfare from San Juan, PR to New York, NY (6/28/18).
Airfare / Railway	Samantha Cerone	6/28/2018	\$ 660.40	One-way airfare from San Juan, PR to New York, NY (6/28/18).
Airfare / Railway	Fernando Batlle	6/28/2018	\$ 211.00	One-way railfare from New York, NY to Boston, MA (6/28/18).
Airfare / Railway	Dennis Barrett	6/29/2018	\$ 906.50	One-way airfare from San Juan, PR to Newark, NJ (6/29/18).
Airfare / Railway	Patrick Nilsen	6/29/2018	\$ 243.00	One-way airfare from San Juan, PR, to New York, NY (6/29/18).
Lodging	Andrew Maldonado	6/1/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (5/29/18 - 6/01/18).
Lodging	Dennis Barrett	6/1/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (5/30/18 - 6/01/18).
Lodging	Fernando Batlle	6/3/2018	\$ 1,257.29	Lodging in San Juan, PR - 5 nights (5/29/18 - 6/03/18).
Lodging	Fernando Batlle	6/6/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/03/18 - 6/06/18).
Lodging	Kasey Rosado	6/6/2018	\$ 255.31	Lodging in San Juan, PR - 1 night (6/05/18 - 6/06/18).
Lodging	Andrew Maldonado	6/7/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/04/18 - 6/07/18).
Lodging	Dennis Barrett	6/7/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/04/18 - 6/07/18).
Lodging	Samantha Cerone	6/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (6/11/18 - 6/13/18).
Lodging	Dennis Barrett	6/14/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/11/18 - 6/14/18).
Lodging	Andrew Maldonado	6/14/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (6/11/18 - 6/13/18).
Lodging	Fernando Batlle	6/15/2018	\$ 1,200.00	Lodging in New York, NY - 4 nights (6/11/18 - 6/15/18).
Lodging	Fernando Batlle	6/21/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (6/17/18 - 6/21/18).
Lodging	Andrew Maldonado	6/21/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/18/18 - 6/21/18).
Lodging	Samantha Cerone	6/21/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/18/18 - 6/21/18).
Lodging	Dennis Barrett	6/22/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (6/18/18 - 6/22/18).
Lodging	Fernando Batlle	6/24/2018	\$ 544.56	Lodging in New York, NY - 3 nights (6/21/18 - 6/24/18).
Lodging	Fernando Batlle	6/27/2018	\$ 600.00	Lodging in New York, NY - 2 nights (6/25/18 - 6/27/18).
Lodging	Andrew Maldonado	6/28/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/25/18 - 6/28/18).
Lodging	Samantha Cerone	6/28/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (6/25/18 - 6/28/18).
Lodging	Fernando Batlle	6/28/2018	\$ 300.00	Lodging in New York, NY - 1 night (6/27/18 - 6/28/18).
Lodging	Dennis Barrett	6/29/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (6/25/18 - 6/29/18).
Lodging	Patrick Nilsen	6/29/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (6/25/18 - 6/29/18).
Meals	Andrew Maldonado	6/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	6/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Kasey Rosado	6/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Meals	Dennis Barrett	6/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	6/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	6/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	6/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	6/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Fernando Batlle	6/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Andrew Maldonado	6/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/24/2018	\$ 20.00	Overtime meal, lunch.
Meals	Patrick Nilsen	6/24/2018	\$ 20.00	Overtime meal, dinner.
Meals	Dennis Barrett	6/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Samantha Cerone	6/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Dennis Barrett	6/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.
Meals	Patrick Nilsen	6/29/2018	\$ 20.00	Overtime meal, dinner.
Meals	Patrick Nilsen	6/30/2018	\$ 16.27	Overtime meal, dinner.
Transportation	Andrew Maldonado	6/1/2018	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Andrew Maldonado	6/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/4/2018	\$ 100.00	Taxi from home to airport (JFK).
Transportation	Dennis Barrett	6/4/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Andrew Maldonado	6/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	6/5/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Andrew Maldonado	6/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	6/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	6/6/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Fernando Batlle	6/6/2018	\$ 100.00	Taxi from airport (BOS) to home.
Transportation	Andrew Maldonado	6/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Kasey Rosado	6/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/7/2018	\$ 100.00	Taxi from airport (EWR) to home.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Andrew Maldonado	6/7/2018	\$ 98.03	Taxi from airport (JFK) to home.
Transportation	Andrew Maldonado	6/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/11/2018	\$ 100.00	Taxi from home to airport (JFK).
Transportation	Dennis Barrett	6/11/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Fernando Batlle	6/11/2018	\$ 45.78	Taxi from home to airport (BOS).
Transportation	Andrew Maldonado	6/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/11/2018	\$ 13.90	Taxi from hotel to client.
Transportation	Andrew Maldonado	6/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/13/2018	\$ 95.18	Taxi from airport (JFK) to home.
Transportation	Andrew Maldonado	6/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/14/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Dennis Barrett	6/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/15/2018	\$ 43.68	Taxi from train station (BOS) to home.
Transportation	Fernando Batlle	6/15/2018	\$ 17.25	Taxi from office to train station (PSNY).
Transportation	Fernando Batlle	6/17/2018	\$ 40.60	Taxi from home to airport (BOS).
Transportation	Fernando Batlle	6/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/18/2018	\$ 100.00	Taxi from home to airport (JFK).
Transportation	Dennis Barrett	6/18/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Samantha Cerone	6/18/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Andrew Maldonado	6/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/21/2018	\$ 100.00	Taxi from airport (JFK) to home.
Transportation	Samantha Cerone	6/21/2018	\$ 100.00	Taxi from airport (EWR) to home.
Transportation	Andrew Maldonado	6/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Fernando Batlle	6/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/25/2018	\$ 100.00	Taxi from home to airport (EWR).
Transportation	Andrew Maldonado	6/25/2018	\$ 58.88	Taxi from home to airport (JFK).
Transportation	Patrick Nilsen	6/25/2018	\$ 37.72	Taxi from home to airport (JFK).
Transportation	Fernando Batlle	6/25/2018	\$ 30.93	Taxi from home to train station (BOS).
Transportation	Dennis Barrett	6/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.

Expense Type	Professional	Date	Expense	Expense Description
Transportation	Samantha Cerone	6/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Dennis Barrett	6/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Andrew Maldonado	6/28/2018	\$ 98.14	Taxi from airport (JFK) to home.
Transportation	Fernando Batlle	6/28/2018	\$ 58.59	Taxi from train station (BOS) to home.
Transportation	Dennis Barrett	6/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Samantha Cerone	6/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/29/2018	\$ 59.28	Taxi from airport (JFK) to home.
Transportation	Dennis Barrett	6/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
Transportation	Patrick Nilsen	6/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.
<b>Total</b>			<b><u>\$ 40,304.45</u></b>	

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT F

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
JULY 1, 2018 TO JULY 31, 2018





November 6, 2018

Christian Sobrino, Esq.  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FOURTEENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
JULY 1, 2018 TO JULY 31, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fourteenth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of July 1, 2018 through July 31, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
 ) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
 )  
as representative of ) Case No. 17 BK 3283-LTS  
 )  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
 )  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO FOURTEENTH MONTHLY FEE STATEMENT OF  
ANKURA CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD JULY 1, 2018 THROUGH JULY 31, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: July 1, 2018 through July 31, 2018

Amount of compensation sought  
as actual, reasonable and necessary: \$563,488.33

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$45,712.51

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fourteenth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.



1. This is the fourteenth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$507,139.50 (90% of \$563,488.33 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$45,712.51 incurred by Ankura during the period of July 1, 2018 through July 31, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$59,494.72 and Ankura has eliminated \$13,782.21 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	766.0	\$ 457,215.00
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**Liquidity Related Matters**

2	Cash and Liquidity Analysis	4.8	4,200.00
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**Title III Matters**

25	Preparation of Fee Statements and Applications	50.9	27,680.00
54	Debt Restructuring	61.7	52,977.50
56	PRIDCO Restructuring	11.5	7,610.00
57	Debt Restructuring - PREPA	0.2	175.00
200	COFINA Restructuring	8.1	6,937.50
201	GO Restructuring	1.5	1,312.50

**Other Matters**

21	General Case Management	2.4	1,955.83
22	General Meetings with Client and Advisors	0.3	262.50
50	General Meetings with FOMB, UCC and/or Advisors	2.5	1,150.00
23	Meetings with Other Parties	2.3	2,012.50

<b>TOTAL</b>		<b>912.3</b>	<b>563,488.33</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	134.3	\$ 117,512.50
Rosado, Kasey	Senior Managing Director	\$ 875.00	59.4	\$ 51,975.00
Barrett, Dennis	Managing Director	\$ 775.00	204.2	\$ 158,280.83
Cerone, Samantha	Senior Director	\$ 675.00	123.3	\$ 83,250.00
Maldonado, Andrew	Director	\$ 450.00	156.2	\$ 70,290.00
Nilsen, Patrick	Associate	\$ 350.00	169.7	\$ 59,395.00
Alvarez, Charles	Associate	\$ 350.00	65.1	\$ 22,785.00
<b>Total</b>			<b>912.3</b>	<b>563,488.33</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	7/1/18	0.4	\$ 775.00	\$ 310.00	Provide comments to P. Nilsen (ACG) on the fiscal plan comparisons snapshot.
Outside PR	3	Barrett, Dennis	7/1/18	0.3	\$ 775.00	\$ 232.50	Participate on call with P. Nilsen (ACG) to discuss comments from F. Batlle (ACG) regarding the fiscal plan comparisons snapshot.
Outside PR	3	Batlle, Fernando	7/1/18	2.5	\$ 875.00	\$ 2,187.50	Perform comparison of 6/29 fiscal plan with 5/30 fiscal plan and analyze changes, deletions and additions.
Outside PR	201	Batlle, Fernando	7/1/18	0.8	\$ 875.00	\$ 700.00	Participate in conference call with G. Portela (AAFAF), M. Yassin (AAFAF), and representatives of Rothschild, BAML and OMM to discuss the approach to potential GO settlement and discussions on surplus resulting from the new fiscal plan.
Outside PR	54	Batlle, Fernando	7/1/18	0.5	\$ 875.00	\$ 437.50	Participate on telephone call with N. Mitchell (OMM) to review POA strategy options discussed with representatives of BAML and Rothschild.
Outside PR	54	Batlle, Fernando	7/1/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with M. Yassin (AAFAF) to discuss alternative options to the different debt restructuring scenarios.
Outside PR	3	Batlle, Fernando	7/1/18	1.1	\$ 875.00	\$ 962.50	Review and edit fiscal plan comparison tracker and compare budget resolutions to prior fiscal plan version budget resolutions.
Outside PR	3	Nilsen, Patrick	7/1/18	2.7	\$ 350.00	\$ 945.00	Review the June 29 certified fiscal plan provided by the FOMB for inclusion of material within the fiscal plan comparisons snapshot.
Outside PR	3	Nilsen, Patrick	7/1/18	2.1	\$ 350.00	\$ 735.00	Revise the fiscal plan comparisons snapshot for comments from D. Barrett (ACG) and F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	7/1/18	0.3	\$ 350.00	\$ 105.00	Participate on call with D. Barrett (ACG) to discuss comments from F. Batlle (ACG) regarding the fiscal plan comparisons snapshot.
Outside PR	21	Barrett, Dennis	7/2/18	1.4	\$ 775.00	\$ 1,085.00	Participate on call with P. Nilsen (ACG), S. Cerone (ACG) and A. Maldonado (ACG) to discuss upcoming implementation plan submissions and implementation oversight meeting.
Outside PR	21	Barrett, Dennis	7/2/18	0.3	\$ 775.00	\$ 258.33	Review upcoming implementation work streams with S. Cerone (ACG) and P. Nilsen (ACG).
Outside PR	50	Barrett, Dennis	7/2/18	0.4	\$ 775.00	\$ 310.00	Participate on call with S. O'Rourke (MCK) regarding implementation governance team.
Outside PR	3	Barrett, Dennis	7/2/18	1.2	\$ 775.00	\$ 930.00	Review latest draft of uniform healthcare presentation and corresponding model.
Outside PR	3	Barrett, Dennis	7/2/18	1.0	\$ 775.00	\$ 775.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), P. Nilsen (ACG), A. Maldonado (ACG) and S. Cerone (ACG) (partial).
Outside PR	3	Barrett, Dennis	7/2/18	0.9	\$ 775.00	\$ 697.50	Review comparison of budget to FOMB guidance analysis.
Outside PR	3	Barrett, Dennis	7/2/18	0.8	\$ 775.00	\$ 620.00	Participate on call with C. Anton (AAFAF) regarding fiscal plan implementation calendar and communication cadence.
Outside PR	3	Barrett, Dennis	7/2/18	0.7	\$ 775.00	\$ 542.50	Review the fiscal plan implementation calendar and communication cadence calendar prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	7/2/18	0.6	\$ 775.00	\$ 465.00	Prepare summary of DPS budget by agency to be used as basis for comparison to the certified fiscal plan.
Outside PR	3	Barrett, Dennis	7/2/18	0.4	\$ 775.00	\$ 310.00	Review Budget resolutions for six agencies included in reorganized Department of Public Safety.
Outside PR	3	Barrett, Dennis	7/2/18	0.3	\$ 775.00	\$ 232.50	Review updated agency groupings presentation.
Outside PR	3	Barrett, Dennis	7/2/18	0.3	\$ 775.00	\$ 232.50	Participate in discussion with A. Maldonado (ACG) regarding bridging rightsizing savings in June 29 Certified Fiscal Plan to the May 30 certified fiscal plan.
Outside PR	54	Batlle, Fernando	7/2/18	0.7	\$ 875.00	\$ 612.50	Participate in conference call with representatives from OMM, Rothschild, BAML to discuss plan of adjustment strategy incorporating new certified fiscal plan projections.
Outside PR	3	Batlle, Fernando	7/2/18	1.1	\$ 875.00	\$ 962.50	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), D. Barrett (ACG), P. Nilsen (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
Outside PR	3	Batlle, Fernando	7/2/18	0.7	\$ 875.00	\$ 612.50	Participate in conference call with representatives from OMM, M. Yassin (AAFAF), C. Yamin (AAFAF), F. Perez (AAFAF) and S. Torres (AAFAF) to discuss legal strategy to address FOMB budget resolution items that should be recommended.
Outside PR	3	Batlle, Fernando	7/2/18	0.5	\$ 875.00	\$ 437.50	Review Rep. Bishop amicus brief in Ambac first circuit appeal case.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Batlle, Fernando	7/2/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives from OMM and AAFAF legal team, M. Yassin (AAFAF), C. Yamin (AAFAF), F. Perez (AAFAF) and S. Torres (AAFAF), to discuss legal strategy to address FOMB budget resolution items that should be recommended.
Outside PR	3	Batlle, Fernando	7/2/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with G. Portela (AAFAF) to discuss fiscal plan to budget bridge analysis.
Outside PR	3	Cerone, Samantha	7/2/18	2.4	\$ 675.00	\$ 1,620.00	Revise presentation on uniform healthcare savings to include feedback from counsel.
Outside PR	3	Cerone, Samantha	7/2/18	1.4	\$ 675.00	\$ 956.25	Participate on call with D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) to upcoming implementation plan submissions and implementation oversight meeting.
Outside PR	3	Cerone, Samantha	7/2/18	1.0	\$ 675.00	\$ 675.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) (partial).
Outside PR	3	Cerone, Samantha	7/2/18	0.5	\$ 675.00	\$ 337.50	Participate in meeting with P. Nilsen (ACG) to discuss upcoming implementation plan submission.
Outside PR	3	Cerone, Samantha	7/2/18	0.3	\$ 675.00	\$ 225.00	Review upcoming implementation work streams with D. Barrett (ACG) and P. Nilsen (ACG).
Outside PR	3	Maldonado, Andrew	7/2/18	1.4	\$ 450.00	\$ 630.00	Participate on call with P. Nilsen (ACG), S. Cerone (ACG) and D. Barrett (ACG) to discuss upcoming implementation plan submissions and implementation oversight meeting.
Outside PR	3	Maldonado, Andrew	7/2/18	0.3	\$ 450.00	\$ 135.00	Participate in discussion with D. Barrett (ACG) regarding bridging rightsizing savings in June 29 Certified Fiscal Plan to the May 30 certified fiscal plan.
Outside PR	3	Maldonado, Andrew	7/2/18	1.0	\$ 450.00	\$ 450.00	Update comparison of 5/30 Fiscal Plan agency savings to 6/29 Fiscal Plan agency savings based on feedback from D. Barrett (ACG).
Outside PR	3	Maldonado, Andrew	7/2/18	0.9	\$ 450.00	\$ 405.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) (partial).
Outside PR	25	Nilsen, Patrick	7/2/18	1.2	\$ 350.00	\$ 420.00	Consolidate time descriptions for the May fee statement.
Outside PR	3	Nilsen, Patrick	7/2/18	2.5	\$ 350.00	\$ 863.33	Prepare the AAFAF fiscal plan implementation calendar for the review of D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	7/2/18	2.0	\$ 350.00	\$ 700.00	Review draft implementation oversight framework presentation for potential inclusion of information within the AAFAF calendar.
Outside PR	3	Nilsen, Patrick	7/2/18	1.4	\$ 350.00	\$ 490.00	Participate on call with D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to discuss upcoming implementation plan submissions and implementation oversight meeting.
Outside PR	3	Nilsen, Patrick	7/2/18	1.0	\$ 350.00	\$ 350.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG) (partial).
Outside PR	3	Nilsen, Patrick	7/2/18	0.5	\$ 350.00	\$ 175.00	Participate in meeting with S. Cerone (ACG) to discuss upcoming implementation plan submission.
Outside PR	3	Nilsen, Patrick	7/2/18	0.3	\$ 350.00	\$ 116.67	Review upcoming implementation work streams with D. Barrett (ACG) and S. Cerone (ACG).
Outside PR	3	Barrett, Dennis	7/3/18	1.9	\$ 775.00	\$ 1,472.50	Review June 29 certified fiscal plan for changes from 5/30 certified fiscal plan.
Outside PR	3	Barrett, Dennis	7/3/18	1.3	\$ 775.00	\$ 1,007.50	Perform diligence on Tourism Company budget, measures and certified fiscal plan forecast.
Outside PR	3	Barrett, Dennis	7/3/18	1.1	\$ 775.00	\$ 852.50	Participate in conference call with R. Roa (AAFAF), C. Anton (AAFAF), O. Chavez (AAFAF) and F. Batlle (ACG) related to reporting implementation plan progress.
Outside PR	3	Barrett, Dennis	7/3/18	0.9	\$ 775.00	\$ 697.50	Review implementation calendar and communication cadence prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	7/3/18	0.9	\$ 775.00	\$ 697.50	Review redline of June 29 certified fiscal plan and May 30 certified fiscal plan.
Outside PR	3	Barrett, Dennis	7/3/18	0.8	\$ 775.00	\$ 620.00	Review internal implementation tracker prepared by A. Maldonado (ACG).
Outside PR	3	Barrett, Dennis	7/3/18	0.6	\$ 775.00	\$ 465.00	Review actuals reporting templates prepared by J. Roa (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	7/3/18	0.5	\$ 775.00	\$ 387.50	Participate on implementation plan strategy call with C. Anton (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), P. Nilsen (ACG), F. Batlle (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
Outside PR	3	Barrett, Dennis	7/3/18	0.5	\$ 775.00	\$ 387.50	Participate on call with S. Uhland (OMM), F. Batlle (ACG) and S. Cerone (ACG) regarding the wind-down of Hotel Development Corporation.
Outside PR	3	Barrett, Dennis	7/3/18	0.4	\$ 775.00	\$ 310.00	Participate on call with J. York (CWY) regarding Tourism agency budget.
Outside PR	3	Barrett, Dennis	7/3/18	0.4	\$ 775.00	\$ 310.00	Review and edit Fiscal & Economic Working Group weekly update.
Outside PR	54	Batlle, Fernando	7/3/18	1.2	\$ 875.00	\$ 1,050.00	Participate in conference call with representatives from Rothschild, BAML, OMM to discuss outcome of meeting with Citi and continue discussion of strategy related to meeting with Judge Houser and conversation with creditors.
Outside PR	3	Batlle, Fernando	7/3/18	1.1	\$ 875.00	\$ 962.50	Participate in conference call with representatives from OMM, AAFAF, Rothschild, BAML to discuss impact of legislature rejecting Act 80 repeal on available surplus and POA potential scenarios.
Outside PR	3	Batlle, Fernando	7/3/18	0.7	\$ 875.00	\$ 612.50	Participate in conference call with R. Roa (AAFAF), C. Anton (AAFAF), O. Chavez (AAFAF) and D. Barrett (ACG) related to reporting implementation plan progress.
Outside PR	3	Batlle, Fernando	7/3/18	0.5	\$ 875.00	\$ 437.50	Participate on implementation plan strategy call with C. Anton (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), D. Barrett (ACG), P. Nilsen (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
Outside PR	3	Batlle, Fernando	7/3/18	0.5	\$ 875.00	\$ 437.50	Participate on telephone call with O. Chavez (AAFAF) to discuss uniform health care initiative and other fiscal plan implementation matters.
Outside PR	3	Batlle, Fernando	7/3/18	0.3	\$ 875.00	\$ 262.50	Review and edit executive summary of updated Uniform Healthcare savings initiative presentation.
Outside PR	3	Batlle, Fernando	7/3/18	0.3	\$ 875.00	\$ 262.50	Participate on call with A. Mendez (AAFAF) to discuss FOMB approved budget and variances to Government budget.
Outside PR	3	Batlle, Fernando	7/3/18	0.2	\$ 875.00	\$ 175.00	Participate on conference call with D. Barrett (ACG), S. Cerone (ACG) and S. Uhland (OMM) to discuss Hotel Development Corporation liquidation and potential implications on PFC (partial).
Outside PR	3	Batlle, Fernando	7/3/18	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Tulla (FOMB) to discuss FOMB certified budget.
Outside PR	3	Batlle, Fernando	7/3/18	0.1	\$ 875.00	\$ 87.50	Participate on call with E. Forrest (DevTech) to discuss FOMB certified fiscal plan and long term financial projections.
Outside PR	3	Batlle, Fernando	7/3/18	0.1	\$ 875.00	\$ 87.50	Participate on call with J. York (CWY) to discuss FOMB certified budget and fiscal plan.
Outside PR	3	Batlle, Fernando	7/3/18	0.1	\$ 875.00	\$ 87.50	Participate on call with R. Maldonado (AAFAF) to discuss collaboration agreement between agencies in lieu of reorganization plans.
Outside PR	3	Cerone, Samantha	7/3/18	0.5	\$ 675.00	\$ 303.75	Participate on implementation plan strategy call with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG).
Outside PR	3	Cerone, Samantha	7/3/18	0.3	\$ 675.00	\$ 180.00	Participate on call with S. Uhland (OMM), F. Batlle (ACG) and D. Barrett (ACG) to discuss wind-down of Hotel Development Corporation (partial).
Outside PR	3	Cerone, Samantha	7/3/18	0.3	\$ 675.00	\$ 168.75	Revise presentation on uniform healthcare savings to include feedback from F. Batlle (ACG).
Outside PR	3	Maldonado, Andrew	7/3/18	0.9	\$ 450.00	\$ 405.00	Update internal implementation tracker based on comments from D. Barrett (ACG).
Outside PR	3	Maldonado, Andrew	7/3/18	1.2	\$ 450.00	\$ 540.00	Participate in meeting with R. Maldonado (AAFAF) on Governments recommended agency groupings.
Outside PR	3	Maldonado, Andrew	7/3/18	0.5	\$ 450.00	\$ 225.00	Participate on implementation plan strategy call with C. Anton (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), P. Nilsen (ACG), F. Batlle (ACG), D. Barrett (ACG) and S. Cerone (ACG).
Outside PR	3	Nilsen, Patrick	7/3/18	2.6	\$ 350.00	\$ 910.00	Revise AAFAF implementation calendar based on comments provided by D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	7/3/18	2.0	\$ 350.00	\$ 700.00	Revise AAFAF implementation calendar to include implementation milestones and scheduled meetings.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	7/3/18	0.5	\$ 350.00	\$ 175.00	Participate on implementation plan strategy call with C. Anton (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), D. Barrett (ACG), F. Batlle (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
Outside PR	3	Batlle, Fernando	7/4/18	1.3	\$ 875.00	\$ 1,137.50	Review and revise complaint related to budget and fiscal plan implementation.
PR	54	Batlle, Fernando	7/5/18	3.9	\$ 875.00	\$ 3,412.50	Participate in strategy session with G. Portela (AAFAF) and M. Yassin (AAFAF) to evaluate options and develop strategy to move forward debt restructuring talks.
PR	3	Batlle, Fernando	7/5/18	0.8	\$ 875.00	\$ 700.00	Review additional draft of budget and fiscal plan complaint and exchange emails with J. Rapisardi (OMM) and P. Friedman (OMM).
Outside PR	3	Cerone, Samantha	7/5/18	1.6	\$ 675.00	\$ 1,080.00	Prepare draft weekly summary report of progress and outstanding items.
Outside PR	3	Cerone, Samantha	7/5/18	0.5	\$ 675.00	\$ 337.50	Participate on call with I. Caraballo (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF), P. Nilsen (ACG) and A. Maldonado (ACG) to discuss the fiscal implementation kick-off agenda and meeting (partial).
Outside PR	3	Cerone, Samantha	7/5/18	0.3	\$ 675.00	\$ 202.50	Prepare agenda for daily update call regarding fiscal plan implementation.
Outside PR	3	Maldonado, Andrew	7/5/18	1.8	\$ 450.00	\$ 810.00	Prepare savings comparison chart comparing 6/29 agency savings to 5/30 agency fiscal plan savings.
Outside PR	3	Maldonado, Andrew	7/5/18	1.2	\$ 450.00	\$ 540.00	Prepare agency grouping schedule for meeting R. Maldonado (AAFAF).
Outside PR	3	Maldonado, Andrew	7/5/18	1.2	\$ 450.00	\$ 540.00	Participate in meeting with R. Maldonado (AAFAF) to discuss recommended Government agency groupings.
Outside PR	3	Maldonado, Andrew	7/5/18	1.0	\$ 450.00	\$ 450.00	Participate on call with I. Caraballo (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF), S. Cerone (ACG) and P. Nilsen (ACG) to discuss the fiscal plan implementation kick-off agenda and meeting.
Outside PR	3	Nilsen, Patrick	7/5/18	1.0	\$ 350.00	\$ 350.00	Participate on call with I. Caraballo (AAFAF), O. Chavez (AAFAF), C. Frederique (AAFAF), C. Anton (AAFAF), S. Cerone (ACG) and A. Maldonado (ACG) to discuss the fiscal implementation kick-off agenda and meeting.
Outside PR	3	Nilsen, Patrick	7/5/18	1.0	\$ 350.00	\$ 350.00	Prepare and send status update on the kick-off meeting and structural reforms to S. Cerone (ACG).
Outside PR	3	Barrett, Dennis	7/6/18	1.7	\$ 775.00	\$ 1,317.50	Review and compare June 29 fiscal plan model to May 30 fiscal plan model.
Outside PR	25	Barrett, Dennis	7/6/18	1.6	\$ 775.00	\$ 1,240.00	Review and provide comments on the draft April fee statement.
Outside PR	3	Barrett, Dennis	7/6/18	0.9	\$ 775.00	\$ 697.50	Participate on the daily fiscal plan implementation update call with C. Anton (AAFAF), O. Chavez (AAFAF), F. Batlle (ACG), S. Cerone (ACG), A. Maldonado (ACG) and P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	7/6/18	0.6	\$ 775.00	\$ 465.00	Participate on the daily fiscal plan implementation update call with O. Chavez (AAFAF) and C. Anton (AAFAF).
Outside PR	3	Barrett, Dennis	7/6/18	0.9	\$ 775.00	\$ 697.50	Review and provide comments on the FY19 variances analysis prepared by P. Nilsen (ACG).
PR	50	Batlle, Fernando	7/6/18	0.2	\$ 875.00	\$ 175.00	Participate in bi-weekly creditor meeting between AAFAF and FOMB advisors.
PR	54	Batlle, Fernando	7/6/18	0.8	\$ 875.00	\$ 700.00	Participate in conference call with representatives from Rothschild, OMM, BAML to agree on approach to move forward with debt restructuring talks.
PR	54	Batlle, Fernando	7/6/18	0.6	\$ 875.00	\$ 525.00	Participate on call with N. Mitchell (OMM) to discuss alternative approaches to deal with new fiscal plan projections and debt service scenarios.
PR	54	Batlle, Fernando	7/6/18	0.4	\$ 875.00	\$ 350.00	Participate on call with V. D'Agata (RC) to discuss next steps regarding POA strategy.
PR	54	Batlle, Fernando	7/6/18	0.2	\$ 875.00	\$ 175.00	Participate on call with G. Portela (AAFAF) to review strategy related to continuing debt restructuring talks.
PR	54	Batlle, Fernando	7/6/18	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rodriguez (BAML) to discuss debt service metrics.
PR	3	Batlle, Fernando	7/6/18	0.7	\$ 875.00	\$ 612.50	Analyze different assumptions impact on long term financial projections to be included in sensitivity scenario.
PR	3	Batlle, Fernando	7/6/18	0.7	\$ 875.00	\$ 612.50	Participate on the daily fiscal plan implementation update call with O. Chavez (AAFAF), C. Anton (AAFAF), D. Barrett (ACG), A. Maldonado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) (partial).
PR	3	Batlle, Fernando	7/6/18	0.3	\$ 875.00	\$ 262.50	Participate on call with J. York (CWY) to discuss scenario parameters related to sensitivity analysis of fiscal plan assumptions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	7/6/18	0.2	\$ 875.00	\$ 175.00	Participate on call with J. York (CWY) to review assumptions related to fiscal plan long term projections.
Outside PR	3	Cerone, Samantha	7/6/18	1.7	\$ 675.00	\$ 1,136.25	Revise draft weekly summary report of progress and outstanding items to include feedback from AAFAF.
Outside PR	3	Cerone, Samantha	7/6/18	0.8	\$ 675.00	\$ 562.50	Participate on the daily fiscal plan implementation update call with O. Chavez (AAFAF), C. Anton (AAFAF), F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) (partial).
Outside PR	3	Maldonado, Andrew	7/6/18	1.7	\$ 450.00	\$ 765.00	Prepare presentation for F. Batlle (ACG) comparing 6/30 certified fiscal plan agency groupings to proposed Government agency groupings.
Outside PR	3	Maldonado, Andrew	7/6/18	0.9	\$ 450.00	\$ 405.00	Participate on the daily fiscal plan implementation update call with C. Anton (AAFAF), O. Chavez (AAFAF), F. Batlle (ACG), S. Cerone (ACG), P. Nilsen (ACG) and D. Barrett (ACG).
Outside PR	3	Maldonado, Andrew	7/6/18	0.8	\$ 450.00	\$ 360.00	Participate on update call with R. Maldonado (AAFAF) to discuss recommended Government agency groupings.
Outside PR	3	Maldonado, Andrew	7/6/18	0.4	\$ 450.00	\$ 180.00	Review Governor's Fiscal and Economic Working Group weekly status update prepared by S. Cerone (ACG).
Outside PR	25	Nilsen, Patrick	7/6/18	1.1	\$ 350.00	\$ 385.00	Revise April fee statement based on written comments from D. Barrett (ACG).
Outside PR	25	Nilsen, Patrick	7/6/18	1.0	\$ 350.00	\$ 350.00	Prepare Exhibit F as part of the April fee statement for the review of F. Batlle (ACG).
Outside PR	25	Nilsen, Patrick	7/6/18	0.8	\$ 350.00	\$ 280.00	Prepare and send April fee statement for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	7/6/18	0.9	\$ 350.00	\$ 315.00	Participate on the daily fiscal plan implementation update call with C. Anton (AAFAF), O. Chavez (AAFAF), F. Batlle (ACG), S. Cerone (ACG), A. Maldonado (ACG) and D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	7/6/18	0.6	\$ 350.00	\$ 210.00	Prepare FY19 variances analysis for D. Barrett (ACG).
Outside PR	3	Barrett, Dennis	7/7/18	3.1	\$ 775.00	\$ 2,402.50	Prepare comparison of June 29 rightsizing model to May 30 rightsizing model and bridge.
Outside PR	3	Barrett, Dennis	7/7/18	0.7	\$ 775.00	\$ 542.50	Participate on call with P. Nilsen (ACG) regarding bridging May 30 rightsizing model to June 29 rightsizing model.
Outside PR	54	Batlle, Fernando	7/7/18	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rapisardi (OMM) to discuss new certified fiscal plan.
Outside PR	3	Batlle, Fernando	7/7/18	0.3	\$ 875.00	\$ 262.50	Participate on call with J. York (CWY) to discuss assumptions of long term financial projections sensitivity analysis.
Outside PR	3	Cerone, Samantha	7/7/18	0.4	\$ 675.00	\$ 281.25	Revise draft weekly summary report of progress and outstanding items to include feedback from O. Chavez (AAFAF).
Outside PR	3	Nilsen, Patrick	7/7/18	2.4	\$ 350.00	\$ 840.00	Review 6/29 rightsizing model provided by S. O'Rourke (MCK) for potential inclusion of changes within the FY19 variances analysis.
Outside PR	3	Nilsen, Patrick	7/7/18	1.4	\$ 350.00	\$ 490.00	Revise FY19 fiscal plan bridging analysis based on comments by D. Barrett (ACG) for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	7/7/18	0.6	\$ 350.00	\$ 210.00	Prepare FY19 comparison schedule of compensation measures between 6/29 fiscal plan and 5/30 fiscal plan for the review of D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	7/7/18	0.7	\$ 350.00	\$ 245.00	Participate on call with D. Barrett (ACG) regarding bridging May 30 rightsizing model to June 29 rightsizing model.
PR	3	Barrett, Dennis	7/9/18	2.2	\$ 775.00	\$ 1,705.00	Prepare preliminary analysis of personnel savings achieved in FY18.
PR	3	Barrett, Dennis	7/9/18	1.4	\$ 775.00	\$ 1,085.00	Review status of implementation plans received and meetings scheduled with Government agencies.
PR	3	Barrett, Dennis	7/9/18	1.2	\$ 775.00	\$ 930.00	Review "Delivering for Citizens - How to Triple the Success Rate of Government Transformations" discussion paper prepared by McKinsey.
PR	3	Barrett, Dennis	7/9/18	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives of McKinsey, F. Batlle (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss the fiscal plan implementation status update.
PR	3	Barrett, Dennis	7/9/18	0.2	\$ 775.00	\$ 155.00	Prepare agenda for update call with McKinsey.
Outside PR	54	Batlle, Fernando	7/9/18	2.9	\$ 875.00	\$ 2,537.50	Update draft presentation analyzing impact of changes to key assumptions of fiscal plan projections.
Outside PR	54	Batlle, Fernando	7/9/18	1.3	\$ 875.00	\$ 1,137.50	Research feasibility standard approach on Chapter 9 cases as part of mediation presentation.
Outside PR	54	Batlle, Fernando	7/9/18	1.0	\$ 875.00	\$ 875.00	Prepare outline of presentation related to 6/29 certified fiscal plan scenarios.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Batlle, Fernando	7/9/18	0.4	\$ 875.00	\$ 350.00	Participate on call with J. Rodriguez (BAML) to discuss own revenues scenarios related to fiscal plan and impact in potential debt service scenarios.
Outside PR	3	Batlle, Fernando	7/9/18	1.1	\$ 875.00	\$ 962.50	Participate on call with J. York (CWY) to discuss 6/29 certified fiscal plan financial model assumptions and sensitivity to overall financial projections.
Outside PR	3	Batlle, Fernando	7/9/18	0.9	\$ 875.00	\$ 787.50	Participate in conference call with representatives from Rothschild, Bluhaus, Conway McKenzie and BAML to discuss 6/29 certified fiscal plan and alternative modeling for key assumptions.
Outside PR	3	Batlle, Fernando	7/9/18	0.5	\$ 875.00	\$ 437.50	Participate on call with representatives of McKinsey, P. Nilsen (ACG), S. Cerone (ACG) and D. Barrett (ACG) to discuss fiscal plan implementation status update.
Outside PR	3	Batlle, Fernando	7/9/18	0.5	\$ 875.00	\$ 437.50	Participate on call with G. Portela (AAFAF) and M. Yassin (AAFAF) to discuss POA strategy and fiscal plan levers.
Outside PR	3	Batlle, Fernando	7/9/18	0.4	\$ 875.00	\$ 350.00	Participate in meeting with representatives from AAFAF to discuss update on fiscal plan implementation meeting with McKinsey.
Outside PR	3	Batlle, Fernando	7/9/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with J. York (CWY), R. Romeu (DevTech) and E. Forrest (DevTech) to review and discuss baseline revenue and year to date revenue actuals and potential impact on longer term baseline revenue projections.
Outside PR	3	Batlle, Fernando	7/9/18	0.3	\$ 875.00	\$ 262.50	Participate on call with J. York (CWY) to discuss alternate modeling for assumptions included in certified fiscal plan long term projections.
PR	3	Cerone, Samantha	7/9/18	0.6	\$ 675.00	\$ 405.00	Revise draft weekly summary report of progress and outstanding items to include feedback from AAFAF.
PR	3	Cerone, Samantha	7/9/18	0.4	\$ 675.00	\$ 270.00	Participate on call with representatives of McKinsey, P. Nilsen (ACG), F. Batlle (ACG) and D. Barrett (ACG) to discuss the fiscal plan implementation status update (partial).
PR	3	Cerone, Samantha	7/9/18	0.3	\$ 675.00	\$ 168.75	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), and C. Frederique (AAFAF).
PR	3	Maldonado, Andrew	7/9/18	1.4	\$ 450.00	\$ 630.00	Participate in meeting with J. Roa (AAFAF) to discuss addition of applicants into VTP 2.0 program.
PR	3	Maldonado, Andrew	7/9/18	1.3	\$ 450.00	\$ 585.00	Update VTP 2.0 analysis to reflect additions of new applicants based on meeting with J. Roa (AAFAF).
PR	3	Maldonado, Andrew	7/9/18	0.8	\$ 450.00	\$ 360.00	Implement automation formulas into VTP 2.0 analysis based on feedback from D. Barrett (ACG).
PR	3	Maldonado, Andrew	7/9/18	1.2	\$ 450.00	\$ 540.00	Prepare summary schedules of VTP 2.0 analysis based on feedback from J. Roa (AAFAF) and Dennis Barrett (ACG).
PR	3	Maldonado, Andrew	7/9/18	0.4	\$ 450.00	\$ 180.00	Reviewed personnel savings presentation related to VTP 2.0 program.
PR	3	Nilsen, Patrick	7/9/18	0.5	\$ 350.00	\$ 175.00	Participate on call with representatives of McKinsey, F. Batlle (ACG), S. Cerone (ACG) and D. Barrett (ACG) to discuss the fiscal plan implementation status update.
PR	25	Barrett, Dennis	7/10/18	1.8	\$ 775.00	\$ 1,395.00	Review and provide comments to Exhibit C and Exhibit D of the May fee statement.
PR	25	Barrett, Dennis	7/10/18	0.9	\$ 775.00	\$ 697.50	Review and provide comments to Exhibit F of the May fee statement.
PR	3	Barrett, Dennis	7/10/18	2.2	\$ 775.00	\$ 1,705.00	Review and prepare bridge of May 30 certified fiscal plan to June 29 certified fiscal plan rightsizing model.
PR	3	Barrett, Dennis	7/10/18	1.2	\$ 775.00	\$ 930.00	Participate in structural reforms update meeting with A. Carrero (AAFAF), P. Nilsen (ACG), S. Cerone (ACG), and A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/10/18	0.3	\$ 775.00	\$ 232.50	Review and provide comments on tracker of responsible advisors within structural reforms.
Outside PR	54	Batlle, Fernando	7/10/18	1.9	\$ 875.00	\$ 1,662.50	Review and edit status update presentation for AAFAF Executive Committee.
Outside PR	54	Batlle, Fernando	7/10/18	1.6	\$ 875.00	\$ 1,400.00	Participate on conference call with M. Yassin (AAFAF), P. Soto (AAFAF), P. Friedman (OMM), E. McKeen (OMM) and V. D'Agata (RC) to review presentation for AAFAF Executive Committee.
Outside PR	54	Batlle, Fernando	7/10/18	0.6	\$ 875.00	\$ 525.00	Prepare alternate scenarios related to changes in assumptions of 6/29 certified fiscal plan.
Outside PR	200	Batlle, Fernando	7/10/18	0.3	\$ 875.00	\$ 262.50	Participate on call with J. Gavin (Citi) to discuss COFINA settlement.
Outside PR	54	Batlle, Fernando	7/10/18	0.3	\$ 875.00	\$ 262.50	Participate on call with P. Soto (AAFAF) to discuss proposed status update presentation for AAFAF executive committee.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Batlle, Fernando	7/10/18	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Mattei (AAFAF) to discuss long term financial projections of new certified fiscal plan.
Outside PR	54	Batlle, Fernando	7/10/18	0.1	\$ 875.00	\$ 87.50	Participate on call with J. Rodriguez (BAML) to discuss draft of presentation for AAFAF executive committee.
Outside PR	3	Batlle, Fernando	7/10/18	0.6	\$ 875.00	\$ 525.00	Participate on the daily fiscal plan implementation update call with R. Maldonado (AAFAF) and C. Anton (AAFAF).
Outside PR	3	Batlle, Fernando	7/10/18	0.4	\$ 875.00	\$ 350.00	Participate on call with G. Portela (AAFAF) to review and process changes to presentation for AAFAF Executive Committee.
Outside PR	3	Batlle, Fernando	7/10/18	0.3	\$ 875.00	\$ 262.50	Correspond with D. Barrett (ACG) regarding status of several implementation plan initiatives.
PR	3	Cerone, Samantha	7/10/18	2.4	\$ 675.00	\$ 1,620.00	Review, translate and package for presentation information on structural reform (Incentives Code).
PR	3	Cerone, Samantha	7/10/18	1.4	\$ 675.00	\$ 945.00	Update Implementation Plan Status tracker for scheduled agency meetings in advance of the July kick-off meeting with the Governor.
PR	3	Cerone, Samantha	7/10/18	0.8	\$ 675.00	\$ 562.50	Participate in structural reforms update meeting with A. Carrero (AAFAF), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) (partial).
PR	3	Cerone, Samantha	7/10/18	0.6	\$ 675.00	\$ 393.75	Participate in daily implementation tracker working session with P. Nilsen (ACG) and A. Maldonado (ACG) to update the tracker based on the updates from 6/29.
PR	3	Maldonado, Andrew	7/10/18	0.9	\$ 450.00	\$ 405.00	Participate in meeting with J. Roa (AAFAF) to discuss assumptions of individual agencies.
PR	3	Maldonado, Andrew	7/10/18	1.2	\$ 450.00	\$ 540.00	Update VTP 2.0 analysis to reflect new applicants in VTP program.
PR	3	Maldonado, Andrew	7/10/18	1.2	\$ 450.00	\$ 540.00	Participate in structural reforms update meeting with A. Carrero (AAFAF), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG).
PR	3	Maldonado, Andrew	7/10/18	1.0	\$ 450.00	\$ 450.00	Reviewed personnel savings analysis assembled by D. Barrett (ACG).
PR	3	Maldonado, Andrew	7/10/18	0.8	\$ 450.00	\$ 360.00	Update internal RFI due diligence list to reflect additions based on correspondence with C. Pelura (Deloitte).
PR	3	Maldonado, Andrew	7/10/18	0.4	\$ 450.00	\$ 180.00	Participate on a call with representatives from Deloitte to discuss agency due diligence.
PR	3	Maldonado, Andrew	7/10/18	0.4	\$ 450.00	\$ 180.00	Participate in daily implementation tracker working session with S. Cerone (ACG) and P. Nilsen (ACG) to update the tracker based on the updates from 6/29 (partial).
PR	25	Nilsen, Patrick	7/10/18	0.5	\$ 350.00	\$ 175.00	Revise and review expense analysis based on comments from D. Barrett (ACG).
PR	25	Nilsen, Patrick	7/10/18	1.1	\$ 350.00	\$ 385.00	Prepare responses to F. Batlle (ACG) regarding the April fee statement.
PR	25	Nilsen, Patrick	7/10/18	1.8	\$ 350.00	\$ 630.00	Revise Exhibit C through F of the May fee statement based on comments from D. Barrett (ACG).
PR	25	Nilsen, Patrick	7/10/18	1.0	\$ 350.00	\$ 350.00	Prepare Exhibits C through F of the May fee statement for the review of D. Barrett (ACG).
PR	3	Nilsen, Patrick	7/10/18	1.2	\$ 350.00	\$ 420.00	Participate in structural reforms update meeting with A. Carrero (AAFAF), D. Barrett (ACG), S. Cerone (ACG) and A. Maldonado (ACG).
PR	3	Nilsen, Patrick	7/10/18	0.8	\$ 350.00	\$ 280.00	Prepare tracker of responsible advisors within structural reforms for the review of D. Barrett (ACG).
PR	3	Nilsen, Patrick	7/10/18	0.8	\$ 350.00	\$ 280.00	Prepare structural reforms template for the review of A. Carrero (AAFAF).
PR	3	Nilsen, Patrick	7/10/18	0.6	\$ 350.00	\$ 210.00	Participate in daily implementation tracker working session with S. Cerone (ACG) and A. Maldonado (ACG) to update the tracker based on the updates from 6/29.
PR	3	Nilsen, Patrick	7/10/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Carrero (AAFAF) regarding contact listings for structural reform implementation plans.
PR	25	Barrett, Dennis	7/11/18	1.2	\$ 775.00	\$ 930.00	Conduct final review of draft April fee statement.
PR	25	Barrett, Dennis	7/11/18	0.6	\$ 775.00	\$ 465.00	Participate in discussion with P. Nilsen (ACG) regarding comments from F. Battle (ACG) on the April fee statement.
PR	3	Barrett, Dennis	7/11/18	1.7	\$ 775.00	\$ 1,317.50	Review draft Economic Recovery plan regarding disaster relief spend and cost share.
PR	3	Barrett, Dennis	7/11/18	1.4	\$ 775.00	\$ 1,085.00	Participate in meeting with C. Frederique (AAFAF) about estimated personnel savings achieved in FY18.
PR	3	Barrett, Dennis	7/11/18	1.2	\$ 775.00	\$ 930.00	Participate in meeting with representatives from AAFAF and Conway MacKenzie regarding FOMB reporting packages.
PR	3	Barrett, Dennis	7/11/18	1.0	\$ 775.00	\$ 775.00	Participate in a discussion with A. Carrero (AAFAF), P. Nilsen (ACG) and S. Cerone (ACG) regarding the status of government transformation related structural reforms implementation plans.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	7/11/18	0.9	\$ 775.00	\$ 697.50	Review latest draft of Government reporting package to FOMB.
PR	3	Barrett, Dennis	7/11/18	0.6	\$ 775.00	\$ 465.00	Review incentives code implementation plan draft.
PR	3	Barrett, Dennis	7/11/18	0.4	\$ 775.00	\$ 310.00	Review current version of the rightsizing kick-off memo.
PR	3	Barrett, Dennis	7/11/18	0.4	\$ 775.00	\$ 310.00	Participate on call with F. Batlle (ACG) to discuss payroll savings report.
PR	3	Barrett, Dennis	7/11/18	0.2	\$ 775.00	\$ 155.00	Review daily report on VTP 2.0 participation prepared by A. Maldonado (ACG).
Outside PR	2	Batlle, Fernando	7/11/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with J. York (CWY), and representatives from Rothschild to review primary surplus analysis in anticipation of call with creditor advisors and FOMB.
Outside PR	54	Batlle, Fernando	7/11/18	0.3	\$ 875.00	\$ 262.50	Participate on call with M. Yassin (AAFAF) and G. Portela (AAFAF) to discuss status update presentation to AAFAF Executive Committee.
Outside PR	25	Batlle, Fernando	7/11/18	0.7	\$ 875.00	\$ 612.50	Provide feedback on April fee statement prepared by P. Nilsen (ACG).
Outside PR	54	Batlle, Fernando	7/11/18	1.3	\$ 875.00	\$ 1,137.50	Review and edit final draft of status update presentation to AAFAF Executive Committee.
Outside PR	3	Batlle, Fernando	7/11/18	0.4	\$ 875.00	\$ 350.00	Participate in meeting regarding structural reform implementation with A. Toro (Bluhaus), S. Cerone (ACG), K. Rosado (ACG) and P. Nilsen (ACG) (partial).
Outside PR	3	Batlle, Fernando	7/11/18	0.4	\$ 875.00	\$ 350.00	Participate on call with D. Barrett (ACG) to discuss payroll savings report.
Outside PR	3	Batlle, Fernando	7/11/18	0.2	\$ 875.00	\$ 175.00	Participate on call with J. York (CWY) to discuss tax reform and primary surplus.
PR	3	Cerone, Samantha	7/11/18	2.2	\$ 675.00	\$ 1,485.00	Prepare draft weekly implementation summary report for AAFAF.
PR	3	Cerone, Samantha	7/11/18	1.4	\$ 675.00	\$ 945.00	Review agency implementation RFI files received to date.
PR	3	Cerone, Samantha	7/11/18	0.8	\$ 675.00	\$ 506.25	Revise and distribute presentation on uniform healthcare savings per comments from F. Batlle (ACG).
PR	3	Cerone, Samantha	7/11/18	0.7	\$ 675.00	\$ 472.50	Update Implementation Plan Status tracker for scheduled agency meetings in advance of the July kick-off meeting with the Governor.
PR	3	Cerone, Samantha	7/11/18	0.7	\$ 675.00	\$ 472.50	Participate in a discussion with A. Carrero (AAFAF), D. Barrett (ACG) and P. Nilsen (ACG) regarding the status of government transformation related structural reforms implementation plans (partial).
PR	3	Cerone, Samantha	7/11/18	0.4	\$ 675.00	\$ 270.00	Participate in meeting regarding structural reform implementation with A. Toro (Bluhaus), K. Rosado (ACG) F. Batlle (ACG) and P. Nilsen (ACG) (partial).
PR	3	Cerone, Samantha	7/11/18	0.2	\$ 675.00	\$ 135.00	Follow up on outstanding document requests related to recommendation on Hotel Development Corporation.
PR	3	Maldonado, Andrew	7/11/18	2.8	\$ 450.00	\$ 1,260.00	Update rightsizing savings summary schedules to reflect the FOMB's changes in the 6/30 certified fiscal plan.
PR	3	Maldonado, Andrew	7/11/18	1.7	\$ 450.00	\$ 765.00	Distribute agency savings reflected in FOMB model into agency groupings.
PR	3	Maldonado, Andrew	7/11/18	1.2	\$ 450.00	\$ 540.00	Create initial draft of presentation for kick-off meeting with the Department of Families.
PR	3	Maldonado, Andrew	7/11/18	1.2	\$ 450.00	\$ 540.00	Create initial draft of presentation for kick-off meeting with the Department of Public Works.
PR	25	Nilsen, Patrick	7/11/18	1.0	\$ 350.00	\$ 350.00	Revise April fee statement based on written comments from F. Batlle (ACG).
PR	25	Nilsen, Patrick	7/11/18	0.6	\$ 350.00	\$ 210.00	Participate in discussion with D. Barrett (ACG) regarding comments from F. Batlle (ACG) on the April fee statement.
PR	25	Nilsen, Patrick	7/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Rinaldi (ACG) regarding the comments from F. Batlle (ACG) on the fee application.
PR	50	Nilsen, Patrick	7/11/18	1.9	\$ 350.00	\$ 665.00	Review incentives code implementation plan for inclusion in material sent to FOMB.
PR	3	Nilsen, Patrick	7/11/18	1.0	\$ 350.00	\$ 350.00	Participate in a discussion with A. Carrero (AAFAF), D. Barrett (ACG) and S. Cerone (ACG) regarding the status of government transformation related structural reforms implementation plans.
PR	3	Nilsen, Patrick	7/11/18	0.6	\$ 350.00	\$ 210.00	Participate in meeting regarding structural reform implementation with A. Toro (Bluhaus), K. Rosado (ACG) and S. Cerone (ACG).
PR	3	Nilsen, Patrick	7/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the updates to structural reforms.
PR	3	Nilsen, Patrick	7/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Toro (Bluhaus) regarding implementation plan responsibilities for ease of doing business and incentives code.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	7/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Carrero (ACG) regarding implementation plan responsibilities for government transformation.
PR	3	Rosado, Kasey	7/11/18	1.5	\$ 875.00	\$ 1,312.50	Review and provide feedback on the draft implementation weekly summary report.
PR	3	Rosado, Kasey	7/11/18	0.3	\$ 875.00	\$ 262.50	Participate in meeting regarding structural reform implementation with A. Toro (Bluhaus), S. Cerone (ACG) F. Batlle (ACG) and P. Nilsen (ACG) (partial).
PR	25	Barrett, Dennis	7/12/18	0.6	\$ 775.00	\$ 465.00	Review fee application template provided by P. Nilsen (ACG).
PR	3	Barrett, Dennis	7/12/18	1.9	\$ 775.00	\$ 1,472.50	Participate on a call with C. Frederique (AAFAF), J. Roa (AAFAF) and F. Batlle (ACG) A. Maldonado (ACG) at the Department of Public Works to discuss agency savings.
PR	3	Barrett, Dennis	7/12/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from AAFAF, F. Batlle (ACG) and the Welfare group to discuss implementation plan.
PR	3	Barrett, Dennis	7/12/18	0.6	\$ 775.00	\$ 465.00	Participate in discussion with A. Carrero (AAFAF), A. Maldonado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) regarding the structural reform implementation plans.
Outside PR	200	Batlle, Fernando	7/12/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with M. Yassin (AAFAF) and G. Portela (AAFAF), and representatives from OMM, Rothschild and BAML to discuss strategy related to COFINA settlement.
Outside PR	54	Batlle, Fernando	7/12/18	1.5	\$ 875.00	\$ 1,312.50	Review feasibility expert testimony from Detroit case to apply similarities to Puerto Rico.
Outside PR	54	Batlle, Fernando	7/12/18	0.8	\$ 875.00	\$ 700.00	Prepare notes for meeting with Judge Houser.
Outside PR	3	Batlle, Fernando	7/12/18	1.0	\$ 875.00	\$ 875.00	Participate in meeting with representatives from AAFAF, D. Barrett (ACG) and the Welfare group to discuss implementation plan.
Outside PR	3	Batlle, Fernando	7/12/18	0.5	\$ 875.00	\$ 437.50	Participate in meeting with C. Frederique (AAFAF), J. Roa (AAFAF) and D. Barrett (ACG) A. Maldonado (ACG) at the Department of Public Works to discuss agency savings (partial).
Outside PR	3	Batlle, Fernando	7/12/18	0.3	\$ 875.00	\$ 262.50	Review and edit structural reform and reorganization plan update for submission to FOMB.
Outside PR	3	Batlle, Fernando	7/12/18	0.3	\$ 875.00	\$ 262.50	Participate on call with O. Shah (MCK) to discuss baseline revenue adjustments and fiscal plan technical amendments.
Outside PR	3	Batlle, Fernando	7/12/18	0.2	\$ 875.00	\$ 175.00	Participate on call with J. York (CWY) to discuss baseline revenue revision assumptions.
Outside PR	3	Batlle, Fernando	7/12/18	0.1	\$ 875.00	\$ 87.50	Participate on call with A. Hernandez (AAFAF) to discuss MCO contract extension.
PR	3	Cerone, Samantha	7/12/18	0.6	\$ 675.00	\$ 405.00	Update Implementation Plan Status tracker for scheduled agency meetings in advance of the July kick-off meeting with Government agencies.
PR	3	Cerone, Samantha	7/12/18	0.4	\$ 675.00	\$ 281.25	Participate in discussion with A. Carrero (AAFAF), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) regarding the structural reform implementation plans (partial).
PR	3	Cerone, Samantha	7/12/18	0.4	\$ 675.00	\$ 270.00	Review calendar to track agency attendance of implementation plan meeting.
PR	3	Cerone, Samantha	7/12/18	0.3	\$ 675.00	\$ 168.75	Review agency saving schedules in Implementation Oversight Framework Presentation with A. Maldonado (ACG).
PR	3	Cerone, Samantha	7/12/18	0.2	\$ 675.00	\$ 112.50	Coordinate document review related to recommendation on Hotel Development Corporation with OMM.
PR	3	Maldonado, Andrew	7/12/18	0.3	\$ 450.00	\$ 135.00	Review agency saving schedules in Implementation Oversight Framework Presentation with S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/12/18	2.1	\$ 450.00	\$ 945.00	Participate in meeting with C. Frederique (AAFAF), R. Maldonado (AAFAF) and C. Anton (AAFAF) at the Department of Families to discuss agency savings.
PR	3	Maldonado, Andrew	7/12/18	1.9	\$ 450.00	\$ 855.00	Participate in meeting with C. Frederique (AAFAF), J. Roa (AAFAF) F. Batlle (ACG) and D. Barrett (ACG) at the Department of Public Works to discuss agency savings.
PR	3	Maldonado, Andrew	7/12/18	1.2	\$ 450.00	\$ 540.00	Compile source documentation on the Department of Families FY19 agency savings.
PR	3	Maldonado, Andrew	7/12/18	1.0	\$ 450.00	\$ 450.00	Participate in a daily touchpoint meeting with C. Frederique (AAFAF), R. Maldonado (AAFAF) and C. Anton (AAFAF) to discuss outstanding items.
PR	3	Maldonado, Andrew	7/12/18	0.6	\$ 450.00	\$ 270.00	Participate in discussion with A. Carrero (AAFAF), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) regarding the structural reform implementation plans.
PR	3	Maldonado, Andrew	7/12/18	0.5	\$ 450.00	\$ 225.00	Prepare a summary email to the working group team, at the request of C. Anton (AAFAF), to detail actions items for the next several days.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Maldonado, Andrew	7/12/18	0.3	\$ 450.00	\$ 135.00	Finalize draft of presentation for kick-off meeting with the Department of Families.
PR	3	Maldonado, Andrew	7/12/18	0.3	\$ 450.00	\$ 135.00	Finalize draft of presentation for kick-off meeting with the Department of Public Works.
PR	25	Nilsen, Patrick	7/12/18	1.5	\$ 350.00	\$ 525.00	Prepare analysis of engagement fees and expenses from February through May for inclusion within the third fee application.
PR	25	Nilsen, Patrick	7/12/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Nolan (ACG) regarding the transfer of engagement expenses for inclusion within the third fee application.
PR	3	Nilsen, Patrick	7/12/18	0.6	\$ 350.00	\$ 210.00	Participate in discussion with A. Carrero (AAFAF), D. Barrett (ACG), S. Cerone (ACG) and A. Maldonado (ACG) regarding the structural reform implementation plans.
PR	3	Nilsen, Patrick	7/12/18	0.4	\$ 350.00	\$ 140.00	Correspond with M. Potter (A&M) regarding implementation plans for HTA.
PR	3	Nilsen, Patrick	7/12/18	0.3	\$ 350.00	\$ 105.00	Correspond with L. Porter (ACG) regarding Power Sector implementation plans.
Outside PR	3	Rosado, Kasey	7/12/18	1.0	\$ 875.00	\$ 875.00	Review implementation tracker prepared by Ankura team and prepare list of questions for review.
Outside PR	3	Rosado, Kasey	7/12/18	0.7	\$ 875.00	\$ 612.50	Review historical weekly summary reports of progress to date.
Outside PR	3	Rosado, Kasey	7/12/18	0.6	\$ 875.00	\$ 525.00	Review structural reform implementation plans prepared by Bluhaus.
Outside PR	3	Rosado, Kasey	7/12/18	0.6	\$ 875.00	\$ 525.00	Meeting with C. Anton (AAFAF) to discuss fiscal measures and current progress of implementation initiatives.
Outside PR	25	Barrett, Dennis	7/13/18	0.9	\$ 775.00	\$ 697.50	Perform final review of eleventh fee statement.
Outside PR	3	Barrett, Dennis	7/13/18	1.2	\$ 775.00	\$ 930.00	Prepare comparison of population forecasts in various FOMB fiscal plans.
Outside PR	3	Barrett, Dennis	7/13/18	0.8	\$ 775.00	\$ 620.00	Review budget comparison of FOMB guidance as compared to Certified budgets prepared by Conway MacKenzie.
Outside PR	3	Barrett, Dennis	7/13/18	0.8	\$ 775.00	\$ 620.00	Participate on call with C. Anton (ACG) regarding the reporting implementation packages for the Commonwealth.
Outside PR	3	Barrett, Dennis	7/13/18	0.6	\$ 775.00	\$ 465.00	Correspond with A. Sax-Bolder (OMM) regarding fiscal plan comparisons to be used in budget litigation.
Outside PR	54	Battle, Fernando	7/13/18	3.8	\$ 875.00	\$ 3,325.00	Preparation meeting with P. Friedman (OMM), M. Yassin (AAFAF), A. Camporreale (AAFAF), V. D'Agata (RC) to discuss approach and strategy for meeting with Judge Houser.
Outside PR	54	Battle, Fernando	7/13/18	0.8	\$ 875.00	\$ 700.00	Review various presentations related to Plan of Adjustment, fiscal plan assumptions, and long term financial projections section of certified fiscal plan in preparation for meeting with Judge Houser.
Outside PR	3	Battle, Fernando	7/13/18	0.8	\$ 875.00	\$ 700.00	Prepare and organize materials for meeting with Judge Houser.
PR	3	Cerone, Samantha	7/13/18	0.8	\$ 675.00	\$ 540.00	Collect feedback from representatives from AAFAF on kick-off meeting draft memo.
PR	3	Cerone, Samantha	7/13/18	0.2	\$ 675.00	\$ 135.00	Revise draft weekly summary report of progress and outstanding items.
PR	3	Cerone, Samantha	7/13/18	0.2	\$ 675.00	\$ 123.75	Participate in discussion with C. Anton (AAFAF) regarding draft weekly summary report of progress and outstanding items.
PR	3	Cerone, Samantha	7/13/18	0.2	\$ 675.00	\$ 112.50	Revise draft weekly summary report of progress and outstanding items to include C. Anton's (AAFAF) comments.
PR	3	Maldonado, Andrew	7/13/18	1.2	\$ 450.00	\$ 540.00	Update AAFAF internal agency implementation tracker schedule to include designated AAFAF and Ankura coordinators.
PR	3	Maldonado, Andrew	7/13/18	0.7	\$ 450.00	\$ 315.00	Update agency savings in kick-off meeting draft memo.
PR	3	Maldonado, Andrew	7/13/18	0.6	\$ 450.00	\$ 270.00	Create initial draft of presentation for kick-off meeting with the Department of Housing.
PR	3	Maldonado, Andrew	7/13/18	0.4	\$ 450.00	\$ 180.00	Provide feedback on kick-off meeting draft memo to S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/13/18	0.2	\$ 450.00	\$ 90.00	Correspond with S. O'Rourke (MCK) to obtain information pertaining to the Department of Families source data.
PR	25	Nilsen, Patrick	7/13/18	1.6	\$ 350.00	\$ 560.00	Prepare Exhibits B through D for the third interim fee application.
PR	25	Nilsen, Patrick	7/13/18	0.9	\$ 350.00	\$ 315.00	Prepare certification letter for the third interim fee application for F. Battle (ACG).
Outside PR	3	Rosado, Kasey	7/13/18	0.8	\$ 875.00	\$ 700.00	Review kick-off memo and preliminary presentation materials.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Rosado, Kasey	7/13/18	0.8	\$ 875.00	\$ 700.00	Participate in discussion with C. Anton (AAFAF) on next steps and upcoming plans for kick-off meeting.
Outside PR	25	Barrett, Dennis	7/14/18	1.0	\$ 775.00	\$ 775.00	Participate on call with F. Battle (ACG) regarding fee application and statement.
Outside PR	25	Battle, Fernando	7/14/18	0.8	\$ 875.00	\$ 700.00	Review fee application for the month of May.
Outside PR	25	Battle, Fernando	7/14/18	1.2	\$ 875.00	\$ 1,050.00	Participate on call with D. Barrett (ACG) regarding fee application and statement.
Outside PR	54	Battle, Fernando	7/14/18	2.7	\$ 875.00	\$ 2,362.50	Participate in a meeting with Judge Houser and M. Kopacz (Phoenix Management), P. Friedman (OMM), M. Yassin (AAFAF) and A. Camporreale (AAFAF) to discuss general debt restructuring matters critical assumptions of fiscal plan.
Outside PR	54	Battle, Fernando	7/14/18	0.5	\$ 875.00	\$ 437.50	Review materials in preparation for meeting with Judge Houser.
Outside PR	54	Battle, Fernando	7/14/18	0.3	\$ 875.00	\$ 262.50	Participate in conference call with P. Friedman (OMM), S. Uhland, (OMM), G. Portela (AAFAF), M. Yassin (AAFAF), A. Camporreale (AAFAF) and V. D'Agata (RC) to discuss agenda for meeting with Judge Houser.
Outside PR	3	Cerone, Samantha	7/14/18	0.4	\$ 675.00	\$ 270.00	Revise draft kick-off meeting memo to include updated savings numbers by agency.
Outside PR	25	Nilsen, Patrick	7/14/18	1.3	\$ 350.00	\$ 455.00	Prepare draft of third interim fee application for the review of D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	7/14/18	0.8	\$ 350.00	\$ 280.00	Correspond with S. Cerone (ACG) regarding the reporting implementation packages for the Commonwealth.
Outside PR	25	Barrett, Dennis	7/15/18	1.2	\$ 775.00	\$ 930.00	Draft language of services provided in interim fee application.
Outside PR	25	Barrett, Dennis	7/15/18	0.6	\$ 775.00	\$ 465.00	Review fee statement expense analysis and KPI analysis.
Outside PR	3	Barrett, Dennis	7/15/18	1.9	\$ 775.00	\$ 1,472.50	Review Detroit Plan of Adjustment feasibility report for application to Puerto Rico.
Outside PR	3	Barrett, Dennis	7/15/18	0.7	\$ 775.00	\$ 542.50	Review and provide comments on the Department of Housing presentation prepared by A. Maldonado (ACG).
Outside PR	3	Barrett, Dennis	7/15/18	0.6	\$ 775.00	\$ 465.00	Review fee statement expense analysis and expense summary prepared by P. Nilsen (ACG).
Outside PR	25	Battle, Fernando	7/15/18	0.9	\$ 875.00	\$ 787.50	Review of May fee statement.
Outside PR	25	Battle, Fernando	7/15/18	1.1	\$ 875.00	\$ 962.50	Review Third Interim Fee Application of Ankura Consulting for the Period February 1, 2018 through May 31, 2018
Outside PR	54	Battle, Fernando	7/15/18	3.3	\$ 875.00	\$ 2,887.50	Prepare presentation outlining framework of outstanding debt to engage in creditor conversations.
Outside PR	54	Battle, Fernando	7/15/18	0.6	\$ 875.00	\$ 525.00	Participate on conference call with representatives from OMM, Rothschild, BAML and AAFAF to review Judge Houser's conditions to allow Government to engage with creditors.
Outside PR	54	Battle, Fernando	7/15/18	1.4	\$ 875.00	\$ 1,225.00	Participate on conference call with representatives from OMM, Rothschild, BAML and AAFAF to review strategy to engage Board and creditors.
Outside PR	54	Battle, Fernando	7/15/18	0.8	\$ 875.00	\$ 700.00	Review and edit text of correspondence between AAFAF and Governor related to POA strategy and mediation sessions with Judge Houser.
Outside PR	54	Battle, Fernando	7/15/18	0.5	\$ 875.00	\$ 437.50	Summarize Judge Houser's five points prepared by OMM to be distributed to AAFAF.
Outside PR	3	Battle, Fernando	7/15/18	0.5	\$ 875.00	\$ 437.50	Prepare notes on meeting with Judge Houser to discuss Government's views on a path forward with a particular focus on the fiscal plan, debt capacity and related issues.
Outside PR	3	Battle, Fernando	7/15/18	0.3	\$ 875.00	\$ 262.50	Provide comments to Implementation kick-off memorandum.
Outside PR	3	Battle, Fernando	7/15/18	0.2	\$ 875.00	\$ 175.00	Participate in conference call with G. Portela (AAFAF), M. Yassin (AAFAF) and A. Camporreale (AAFAF) to discuss next steps in development of POA strategy.
Outside PR	3	Battle, Fernando	7/15/18	1.0	\$ 875.00	\$ 875.00	Participate in conference call with OMM, Rothschild, BAML and AAFAF to debrief and review next steps from meeting with Judge Houser.
Outside PR	25	Nilsen, Patrick	7/15/18	1.0	\$ 350.00	\$ 350.00	Revise May fee statement for comments provided by F. Battle (ACG).
Outside PR	25	Nilsen, Patrick	7/15/18	1.2	\$ 350.00	\$ 420.00	Revise third interim fee application for comments provided by D. Barrett (ACG).
Outside PR	25	Nilsen, Patrick	7/15/18	0.3	\$ 350.00	\$ 105.00	Correspond with F. Battle (ACG) regarding the May fee statement.
Outside PR	25	Nilsen, Patrick	7/15/18	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding his comments on the May fee statement and the fee application.
PR	3	Barrett, Dennis	7/16/18	1.2	\$ 775.00	\$ 930.00	Prepare and distribute status update of agencies implementation plans and due diligence materials received.
PR	3	Barrett, Dennis	7/16/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting with representatives from the Department of Housing and representatives from AAFAF regarding implementation status update.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	7/16/18	0.8	\$ 775.00	\$ 620.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
PR	3	Barrett, Dennis	7/16/18	0.5	\$ 775.00	\$ 387.50	Participate on call with S. Cerone (ACG) and K. Rosado (ACG) to discuss implementation plans.
PR	3	Barrett, Dennis	7/16/18	0.4	\$ 775.00	\$ 310.00	Review implementation tracker prepared by S. Cerone (ACG).
PR	3	Barrett, Dennis	7/16/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding comments from S. Rinaldi on the third interim fee application.
Outside PR	25	Batlle, Fernando	7/16/18	1.5	\$ 875.00	\$ 1,312.50	Review third interim fee application.
Outside PR	54	Batlle, Fernando	7/16/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with P. Soto (AAFAF), G. Portela (AAFAF), and representatives of Rothschild and BAML to discuss talking points and next steps.
Outside PR	201	Batlle, Fernando	7/16/18	0.4	\$ 875.00	\$ 350.00	Participate in meeting with C. Rein (BAML), J. Rodriguez (BAML) and G. Portela (AAFAF) to discuss GO structures as part of overall debt restructuring.
Outside PR	54	Batlle, Fernando	7/16/18	0.4	\$ 875.00	\$ 350.00	Review and edit updated version of talking points prepared for Gerardo Portela for meeting with FOMB.
Outside PR	57	Batlle, Fernando	7/16/18	0.2	\$ 875.00	\$ 175.00	Participate in conference call with PREPA to discuss recent events.
Outside PR	3	Batlle, Fernando	7/16/18	0.6	\$ 875.00	\$ 525.00	Participate in conference call with A. Mendez (AAFAF), G. Portela (AAFAF) and the AAFAF legal team to discuss disclosure of monthly reports.
Outside PR	3	Batlle, Fernando	7/16/18	0.5	\$ 875.00	\$ 437.50	Participate in implementation meeting with FOMB and representatives from AAFAF to review status of implementation of fiscal plan initiatives.
Outside PR	3	Cerone, Samantha	7/16/18	0.8	\$ 675.00	\$ 562.50	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), D. Barrett (ACG) and A. Maldonado (ACG).
Outside PR	3	Cerone, Samantha	7/16/18	0.5	\$ 675.00	\$ 360.00	Participate on call with K. Rosado (ACG) and D. Barrett (ACG) to discuss implementation plans.
PR	3	Maldonado, Andrew	7/16/18	0.8	\$ 450.00	\$ 360.00	Review RFI due diligence tracker to confirm which agencies have information to the data site.
PR	3	Maldonado, Andrew	7/16/18	0.8	\$ 450.00	\$ 360.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), D. Barrett (ACG) and S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/16/18	0.6	\$ 450.00	\$ 270.00	Update implementation plan status tracker to update agency meetings with AAFAF.
PR	3	Maldonado, Andrew	7/16/18	0.6	\$ 450.00	\$ 270.00	Create initial draft of presentation for kick-off meeting with the Department of State.
PR	3	Maldonado, Andrew	7/16/18	0.2	\$ 450.00	\$ 90.00	Correspond with P. Ballison (MCK) to obtain information pertaining to the Department of Families source data.
PR	25	Nilsen, Patrick	7/16/18	1.3	\$ 350.00	\$ 455.00	Revise fee application for comments provided by F. Batlle (ACG).
Outside PR	3	Rosado, Kasey	7/16/18	0.7	\$ 875.00	\$ 612.50	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), S. Cerone (ACG), D. Barrett (ACG) and A. Maldonado (ACG) (partial).
Outside PR	3	Rosado, Kasey	7/16/18	0.5	\$ 875.00	\$ 466.67	Participate on call with S. Cerone (ACG) and D. Barrett (ACG) to discuss implementation plans.
PR	3	Barrett, Dennis	7/17/18	1.3	\$ 775.00	\$ 1,007.50	Review and provide comments to updated implementation kick-off presentation.
PR	3	Barrett, Dennis	7/17/18	1.2	\$ 775.00	\$ 930.00	Review and provide comments to updated kick-off memo.
PR	3	Barrett, Dennis	7/17/18	1.0	\$ 775.00	\$ 775.00	Participate on conference call with representatives from the Health Department, AAFAF, McKinsey Hacienda and F. Batlle (ACG) to discuss implementation plan.
PR	3	Barrett, Dennis	7/17/18	1.0	\$ 775.00	\$ 775.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG) and A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/17/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from the Department of State and representatives from AAFAF to discuss the Department of State implementation plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	7/17/18	0.9	\$ 775.00	\$ 697.50	Review and provide comments on updated implementation tracker prepared by A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/17/18	0.8	\$ 775.00	\$ 620.00	Review sources files for the Department of Families provided by McKinsey.
PR	3	Barrett, Dennis	7/17/18	0.7	\$ 775.00	\$ 542.50	Review the Department of Health presentation for meeting with FOMB.
PR	3	Barrett, Dennis	7/17/18	0.6	\$ 775.00	\$ 465.00	Participate on conference call with representatives from AAFAF and F. Batlle (ACG) to discuss kick-off meeting planning and debrief on next steps for State Department implementation planning.
PR	3	Barrett, Dennis	7/17/18	0.6	\$ 775.00	\$ 465.00	Coordinate agency groupings work streams with Bluhaus.
PR	3	Barrett, Dennis	7/17/18	0.3	\$ 775.00	\$ 232.50	Prepare rightsizing model output summary schedules of Department of Public Works and Department of Social Welfare for Bluhaus.
Outside PR	54	Batlle, Fernando	7/17/18	1.9	\$ 875.00	\$ 1,662.50	Meeting with representatives from AAFAF to revise strategy related to negotiation with creditors.
Outside PR	200	Batlle, Fernando	7/17/18	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with representatives from Citi, Rothschild, BAML, Proskauer and OMM to discuss COFINA settlement security structure terms.
Outside PR	200	Batlle, Fernando	7/17/18	0.3	\$ 875.00	\$ 262.50	Participate in meeting with M. Yassin (AAFAF), S. Uhland (OMM) and J. Rapisardi (OMM) to discuss injunction language as part of COFINA settlement.
Outside PR	3	Batlle, Fernando	7/17/18	1.4	\$ 875.00	\$ 1,225.00	Review and comment on first draft of baseline revenue presentation in preparation for meeting with FOMB advisors.
Outside PR	3	Batlle, Fernando	7/17/18	1.2	\$ 875.00	\$ 1,050.00	Review opposition to FOMB motion to dismiss lawsuit.
Outside PR	3	Batlle, Fernando	7/17/18	1.0	\$ 875.00	\$ 875.00	Participate on conference call with representatives from the Health Department, AAFAF, McKinsey Hacienda and D. Barrett (ACG) to discuss implementation plan.
Outside PR	3	Batlle, Fernando	7/17/18	0.6	\$ 875.00	\$ 525.00	Participate on conference call with representatives from AAFAF and D. Barrett (ACG) to discuss kick-off meeting planning and debrief on next steps for State Department implementation planning.
Outside PR	3	Batlle, Fernando	7/17/18	0.6	\$ 875.00	\$ 525.00	Review and update implementation tracker prepared by A. Maldonado (ACG).
PR	3	Cerone, Samantha	7/17/18	1.0	\$ 675.00	\$ 675.00	Participate in meeting with M. Hernandez (AAFAF) and A. Maldonado to discuss outstanding items related to kick-off meeting (partial).
PR	3	Cerone, Samantha	7/17/18	0.3	\$ 675.00	\$ 191.25	Review and provide feedback on draft implementation plan for structural reform initiative (Dale Tijera).
PR	3	Cerone, Samantha	7/17/18	0.3	\$ 675.00	\$ 191.25	Review and provide feedback on draft implementation plan for structural reform initiative (Permit Reform).
PR	3	Cerone, Samantha	7/17/18	0.2	\$ 675.00	\$ 135.00	Review and provide feedback on draft implementation plan for structural reform initiative (UPR).
PR	3	Cerone, Samantha	7/17/18	0.2	\$ 675.00	\$ 135.00	Review draft kick-off meeting memo prepared by AAFAF.
PR	3	Cerone, Samantha	7/17/18	0.1	\$ 675.00	\$ 67.50	Review draft kick-off meeting agenda updated by I. Caraballo (AAFAF).
PR	3	Cerone, Samantha	7/17/18	0.1	\$ 675.00	\$ 67.50	Participate on call with M. Lotito (OMM) to discuss wind-down of Hotel Development Corporation.
PR	3	Maldonado, Andrew	7/17/18	0.4	\$ 450.00	\$ 180.00	Create initial draft of presentation for kick-off meeting with the Department of Culture.
PR	3	Maldonado, Andrew	7/17/18	2.1	\$ 450.00	\$ 945.00	Participate in meeting with M. Hernandez (AAFAF) and S. Cerone (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Maldonado, Andrew	7/17/18	1.3	\$ 450.00	\$ 585.00	Review and provide feedback to kick-off meeting agenda items sent by I. Caraballo (AAFAF).
PR	3	Maldonado, Andrew	7/17/18	1.3	\$ 450.00	\$ 585.00	Update implementation plan status tracker to include RFI due diligence information to date.
PR	3	Maldonado, Andrew	7/17/18	1.1	\$ 450.00	\$ 495.00	Update kick-off meeting workplan based on comments from C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/17/18	1.0	\$ 450.00	\$ 450.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG) and D. Barrett (ACG).
PR	3	Maldonado, Andrew	7/17/18	0.2	\$ 450.00	\$ 90.00	Review draft of presentation for kick-off meeting with the Department of Agriculture.
PR	25	Nilsen, Patrick	7/17/18	1.5	\$ 350.00	\$ 525.00	Prepare February through May receipts exhibits for upload to the Fee Examiner on a secure transfer site.
PR	25	Nilsen, Patrick	7/17/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Rinaldi (ACG) regarding the upload of expense exhibits on a secure transfer site.
Outside PR	3	Rosado, Kasey	7/17/18	1.8	\$ 875.00	\$ 1,575.00	Review draft kick-off meeting material and provide feedback.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Rosado, Kasey	7/17/18	0.8	\$ 875.00	\$ 700.00	Participate on daily update call regarding fiscal plan implementation with O. Chavez (AAFAF), C. Anton (AAFAF), C. Frederique (AAFAF), R. Maldonado (AAFAF), A. Maldonado (ACG) and D. Barrett (ACG) (partial).
PR	3	Barrett, Dennis	7/18/18	2.2	\$ 775.00	\$ 1,705.00	Prepare presentation for use by Governor in meeting with US Treasury Secretary.
PR	3	Barrett, Dennis	7/18/18	2.0	\$ 775.00	\$ 1,550.00	Participate in General Fund revenues reporting meeting with F. Pares (Hacienda), E. Rios (Hacienda), P. Nilsen (ACG), and representatives from McKinsey and Conway MacKenzie.
PR	3	Barrett, Dennis	7/18/18	1.9	\$ 775.00	\$ 1,472.50	Prepare fiscal plan implementation status update presentation related to agency groupings.
PR	3	Barrett, Dennis	7/18/18	1.7	\$ 775.00	\$ 1,317.50	Review and provide comments to US Treasury Status update presentation prepared by P. Nilsen (ACG).
PR	3	Barrett, Dennis	7/18/18	1.3	\$ 775.00	\$ 1,007.50	Update and distribute new government implementation kick-off presentation for review by AAFAF.
PR	3	Barrett, Dennis	7/18/18	1.3	\$ 775.00	\$ 1,007.50	Prepare and provide budget comparison to AAFAF for HFA and Office of Socioeconomic Development.
PR	3	Barrett, Dennis	7/18/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the preparation of a presentation for the Governor's meeting with US Treasury Secretary Munchin.
PR	56	Barrett, Dennis	7/18/18	0.4	\$ 775.00	\$ 310.00	Participate on conference call with P. Soto (AAFAF) and F. Batlle (ACG) to discuss PRIDCO business plan.
Outside PR	200	Batlle, Fernando	7/18/18	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with representatives from OMM, BAML and Rothschild to review Government strategy in relation to COFINA settlement.
Outside PR	56	Batlle, Fernando	7/18/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with P. Soto (AAFAF) and D. Barrett (ACG) to discuss PRIDCO business plan.
Outside PR	54	Batlle, Fernando	7/18/18	0.2	\$ 875.00	\$ 175.00	Review debt restructuring update presentation for distribution to federal officials.
Outside PR	200	Batlle, Fernando	7/18/18	0.6	\$ 875.00	\$ 525.00	Participate on call with P. Soto (AAFAF) to provide update of COFINA settlement strategy.
Outside PR	201	Batlle, Fernando	7/18/18	0.3	\$ 875.00	\$ 262.50	Participate on call with J. Rapisardi (OMM) to discuss latest issues related to GO strategy.
Outside PR	3	Batlle, Fernando	7/18/18	2.1	\$ 875.00	\$ 1,837.50	Prepare presentation of status of fiscal plan implementation for meeting with federal government officials.
Outside PR	3	Batlle, Fernando	7/18/18	0.2	\$ 875.00	\$ 175.00	Review passenger flow data provided by Tourism Company to update net migration pattern data.
Outside PR	3	Batlle, Fernando	7/18/18	0.1	\$ 875.00	\$ 87.50	Review litigation bullet points to be included in update to federal officials.
PR	3	Cerone, Samantha	7/18/18	2.1	\$ 675.00	\$ 1,417.50	Participate in meeting with C. Anton (AAFAF), M. Hernandez (AAFAF), K. Rosado (ACG) and A. Maldonado (ACG) to discuss outstanding items and logistics related to kick-off meeting.
PR	3	Cerone, Samantha	7/18/18	1.7	\$ 675.00	\$ 1,147.50	Review and provide feedback on draft kick-off meeting presentation.
PR	3	Cerone, Samantha	7/18/18	1.3	\$ 675.00	\$ 877.50	Prepare draft weekly implementation summary report of progress and outstanding items.
PR	3	Cerone, Samantha	7/18/18	0.8	\$ 675.00	\$ 506.25	Update Implementation Plan Status tracker for scheduled agency meetings in advance of the July 23-24 kick-off meeting with Government agencies.
PR	3	Cerone, Samantha	7/18/18	0.5	\$ 675.00	\$ 303.75	Participate in daily meeting with C. Anton (AAFAF) and K. Rosado (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Cerone, Samantha	7/18/18	0.4	\$ 675.00	\$ 270.00	Review and provide feedback on draft implementation plan for structural reform initiative (Partnering with Federal Government).
PR	3	Cerone, Samantha	7/18/18	0.4	\$ 675.00	\$ 270.00	Prepare draft weekly summary report of progress and outstanding items.
PR	3	Cerone, Samantha	7/18/18	0.3	\$ 675.00	\$ 168.75	Participate in daily call with C. Anton (AAFAF), R. Maldonado (AAFAF) to discuss outstanding items related to kick-off meeting.
PR	3	Maldonado, Andrew	7/18/18	0.7	\$ 450.00	\$ 315.00	Create initial draft of presentation for kick-off meeting with the Department of Environmental.
PR	3	Maldonado, Andrew	7/18/18	1.0	\$ 450.00	\$ 450.00	Update draft oversight implementation framework presentation to include comments from C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/18/18	1.6	\$ 450.00	\$ 720.00	Prepare summary of agency saving schedules for inclusion in draft oversight implementation framework presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Maldonado, Andrew	7/18/18	0.9	\$ 450.00	\$ 405.00	Update oversight implementation framework presentation to include section on implementation levers based on feedback from O. Chavez (ACG).
PR	3	Maldonado, Andrew	7/18/18	1.8	\$ 450.00	\$ 810.00	Participate in meeting with C. Anton (AAFAF), M. Hernandez (AAFAF), K. Rosado (ACG) and S. Cerone (ACG) to discuss outstanding items and logistics related to kick-off meeting (partial).
PR	3	Maldonado, Andrew	7/18/18	1.0	\$ 450.00	\$ 450.00	Participate in initial meeting with C. Anton (AAFAF) to discuss potential changes to oversight implementation framework presentation.
PR	3	Maldonado, Andrew	7/18/18	0.4	\$ 450.00	\$ 180.00	Create contact list of AAFAF advisors to share with AAFAF in preparation for kick-off meeting.
PR	3	Nilsen, Patrick	7/18/18	3.2	\$ 350.00	\$ 1,120.00	Update US Treasury Status Update presentation based on draft from D. Barrett (ACG).
PR	3	Nilsen, Patrick	7/18/18	2.4	\$ 350.00	\$ 840.00	Prepare fiscal plan summary for inclusion within the US Treasury Status Update presentation.
PR	3	Nilsen, Patrick	7/18/18	2.0	\$ 350.00	\$ 700.00	Participate in General Fund revenues reporting meeting with F. Pares (Hacienda), E. Rios (Hacienda), D. Barrett (ACG), and representatives from McKinsey and Conway MacKenzie.
PR	3	Nilsen, Patrick	7/18/18	1.4	\$ 350.00	\$ 490.00	Prepare VTP savings summary within the US Treasury Status Update presentation.
PR	3	Nilsen, Patrick	7/18/18	1.5	\$ 350.00	\$ 525.00	Revise the US Treasury Status Update presentation based on comments from F. Batlle (ACG).
Outside PR	3	Rosado, Kasey	7/18/18	1.2	\$ 875.00	\$ 1,050.00	Participate in meeting with C. Anton (AAFAF), M. Hernandez (AAFAF), S. Cerone (ACG) and A. Maldonado (ACG) to discuss outstanding items and logistics related to kick-off meeting (partial).
Outside PR	3	Rosado, Kasey	7/18/18	0.6	\$ 875.00	\$ 525.00	Review and provide comments on draft weekly summary report of progress and outstanding items.
Outside PR	3	Rosado, Kasey	7/18/18	0.4	\$ 875.00	\$ 350.00	Participate in daily meeting with C. Anton (AAFAF) and S. Cerone (ACG) to discuss outstanding items related to kick-off meeting (partial).
PR	3	Barrett, Dennis	7/19/18	2.1	\$ 775.00	\$ 1,627.50	Review 7/19 draft of the kick-off presentation prepared by A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/19/18	1.6	\$ 775.00	\$ 1,240.00	Provide additional comments to P. Nilsen (ACG) on kick-off presentation.
PR	3	Barrett, Dennis	7/19/18	1.6	\$ 775.00	\$ 1,240.00	Provide final review and comments on United States Treasury presentation.
PR	3	Barrett, Dennis	7/19/18	1.2	\$ 775.00	\$ 930.00	Participate in meeting with C. Anton (AAFAF) and A. Maldonado (ACG) to discuss potential changes to oversight implementation framework presentation.
PR	3	Barrett, Dennis	7/19/18	1.6	\$ 775.00	\$ 1,240.00	Participate in meeting with C. Anton (AAFAF) to review personnel savings status analysis.
PR	3	Barrett, Dennis	7/19/18	0.7	\$ 775.00	\$ 542.50	Review due diligence responses from Department of State and Puerto Rico Education Council.
PR	3	Barrett, Dennis	7/19/18	0.6	\$ 775.00	\$ 465.00	Review and provide comments on weekly Governor's Fiscal and Economic Working Group update.
PR	3	Barrett, Dennis	7/19/18	0.3	\$ 775.00	\$ 232.50	Participate on call with representatives from McKinsey regarding uniform healthcare.
PR	3	Barrett, Dennis	7/19/18	0.8	\$ 775.00	\$ 620.00	Prepare and send comments on draft of the kick-off presentation to A. Maldonado (ACG).
Outside PR	3	Batlle, Fernando	7/19/18	1.3	\$ 875.00	\$ 1,137.50	Review and edit fiscal plan implementation kick off presentation.
Outside PR	3	Batlle, Fernando	7/19/18	0.2	\$ 875.00	\$ 175.00	Participate on call with R. Romeu (DevTech) to discuss updated revenue, methodology and GNP reforecasting for fiscal plan.
PR	3	Cerone, Samantha	7/19/18	0.3	\$ 675.00	\$ 225.00	Review budget resolutions for reorganized Department of State.
PR	3	Cerone, Samantha	7/19/18	0.2	\$ 675.00	\$ 112.50	Participate in daily call with C. Anton (AAFAF), A. Carrero (AAFAF) and K. Rosado (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Cerone, Samantha	7/19/18	1.2	\$ 675.00	\$ 832.50	Review budget resolutions for DDEC.
PR	3	Cerone, Samantha	7/19/18	0.6	\$ 675.00	\$ 382.50	Participate in call with A. Carrero (AAFAF) to discuss structural reforms.
PR	3	Cerone, Samantha	7/19/18	0.2	\$ 675.00	\$ 135.00	Prepare outline of status update presentation to FOMB.
PR	3	Cerone, Samantha	7/19/18	1.4	\$ 675.00	\$ 945.00	Prepare status update presentation structural reform slides to FOMB.
PR	3	Cerone, Samantha	7/19/18	2.2	\$ 675.00	\$ 1,485.00	Revise status of the 7/19 draft of implementation update presentation to FOMB pursuant to structural reforms comments from D. Barrett (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Maldonado, Andrew	7/19/18	1.4	\$ 450.00	\$ 630.00	Update oversight framework presentation to reflect comments from C. Anton (AAFAF) related agency groupings.
PR	3	Maldonado, Andrew	7/19/18	1.8	\$ 450.00	\$ 810.00	Update 7/19 oversight framework presentation to reflect comments from C. Anton (AAFAF) related to enforcement mechanisms.
PR	3	Maldonado, Andrew	7/19/18	2.3	\$ 450.00	\$ 1,035.00	Update 7/19 draft oversight framework presentation to reflect comments from D. Barrett (ACG) related to agency savings.
PR	3	Maldonado, Andrew	7/19/18	1.2	\$ 450.00	\$ 540.00	Participate in meeting with C. Anton (AAFAF) and D. Barrett (ACG) to discuss potential changes to 7/19 draft oversight implementation framework presentation.
PR	3	Nilsen, Patrick	7/19/18	3.0	\$ 350.00	\$ 1,050.00	Revise implementation kick-off presentation for comments provided by R. Maldonado (AAFAF), C. Anton (AAFAF) and on rightsizing savings and included entities.
Outside PR	3	Rosado, Kasey	7/19/18	0.7	\$ 875.00	\$ 612.50	Review and provide comments on status update presentation to FOMB.
Outside PR	3	Rosado, Kasey	7/19/18	0.4	\$ 875.00	\$ 350.00	Review US Treasury Status Update presentation.
Outside PR	3	Rosado, Kasey	7/19/18	0.3	\$ 875.00	\$ 291.67	Participate in daily call with C. Anton (AAFAF) to discuss outstanding items related to kick-off meeting.
Outside PR	3	Rosado, Kasey	7/19/18	0.3	\$ 875.00	\$ 218.75	Participate in call with A. Carrero (AAFAF) to discuss structural reforms.
Outside PR	3	Rosado, Kasey	7/19/18	0.2	\$ 875.00	\$ 145.83	Participate in daily call with C. Anton (AAFAF), A. Carrero (AAFAF) and S. Cerone (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Barrett, Dennis	7/20/18	0.9	\$ 775.00	\$ 697.50	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), A. Maldonado (ACG), P. Nilsen (ACG) and S. Cerone (ACG).
PR	3	Barrett, Dennis	7/20/18	0.6	\$ 775.00	\$ 465.00	Participate on daily call with C. Anton (AAFAF), K. Rosado (ACG), and P. Nilsen (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Barrett, Dennis	7/20/18	0.5	\$ 775.00	\$ 387.50	Participate on a call with representatives of Deloitte, C. Anton (AAFAF), A. Maldonado (ACG) and P. Nilsen (ACG) regarding the KPI review being performed by Deloitte.
PR	3	Barrett, Dennis	7/20/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the progress report for the Commonwealth.
PR	3	Barrett, Dennis	7/20/18	0.2	\$ 775.00	\$ 155.00	Participate on telephone call with F. Batlle (ACG) to discuss summary of status of fiscal plan initiatives implementation plans.
PR	3	Barrett, Dennis	7/20/18	1.2	\$ 775.00	\$ 930.00	Prepare Governors Fiscal and Economic Working Group slide for kick-off meetings presentation.
PR	3	Barrett, Dennis	7/20/18	0.4	\$ 775.00	\$ 310.00	Participate on call with C. Anton (AAFAF) regarding Governors Fiscal and Economic working group slide for kick-off presentation.
PR	3	Barrett, Dennis	7/20/18	0.8	\$ 775.00	\$ 620.00	Participate on call with C. Frederique (AAFAF) regarding kick-off meeting logistics and presentation.
PR	3	Barrett, Dennis	7/20/18	2.6	\$ 775.00	\$ 2,015.00	Review and provide comments on latest kick-off meeting presentation.
PR	3	Barrett, Dennis	7/20/18	0.6	\$ 775.00	\$ 465.00	Review revised VTP 2.0 savings analysis prepared by A. Maldonado (ACG) for inclusion in kick-off presentation.
PR	3	Barrett, Dennis	7/20/18	1.2	\$ 775.00	\$ 930.00	Review and provide feedback to progress update presentation to FOMB.
PR	3	Barrett, Dennis	7/20/18	0.9	\$ 775.00	\$ 697.50	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), P. Nilsen (ACG), A. Maldonado (ACG), and S. Cerone (ACG).
PR	3	Barrett, Dennis	7/20/18	0.6	\$ 775.00	\$ 465.00	Participate on daily call with C. Anton (AAFAF), K. Rosado (ACG) and P. Nilsen (ACG) to discuss outstanding items related to kick-off meeting.
PR	3	Barrett, Dennis	7/20/18	0.5	\$ 775.00	\$ 387.50	Participate on a call with representatives of Deloitte, C. Anton (AAFAF), A. Maldonado (ACG) and P. Nilsen (ACG) regarding the KPI review being performed by Deloitte.
PR	3	Barrett, Dennis	7/20/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the progress report for the Commonwealth.
PR	3	Barrett, Dennis	7/20/18	0.2	\$ 775.00	\$ 155.00	Participate on telephone call with F. Batlle (ACG) to discuss summary of status of fiscal plan initiatives implementation plans.
Outside PR	54	Batlle, Fernando	7/20/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with G. Portela (AAFAF), V. D'Agata (RC) and representatives from OMM to discuss next steps after meeting with Natalie Jaresko.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Battle, Fernando	7/20/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with J. Gavin (Citi) to discuss COFINA settlement and potential settlement with other creditors in light of June 29th certified fiscal plan.
Outside PR	200	Battle, Fernando	7/20/18	0.2	\$ 875.00	\$ 175.00	Participate on call with J. Rapisardi (OMM) to discuss next steps related to COFINA settlement.
Outside PR	3	Battle, Fernando	7/20/18	0.8	\$ 875.00	\$ 700.00	Review first draft of implementation update presentation to AAFAF with S. Cerone (ACG).
Outside PR	3	Battle, Fernando	7/20/18	0.4	\$ 875.00	\$ 350.00	Participate on call with representatives from AAFAF to discuss next steps related to suggestions to changes to certain assumptions related to fiscal plan.
Outside PR	3	Battle, Fernando	7/20/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with J. York (CWY) to discuss key levers of fiscal plan and potential suggested changes.
Outside PR	3	Battle, Fernando	7/20/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with D. Barrett (ACG) to discuss summary of status of fiscal plan initiatives implementation plans.
Outside PR	3	Battle, Fernando	7/20/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with A. Toro (Bluhaus) to discuss summary of status of structural reforms implementation plans.
Outside PR	3	Cerone, Samantha	7/20/18	3.4	\$ 675.00	\$ 2,295.00	Prepare progress update presentation to FOMB.
Outside PR	3	Cerone, Samantha	7/20/18	1.2	\$ 675.00	\$ 810.00	Review structural reforms implementation plans.
Outside PR	3	Cerone, Samantha	7/20/18	0.9	\$ 675.00	\$ 607.50	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG).
Outside PR	3	Cerone, Samantha	7/20/18	0.8	\$ 675.00	\$ 506.25	Review first draft of implementation update presentation to AAFAF with F. Battle (ACG).
Outside PR	3	Cerone, Samantha	7/20/18	0.6	\$ 675.00	\$ 405.00	Participate in meeting with C. Anton (AAFAF), M. Hernandez (AAFAF) and A. Maldonado (ACG) to discuss outstanding items and logistics related to kick-off meeting.
Outside PR	3	Cerone, Samantha	7/20/18	0.45	\$ 675.00	\$ 303.75	Participate in call with A. Carrero (AAFAF) to discuss structural reforms.
PR	3	Maldonado, Andrew	7/20/18	0.4	\$ 450.00	\$ 180.00	Create event contact list of AAFAF and Ankura advisors to share with team in preparation for next week's kick-off meeting.
PR	3	Maldonado, Andrew	7/20/18	3.5	\$ 450.00	\$ 1,575.00	Revise implementation kick-off presentation for comments provided by F. Battle (ACG) and C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/20/18	1.6	\$ 450.00	\$ 720.00	Correspond with C. Anton (AAFAF) and I. Caraballo (AAFAF) on kick-off meeting to do list.
PR	3	Maldonado, Andrew	7/20/18	1.4	\$ 450.00	\$ 630.00	Update VTP 2.0 analysis schedules to be incorporated into status update presentation.
PR	3	Maldonado, Andrew	7/20/18	0.9	\$ 450.00	\$ 405.00	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), D. Barrett (ACG), P. Nilsen (ACG) and S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/20/18	0.5	\$ 450.00	\$ 225.00	Participate on a call with representatives of Deloitte, C. Anton (AAFAF), D. Barrett (ACG) and P. Nilsen (ACG) regarding the KPI review being performed by Deloitte.
PR	3	Maldonado, Andrew	7/20/18	0.3	\$ 450.00	\$ 135.00	Correspond with C. Anton (AAFAF) and J. Roa (AAFAF) on due diligence list.
PR	3	Maldonado, Andrew	7/20/18	0.2	\$ 450.00	\$ 90.00	Prepare draft email to AAFAF working group highlighting overview of outstanding items for kick-off meeting.
Outside PR	3	Nilsen, Patrick	7/20/18	2.2	\$ 350.00	\$ 770.00	Revise implementation kick-off presentation for comments provided by F. Battle (ACG) and O. Chavez (AAFAF).
Outside PR	3	Nilsen, Patrick	7/20/18	1.5	\$ 350.00	\$ 525.00	Prepare structural reforms summary for inclusion within the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/20/18	1.4	\$ 350.00	\$ 490.00	Prepare summary of implementation plans required for the review of F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	7/20/18	1.3	\$ 350.00	\$ 455.00	Revise the progress report for the Commonwealth based on comments from F. Battle (ACG).
Outside PR	3	Nilsen, Patrick	7/20/18	0.9	\$ 350.00	\$ 315.00	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG).
Outside PR	3	Nilsen, Patrick	7/20/18	0.9	\$ 350.00	\$ 315.00	Prepare communication cadence analysis for inclusion within the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/20/18	0.9	\$ 350.00	\$ 315.00	Prepare agency implementation plan summary for inclusion within the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/20/18	0.8	\$ 350.00	\$ 280.00	Review comments from F. Battle (ACG) on the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/20/18	0.6	\$ 350.00	\$ 210.00	Participate on daily call with C. Anton (AAFAF), D. Barrett (ACG) and K. Rosado (ACG) to discuss outstanding items related to kick-off meeting.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	7/20/18	0.5	\$ 350.00	\$ 175.00	Participate on a call with representatives of Deloitte, C. Anton (AAFAF), D. Barrett (ACG) and A. Maldonado (ACG) regarding the KPI review being performed by Deloitte.
Outside PR	3	Nilsen, Patrick	7/20/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/20/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the progress report for the Commonwealth.
Outside PR	3	Rosado, Kasey	7/20/18	2.1	\$ 875.00	\$ 1,837.50	Review and provide feedback to progress update presentation to FOMB.
Outside PR	3	Rosado, Kasey	7/20/18	0.6	\$ 875.00	\$ 525.00	Participate on daily call with C. Anton (AAFAF), D. Barrett (ACG), and P. Nilsen (ACG) to discuss outstanding items related to kick-off meeting.
Outside PR	3	Rosado, Kasey	7/20/18	0.4	\$ 875.00	\$ 350.00	Review outline of status update presentation to FOMB.
Outside PR	3	Barrett, Dennis	7/21/18	2.3	\$ 775.00	\$ 1,782.50	Review and provide comments on FOMB status update presentation.
Outside PR	3	Barrett, Dennis	7/21/18	0.4	\$ 775.00	\$ 310.00	Participate on call with G. Portella (AAFAF) regarding three pillars of transformation slide.
Outside PR	3	Barrett, Dennis	7/21/18	0.4	\$ 775.00	\$ 310.00	Review and provide comments in InvestPR implementation plan prepared by A. Toro (Bluhaus).
Outside PR	3	Barrett, Dennis	7/21/18	2.0	\$ 775.00	\$ 1,550.00	Revise FOMB status update presentation per comments from F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	7/21/18	1.7	\$ 775.00	\$ 1,317.50	Review schedule of status update of implementation plans, legislation received, kick-off meeting with presentation, etc. for completeness and accuracy.
Outside PR	3	Barrett, Dennis	7/21/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the FOMB status update presentation.
Outside PR	3	Barrett, Dennis	7/21/18	0.4	\$ 775.00	\$ 310.00	Correspond with S. Cerone (ACG) regarding the FOMB status update presentation.
Outside PR	3	Barrett, Dennis	7/21/18	0.3	\$ 775.00	\$ 232.50	Correspond with K. Rosado (ACG) regarding the FOMB status update presentation.
Outside PR	3	Barrett, Dennis	7/21/18	0.6	\$ 775.00	\$ 465.00	Participate on call with C. Anton (AAFAF) regarding status of kick-off meeting presentation.
Outside PR	54	Batlle, Fernando	7/21/18	0.6	\$ 875.00	\$ 525.00	Participate in conversation with C. Sobrino (AAFAF) to discuss holistic approach to debt restructuring.
Outside PR	54	Batlle, Fernando	7/21/18	0.6	\$ 875.00	\$ 525.00	Participate on call with J. Rapisardi (OMM) to discuss debt restructuring strategy.
Outside PR	54	Batlle, Fernando	7/21/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with G. Portella (AAFAF) and M. Yassin (AAFAF) to discuss outcome of meeting with Natalie Jaresko.
Outside PR	54	Batlle, Fernando	7/21/18	0.3	\$ 875.00	\$ 262.50	Participate on call with N. Mitchell (OMM) to discuss holistic approach to global settlement.
Outside PR	3	Batlle, Fernando	7/21/18	2.4	\$ 875.00	\$ 2,100.00	Review and edit fiscal plan implementation update presentation.
Outside PR	3	Batlle, Fernando	7/21/18	0.7	\$ 875.00	\$ 612.50	Analyze most recent passenger data to understand migration patterns.
Outside PR	3	Cerone, Samantha	7/21/18	2.9	\$ 675.00	\$ 1,957.50	Prepare progress update presentation to FOMB.
Outside PR	3	Cerone, Samantha	7/21/18	0.3	\$ 675.00	\$ 225.00	Participate on call to discuss progress update presentation to FOMB with A. Maldonado (ACG).
Outside PR	3	Cerone, Samantha	7/21/18	0.2	\$ 675.00	\$ 112.50	Participate on call to discuss progress update presentation to FOMB with A. Maldonado (ACG).
Outside PR	3	Cerone, Samantha	7/21/18	0.2	\$ 675.00	\$ 101.25	Update Structural Reform section of progress update presentation to FOMB.
Outside PR	3	Cerone, Samantha	7/21/18	0.1	\$ 675.00	\$ 78.75	Update progress update presentation to FOMB to include disclaimer.
Outside PR	3	Cerone, Samantha	7/21/18	0.1	\$ 675.00	\$ 78.75	Correspond with A. Maldonado (ACG) to discuss progress update presentation to FOMB.
Outside PR	3	Maldonado, Andrew	7/21/18	3.3	\$ 450.00	\$ 1,485.00	Update status update presentation to FOMB based on F. Batlle (ACG) comments.
Outside PR	3	Maldonado, Andrew	7/21/18	1.3	\$ 450.00	\$ 585.00	Participate on call to discuss progress update presentation to FOMB with P. Nilsen (ACG).
Outside PR	3	Maldonado, Andrew	7/21/18	0.3	\$ 450.00	\$ 135.00	Participate on call to discuss progress update presentation to FOMB with S. Cerone (ACG).
Outside PR	3	Maldonado, Andrew	7/21/18	0.2	\$ 450.00	\$ 90.00	Participate on call to discuss progress update presentation to FOMB with S. Cerone (ACG).
Outside PR	3	Nilsen, Patrick	7/21/18	2.4	\$ 350.00	\$ 840.00	Review and revise structural reforms implementation plans provided by A. Toro (Bluhaus).
Outside PR	3	Nilsen, Patrick	7/21/18	2.2	\$ 350.00	\$ 770.00	Prepare exhibits of structural reform implementation plans for inclusion within the progress report for the Commonwealth.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	7/21/18	0.9	\$ 350.00	\$ 315.00	Prepare reorganized agency implementation plan status update for inclusion within the progress report for the Commonwealth.
Outside PR	3	Nilsen, Patrick	7/21/18	1.3	\$ 350.00	\$ 455.00	Participate on call to discuss progress update presentation to FOMB with A. Maldonado (ACG).
Outside PR	3	Nilsen, Patrick	7/21/18	0.7	\$ 350.00	\$ 245.00	Prepare structural reforms status update for inclusion within the progress report for the Commonwealth.
Outside PR	25	Barrett, Dennis	7/22/18	1.0	\$ 775.00	\$ 775.00	Review response to Fee Examiners Report for accuracy regarding AAFAF engagement.
Outside PR	3	Barrett, Dennis	7/22/18	0.7	\$ 775.00	\$ 542.50	Review three pillars of transformation slide prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	7/22/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding comments from F. Batlle (ACG) on the implementation kick-off presentation.
Outside PR	3	Barrett, Dennis	7/22/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding comments from F. Batlle (ACG) on the progress report for the Commonwealth.
Outside PR	3	Barrett, Dennis	7/22/18	1.2	\$ 775.00	\$ 930.00	Participate on call with C. Anton (AAFAF) regarding status of kick-off meeting presentation.
Outside PR	3	Barrett, Dennis	7/22/18	2.4	\$ 775.00	\$ 1,860.00	Revise kick-off meeting presentation per comments from F. Batlle (ACG) and C. Anton (AAFAF).
Outside PR	3	Barrett, Dennis	7/22/18	2.2	\$ 775.00	\$ 1,705.00	Incorporate changes to progress report presentation per comments from F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	7/22/18	0.4	\$ 775.00	\$ 310.00	Participate on call with G. Portella (AAFAF) regarding comments to the kick-off presentation.
Outside PR	3	Barrett, Dennis	7/22/18	0.7	\$ 775.00	\$ 542.50	Incorporate changes to the kick-off presentation as requested by G. Portella (AAFAF).
Outside PR	3	Barrett, Dennis	7/22/18	0.5	\$ 775.00	\$ 387.50	Participate on call with O. Chavez (AAFAF) regarding comments to kick-off meeting presentation.
Outside PR	3	Barrett, Dennis	7/22/18	0.7	\$ 775.00	\$ 542.50	Incorporate changes to the kick-off presentation as requested by O. Chavez (AAFAF).
Outside PR	23	Batlle, Fernando	7/22/18	0.5	\$ 875.00	\$ 437.50	Provide comments to fiscal plan implementation kick-off presentation.
Outside PR	3	Batlle, Fernando	7/22/18	0.6	\$ 875.00	\$ 525.00	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), A. Maldonado (ACG) and P. Nilsen (ACG) (partial).
Outside PR	3	Batlle, Fernando	7/22/18	0.6	\$ 875.00	\$ 525.00	Participate on call with G. Portella (AAFAF), S. Cerone (ACG) and A. Maldonado (ACG) to discuss implementation of fiscal plan.
PR	3	Cerone, Samantha	7/22/18	1.8	\$ 675.00	\$ 1,215.00	Prepare progress update presentation to FOMB.
PR	3	Cerone, Samantha	7/22/18	1.2	\$ 675.00	\$ 810.00	Revise agency kick-off meeting presentation per C. Anton (AAFAF) comments.
PR	3	Cerone, Samantha	7/22/18	0.4	\$ 675.00	\$ 236.25	Provide comments to fiscal plan implementation kick-off presentation.
PR	3	Cerone, Samantha	7/22/18	0.3	\$ 675.00	\$ 213.75	Participate on call with G. Portella (AAFAF), F. Batlle (ACG) and A. Maldonado (ACG) to discuss implementation of fiscal plan (partial).
PR	3	Cerone, Samantha	7/22/18	0.2	\$ 675.00	\$ 135.00	Provide comments to Implementation status update presentation.
PR	3	Cerone, Samantha	7/22/18	0.2	\$ 675.00	\$ 135.00	Correspond with P. Nilsen (ACG) discuss progress update presentation to FOMB.
PR	3	Maldonado, Andrew	7/22/18	0.6	\$ 450.00	\$ 270.00	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), F. Batlle (ACG) and P. Nilsen (ACG) (partial).
PR	3	Maldonado, Andrew	7/22/18	0.4	\$ 450.00	\$ 180.00	Participate on call with G. Portella (AAFAF), S. Cerone (ACG) and F. Batlle (ACG) to discuss implementation of fiscal plan (partial).
Outside PR	3	Nilsen, Patrick	7/22/18	2.4	\$ 350.00	\$ 840.00	Revise progress report for the Commonwealth based on comments from F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	7/22/18	2.2	\$ 350.00	\$ 770.00	Prepare three pillar summaries for inclusion within the implementation kick-off presentation.
Outside PR	3	Nilsen, Patrick	7/22/18	2.2	\$ 350.00	\$ 770.00	Prepare 40 year gap analysis for inclusion within the implementation kick-off presentation.
Outside PR	3	Nilsen, Patrick	7/22/18	1.9	\$ 350.00	\$ 665.00	Revise implementation kick-off presentation for comments provided by F. Batlle (ACG) and C. Anton (AAFAF).
Outside PR	3	Nilsen, Patrick	7/22/18	1.8	\$ 350.00	\$ 630.00	Revise three pillar summaries within the implementation kick-off presentation for comments from G. Portella (AAFAF).
Outside PR	3	Nilsen, Patrick	7/22/18	0.8	\$ 350.00	\$ 280.00	Participate on kick-off implementation status update call with C. Anton (AAFAF), O. Chavez (AAFAF), F. Batlle (ACG) and A. Maldonado (ACG).
Outside PR	3	Nilsen, Patrick	7/22/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding comments from F. Batlle (ACG) on the implementation kick-off presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	7/22/18	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding comments from F. Batlle (ACG) on the progress report for the Commonwealth.
PR	3	Barrett, Dennis	7/23/18	3.9	\$ 775.00	\$ 3,022.50	Participate in and support logistics for the Fiscal Plan Implementation Kick-Off meeting with all agency heads, AAFAF, OCFO, etc.
PR	3	Barrett, Dennis	7/23/18	1.7	\$ 775.00	\$ 1,317.50	Participate in meeting with A. Toro (Bluhaus), A. Carrero (AAFAF), G. Castiel (AAFAF) and F. Batlle (ACG) to discuss ease of doing business and welfare reform implementation plans.
PR	3	Barrett, Dennis	7/23/18	1.4	\$ 775.00	\$ 1,085.00	Review structural reform plans in advance of implementation plan meeting.
PR	3	Barrett, Dennis	7/23/18	1.4	\$ 775.00	\$ 1,085.00	Participate in follow-up meeting with C. Anton (AAFAF) regarding implementation kick-off.
PR	3	Barrett, Dennis	7/23/18	1.1	\$ 775.00	\$ 852.50	Participate in a working session with C. Anton (AAFAF), R. Maldonado (AAFAF) and A. Maldonado (ACG) to discuss kick-off meeting.
PR	3	Barrett, Dennis	7/23/18	1.0	\$ 775.00	\$ 775.00	Participate on call with A. Toro (Bluhaus) regarding implementation models that Bluhaus is spearheading, including: Finance Commission, Universities, Public Works and Culture.
PR	2	Batlle, Fernando	7/23/18	1.7	\$ 875.00	\$ 1,487.50	Participate in meeting with A. Toro (Bluhaus), A. Carrero (AAFAF), G. Castiel (AAFAF) and D. Barrett (ACG) to discuss ease of doing business and welfare reform implementation plans.
PR	3	Batlle, Fernando	7/23/18	0.7	\$ 875.00	\$ 612.50	Review Public Works and Universities implementation plans.
PR	3	Batlle, Fernando	7/23/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives from Education, OMB, AAFAF and C. Sobrino (AAFAF) to discuss budget shortfall relative to fiscal plan.
PR	3	Batlle, Fernando	7/23/18	0.4	\$ 875.00	\$ 350.00	Conference call with representatives from McKinsey and FOMB staff to discuss status of implementation plans and meetings with DoE and schedule of other meetings.
PR	3	Batlle, Fernando	7/23/18	0.9	\$ 875.00	\$ 787.50	Review structural reforms plans submitted by Bluhaus.
PR	3	Cerone, Samantha	7/23/18	3.9	\$ 675.00	\$ 2,632.50	Participate in and support logistics for the Fiscal Plan Implementation Kick-Off meeting with all agency heads, AAFAF, OCFO, etc.
PR	3	Cerone, Samantha	7/23/18	3.1	\$ 675.00	\$ 2,092.50	Revise progress update presentation to FOMB pursuant to comments from F. Batlle (ACG).
PR	3	Cerone, Samantha	7/23/18	2.8	\$ 675.00	\$ 1,890.00	Revise progress update presentation to FOMB pursuant to comments from K. Rosado (ACG).
PR	3	Cerone, Samantha	7/23/18	1.4	\$ 675.00	\$ 945.00	Discuss progress update presentation to FOMB with K. Rosado (ACG).
PR	3	Cerone, Samantha	7/23/18	0.6	\$ 675.00	\$ 405.00	Participate in meeting with R. Maldonado (AAFAF) and A. Maldonado (ACG) regarding the allocation of individual agency into La Fortaleza groupings.
PR	3	Maldonado, Andrew	7/23/18	0.6	\$ 450.00	\$ 270.00	Participate in meeting with R. Maldonado (AAFAF) and S. Cerone (ACG) regarding the allocation of individual agency into La Fortaleza groupings.
PR	3	Maldonado, Andrew	7/23/18	3.9	\$ 450.00	\$ 1,755.00	Participate in and support logistics for the Fiscal Plan Implementation Kick-Off meeting with all agency heads, AAFAF, OCFO, etc.
PR	3	Maldonado, Andrew	7/23/18	1.4	\$ 450.00	\$ 630.00	Meeting with C. Anton (AAFAF) and R. Maldonado (AAFAF) to discuss agency grouping comparison.
PR	3	Maldonado, Andrew	7/23/18	0.2	\$ 450.00	\$ 90.00	Prepare meeting notes from meeting with C. Anton (AAFAF) and R. Maldonado (AAFAF) use by Ankura team.
PR	3	Maldonado, Andrew	7/23/18	1.2	\$ 450.00	\$ 540.00	Summarize VTP 2.0 savings based on correspondence from F. Batlle (ACG).
PR	3	Maldonado, Andrew	7/23/18	1.1	\$ 450.00	\$ 495.00	Participate in a working session with C. Anton (AAFAF), R. Maldonado (AAFAF) and D. Barrett (ACG) to discuss kick-off meeting.
PR	25	Nilsen, Patrick	7/23/18	1.3	\$ 350.00	\$ 455.00	Consolidate time descriptions for inclusion within the June fee statement.
PR	3	Rosado, Kasey	7/23/18	3.9	\$ 875.00	\$ 3,412.50	Participate in and support logistics for the Fiscal Plan Implementation Kick-Off meeting with all agency heads, AAFAF, OCFO, etc.
PR	3	Rosado, Kasey	7/23/18	1.4	\$ 875.00	\$ 1,225.00	Discuss progress update presentation to FOMB with S. Cerone (ACG).
PR	3	Rosado, Kasey	7/23/18	1.1	\$ 875.00	\$ 962.50	Review and provide feedback to progress update presentation to FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	54	Barrett, Dennis	7/24/18	3.1	\$ 775.00	\$ 2,402.50	Participate in meeting with P. Soto (AAFAF), K. Ortiz (AAFAF), B. Fernandez (AAFAF) and J. Mattei (AAFAF) regarding status update of each of the credits in Puerto Rico.
PR	3	Barrett, Dennis	7/24/18	3.6	\$ 775.00	\$ 2,790.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Carrero (AAFAF), F. Batlle (ACG), K. Rosado (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to review implementation plans for Ease of Doing Business, Incentive Code, NAP, Digital Service Reform, Condominium Law and EITC.
PR	3	Barrett, Dennis	7/24/18	1.7	\$ 775.00	\$ 1,317.50	Review revised status update presentation.
PR	3	Barrett, Dennis	7/24/18	1.5	\$ 775.00	\$ 1,162.50	Review credit restructuring status update documentation provided by AAFAF.
PR	3	Barrett, Dennis	7/24/18	1.1	\$ 775.00	\$ 852.50	Participate in meeting with C. Anton (AAFAF) to discuss 2nd day of implementation kick-off meeting.
PR	2	Batlle, Fernando	7/24/18	0.9	\$ 875.00	\$ 787.50	Review first draft of memo explaining assumption changes in fiscal plan.
PR	54	Batlle, Fernando	7/24/18	1.1	\$ 875.00	\$ 962.50	Participate in conference call with representatives from Citi, BAML and Rothschild to discuss potential PREPA settlement.
PR	3	Batlle, Fernando	7/24/18	2.4	\$ 875.00	\$ 2,100.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Carrero (AAFAF), K. Rosado (ACG), D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to review implementation plans for Ease of Doing Business, Incentive Code, NAP, Digital Service Reform, Condominium Law and EITC. (partial).
PR	3	Batlle, Fernando	7/24/18	0.4	\$ 875.00	\$ 350.00	Participate in meeting with J. York (CWY) to discuss fiscal plan levers amendments strategy.
PR	3	Batlle, Fernando	7/24/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with representatives from Milliman and J. York (CWY) to discuss healthcare inflation assumptions.
PR	3	Batlle, Fernando	7/24/18	0.5	\$ 875.00	\$ 437.50	Participate in meeting with representatives from AAFAF regarding budget line items related to payroll.
PR	3	Batlle, Fernando	7/24/18	1.9	\$ 875.00	\$ 1,662.50	Participate in meeting with representatives from Hacienda and J. York (CWY) regarding Act 154 forecast.
PR	3	Cerone, Samantha	7/24/18	3.6	\$ 675.00	\$ 2,430.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Carrero (AAFAF), F. Batlle (ACG), K. Rosado (ACG), D. Barrett (ACG) and A. Maldonado (ACG) to review implementation plans for Ease of Doing Business, Incentive Code, NAP, Digital Service Reform, Condominium Law and EITC.
PR	3	Cerone, Samantha	7/24/18	0.7	\$ 675.00	\$ 472.50	Create draft of agenda for working group sessions.
PR	3	Cerone, Samantha	7/24/18	0.3	\$ 675.00	\$ 202.50	Work with R. Cosme (AAFAF) to schedule working group sessions.
PR	3	Maldonado, Andrew	7/24/18	3.6	\$ 450.00	\$ 1,620.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Carrero (AAFAF), F. Batlle (ACG), K. Rosado (ACG), D. Barrett (ACG) and S. Cerone (ACG) to review implementation plans for Ease of Doing Business, Incentive Code, NAP, Digital Service Reform, Condominium Law and EITC.
PR	3	Maldonado, Andrew	7/24/18	2.2	\$ 450.00	\$ 990.00	Provide comments on status update presentation to P. Nilsen (ACG).
PR	3	Maldonado, Andrew	7/24/18	1.8	\$ 450.00	\$ 810.00	Provide feedback to S. Cerone (ACG) on agency implementation plans related to the Department of Culture, Public Works and Finance Commission.
PR	3	Nilsen, Patrick	7/24/18	3.2	\$ 350.00	\$ 1,120.00	Revise FOMB status update presentation based on comments provided by K. Rosado (ACG).
PR	3	Nilsen, Patrick	7/24/18	2.1	\$ 350.00	\$ 735.00	Revise FOMB status update presentation based on comments provided by S Cerone (ACG) and A. Maldonado (ACG).
PR	3	Rosado, Kasey	7/24/18	3.6	\$ 875.00	\$ 3,150.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Carrero (AAFAF), F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to review implementation plans for Ease of Doing Business, Incentive Code, NAP, Digital Service Reform, Condominium Law and EITC.
PR	3	Rosado, Kasey	7/24/18	1.2	\$ 875.00	\$ 1,050.00	Participate in discussion with C. Anton (AAFAF) on next steps and establishing implementation monitoring/reporting process.
PR	3	Rosado, Kasey	7/24/18	1.2	\$ 875.00	\$ 1,050.00	Evaluate implementation monitoring/reporting process and provide recommendations to AAFAF in order to meet monthly reporting milestones.
PR	3	Rosado, Kasey	7/24/18	1.1	\$ 875.00	\$ 962.50	Review agency fiscal measures and initiatives by grouping.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	7/25/18	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding the working groups summary to be sent to the FOMB.
PR	54	Barrett, Dennis	7/25/18	3.7	\$ 775.00	\$ 2,867.50	Review credit restructuring status update documentation provided by AAFAF.
PR	54	Barrett, Dennis	7/25/18	1.0	\$ 775.00	\$ 775.00	Participate on conference call with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Camporreale (AAFAF) and F. Batlle (ACG) to discuss UPR long term projection assumptions including potential tuition increases.
PR	54	Barrett, Dennis	7/25/18	1.0	\$ 775.00	\$ 775.00	Continue review of credit restructuring status update documentation provided by AAFAF.
PR	54	Barrett, Dennis	7/25/18	0.8	\$ 775.00	\$ 620.00	Participate on conference call with F. Batlle (ACG) and representatives of Rothschild, BAML, AAFAF, Bluhaus and OMM to discuss UPR debt restructuring proposal to be shared with FOMB advisors.
PR	54	Barrett, Dennis	7/25/18	0.5	\$ 775.00	\$ 387.50	Participate in meeting with representatives from AAFAF, Bluhaus and UPR to discuss UPR restructuring proposal.
PR	56	Barrett, Dennis	7/25/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with D. Reich (Conway MacKenzie) and S. Cerone (ACG) to discuss PRIDCO business plan.
PR	3	Barrett, Dennis	7/25/18	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from AAFAF regarding performance monitoring and reporting update.
PR	21	Batlle, Fernando	7/25/18	0.7	\$ 875.00	\$ 612.50	Participate on telephone call with K. Lavin (ACG) to discuss general engagement matters.
PR	54	Batlle, Fernando	7/25/18	3.9	\$ 875.00	\$ 3,412.50	Participate in meeting with J. York (CWY) to discuss fiscal plan revenue assumptions.
PR	54	Batlle, Fernando	7/25/18	1.1	\$ 875.00	\$ 962.50	Participate on conference call with A. Toro (Bluhaus), G. Castiel (AAFAF), A. Camporreale (AAFAF) and D. Barrett (ACG) to discuss UPR long term projection assumptions including potential tuition increases.
PR	54	Batlle, Fernando	7/25/18	0.8	\$ 875.00	\$ 700.00	Participate on conference call with D. Barrett (ACG) and representatives from Rothschild, BAML, AAFAF, Bluhaus and OMM to discuss UPR debt restructuring proposal to be shared with FOMB advisors.
PR	54	Batlle, Fernando	7/25/18	0.5	\$ 875.00	\$ 437.50	Participate on a call with G. Portela (AAFAF) to discuss general strategy regarding meeting with FOMB and creditors.
PR	54	Batlle, Fernando	7/25/18	0.2	\$ 875.00	\$ 175.00	Participate on call with V. D'Agata (RC) and A. Toro (Bluhaus) to discuss UPR appropriations and debt restructuring proposal.
PR	3	Batlle, Fernando	7/25/18	1.1	\$ 875.00	\$ 962.50	Review implementation status update presentation.
PR	3	Cerone, Samantha	7/25/18	1.4	\$ 675.00	\$ 945.00	Provide feedback on structural reform implementation plans related to Digital Reform and Partnering with Federal Government.
PR	3	Cerone, Samantha	7/25/18	1.1	\$ 675.00	\$ 742.50	Draft letter to FOMB in response to working group session request.
PR	56	Cerone, Samantha	7/25/18	1.0	\$ 675.00	\$ 675.00	Participate in meeting with D. Reich (Conway MacKenzie) and D. Barrett (ACG) to discuss PRIDCO business plan.
PR	3	Cerone, Samantha	7/25/18	0.8	\$ 675.00	\$ 506.25	Review structural reform implementation plans for Ease of Doing Business prepared by A. Toro (Bluhaus).
PR	56	Cerone, Samantha	7/25/18	0.6	\$ 675.00	\$ 405.00	Participate in cash bridge discussion with Rubén Rivera López (PRIDCO), B. Meisel (Rothschild).
PR	3	Maldonado, Andrew	7/25/18	0.6	\$ 450.00	\$ 270.00	Prepare analysis detailing net departures from Puerto Rico for F. Batlle (ACG).
PR	3	Maldonado, Andrew	7/25/18	2.0	\$ 450.00	\$ 900.00	Provide feedback with R. Maldonado (AAFAF) to government agencies on implementation templates.
PR	3	Maldonado, Andrew	7/25/18	1.2	\$ 450.00	\$ 540.00	Update 6/30 rightsizing savings summary schedules based on discussions with D. Barrett (ACG).
PR	3	Maldonado, Andrew	7/25/18	0.6	\$ 450.00	\$ 270.00	Participate in meeting with representatives from Deloitte to discuss KPI assessment templates.
PR	25	Nilsen, Patrick	7/25/18	0.6	\$ 350.00	\$ 210.00	Prepare Exhibit A for inclusion within the June fee statement for review of D. Barrett (ACG).
PR	25	Nilsen, Patrick	7/25/18	0.5	\$ 350.00	\$ 175.00	Prepare Exhibit B for inclusion within the June fee statement for review of D. Barrett (ACG).
PR	25	Nilsen, Patrick	7/25/18	0.3	\$ 350.00	\$ 105.00	Correspond with K. Rosado (ACG) regarding her lodging and transportation expenses.
PR	25	Nilsen, Patrick	7/25/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of time detail input into Deltek.
PR	25	Nilsen, Patrick	7/25/18	0.3	\$ 350.00	\$ 105.00	Correspond with F. Batlle (ACG) regarding his transportation expenses.
PR	3	Nilsen, Patrick	7/25/18	0.8	\$ 350.00	\$ 280.00	Revise implementation status update summary for inclusion within the FOMB status update presentation.
PR	3	Rosado, Kasey	7/25/18	1.1	\$ 875.00	\$ 962.50	Review and consolidate feedback on FOMB update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	7/25/18	1.0	\$ 875.00	\$ 875.00	Review Department of Health, Department of Education and DPS implementation plans.
PR	3	Rosado, Kasey	7/25/18	0.9	\$ 875.00	\$ 787.50	Discuss FOMB update presentation with C. Anton (AAFAF).
PR	3	Rosado, Kasey	7/25/18	0.8	\$ 875.00	\$ 700.00	Review draft letter to FOMB in response to working group session request.
Outside PR	56	Alvarez, Charles	7/26/18	1.7	\$ 350.00	\$ 595.00	Assemble files within the PRIDCO (Internal Folder).
Outside PR	3	Alvarez, Charles	7/26/18	2.2	\$ 350.00	\$ 770.00	Prepare progress update memo initial draft for P. Nilsen (ACG) and S. Cerone (ACG) to review.
PR	200	Barrett, Dennis	7/26/18	1.0	\$ 775.00	\$ 775.00	Participate in conference call with F. Batlle (ACG) and representatives from BAML, OMM and AAFAF to review proposed COFINA securities structure.
PR	200	Barrett, Dennis	7/26/18	0.5	\$ 775.00	\$ 387.50	Review updated COFINA securities terms presentation.
PR	3	Barrett, Dennis	7/26/18	2.1	\$ 775.00	\$ 1,627.50	Review and provide comments to progress report memo prepared by S. Cerone (ACG).
PR	56	Barrett, Dennis	7/26/18	1.8	\$ 775.00	\$ 1,395.00	Review documentation in PRIDCO data room.
PR	3	Barrett, Dennis	7/26/18	1.5	\$ 775.00	\$ 1,162.50	Participate in meeting with F. Batlle (ACG), along with representatives from FOMB and advisors to discuss structural reforms implementation plans.
PR	3	Barrett, Dennis	7/26/18	1.5	\$ 775.00	\$ 1,162.50	Review and edit updated rightsizing model prepared by A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/26/18	1.3	\$ 775.00	\$ 1,007.50	Update uniform healthcare database based on findings from A. Maldonado (ACG).
PR	3	Barrett, Dennis	7/26/18	0.8	\$ 775.00	\$ 620.00	Review and provide comments on digital reform implementation plan.
PR	3	Barrett, Dennis	7/26/18	0.5	\$ 775.00	\$ 387.50	Review implementation plans received by AAFAF.
PR	2	Batlle, Fernando	7/26/18	0.7	\$ 875.00	\$ 612.50	Prepare explanations for Act 154 and capital expenditures to be included in fiscal plan assumptions memorandum.
PR	22	Batlle, Fernando	7/26/18	0.3	\$ 875.00	\$ 262.50	Review presentation for bi-weekly conference call with creditors.
PR	23	Batlle, Fernando	7/26/18	1.2	\$ 875.00	\$ 1,050.00	Review and edit fiscal plan levers memo to be sent to FOMB.
PR	200	Batlle, Fernando	7/26/18	1.0	\$ 875.00	\$ 875.00	Participate in conference call with D. Barrett (ACG) and representatives from BAML, OMM and AAFAF to review proposed COFINA securities structure.
PR	3	Batlle, Fernando	7/26/18	1.5	\$ 875.00	\$ 1,312.50	Participate in meeting with D. Barrett (ACG), along with representatives from FOMB and advisors to discuss structural reforms implementation plans.
PR	3	Batlle, Fernando	7/26/18	0.4	\$ 875.00	\$ 350.00	Prepare first draft of response to payroll variance letter received from FOMB.
PR	3	Batlle, Fernando	7/26/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with A. Hernández (AAFAF) to coordinate meetings with Healthcare reform and Pension measures.
PR	3	Cerone, Samantha	7/26/18	2.3	\$ 675.00	\$ 1,552.50	Draft progress letter to FOMB.
PR	3	Cerone, Samantha	7/26/18	2.1	\$ 675.00	\$ 1,417.50	Participate in meeting with representatives from McKinsey, A. Toro (Bluhaus), G. Castiel (AAFAF), M. Gonzalez (AAFAF), and K. Rosado (ACG) to present structural reform implementation plans (partial).
PR	56	Cerone, Samantha	7/26/18	1.4	\$ 675.00	\$ 945.00	Review documents in PRIDCO data room.
PR	3	Cerone, Samantha	7/26/18	0.8	\$ 675.00	\$ 562.50	Participate in meeting with C. Anton (AAFAF) and R. Cosme (AAFAF) to discuss working group sessions with agency heads.
PR	3	Cerone, Samantha	7/26/18	0.8	\$ 675.00	\$ 506.25	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), M. Gonzalez (AAFAF) and K. Rosado (ACG) to discuss structural reforms (partial).
PR	3	Cerone, Samantha	7/26/18	0.4	\$ 675.00	\$ 281.25	Discuss current implementation work streams with K. Rosado (ACG).
PR	3	Cerone, Samantha	7/26/18	0.3	\$ 675.00	\$ 202.50	Coordinate schedule for initial working group sessions.
PR	3	Maldonado, Andrew	7/26/18	1.9	\$ 450.00	\$ 855.00	Analyze Uniform Healthcare Database based on discussion with D. Barrett (ACG) and S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/26/18	3.3	\$ 450.00	\$ 1,485.00	Update 6/30 rightsizing model to reflect new agency groupings based on discussions with D. Barrett (ACG) and R. Maldonado (AAFAF).
PR	3	Maldonado, Andrew	7/26/18	2.0	\$ 450.00	\$ 900.00	Provide feedback with R. Maldonado (AAFAF) to government agencies on implementation templates.
PR	25	Nilsen, Patrick	7/26/18	1.4	\$ 350.00	\$ 490.00	Revise third interim fee application for comments provided by S. Rinaldi (ACG).
PR	25	Nilsen, Patrick	7/26/18	0.6	\$ 350.00	\$ 210.00	Prepare fee statement summary for inclusion within the June fee statement.
PR	3	Nilsen, Patrick	7/26/18	0.9	\$ 350.00	\$ 315.00	Review structural reforms implementation update provided by A. Toro (Bluhaus).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	7/26/18	0.8	\$ 350.00	\$ 280.00	Prepare and provide comments on the FOMB progress update to C. Alvarez (ACG).
PR	3	Nilsen, Patrick	7/26/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the working groups summary to be sent to the FOMB.
Outside PR	3	Rosado, Kasey	7/26/18	2.4	\$ 875.00	\$ 2,100.00	Participate in meeting with representatives from McKinsey, A. Toro (Bluhaus), G. Castiel (AAFAF), M. Gonzalez (AAFAF), and S. Cerone (ACG) to present structural reform implementation plans.
Outside PR	3	Rosado, Kasey	7/26/18	1.2	\$ 875.00	\$ 1,050.00	Participate in meeting with A. Toro (Bluhaus), G. Castiel (AAFAF), M. Gonzalez (AAFAF) and S. Cerone (ACG) to discuss structural reforms.
Outside PR	3	Rosado, Kasey	7/26/18	0.9	\$ 875.00	\$ 787.50	Review draft letter to FOMB in response to working group session request.
Outside PR	3	Rosado, Kasey	7/26/18	0.4	\$ 875.00	\$ 364.58	Discuss current implementation work streams with S. Cerone (ACG).
Outside PR	3	Alvarez, Charles	7/27/18	3.1	\$ 350.00	\$ 1,085.00	Analyze implementation plans submitted for the reorganized Agency of Labor.
Outside PR	3	Alvarez, Charles	7/27/18	2.8	\$ 350.00	\$ 980.00	Analyze implementation plans submitted for Independent Agencies.
Outside PR	3	Alvarez, Charles	7/27/18	2.8	\$ 350.00	\$ 980.00	Analyze implementation plans submitted for the reorganized Agency of Public Works.
Outside PR	3	Alvarez, Charles	7/27/18	2.3	\$ 350.00	\$ 805.00	Analyze implementation plans submitted for the reorganized Agency of Justice.
Outside PR	3	Alvarez, Charles	7/27/18	0.4	\$ 350.00	\$ 140.00	Correspond with R. Cosme (AAFAF) to verify working group meeting dates.
Outside PR	3	Alvarez, Charles	7/27/18	0.3	\$ 350.00	\$ 105.00	Revise working group meeting dates based on details provided by R. Cosme (AAFAF).
Outside PR	3	Alvarez, Charles	7/27/18	0.3	\$ 350.00	\$ 105.00	Coordinate weekend status update meetings regarding implementation plan review between Ankura and AAFAF.
PR	3	Barrett, Dennis	7/27/18	1.9	\$ 775.00	\$ 1,472.50	Review and grade implementation plans submitted by Government agencies.
PR	3	Barrett, Dennis	7/27/18	1.1	\$ 775.00	\$ 852.50	Review current implementation tracker for upcoming submission.
PR	3	Barrett, Dennis	7/27/18	0.6	\$ 775.00	\$ 465.00	Participate on call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Batlle (ACG), A. Maldonado (ACG), K. Rosado (ACG) and S. Cerone (ACG) to discuss implementation plan submission.
PR	3	Barrett, Dennis	7/27/18	0.6	\$ 775.00	\$ 465.00	Participate in bi-weekly meeting with AAFAF and advisors, Creditor working group and mediation panel team.
PR	3	Barrett, Dennis	7/27/18	0.5	\$ 775.00	\$ 387.50	Participate on conference call with representatives from AAFAF and F. Batlle (ACG) to discuss status of implementation plan review process.
PR	3	Barrett, Dennis	7/27/18	0.3	\$ 775.00	\$ 232.50	Review implementation plan assessment guidelines provided by K. Rosado (ACG).
Outside PR	2	Batlle, Fernando	7/27/18	1.2	\$ 875.00	\$ 1,050.00	Participate on a conference call with representatives from McKinsey and J. York (CWY) to discuss cash analysis and link to fiscal plan for FY18.
Outside PR	23	Batlle, Fernando	7/27/18	0.6	\$ 875.00	\$ 525.00	Participate in bi-weekly meeting with AAFAF and advisors, Creditor working group and mediation panel team.
Outside PR	3	Batlle, Fernando	7/27/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives from AAFAF staff and D. Barrett (ACG) to discuss status of implementation plan review process.
Outside PR	3	Batlle, Fernando	7/27/18	0.5	\$ 875.00	\$ 437.50	Participate on call with C. Anton (AAFAF), R. Maldonado (AAFAF), D. Barrett (ACG), K. Rosado (ACG), A. Maldonado (ACG) and S. Cerone (ACG) to discuss implementation plan submission (partial).
PR	3	Cerone, Samantha	7/27/18	2.7	\$ 675.00	\$ 1,822.50	Review and provide feedback on agency implementation plan submissions.
PR	3	Cerone, Samantha	7/27/18	0.8	\$ 675.00	\$ 506.25	Prepare draft weekly summary report of progress and outstanding items.
PR	3	Cerone, Samantha	7/27/18	0.6	\$ 675.00	\$ 416.25	Participate on call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Batlle (ACG), D. Barrett (ACG), K. Rosado (ACG) and A. Maldonado (ACG) to discuss implementation plan submission.
PR	3	Cerone, Samantha	7/27/18	0.1	\$ 675.00	\$ 67.50	Participate on call with R. Cosme (AAFAF) and K. Rosado (ACG) to plan working group sessions.
Outside PR	3	Maldonado, Andrew	7/27/18	2.5	\$ 450.00	\$ 1,125.00	Draft implementation memo based on correspondence with K. Rosado (ACG).
Outside PR	3	Maldonado, Andrew	7/27/18	2.3	\$ 450.00	\$ 1,035.00	Review implementation plans submitted from government agencies prior to upload to the secure site.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Maldonado, Andrew	7/27/18	2.2	\$ 450.00	\$ 990.00	Prepare implementation plan packages for upload to secured site between AAFAF and Ankura.
Outside PR	3	Maldonado, Andrew	7/27/18	0.6	\$ 450.00	\$ 270.00	Participate on call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Batlle (ACG), D. Barrett (ACG), K. Rosado (ACG) and S. Cerone (ACG) to discuss implementation plan submission.
Outside PR	3	Maldonado, Andrew	7/27/18	0.3	\$ 450.00	\$ 135.00	Correspond with P. Nilsen (ACG) regarding the creation of an assessment memo for implementation plans.
Outside PR	3	Nilsen, Patrick	7/27/18	3.3	\$ 350.00	\$ 1,155.00	Review and revise implementation plans submitted from government agencies prior to upload to the secure site.
Outside PR	3	Nilsen, Patrick	7/27/18	1.8	\$ 350.00	\$ 630.00	Review the UPR, Public Works, Culture and Commissioner of Finance implementation models provided by L. Blanco (Bluhaus).
Outside PR	3	Nilsen, Patrick	7/27/18	1.4	\$ 350.00	\$ 490.00	Prepare implementation plan packages and upload to the secured site between AAFAF and Ankura.
Outside PR	3	Nilsen, Patrick	7/27/18	0.9	\$ 350.00	\$ 315.00	Prepare and send instructions based on comments from K. Rosado (ACG) to S. Cerone (ACG), A. Maldonado (ACG) and C. Alvarez (ACG) regarding the implementation plan assessments and submission of implementation plans.
Outside PR	3	Nilsen, Patrick	7/27/18	0.8	\$ 350.00	\$ 280.00	Review Implementation plans submission tracker provided by K. Rosado (ACG).
Outside PR	3	Nilsen, Patrick	7/27/18	0.6	\$ 350.00	\$ 210.00	Review implementation plan assessment guidelines provided by K. Rosado (ACG).
Outside PR	25	Nilsen, Patrick	7/27/18	0.8	\$ 350.00	\$ 280.00	Prepare and send draft exhibit of the June fee statement for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	7/27/18	0.4	\$ 350.00	\$ 140.00	Correspond with K. Rosado (ACG) regarding the submissions of implementation plans.
Outside PR	3	Nilsen, Patrick	7/27/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Anton (AAFAF) regarding the creation of a secured share site between AAFAF and Ankura.
Outside PR	3	Nilsen, Patrick	7/27/18	0.3	\$ 350.00	\$ 105.00	Correspond with W. Ocasio (AAFAF) regarding the creation of a secured share site between AAFAF and Ankura.
Outside PR	3	Nilsen, Patrick	7/27/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Maldonado (ACG) regarding the creation of an assessment memo for implementation plans.
Outside PR	3	Rosado, Kasey	7/27/18	2.9	\$ 875.00	\$ 2,537.50	Review and provide feedback on agency implementation plan submissions.
Outside PR	3	Rosado, Kasey	7/27/18	0.8	\$ 875.00	\$ 656.25	Prepare draft weekly summary report of progress and outstanding items.
Outside PR	3	Rosado, Kasey	7/27/18	0.6	\$ 875.00	\$ 539.58	Participate on call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Batlle (ACG), D. Barrett (ACG), S. Cerone (ACG) and A. Maldonado (ACG) to discuss implementation plan submission.
Outside PR	3	Rosado, Kasey	7/27/18	0.1	\$ 875.00	\$ 87.50	Participate on call with R. Cosme (AAFAF) and S. Cerone (ACG) to plan working group sessions.
Outside PR	3	Alvarez, Charles	7/28/18	3.4	\$ 350.00	\$ 1,190.00	Prepare feedback memos for implementation plans submitted by Independent Agencies.
Outside PR	3	Alvarez, Charles	7/28/18	3.0	\$ 350.00	\$ 1,050.00	Prepare feedback memos for implementation plans submitted for the reorganized Agency of Justice.
Outside PR	3	Alvarez, Charles	7/28/18	2.9	\$ 350.00	\$ 1,015.00	Analyze implementation plans submitted for the reorganized Utilities Commission grouping.
Outside PR	3	Alvarez, Charles	7/28/18	0.8	\$ 350.00	\$ 280.00	Participate in checkpoint call with C. Anton (AAFAF), K. Rosado (ACG), D. Barrett (ACG), A. Maldonado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) regarding the status update of implementation plan assessments.
Outside PR	3	Alvarez, Charles	7/28/18	0.6	\$ 350.00	\$ 210.00	Consolidate implementation plan reviews tracked by P. Nilsen (ACG) into master plan tracker.
Outside PR	3	Alvarez, Charles	7/28/18	0.6	\$ 350.00	\$ 210.00	Consolidate implementation plan reviews tracked by S. Cerone (ACG) into master plan tracker.
Outside PR	3	Alvarez, Charles	7/28/18	0.4	\$ 350.00	\$ 140.00	Consolidate implementation plan reviews tracked by A. Maldonado (ACG) into master plan tracker.
Outside PR	3	Alvarez, Charles	7/28/18	0.3	\$ 350.00	\$ 105.00	Participate in meeting with P. Nilsen (ACG) regarding the implementation plan assessments for individual agencies.
Outside PR	3	Barrett, Dennis	7/28/18	2.6	\$ 775.00	\$ 2,015.00	Review implementation plans submitted to AAFAF for submission to FOMB.
Outside PR	3	Barrett, Dennis	7/28/18	1.8	\$ 775.00	\$ 1,395.00	Review implementation plan feedback memo's prepared by implementation team and to be provide dt Agencies who submitted implementation plans.
Outside PR	3	Barrett, Dennis	7/28/18	0.9	\$ 775.00	\$ 697.50	Participate in discussion with C. Anton (AAFAF) regarding upcoming submission of implementation plans to FOMB.
Outside PR	3	Barrett, Dennis	7/28/18	0.9	\$ 775.00	\$ 697.50	Participate on checkpoint call with C. Anton (AAFAF), P. Nilsen (ACG) and A. Maldonado (ACG) regarding the status update implementation plan deliverables for 7/31.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	7/28/18	0.8	\$ 775.00	\$ 620.00	Participate in checkpoint call with C. Anton (AAFAF), K. Rosado (ACG), C. Alvarez (ACG), S. Cerone (ACG), P. Nilsen (ACG) and A. Maldonado (ACG) regarding the status update of implementation plan assessments.
Outside PR	54	Battle, Fernando	7/28/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with J. Rapisardi (OMM) and K. Lavin (ACG) to discuss strategy for next week mediation meetings.
Outside PR	3	Battle, Fernando	7/28/18	0.5	\$ 875.00	\$ 437.50	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF), S. Cerone (ACG) and K. Rosado (ACG).
Outside PR	3	Battle, Fernando	7/28/18	0.5	\$ 875.00	\$ 437.50	Correspond with K. Rosado (ACG) on progress of implementation plan submission review.
Outside PR	3	Battle, Fernando	7/28/18	0.4	\$ 875.00	\$ 350.00	Correspond with representatives from AAFAF and Ankura on status of review of implementation plans.
Outside PR	3	Battle, Fernando	7/28/18	0.3	\$ 875.00	\$ 262.50	Participate on call with C. Yamin (AAFAF) to discuss letter to FOMB related to implementation plan submission.
Outside PR	3	Cerone, Samantha	7/28/18	0.7	\$ 675.00	\$ 461.25	Participate in checkpoint call with C. Anton (AAFAF), K. Rosado (ACG), C. Alvarez (ACG), P. Nilsen (ACG), D. Barrett (ACG), and A. Maldonado (ACG) regarding the status update of implementation plan assessments (partial).
Outside PR	3	Cerone, Samantha	7/28/18	0.5	\$ 675.00	\$ 360.00	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Battle (ACG) and K. Rosado (ACG).
Outside PR	3	Cerone, Samantha	7/28/18	0.2	\$ 675.00	\$ 157.50	Participate on check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and K. Rosado (ACG).
Outside PR	3	Maldonado, Andrew	7/28/18	3.2	\$ 450.00	\$ 1,440.00	Prepare implementation plan memo assessments for implementation plans submitted by government agencies.
Outside PR	3	Maldonado, Andrew	7/28/18	1.9	\$ 450.00	\$ 855.00	Draft implementation guidelines memo based on conversation with K. Rosado (ACG).
Outside PR	3	Maldonado, Andrew	7/28/18	0.9	\$ 450.00	\$ 405.00	Participate on checkpoint call with C. Anton (AAFAF), D. Barrett (ACG) and P. Nilsen (ACG) regarding the status update implementation plan deliverables for 7/31.
Outside PR	3	Maldonado, Andrew	7/28/18	0.8	\$ 450.00	\$ 360.00	Participate in checkpoint call with C. Anton (AAFAF), K. Rosado (ACG), C. Alvarez (ACG), S. Cerone (ACG), D. Barrett (ACG) and P. Nilsen (ACG) regarding the status update of implementation plan assessments.
Outside PR	3	Nilsen, Patrick	7/28/18	2.9	\$ 350.00	\$ 1,015.00	Prepare implementation plan memo assessments for Department of Health, Finance Commission and Utilities Commission.
Outside PR	3	Nilsen, Patrick	7/28/18	1.5	\$ 350.00	\$ 525.00	Revise implementation plan assessment tracker based on latest implementation plans received from Government agencies.
Outside PR	3	Nilsen, Patrick	7/28/18	0.9	\$ 350.00	\$ 315.00	Participate on checkpoint call with C. Anton (AAFAF), D. Barrett (ACG) and A. Maldonado (ACG) regarding the status update implementation plan deliverables for 7/31.
Outside PR	3	Nilsen, Patrick	7/28/18	0.8	\$ 350.00	\$ 280.00	Participate in checkpoint call with C. Anton (AAFAF), K. Rosado (ACG), C. Alvarez (ACG), S. Cerone (ACG), D. Barrett (ACG) and A. Maldonado (ACG) regarding the status update of implementation plan assessments.
Outside PR	3	Nilsen, Patrick	7/28/18	0.6	\$ 350.00	\$ 210.00	Correspond with K. Rosado (ACG) regarding finalization of implementation plan memo assessments.
Outside PR	3	Nilsen, Patrick	7/28/18	0.3	\$ 350.00	\$ 105.00	Participate in meeting with C. Alvarez (ACG) regarding the implementation plan assessments for individual agencies.
Outside PR	3	Rosado, Kasey	7/28/18	0.7	\$ 875.00	\$ 597.92	Participate in checkpoint call with C. Anton (AAFAF), S. Cerone (ACG), C. Alvarez (ACG), P. Nilsen (ACG) D. Barrett (ACG) and A. Maldonado (ACG) regarding the status update of implementation plan assessments (partial).
Outside PR	3	Rosado, Kasey	7/28/18	0.5	\$ 875.00	\$ 466.67	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF), F. Battle (ACG) and S. Cerone (ACG).
Outside PR	3	Rosado, Kasey	7/28/18	0.2	\$ 875.00	\$ 204.17	Participate on check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and S. Cerone (ACG).
PR	3	Alvarez, Charles	7/29/18	2.7	\$ 350.00	\$ 945.00	Prepare feedback memos for implementation plans submitted for the reorganized Agency of Utilities Commission.
PR	3	Alvarez, Charles	7/29/18	2.6	\$ 350.00	\$ 910.00	Prepare feedback memos for implementation plans submitted for the reorganized Agency of Public Works.
PR	3	Alvarez, Charles	7/29/18	2.2	\$ 350.00	\$ 770.00	Prepare feedback memos for implementation plans submitted for the reorganized Agency of Labor.
PR	3	Alvarez, Charles	7/29/18	1.0	\$ 350.00	\$ 350.00	Participate on call with K. Rosado (ACG), D. Barrett (ACG) and S. Cerone (ACG) and A. Maldonado (ACG) to discuss changes to update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	7/29/18	0.8	\$ 350.00	\$ 280.00	Participate in status update regarding meeting regarding the deliverables to the FOMB on 7/31 with P. Nilsen (ACG).
PR	3	Alvarez, Charles	7/29/18	0.4	\$ 350.00	\$ 140.00	Update file used for tracking implementation plans received to reflect plans submitted on 7/28/18.
PR	3	Alvarez, Charles	7/29/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding updating the implementation plan assessment memos.
Outside PR	3	Barrett, Dennis	7/29/18	1.0	\$ 775.00	\$ 775.00	Participate on call with C. Alvarez (ACG), S. Cerone (ACG) and K. Rosado (ACG) and A. Maldonado (ACG) to discuss changes to update presentation.
Outside PR	3	Barrett, Dennis	7/29/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding performing implementation plan assessments.
Outside PR	3	Barrett, Dennis	7/29/18	1.8	\$ 775.00	\$ 1,395.00	Review revised implementation tracker for accuracy.
Outside PR	3	Barrett, Dennis	7/29/18	1.3	\$ 775.00	\$ 1,007.50	Review and provide feedback on agency implementation plans.
Outside PR	3	Barrett, Dennis	7/29/18	1.6	\$ 775.00	\$ 1,240.00	Review revised progress update presentation to ensure all comments have been incorporated.
Outside PR	3	Barrett, Dennis	7/29/18	1.0	\$ 775.00	\$ 775.00	Participate on call with K. Rosado (ACG), A. Maldonado (ACG) and S. Cerone (ACG) and C. Alvarez (ACG) to discuss changes to update presentation.
Outside PR	3	Cerone, Samantha	7/29/18	2.9	\$ 675.00	\$ 1,957.50	Revise progress update presentation based on feedback from C. Anton (AAFAF).
Outside PR	3	Cerone, Samantha	7/29/18	2.7	\$ 675.00	\$ 1,822.50	Review and provide feedback on agency implementation plans.
Outside PR	3	Cerone, Samantha	7/29/18	2.1	\$ 675.00	\$ 1,417.50	Upload agency implementation plans for distribution.
Outside PR	3	Cerone, Samantha	7/29/18	1.2	\$ 675.00	\$ 810.00	Discuss implementation plan review process with A. Maldonado (ACG).
Outside PR	3	Cerone, Samantha	7/29/18	1.0	\$ 675.00	\$ 641.25	Participate on call with C. Alvarez (ACG), D. Barrett (ACG) and K. Rosado (ACG) and A. Maldonado (ACG) to discuss changes to update presentation.
Outside PR	3	Cerone, Samantha	7/29/18	0.8	\$ 675.00	\$ 528.75	Discuss implementation plan review process with K. Rosado (ACG) and P. Nilsen (ACG).
Outside PR	3	Cerone, Samantha	7/29/18	0.3	\$ 675.00	\$ 213.75	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and K. Rosado (ACG).
Outside PR	3	Cerone, Samantha	7/29/18	0.2	\$ 675.00	\$ 123.75	Discuss implementation plan review process with C. Alvarez (ACG).
PR	3	Maldonado, Andrew	7/29/18	2.7	\$ 450.00	\$ 1,215.00	Revise progress update presentation based on feedback from C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/29/18	2.6	\$ 450.00	\$ 1,170.00	Prepare implementation plan memo assessments for implementation plans submitted by government agencies.
PR	3	Maldonado, Andrew	7/29/18	1.2	\$ 450.00	\$ 540.00	Discuss implementation plan review process with S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/29/18	1.0	\$ 450.00	\$ 450.00	Participate on call with K. Rosado (ACG), D. Barrett (ACG) and S. Cerone (ACG) and C. Alvarez (ACG) to discuss changes to update presentation.
PR	3	Nilsen, Patrick	7/29/18	3.5	\$ 350.00	\$ 1,225.00	Revise implementation plan assessment tracker based on latest implementation plans received from Government agencies.
PR	3	Nilsen, Patrick	7/29/18	0.8	\$ 350.00	\$ 280.00	Participate in status update regarding meeting regarding the deliverables to the FOMB on 7/31 with C. Alvarez (ACG).
PR	3	Nilsen, Patrick	7/29/18	0.7	\$ 350.00	\$ 245.00	Discuss implementation plan review process with K. Rosado (ACG) and S. Cerone (ACG) (partial).
PR	3	Nilsen, Patrick	7/29/18	0.5	\$ 350.00	\$ 175.00	Upload implementation plan assessment memos to secure site shared by AAFAF and Ankura.
PR	3	Nilsen, Patrick	7/29/18	0.4	\$ 350.00	\$ 140.00	Correspond with A. Maldonado (ACG) regarding performing implementation plan assessments.
PR	3	Nilsen, Patrick	7/29/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding updating the implementation plan assessment memos.
PR	3	Nilsen, Patrick	7/29/18	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding performing implementation plan assessments.
Outside PR	3	Rosado, Kasey	7/29/18	1.0	\$ 875.00	\$ 831.25	Participate on call with C. Alvarez (ACG), D. Barrett (ACG) and S. Cerone (ACG) and A. Maldonado (ACG) to discuss changes to update presentation.
Outside PR	3	Rosado, Kasey	7/29/18	0.8	\$ 875.00	\$ 685.42	Discuss implementation plan review process with S. Cerone (ACG) and P. Nilsen (ACG).
Outside PR	3	Rosado, Kasey	7/29/18	0.3	\$ 875.00	\$ 277.08	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and S. Cerone (ACG).
PR	3	Alvarez, Charles	7/30/18	2.3	\$ 350.00	\$ 805.00	Analyze implementation plans submitted by GSA and AAFAF and prepare feedback memos.
PR	3	Alvarez, Charles	7/30/18	2.2	\$ 350.00	\$ 770.00	Create summary schedules based on implementation plan tracker to reflect current submissions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	7/30/18	3.2	\$ 350.00	\$ 1,120.00	Analyze implementation plans submitted for the reorganized Agency of Social Welfare.
PR	3	Alvarez, Charles	7/30/18	2.9	\$ 350.00	\$ 1,015.00	Analyze implementation plans submitted for the reorganized agency of Executive Office.
PR	3	Alvarez, Charles	7/30/18	2.6	\$ 350.00	\$ 910.00	Prepare feedback memos for implementation plans submitted by the reorganized agency of Executive Office.
PR	3	Alvarez, Charles	7/30/18	0.8	\$ 350.00	\$ 280.00	Participate in 7/31 deliverable implementation plan status update meeting with C. Anton (AAFAF), K. Rosado (ACG), P. Nilsen (ACG) and S. Cerone (ACG).
PR	3	Alvarez, Charles	7/30/18	0.8	\$ 350.00	\$ 280.00	Prepare feedback memos for implementation plans submitted by the reorganized Agency of Corrections.
PR	3	Alvarez, Charles	7/30/18	0.7	\$ 350.00	\$ 245.00	Analyze implementation plans submitted for the reorganized Agency of Corrections.
PR	3	Alvarez, Charles	7/30/18	0.4	\$ 350.00	\$ 140.00	Prepare feedback memos for implementation plans submitted by the reorganized agency AACA.
PR	3	Alvarez, Charles	7/30/18	0.4	\$ 350.00	\$ 140.00	Analyze implementation plans submitted for the reorganized Agency of Education.
PR	3	Alvarez, Charles	7/30/18	0.4	\$ 350.00	\$ 140.00	Prepare feedback memos for implementation plans submitted by the reorganized Agency of Education.
PR	3	Alvarez, Charles	7/30/18	0.3	\$ 350.00	\$ 105.00	Analyze implementation plans submitted for the reorganized agency of AACA.
Outside PR	3	Barrett, Dennis	7/30/18	1.1	\$ 775.00	\$ 852.50	Review consolidated appendix of all Tier I and II implementation plans prepared by P. Nilsen.
Outside PR	3	Barrett, Dennis	7/30/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the preparation of the Exhibit C.
Outside PR	3	Barrett, Dennis	7/30/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the preparation of the Exhibit D.
Outside PR	3	Barrett, Dennis	7/30/18	1.2	\$ 775.00	\$ 930.00	Review implementation plan assessments prepared by implementation teams for implementation plans received on 7/30.
Outside PR	3	Barrett, Dennis	7/30/18	1.3	\$ 775.00	\$ 1,007.50	Review and provide comments on current version of implementation tracker.
Outside PR	3	Barrett, Dennis	7/30/18	2.8	\$ 775.00	\$ 2,170.00	Review gradings assigned to each of the implementation plans received for consistency amongst graders.
Outside PR	25	Batlle, Fernando	7/30/18	0.7	\$ 875.00	\$ 612.50	Review June 2018 fee application for accuracy.
Outside PR	3	Batlle, Fernando	7/30/18	0.8	\$ 875.00	\$ 700.00	Review and edit first draft response to payroll variance letter sent by FOMB.
Outside PR	3	Batlle, Fernando	7/30/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with E. McKeen (OMM) to discuss categorical privilege and fiscal plan assumptions.
PR	3	Cerone, Samantha	7/30/18	2.6	\$ 675.00	\$ 1,755.00	Revise progress update letter to FOMB based on feedback from C. Anton (AAFAF).
PR	3	Cerone, Samantha	7/30/18	1.8	\$ 675.00	\$ 1,215.00	Revise progress update presentation to FOMB based on feedback from C. Anton (AAFAF).
PR	3	Cerone, Samantha	7/30/18	0.8	\$ 675.00	\$ 528.75	Discuss submission to FOMB with A. Maldonado (ACG).
PR	3	Cerone, Samantha	7/30/18	0.6	\$ 675.00	\$ 416.25	Review changes to progress update presentation with A. Maldonado (ACG).
PR	3	Cerone, Samantha	7/30/18	0.6	\$ 675.00	\$ 393.75	Participate in 7/31 deliverable implementation plan status update meeting with C. Anton (AAFAF), C. Alvarez (ACG), P. Nilsen (ACG) and K. Rosado (ACG) (partial).
PR	3	Cerone, Samantha	7/30/18	0.4	\$ 675.00	\$ 236.25	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and K. Rosado (ACG).
PR	3	Cerone, Samantha	7/30/18	0.3	\$ 675.00	\$ 213.75	Participate on call with C. Anton (AAFAF), and A. Maldonado (ACG) to discuss progress update letter to FOMB.
PR	3	Cerone, Samantha	7/30/18	0.3	\$ 675.00	\$ 202.50	Participate on call with C. Anton (AAFAF), A. Maldonado (ACG) to discuss progress update letter to FOMB.
PR	3	Cerone, Samantha	7/30/18	0.3	\$ 675.00	\$ 180.00	Discuss progress update presentation with C. Anton (AAFAF).
PR	3	Cerone, Samantha	7/30/18	0.1	\$ 675.00	\$ 67.50	Participate on call with C. Anton (AAFAF), A. Maldonado (ACG) and K. Rosado (ACG) to discuss implementation plan submissions.
PR	3	Maldonado, Andrew	7/30/18	4.1	\$ 450.00	\$ 1,845.00	Revise progress update presentation based on feedback from C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/30/18	3.0	\$ 450.00	\$ 1,350.00	Prepare analysis of implementation plans submitted by Government Agencies.
PR	3	Maldonado, Andrew	7/30/18	2.0	\$ 450.00	\$ 900.00	Revise status update presentation based on comments from C. Anton (AAFAF) and R. Maldonado (AAFAF).
PR	3	Maldonado, Andrew	7/30/18	1.9	\$ 450.00	\$ 855.00	Review progress update letter to FOMB with C. Anton (AAFAF).
PR	3	Maldonado, Andrew	7/30/18	1.5	\$ 450.00	\$ 675.00	Participate in meeting with C. Anton (AAFAF) and R. Maldonado (AAFAF) to discuss status update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Maldonado, Andrew	7/30/18	0.9	\$ 450.00	\$ 405.00	Revise progress update letter to FOMB appendix to reflect changes to implementation tracker.
PR	3	Maldonado, Andrew	7/30/18	0.8	\$ 450.00	\$ 360.00	Discuss submission to FOMB with S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/30/18	0.6	\$ 450.00	\$ 270.00	Review changes to progress update presentation with S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/30/18	0.3	\$ 450.00	\$ 135.00	Participate on call with C. Anton (AAFAF), and S. Cerone (ACG) to discuss progress update letter to FOMB.
PR	3	Maldonado, Andrew	7/30/18	0.1	\$ 450.00	\$ 45.00	Participate on call with C. Anton (AAFAF), S. Cerone (ACG) and K. Rosado (ACG) to discuss implementation plan submissions.
PR	3	Nilsen, Patrick	7/30/18	4.2	\$ 350.00	\$ 1,470.00	Revise implementation plan status tracker for the latest implementation plans received on 7/30.
PR	3	Nilsen, Patrick	7/30/18	3.9	\$ 350.00	\$ 1,365.00	Prepare consolidated appendix of all Tier I and II implementation plans for submission to the FOMB.
PR	3	Nilsen, Patrick	7/30/18	3.8	\$ 350.00	\$ 1,330.00	Prepare implementation plan assessments for the latest implementation plans received on 7/30.
PR	3	Nilsen, Patrick	7/30/18	1.9	\$ 350.00	\$ 665.00	Prepare and upload implementation plan assessments and reviewed implementation plans to the secured site shared by AAFAF and Ankura.
PR	3	Nilsen, Patrick	7/30/18	1.3	\$ 350.00	\$ 455.00	Revise the FOMB Status Update presentation for comments from C. Anton (AAFAF).
PR	3	Nilsen, Patrick	7/30/18	0.9	\$ 350.00	\$ 315.00	Participate in discussion with C. Anton (AAFAF) regarding his comments to the FOMB status update presentation.
PR	3	Nilsen, Patrick	7/30/18	0.8	\$ 350.00	\$ 280.00	Participate in 7/31 deliverable implementation plan status update meeting with C. Anton (AAFAF), K. Rosado (ACG), C. Alvarez (ACG) and S. Cerone (ACG).
PR	3	Nilsen, Patrick	7/30/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the latest upload of implementation plans from Government agencies.
PR	3	Nilsen, Patrick	7/30/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Garbaczewski (MCK) regarding the secure transmittal of implementation plans to the FOMB.
PR	3	Nilsen, Patrick	7/30/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Toro (Bluhaus) regarding the latest structural reform implementation plans.
Outside PR	3	Rosado, Kasey	7/30/18	2.3	\$ 875.00	\$ 2,012.50	Review and provide feedback on agency implementation plans.
Outside PR	3	Rosado, Kasey	7/30/18	1.6	\$ 875.00	\$ 1,400.00	Review and provide feedback on progress update letter to FOMB.
Outside PR	3	Rosado, Kasey	7/30/18	1.3	\$ 875.00	\$ 1,137.50	Review and provide feedback on agency implementation plans.
Outside PR	3	Rosado, Kasey	7/30/18	0.6	\$ 875.00	\$ 510.42	Participate in 7/31 deliverable implementation plan status update meeting with C. Anton (AAFAF), C. Alvarez (ACG), P. Nilsen (ACG) and S. Cerone (ACG) (partial).
Outside PR	3	Rosado, Kasey	7/30/18	0.4	\$ 875.00	\$ 306.25	Participate in check-in call with C. Anton (AAFAF), R. Maldonado (AAFAF) and S. Cerone (ACG).
Outside PR	3	Rosado, Kasey	7/30/18	0.1	\$ 875.00	\$ 87.50	Participate on call with C. Anton (AAFAF), S. Cerone (ACG) and A. Maldonado (ACG) to discuss implementation plan submissions.
PR	3	Alvarez, Charles	7/31/18	3.1	\$ 350.00	\$ 1,085.00	Prepare feedback memos for implementation plans submitted by the reorganized Agency of Social Welfare.
PR	3	Alvarez, Charles	7/31/18	2.4	\$ 350.00	\$ 840.00	Create table summarizing plans received and submitted as a percentage of total fiscal year 2019 savings to be used in update presentation.
PR	3	Alvarez, Charles	7/31/18	1.8	\$ 350.00	\$ 630.00	Analyze how implementation charters aligned with fiscal year 2019 savings.
PR	3	Alvarez, Charles	7/31/18	0.7	\$ 350.00	\$ 245.00	Analyze implementation plans submitted for the reorganized Agency of State.
PR	3	Alvarez, Charles	7/31/18	0.6	\$ 350.00	\$ 210.00	Prepare feedback memos for implementation plans submitted by the reorganized Agency of State.
PR	3	Alvarez, Charles	7/31/18	0.4	\$ 350.00	\$ 140.00	Prepare feedback memos for implementation plans submitted by the reorganized agency of State Insurance Fund Corporation.
PR	3	Alvarez, Charles	7/31/18	0.4	\$ 350.00	\$ 140.00	Analyze revised implementation plan submitted for the Energy Commission agency.
PR	3	Alvarez, Charles	7/31/18	0.3	\$ 350.00	\$ 105.00	Analyze implementation plans submitted for the reorganized Agency of State Insurance Fund Corporation.
PR	3	Alvarez, Charles	7/31/18	0.3	\$ 350.00	\$ 105.00	Analyze revised implementation plan submitted for the Fine Arts agency.
Outside PR	25	Barrett, Dennis	7/31/18	0.6	\$ 775.00	\$ 465.00	Review and provide comments on Exhibit D of 13th monthly fee statement on expense descriptions.
Outside PR	25	Barrett, Dennis	7/31/18	1.2	\$ 775.00	\$ 930.00	Final review and sign off of 13th monthly fee statement.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	25	Barrett, Dennis	7/31/18	0.2	\$ 775.00	\$ 155.00	Participate on call with S. Rinaldi (ACG) regarding comments to 13th monthly fee statement.
Outside PR	25	Barrett, Dennis	7/31/18	0.3	\$ 775.00	\$ 232.50	Correspond with S. Rinaldi (ACG) regarding comments to 13th monthly fee statement.
Outside PR	3	Barrett, Dennis	7/31/18	2.1	\$ 775.00	\$ 1,627.50	Review final draft of implementation status update deck to ensure all actuals activities over the weekend have been incorporated.
Outside PR	3	Barrett, Dennis	7/31/18	0.7	\$ 775.00	\$ 542.50	Review and provide comments on ASG implementation plan.
Outside PR	3	Barrett, Dennis	7/31/18	1.2	\$ 775.00	\$ 930.00	Coordinate deliverables due to FOMB today.
Outside PR	3	Barrett, Dennis	7/31/18	0.6	\$ 775.00	\$ 465.00	Review Department of Education materials in advance of FOMB meeting with DoE.
Outside PR	3	Barrett, Dennis	7/31/18	0.5	\$ 775.00	\$ 387.50	Participate on call with C. Anton (AAFAF) regarding FOMB submission today.
Outside PR	25	Batlle, Fernando	7/31/18	0.8	\$ 875.00	\$ 700.00	Review June fee application for accuracy.
Outside PR	3	Batlle, Fernando	7/31/18	0.7	\$ 875.00	\$ 612.50	Prepare arguments supporting Governor's executive order 2018-033.
PR	56	Cerone, Samantha	7/31/18	3.2	\$ 675.00	\$ 2,160.00	Review data room materials related to PRIDCO.
PR	3	Cerone, Samantha	7/31/18	1.6	\$ 675.00	\$ 1,068.75	Revise progress update presentation to FOMB based on feedback from C. Anton (AAFAF).
PR	3	Cerone, Samantha	7/31/18	1.8	\$ 675.00	\$ 1,215.00	Participate in meeting with A. Maldonado (ACG) to discuss Status Update Presentation.
PR	3	Cerone, Samantha	7/31/18	1.1	\$ 675.00	\$ 753.75	Correspond with M. Burkett (ACG) on process for collecting agency reporting packages from agencies.
PR	3	Cerone, Samantha	7/31/18	0.6	\$ 675.00	\$ 393.75	Revise progress update presentation to FOMB to include latest plan submission count.
PR	3	Cerone, Samantha	7/31/18	0.5	\$ 675.00	\$ 303.75	Review progress update presentation to FOMB for A. Maldonado (ACG).
PR	3	Cerone, Samantha	7/31/18	0.3	\$ 675.00	\$ 202.50	Participate in daily update call with C. Anton (AAFAF) and K. Rosado (ACG).
PR	3	Maldonado, Andrew	7/31/18	0.8	\$ 450.00	\$ 360.00	Review and provide comments to C. Alvarez (ACG) on summary schedules based on implementation plan tracker.
PR	3	Maldonado, Andrew	7/31/18	0.3	\$ 450.00	\$ 135.00	Correspond with C. Anton (AAFAF) on draft of email to FOMB pertaining to implementation plan submissions.
PR	3	Maldonado, Andrew	7/31/18	2.4	\$ 450.00	\$ 1,080.00	Update Status Updated Presentation based on feedback from C. Anton (AAFAF) and S. Cerone (ACG).
PR	3	Maldonado, Andrew	7/31/18	2.1	\$ 450.00	\$ 945.00	Participate in meeting with C. Anton (AAFAF) to discuss Status Update Presentation.
PR	3	Maldonado, Andrew	7/31/18	1.8	\$ 450.00	\$ 810.00	Participate in meeting with S. Cerone (ACG) to discuss Status Update Presentation.
PR	3	Nilsen, Patrick	7/31/18	2.8	\$ 350.00	\$ 980.00	Revise implementation plan assessment tracker for latest receipt of implementation plans from Government agencies.
PR	3	Nilsen, Patrick	7/31/18	2.4	\$ 350.00	\$ 840.00	Prepare fiscal plan implementation appendix for attachment to the letter for submission to the FOMB.
PR	3	Nilsen, Patrick	7/31/18	1.8	\$ 350.00	\$ 630.00	Participate in working session with J. Roa (GSA) to review and assess the GSA implementation plan.
PR	3	Nilsen, Patrick	7/31/18	1.6	\$ 350.00	\$ 560.00	Revise implementation plan status update presentation for comments from C. Anton (AAFAF) regarding the status submitted implementation plans.
PR	25	Nilsen, Patrick	7/31/18	1.1	\$ 350.00	\$ 385.00	Revise Exhibit D for comments from D. Barrett (ACG) on expense descriptions.
PR	25	Nilsen, Patrick	7/31/18	0.4	\$ 350.00	\$ 140.00	Prepare and send final June fee application for the review of G. Portela (AAFAF), P. Soto (AAFAF) and M. Yassin (AAFAF).
Outside PR	3	Rosado, Kasey	7/31/18	1.8	\$ 875.00	\$ 1,575.00	Review progress update presentation to FOMB with C. Anton (AAFAF).
Outside PR	3	Rosado, Kasey	7/31/18	1.6	\$ 875.00	\$ 1,400.00	Discuss and provide feedback on process of collecting reporting packages from agencies with AAFAF.
Outside PR	3	Rosado, Kasey	7/31/18	1.2	\$ 875.00	\$ 1,050.00	Review and provide feedback on progress update presentation to FOMB.
Outside PR	3	Rosado, Kasey	7/31/18	0.9	\$ 875.00	\$ 787.50	Discuss finalizing submission process with C. Anton (AAFAF).
Outside PR	3	Rosado, Kasey	7/31/18	0.3	\$ 875.00	\$ 262.50	Participate in daily update call with C. Anton (AAFAF) and S. Cerone (ACG).
<b>TOTAL</b>				<b><u>912.3</u></b>		<b><u>563,488.33</u></b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare / Railway	\$ 20,330.07
Lodging	15,696.44
Meals	5,236.51
Other	-
Transportation	4,449.49
<b>TOTAL</b>	<b>\$ 45,712.51</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation	Patrick Nilsen	7/1/2018	\$ 22.21	Taxi from office to home.	-
Transportation	Patrick Nilsen	7/1/2018	\$ 59.28	Taxi from airport (JFK) to home.	95
Meals	Patrick Nilsen	7/1/2018	\$ 17.39	Overtime meal, dinner.	-
Transportation	Patrick Nilsen	7/3/2018	\$ 51.15	Taxi from office to home.	75
Meals	Fernando Batlle	7/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/5/2018	\$ 84.00	Taxi from home to to airport (BOS).	82
Airfare / Railway	Fernando Batlle	7/5/2018	\$ 403.40	One-way airfare from New York, NY to San Juan, PR (7/5/18).	34
Meals	Fernando Batlle	7/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/6/2018	\$ 62.76	Taxi from airport (JFK) to hotel.	83
Airfare / Railway	Fernando Batlle	7/6/2018	\$ 248.40	One-way airfare from San Juan, PR to New York, NY (7/6/18).	35
Transportation	Patrick Nilsen	7/8/2018	\$ 15.83	Taxi from office to home.	-
Meals	Andrew Maldonado	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/9/2018	\$ 100.00	Taxi from home to airport (EWR).	67
Airfare / Railway	Dennis Barrett	7/9/2018	\$ 490.40	One-way airfare from Newark, NJ to San Juan, PR (7/9/18).	10
Meals	Kasey Rosado	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/9/2018	\$ 100.00	Taxi from home to airport (EWR).	2
Airfare / Railway	Patrick Nilsen	7/9/2018	\$ 447.40	One-way airfare from New York, NY to San Juan, PR (7/9/18).	26
Meals	Patrick Nilsen	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Samantha Cerone	7/9/2018	\$ 408.40	One-way airfare from Newark, NJ to San Juan, PR (7/9/18).	38
Meals	Samantha Cerone	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/9/2018	\$ 100.00	Taxi from home to airport (EWR).	90
Meals	Steven Petrocelli	7/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/9/2018	\$ 53.60	Taxi from home to to airport (JFK).	21
Airfare / Railway	Steven Petrocelli	7/9/2018	\$ 552.40	One-way airfare from New York, NY to San Juan, PR (7/9/18).	22
Meals	Andrew Maldonado	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/10/2018	\$ 20.00	Travel lunch.	96
Meals	Steven Petrocelli	7/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Kasey Rosado	7/11/2018	\$ 900.80	Roundtrip airfare from Newark, NJ to San Juan, PR (7/9/18 - 7/11/18).	3
Meals	Kasey Rosado	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/11/2018	\$ 100.00	Taxi from home to airport (EWR).	4
Lodging	Kasey Rosado	7/11/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (7/9/18 to 7/11/18).	1

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Patrick Nilsen	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Steven Petrocelli	7/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/12/2018	\$ 84.45	Taxi from airport (EWR) to home.	97
Airfare / Railway	Dennis Barrett	7/12/2018	\$ 670.40	One-way airfare from San Juan, PR to Newark, NJ (7/12/18).	11
Lodging	Dennis Barrett	7/12/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/9/18 to 7/12/18).	44
Meals	Patrick Nilsen	7/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Patrick Nilsen	7/12/2018	\$ 765.93	Lodging in San Juan, Pr - 3 nights (7/9/18 to 7/12/18).	94
Lodging	Samantha Cerone	7/12/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/9/18 to 7/12/18).	52
Meals	Samantha Cerone	7/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Steven Petrocelli	7/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Steven Petrocelli	7/12/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/9/18 to 7/12/18).	24
Airfare / Railway	Andrew Maldonado	7/13/2018	\$ 1,155.80	Roundtrip airfare from New York, NY to San Juan, PR (7/9/18 - 7/13/18).	15
Lodging	Andrew Maldonado	7/13/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (7/9/18 to 7/13/18).	46
Meals	Andrew Maldonado	7/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/13/2018	\$ 38.13	Taxi from home to airport (BOS).	84
Transportation	Fernando Batlle	7/13/2018	\$ 55.69	Taxi from airport (DAL) to hotel.	85
Meals	Fernando Batlle	7/13/2018	\$ 20.00	Travel lunch.	58
Airfare / Railway	Fernando Batlle	7/13/2018	\$ 568.00	Airfare from Boston, MA - Dallas, TX - New York, NY (7/13/18).	36
Meals	Patrick Nilsen	7/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/13/2018	\$ 13.34	Travel lunch.	-
Airfare / Railway	Patrick Nilsen	7/13/2018	\$ 347.40	One-way airfare from San Juan, PR to New York, NY (7/13/18).	27
Lodging	Patrick Nilsen	7/13/2018	\$ 255.31	Lodging in San Juan, PR - 1 night (7/12/18 to 7/13/18).	53
Transportation	Patrick Nilsen	7/13/2018	\$ 62.16	Taxi from airport (JFK) to office.	78
Airfare / Railway	Samantha Cerone	7/13/2018	\$ 347.40	One-way airfare from San Juan, PR to New York, NY (7/13/18).	39
Meals	Samantha Cerone	7/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/13/2018	\$ 92.25	Taxi from airport (EWR) to home.	91
Lodging	Samantha Cerone	7/13/2018	\$ 255.31	Lodging in San Juan, PR - 1 night (7/12/18-7/13/18).	98
Airfare / Railway	Steven Petrocelli	7/13/2018	\$ 347.40	One-way airfare from San Juan, PR to New York, NY (7/13/18).	25
Meals	Steven Petrocelli	7/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Steven Petrocelli	7/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Steven Petrocelli	7/13/2018	\$ 255.31	Lodging in San Juan, PR - 1 night (7/12/18-7/13/18).	23
Transportation	Fernando Batlle	7/14/2018	\$ 11.50	Taxi from hotel to dinner.	86
Lodging	Fernando Batlle	7/14/2018	\$ 158.93	Lodging in Dallas, TX - 1 night (7/13/18 to 7/14/18).	49
Transportation	Fernando Batlle	7/15/2018	\$ 9.96	Taxi from dinner to hotel.	87
Meals	Fernando Batlle	7/15/2018	\$ 50.00	Travel dinner.	59
Transportation	Patrick Nilsen	7/15/2018	\$ 10.06	Taxi from office to home.	-
Meals	Patrick Nilsen	7/15/2018	\$ 24.50	Overtime meal, dinner.	-
Meals	Andrew Maldonado	7/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/16/2018	\$ 54.71	Taxi from home to to airport (JFK).	70
Airfare / Railway	Andrew Maldonado	7/16/2018	\$ 397.40	One-way airfare from New York, NY to San Juan, PR (7/16/18).	16

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Dennis Barrett	7/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/16/2018	\$ 100.00	Taxi from home to airport (EWR).	68
Airfare / Railway	Dennis Barrett	7/16/2018	\$ 541.40	One-way airfare from Newark, NJ to San Juan, PR (7/16/18).	12
Meals	Fernando Batlle	7/16/2018	\$ 9.17	Travel lunch.	60
Meals	Patrick Nilsen	7/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/16/2018	\$ 51.31	Travel taxi from home to airport (JFK).	76
Airfare / Railway	Patrick Nilsen	7/16/2018	\$ 552.40	One-way airfare from New York, NY to San Juan, PR (7/16/18).	28
Meals	Andrew Maldonado	7/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	7/17/2018	\$ 9.94	Travel lunch.	61
Meals	Patrick Nilsen	7/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	7/18/2018	\$ 7.08	Travel lunch.	62
Meals	Patrick Nilsen	7/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/19/2018	\$ 100.00	Taxi from airport (JFK) to home.	71
Meals	Dennis Barrett	7/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	7/19/2018	\$ 28.22	Travel lunch.	63
Lodging	Fernando Batlle	7/19/2018	\$ 1,276.55	Lodging in New York, NY - 5 night (7/14/18 to 7/19/18).	50
Airfare / Railway	Patrick Nilsen	7/19/2018	\$ 301.40	One-way airfare from San Juan, PR to New York, NY (7/19/18).	30
Lodging	Patrick Nilsen	7/19/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/16/18 to 7/19/18).	99
Meals	Patrick Nilsen	7/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/19/2018	\$ 45.56	Taxi from airport (JFK) to home.	77
Airfare / Railway	Samantha Cerone	7/19/2018	\$ 991.80	Roundtrip airfare from Newark, NJ to San Juan, PR (7/17/18 - 7/19/18).	40
Meals	Samantha Cerone	7/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/19/2018	\$ 100.00	Taxi from airport (JFK) to home.	92
Transportation	Samantha Cerone	7/19/2018	\$ 100.00	Parking at airport (EWR)	66
Lodging	Samantha Cerone	7/19/2018	\$ 474.22	Lodging in San Juan, PR - 2 nights (7/17/18 to 7/19/18).	54
Lodging	Andrew Maldonado	7/20/2018	\$ 1,021.24	Lodging in San Juan, Pr - 4 nights (7/16/18 to 7/20/18).	47
Meals	Andrew Maldonado	7/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Andrew Maldonado	7/20/2018	\$ 452.40	One-way airfare from San Juan, PR to New York, NY (7/20/18).	17
Meals	Dennis Barrett	7/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/20/2018	\$ 31.04	Taxi from office to home.	79
Meals	Patrick Nilsen	7/20/2018	\$ 42.57	Travel meal in NY.	57
Transportation	Patrick Nilsen	7/21/2018	\$ 14.46	Taxi from home to office.	-
Transportation	Patrick Nilsen	7/21/2018	\$ 20.59	Taxi from office to home.	-
Meals	Patrick Nilsen	7/21/2018	\$ 14.25	Overtime meal, dinner.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Andrew Maldonado	7/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/22/2018	\$ 61.46	Taxi from home to airport (JFK).	72
Airfare / Railway	Andrew Maldonado	7/22/2018	\$ 324.40	One-way airfare from New York, NY to San Juan, PR (7/22/18).	18
Meals	Kasey Rosado	7/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/22/2018	\$ 100.00	Taxi from home to airport (JFK).	6
Airfare / Railway	Kasey Rosado	7/22/2018	\$ 552.40	One-way airfare from New York, NY to San Juan, PR (7/22/18).	5
Airfare / Railway	Patrick Nilsen	7/22/2018	\$ 302.40	One-way airfare from New York, NY to San Juan, PR (7/22/18).	29
Meals	Patrick Nilsen	7/22/2018	\$ 26.29	Overtime meal, dinner.	80
Meals	Patrick Nilsen	7/22/2018	\$ 24.00	Overtime meal, lunch.	-
Airfare / Railway	Samantha Cerone	7/22/2018	\$ 390.40	One-way airfare from Newark, NJ to San Juan, PR (7/22/18).	41
Meals	Samantha Cerone	7/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/22/2018	\$ 100.00	Taxi from home to airport (EWR).	93
Meals	Andrew Maldonado	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Dennis Barrett	7/23/2018	\$ 940.80	Roundtrip airfare from Newark, NJ to San Juan, PR (7/20/18 - 7/23/18).	13
Meals	Fernando Batlle	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/23/2018	\$ 35.98	Taxi from home to airport (BOS).	88
Meals	Kasey Rosado	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/23/2018	\$ 60.33	Taxi from home to airport (JFK).	81
Meals	Samantha Cerone	7/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Kasey Rosado	7/25/2018	\$ 100.00	Taxi from airport (EWR) to home.	8
Airfare / Railway	Kasey Rosado	7/25/2018	\$ 437.40	One-way airfare from Newark, NJ to San Juan, PR (7/25/18).	7
Lodging	Kasey Rosado	7/25/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/22/18 to 7/25/18).	9
Meals	Patrick Nilsen	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Samantha Cerone	7/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Andrew Maldonado	7/26/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/22/18 to 7/26/18).	48
Meals	Andrew Maldonado	7/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/26/2018	\$ 100.00	Taxi from airport (JFK) to home.	73
Airfare / Railway	Andrew Maldonado	7/26/2018	\$ 1,063.49	One-way airfare from San Juan, PR to New York, NY (7/26/18).	19
Meals	Dennis Barrett	7/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Dennis Barrett	7/26/2018	\$ 2,042.48	Lodging in San Juan, PR - 8 nights (7/16/18 to 7/26/18).	45
Airfare / Railway	Fernando Batlle	7/26/2018	\$ 606.80	Roundtrip airfare from Boston, MA to San Juan, PR (7/23/18 - 7/26/18).	37
Meals	Fernando Batlle	7/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	7/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Fernando Batlle	7/26/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/23/18 to 7/26/18)	51
Meals	Patrick Nilsen	7/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Patrick Nilsen	7/26/2018	\$ 346.40	One-way airfare from San Juan, PR to New York, NY (7/26/18).	31
Lodging	Patrick Nilsen	7/26/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights 7/23/18 to 7/26/18.	32
Meals	Samantha Cerone	7/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	7/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Dennis Barrett	7/27/2018	\$ 100.00	Taxi from airport (EWR) to home.	69
Airfare / Railway	Dennis Barrett	7/27/2018	\$ 906.50	One-way airfare from San Juan, PR to Newark, NJ (7/27/18).	14
Lodging	Dennis Barrett	7/27/2018	\$ 255.31	Lodging in San Juan, PR - 1 nights (7/26/18 to 7/27/18).	100
Transportation	Fernando Batlle	7/27/2018	\$ 100.00	Taxi from airport (BOS) to home.	89
Airfare / Railway	Samantha Cerone	7/27/2018	\$ 792.00	One-way airfare from San Juan, PR to Newark, NJ (7/27/18).	42
Meals	Samantha Cerone	7/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/27/2018	\$ 100.00	Taxi from airport (EWR) to home.	55
Lodging	Samantha Cerone	7/27/2018	\$ 1,276.55	Lodging in San Juan, PR - 5 nights (7/22/18 to 7/27/18).	56
Meals	Charles Alvarez	7/28/2018	\$ 20.00	Overtime meal, lunch.	65
Meals	Charles Alvarez	7/28/2018	\$ 24.63	Overtime meal, dinner.	-
Meals	Charles Alvarez	7/28/2018	\$ 23.22	Overtime meal, dinner.	-
Meals	Andrew Maldonado	7/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/29/2018	\$ 61.02	Taxi from home to airport (JFK).	74
Airfare / Railway	Andrew Maldonado	7/29/2018	\$ 844.40	One-way airfare from New York, NY to San Juan, PR (7/29/18).	20
Meals	Charles Alvarez	7/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	7/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Transportation	Charles Alvarez	7/29/2018	\$ 100.00	Travel taxi from home to airport (JFK).	64
Meals	Charles Alvarez	7/29/2018	\$ 16.91	Overtime meal, lunch.	-
Airfare / Railway	Charles Alvarez	7/29/2018	\$ 880.40	One-way airfare from Newark, NJ to San Juan, PR (7/29/18).	43
Meals	Patrick Nilsen	7/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Patrick Nilsen	7/29/2018	\$ 1,063.49	One-way airfare from New York, NY to San Juan, PR (7/29/18).	33
Meals	Andrew Maldonado	7/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	7/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	7/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-



Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Samantha Cerone	7/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare / Railway	Samantha Cerone	7/30/2018	\$ 754.40	One-way airfare from Newark, NJ to San Juan, PR (7/30/18).	101
Meals	Andrew Maldonado	7/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	7/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	7/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	7/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	7/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	7/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	7/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	7/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
<b>Total</b>			<b><u>\$ 45,712.51</u></b>		

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT G

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
AUGUST 1, 2018 TO AUGUST 31, 2018



November 14, 2018

Christian Sobrino, Esq.  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: FIFTEENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
AUGUST 1, 2018 TO AUGUST 31, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the fifteenth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of August 1, 2018 through August 31, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure



UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
 ) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
 )  
as representative of ) Case No. 17 BK 3283-LTS  
 )  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
 )  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO FIFTEENTH MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD AUGUST 1, 2018 THROUGH AUGUST 31, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: August 1, 2018 through August 31, 2018

Amount of compensation sought  
as actual, reasonable and necessary: \$754,947.25

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$74,088.76

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's fifteenth monthly fee statement in this case.

\_\_\_\_\_  
<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the fifteenth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$679,452.53 (90% of \$754,947.25 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$74,088.76 incurred by Ankura during the period of August 1, 2018 through August 31, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$93,169.19 and Ankura has eliminated \$19,080.44 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despina, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,

Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	1,136.2	654,602.25
8	Operational Rightsizing	10.0	8,750.00

**Liquidity Related Matters**

2	Cash and Liquidity Analysis	2.4	840.00
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**Title III Matters**

18	Negotiation of Plan and Disclosure Statement	4.3	3,332.50
54	Debt Restructuring	6.3	4,702.50
56	PRIDCO Restructuring	41.2	29,472.50
200	COFINA Restructuring	90.6	51,655.00
202	PBA Restructuring	0.3	232.50
209	PRIFA Restructuring	0.2	155.00

**Other Matters**

21	General Case Management	0.4	350.00
22	General Meetings with Client and Advisors	1.0	855.00

<b>TOTAL</b>		<b>1,293.0</b>	<b>\$ 754,947.25</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Battle, Fernando	Senior Managing Director	\$ 875.00	172.8	\$ 151,200.00
Rosado, Kasey	Senior Managing Director	\$ 875.00	106.8	\$ 93,464.58
Barrett, Dennis	Managing Director	\$ 775.00	225.9	\$ 175,085.42
Burkett, Matthew	Senior Director	\$ 475.00	83.7	\$ 39,757.50
Cerone, Samantha	Senior Director	\$ 675.00	121.5	\$ 82,005.75
Maldonado, Andrew	Director	\$ 450.00	96.5	\$ 43,425.00
Nilsen, Patrick	Associate	\$ 350.00	256.0	\$ 89,614.00
Alvarez, Charles	Associate	\$ 350.00	229.7	\$ 80,395.00
<b>Total</b>			<b>1,293.0</b>	<b>754,947.25</b>



EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	8/1/18	0.6	\$ 350.00	\$ 210.00	Participate on telephone call with a Ntiva representative to configure a WebEx system for working group sessions.
PR	3	Alvarez, Charles	8/1/18	3.5	\$ 350.00	\$ 1,225.00	Prepare a KPI template to track relevant information pertaining to the submission of monthly reporting packages for Commonwealth government agencies.
PR	3	Alvarez, Charles	8/1/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding next steps on KPI database templates.
PR	3	Alvarez, Charles	8/1/18	1.0	\$ 350.00	\$ 350.00	Incorporate comments from P. Nilsen (ACG) into the KPI templates regarding monthly reporting packages.
PR	3	Alvarez, Charles	8/1/18	0.4	\$ 350.00	\$ 140.00	Revise KPI tracking template to include corresponding initiatives to each relevant KPI.
PR	3	Alvarez, Charles	8/1/18	1.2	\$ 350.00	\$ 420.00	Meeting with R. Maldonado (AAFAF) to coordinate logistics for agency working group meetings.
PR	3	Alvarez, Charles	8/1/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the inclusion of relevant KPI's for agencies in AAFAF KPI database.
PR	3	Barrett, Dennis	8/1/18	0.8	\$ 775.00	\$ 620.00	Participate in meeting with C. Anton (AAFAF), R. Maldonado (AAFAF), A. Toro (Bluhau), K. Rosado (ACG) and S. Cerone (ACG) to prepare for initial working group sessions.
PR	56	Barrett, Dennis	8/1/18	2.2	\$ 775.00	\$ 1,705.00	Participate in an introductory meeting with R. Rivera (PRIDCO) and S. Cerone (ACG).
PR	56	Barrett, Dennis	8/1/18	0.6	\$ 775.00	\$ 465.00	Discuss corporate entity structure related to PRIDCO with S. Cerone (ACG).
PR	56	Barrett, Dennis	8/1/18	0.3	\$ 775.00	\$ 232.50	Discuss financial projection assumptions related to PRIDCO with S. Cerone (ACG).
PR	56	Barrett, Dennis	8/1/18	1.4	\$ 775.00	\$ 1,085.00	Review PRIDCO management presentations provided by R. Rivera (PRIDCO).
PR	56	Barrett, Dennis	8/1/18	1.2	\$ 775.00	\$ 930.00	Review PRIDCO materials in Rothschild data site in advance of meeting with R. Rivera (PRIDCO).
Outside PR	3	Battle, Fernando	8/1/18	0.3	\$ 875.00	\$ 262.50	Prepare response to email from N. Mitchel (OMM) regarding fiscal plan recommendations and synchronizing between Commonwealth plan and PREPA plan.
PR	3	Cerone, Samantha	8/1/18	0.8	\$ 675.00	\$ 562.50	Participate in meeting with C. Anton (AAFAF), R. Maldonado (AAFAF), A. Toro (Bluhau), K. Rosado (ACG) and D. Barrett (ACG) to prepare for initial working group sessions.
PR	56	Cerone, Samantha	8/1/18	2.2	\$ 675.00	\$ 1,462.50	Participate in an introductory meeting with R. Rivera (PRIDCO) and D. Barrett (ACG).
PR	56	Cerone, Samantha	8/1/18	0.6	\$ 675.00	\$ 405.00	Discuss corporate entity structure related to PRIDCO with D. Barrett (ACG).
PR	56	Cerone, Samantha	8/1/18	0.3	\$ 675.00	\$ 202.50	Discuss financial projection assumptions related to PRIDCO with D. Barrett (ACG).
PR	56	Cerone, Samantha	8/1/18	0.8	\$ 675.00	\$ 540.00	Review credit agreements related to PRIDCO in advance of meeting with PRIDCO management.
PR	56	Cerone, Samantha	8/1/18	0.5	\$ 675.00	\$ 303.75	Review asset sales list related to PRIDCO in advance of meeting with PRIDCO management.
PR	56	Cerone, Samantha	8/1/18	0.6	\$ 675.00	\$ 405.00	Review property occupancy rates related to PRIDCO in advance of meeting with PRIDCO management.
PR	56	Cerone, Samantha	8/1/18	0.1	\$ 675.00	\$ 67.50	Review rental zones related to PRIDCO in advance of meeting with PRIDCO management.
PR	56	Cerone, Samantha	8/1/18	1.2	\$ 675.00	\$ 810.00	Review FY18 budget related to PRIDCO in advance of meeting with PRIDCO management.
PR	56	Cerone, Samantha	8/1/18	0.8	\$ 675.00	\$ 506.25	Prepare notes in advance of meeting with R. Rivera (PRIDCO).
PR	3	Maldonado, Andrew	8/1/18	2.7	\$ 450.00	\$ 1,215.00	Create structural reform schedules for status update presentation based on correspondence from K. Rosado (ACG).
PR	3	Maldonado, Andrew	8/1/18	1.2	\$ 450.00	\$ 540.00	Revise structural reform schedules of status update presentation based on comments provided by K. Rosado (ACG).
PR	3	Maldonado, Andrew	8/1/18	1.5	\$ 450.00	\$ 675.00	Participate in meeting with R. Maldonado (AAFAF) to discuss Fortaleza's update agency groupings list.
PR	3	Maldonado, Andrew	8/1/18	0.4	\$ 450.00	\$ 180.00	Correspond with K. Rosado (ACG) regarding the creation of a KPI database for individual agencies.
PR	3	Nilsen, Patrick	8/1/18	2.3	\$ 350.00	\$ 805.00	Revise draft 8/1 FOMB Status Update presentation for comments provided by R. Maldonado (AAFAF).
PR	3	Nilsen, Patrick	8/1/18	3.2	\$ 350.00	\$ 1,120.00	Revise the draft 8/1 FOMB Status Update presentation for comments provided by C. Anton (ACG).
PR	3	Nilsen, Patrick	8/1/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the creation of a KPI database.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	8/1/18	0.4	\$ 350.00	\$ 140.00	Correspond with K. Rosado (ACG) regarding the creation of a KPI database.
PR	3	Nilsen, Patrick	8/1/18	0.3	\$ 350.00	\$ 105.00	Review the FOMB request for the Commonwealth to prepare a revised fiscal plan.
PR	3	Nilsen, Patrick	8/1/18	1.8	\$ 350.00	\$ 630.00	Revise the fiscal plan implementation status tracker for the latest implementation plans provided by government agencies.
PR	3	Nilsen, Patrick	8/1/18	1.8	\$ 350.00	\$ 630.00	Review and provide comments to C. Alvarez (ACG) on the inclusion of agencies and their KPIs within the KPI database.
Outside PR	3	Rosado, Kasey	8/1/18	0.8	\$ 875.00	\$ 700.00	Participate in meeting with C. Anton (AAFAF), R. Maldonado (AAFAF), A. Toro (Bluhaus), S. Cerone (ACG) and D. Barrett (ACG) to prepare for initial working group sessions.
Outside PR	3	Rosado, Kasey	8/1/18	0.4	\$ 875.00	\$ 350.00	Correspond with P. Nilsen (ACG) regarding the creation of a KPI database.
Outside PR	3	Rosado, Kasey	8/1/18	1.1	\$ 875.00	\$ 962.50	Review Department of Families implementation plans and the structural reforms to discuss with A. Toro (Bluhaus).
Outside PR	3	Rosado, Kasey	8/1/18	0.4	\$ 875.00	\$ 350.00	Review Department of Education implementation plan, as submitted to FOMB, to determine appropriate reporting metrics.
Outside PR	3	Rosado, Kasey	8/1/18	0.3	\$ 875.00	\$ 262.50	Review Department of Health implementation plan, as submitted to FOMB, to determine appropriate reporting metrics.
Outside PR	3	Rosado, Kasey	8/1/18	0.5	\$ 875.00	\$ 437.50	Review Department of Housing implementation plan, as submitted to FOMB, to determine appropriate reporting metrics.
Outside PR	3	Rosado, Kasey	8/1/18	1.4	\$ 875.00	\$ 1,225.00	Review and provide comments on KPI reporting and measuring framework with respect to the agency fiscal measures.
Outside PR	3	Rosado, Kasey	8/1/18	0.3	\$ 875.00	\$ 262.50	Prepare for meeting with representatives from AAFAF and Bluhaus to discuss initial working group sessions.
Outside PR	3	Rosado, Kasey	8/1/18	0.7	\$ 875.00	\$ 612.50	Review and provide comments to A. Maldonado (ACG) on the update presentation and related KPI materials.
Outside PR	3	Alvarez, Charles	8/2/18	1.1	\$ 350.00	\$ 385.00	Analyze KPI assessments prepared by Deloitte.
Outside PR	3	Alvarez, Charles	8/2/18	1.4	\$ 350.00	\$ 490.00	Update table summarizing implementation plans and structural reforms received and submitted for inclusion in status update deck.
Outside PR	3	Alvarez, Charles	8/2/18	1.1	\$ 350.00	\$ 385.00	Create schedule of all working group sessions as requested by AAFAF.
Outside PR	3	Alvarez, Charles	8/2/18	0.2	\$ 350.00	\$ 70.00	Correspond with A. Toro (Bluhaus) regarding working group preparation meetings.
Outside PR	3	Alvarez, Charles	8/2/18	0.3	\$ 350.00	\$ 105.00	Update schedule of working group sessions to include scheduled preparation meetings.
Outside PR	3	Alvarez, Charles	8/2/18	2.4	\$ 350.00	\$ 840.00	Analyze right-sizing model in order to identify relevant KPI's and savings for reorganized agencies.
Outside PR	3	Alvarez, Charles	8/2/18	1.6	\$ 350.00	\$ 560.00	Update KPI tracking document to include KPI's for the Department of Education.
Outside PR	3	Alvarez, Charles	8/2/18	1.3	\$ 350.00	\$ 455.00	Update KPI tracking document to include KPI's for the reorganized agency of Family.
Outside PR	3	Alvarez, Charles	8/2/18	1.2	\$ 350.00	\$ 420.00	Update KPI tracking document to include KPI's for the reorganized agency of Housing.
PR	3	Barrett, Dennis	8/2/18	0.1	\$ 775.00	\$ 77.50	Review letter from FOMB regarding timeline and process for new Fiscal Plan submission and certification.
PR	3	Barrett, Dennis	8/2/18	1.1	\$ 775.00	\$ 852.50	Review and provide comments on current version of the Status Update Presentation to the FOMB.
PR	3	Barrett, Dennis	8/2/18	0.5	\$ 775.00	\$ 387.50	Review latest version of implementation plan status tracker.
PR	54	Barrett, Dennis	8/2/18	0.4	\$ 775.00	\$ 310.00	Participate in meeting with J. Mattei (AAFAF) regarding preparing the Finance and Restructuring Workstream Update memorandum.
PR	54	Barrett, Dennis	8/2/18	2.5	\$ 775.00	\$ 1,937.50	Draft Finance and Restructuring Workstream Update memorandum.
PR	54	Barrett, Dennis	8/2/18	0.9	\$ 775.00	\$ 697.50	Review section of Finance and Restructuring Workstream update memorandum prepared by S. Cerone (ACG).
PR	202	Barrett, Dennis	8/2/18	0.3	\$ 775.00	\$ 232.50	Review PBA debt restructuring status update tracker.
PR	209	Barrett, Dennis	8/2/18	0.2	\$ 775.00	\$ 155.00	Review PRIFA debt restructuring status update tracker.
Outside PR	3	Battle, Fernando	8/2/18	2.4	\$ 875.00	\$ 2,100.00	Research and prepare analysis of wage cost increases in the aftermath of Hurricanes, including review and comment analyses prepared by DevTech and ABC Consulting.
PR	3	Cerone, Samantha	8/2/18	0.7	\$ 675.00	\$ 472.50	Coordinate working group sessions schedule with C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/2/18	0.3	\$ 675.00	\$ 168.75	Correspond with P. Nilsen (ACG), as directed by C. Anton (AAFAF), to review changes to update presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Cerone, Samantha	8/2/18	0.8	\$ 675.00	\$ 506.25	Prepare draft of August 3 Governor's Fiscal and Economic Working Group weekly summary.
PR	54	Cerone, Samantha	8/2/18	1.8	\$ 675.00	\$ 1,215.00	Prepare Finance & Restructuring Workstreams Update memorandum for C. Sobrino (AAFAF) as directed by J. Mattei (AAFAF).
PR	56	Cerone, Samantha	8/2/18	1.2	\$ 675.00	\$ 810.00	Review PRIDCO FY16 Annual Financial Information and Operating Data Report.
Outside PR	3	Maldonado, Andrew	8/2/18	2.2	\$ 450.00	\$ 990.00	Create summary schedules based for implementation plan status tracker based on correspondence with C. Anton (AAFAF).
Outside PR	3	Nilsen, Patrick	8/2/18	2.9	\$ 350.00	\$ 1,015.00	Revise implementation plan status tracker for the latest implementation plans from Government agencies.
Outside PR	3	Nilsen, Patrick	8/2/18	2.8	\$ 350.00	\$ 980.00	Prepare summary of structural reforms for inclusion within the implementation plan status tracker.
Outside PR	3	Nilsen, Patrick	8/2/18	0.8	\$ 350.00	\$ 280.00	Revise structural reforms summary based on comments from S. Cerone (ACG) and A. Toro (Bluhau) for inclusion with the FOMB Status Update presentation.
Outside PR	3	Nilsen, Patrick	8/2/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the inclusion of KPIs within the KPI database.
Outside PR	3	Nilsen, Patrick	8/2/18	3.2	\$ 350.00	\$ 1,120.00	Revise FOMB Status Update presentation for comments from C. Anton (AAFAF) for the review of C. Anton (AAFAF).
Outside PR	3	Rosado, Kasey	8/2/18	0.9	\$ 875.00	\$ 787.50	Discuss with C. Yamin (AAFAF) uniform healthcare information provided to McKinsey and McKinsey's related questions.
Outside PR	3	Rosado, Kasey	8/2/18	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on the FOMB response letter regarding revisions to the Commonwealth Fiscal Plan.
Outside PR	3	Rosado, Kasey	8/2/18	1.1	\$ 875.00	\$ 962.50	Review and discuss with C. Anton (AAFAF) next steps on reporting requirements for the August 15, 2018 reporting milestone.
Outside PR	3	Alvarez, Charles	8/3/18	0.7	\$ 350.00	\$ 245.00	Participate on fiscal plan implementation status update call with C. Anton (AAFAF), K. Rosado (ACG), D. Barrett (ACG), P. Nilsen (ACG), S. Cerone (ACG) and A. Maldonado (ACG).
Outside PR	3	Alvarez, Charles	8/3/18	1.4	\$ 350.00	\$ 490.00	Update KPI tracking document to include KPI's for the reorganized agency of the Department of Public Safety.
Outside PR	3	Alvarez, Charles	8/3/18	1.2	\$ 350.00	\$ 420.00	Update KPI tracking document to include KPI's for the reorganized agency of Department of Corrections.
Outside PR	3	Alvarez, Charles	8/3/18	0.1	\$ 350.00	\$ 35.00	Correspond with I. Caraballo (AAFAF) regarding working group preparation meetings.
Outside PR	3	Alvarez, Charles	8/3/18	0.4	\$ 350.00	\$ 140.00	Participate on call with C. Anton (AAFAF) regarding outstanding implementation plans yet to be received.
Outside PR	3	Alvarez, Charles	8/3/18	0.2	\$ 350.00	\$ 70.00	Update schedule of working group sessions for new meetings.
Outside PR	3	Alvarez, Charles	8/3/18	0.3	\$ 350.00	\$ 105.00	Correspond with M. Gonzalez (AAFAF) on status of outstanding implementation plans.
Outside PR	3	Alvarez, Charles	8/3/18	0.2	\$ 350.00	\$ 70.00	Correspond with C. Ramos (AAFAF) on status of outstanding implementation plans.
Outside PR	3	Alvarez, Charles	8/3/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding comments from K. Rosado (ACG) on the KPI database.
Outside PR	3	Alvarez, Charles	8/3/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the creation of KPI reporting templates.
Outside PR	3	Alvarez, Charles	8/3/18	1.9	\$ 350.00	\$ 665.00	Prepare implementation plan status update write-up for C. Anton (AAFAF).
Outside PR	3	Barrett, Dennis	8/3/18	0.4	\$ 775.00	\$ 310.00	Review and provide comments on Governors Fiscal and Economic Working Group weekly update.
Outside PR	3	Barrett, Dennis	8/3/18	0.3	\$ 775.00	\$ 232.50	Correspond with S. Skeates (MCK) regarding upcoming meetings between representatives from the agencies, FOMB and AAFAF.
Outside PR	3	Barrett, Dennis	8/3/18	0.8	\$ 775.00	\$ 620.00	Review comments from C. Anton (AAFAF) on implementation status update presentation to FOMB.
Outside PR	54	Barrett, Dennis	8/3/18	0.7	\$ 775.00	\$ 542.50	Review final Transition report – Office of Financing and Debt Restructuring.
Outside PR	56	Barrett, Dennis	8/3/18	0.4	\$ 775.00	\$ 310.00	Supplement PRIDCO information request prepared by S. Cerone (ACG).
Outside PR	56	Barrett, Dennis	8/3/18	2.4	\$ 775.00	\$ 1,860.00	Prepare revenue forecast model for PRIDCO business plan.
Outside PR	56	Barrett, Dennis	8/3/18	0.9	\$ 775.00	\$ 697.50	Review PRIDCO rent roll file.
Outside PR	56	Barrett, Dennis	8/3/18	0.4	\$ 775.00	\$ 310.00	Correspond with S. Cerone (ACG) regarding PRIDCO business plan model.
Outside PR	3	Battle, Fernando	8/3/18	0.9	\$ 875.00	\$ 787.50	Prepare schedule and initial list of tasks for new fiscal plan revision process as per August 1, 2018 FOMB letter.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Battle, Fernando	8/3/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with E. McKeen (OMM) to discuss privilege matters related to fiscal plan deliberation process.
Outside PR	3	Battle, Fernando	8/3/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with O. Shah (MCK) to discuss fiscal plan revision process.
Outside PR	21	Battle, Fernando	8/3/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with J. San Miguel (ACG), J. Battle (ACG) and K. Lavin (ACG) to discuss general engagement matters.
Outside PR	3	Cerone, Samantha	8/3/18	0.7	\$ 675.00	\$ 472.50	Participate on the fiscal plan implementation call with C. Anton (AAFAF), A. Carrero (AAFAF), K. Rosado (ACG), D. Barrett (ACG), A. Maldonado (ACG), P. Nilsen (ACG) and C. Alvarez (ACG).
Outside PR	3	Cerone, Samantha	8/3/18	1.8	\$ 675.00	\$ 1,215.00	Prepare draft reporting dashboard for agency monthly reporting packages as requested by C. Anton (AAFAF).
Outside PR	3	Cerone, Samantha	8/3/18	0.2	\$ 675.00	\$ 112.50	Correspond with P. Nilsen (ACG) regarding KPI reporting for agencies.
Outside PR	56	Cerone, Samantha	8/3/18	0.2	\$ 675.00	\$ 112.50	Prepare due diligence request to R. Rivera (PRIDCO).
Outside PR	3	Maldonado, Andrew	8/3/18	0.7	\$ 450.00	\$ 315.00	Participate on fiscal plan implementation status update call with C. Anton (AAFAF), K. Rosado (ACG), D. Barrett (ACG), C. Alvarez (ACG), S. Cerone (ACG) and P. Nilsen (ACG).
Outside PR	3	Maldonado, Andrew	8/3/18	0.5	\$ 450.00	\$ 225.00	Participate on a call with K. Rosado (ACG) and P. Nilsen (ACG) to discuss the creation of a fiscal plan implementation update presentation for C. Sobrino (AAFAF).
Outside PR	3	Maldonado, Andrew	8/3/18	1.1	\$ 450.00	\$ 495.00	Update operational efforts slide of draft status update presentation based on feedback from C. Anton (AAFAF).
Outside PR	3	Maldonado, Andrew	8/3/18	0.9	\$ 450.00	\$ 405.00	Review summary schedules of unsubmitted implementation plans provided by C. Alvarez (ACG) before sending to AAFAF.
Outside PR	3	Maldonado, Andrew	8/3/18	0.7	\$ 450.00	\$ 315.00	Update executive summary slides of draft status update presentation based on feedback from C. Anton (AAFAF).
Outside PR	3	Maldonado, Andrew	8/3/18	0.8	\$ 450.00	\$ 360.00	Update agency reorganized grouping slide for draft status update presentation based on feedback from R. Maldonado (AAFAF).
Outside PR	3	Maldonado, Andrew	8/3/18	1.8	\$ 450.00	\$ 810.00	Create next step slides for draft status update presentation based on feedback from K. Rosado (AAFAF).
Outside PR	3	Maldonado, Andrew	8/3/18	0.8	\$ 450.00	\$ 360.00	Update unsubmitted implementation slide of 8/3 draft status update presentation based on feedback from C. Alvarez (ACG).
Outside PR	3	Nilsen, Patrick	8/3/18	0.5	\$ 350.00	\$ 175.00	Participate on call with K. Rosado (ACG) and A. Maldonado (ACG) to discuss the creation of a fiscal plan implementation update presentation for C. Sobrino (AAFAF).
Outside PR	3	Nilsen, Patrick	8/3/18	0.8	\$ 350.00	\$ 280.00	Participate on call with K. Rosado (ACG) to discuss the fiscal plan implementation reporting packages and KPI reporting templates.
Outside PR	3	Nilsen, Patrick	8/3/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding comments from K. Rosado (ACG) on the KPI database.
Outside PR	3	Nilsen, Patrick	8/3/18	2.0	\$ 350.00	\$ 700.00	Prepare fiscal plan implementation update presentation for the review of K. Rosado (ACG).
Outside PR	3	Nilsen, Patrick	8/3/18	2.4	\$ 350.00	\$ 840.00	Revise KPI reporting template provided by C. Alvarez (ACG) for the review of K. Rosado (ACG).
Outside PR	3	Nilsen, Patrick	8/3/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the creation of KPI reporting templates.
Outside PR	3	Nilsen, Patrick	8/3/18	0.5	\$ 350.00	\$ 175.00	Review comments from K. Rosado (ACG) regarding the KPI database.
Outside PR	3	Nilsen, Patrick	8/3/18	1.8	\$ 350.00	\$ 630.00	Review and provide comments to C. Alvarez (ACG) regarding the inclusion of KPIs within the KPI database.
Outside PR	3	Rosado, Kasey	8/3/18	0.7	\$ 875.00	\$ 612.50	Participate on fiscal plan implementation status update call with C. Anton (AAFAF), P. Nilsen (ACG), D. Barrett (ACG), C. Alvarez (ACG), S. Cerone (ACG), and A. Maldonado (ACG).
Outside PR	3	Rosado, Kasey	8/3/18	0.5	\$ 875.00	\$ 437.50	Participate on a call with P. Nilsen (ACG) and A. Maldonado (ACG) to discuss the creation of a fiscal plan implementation update presentation for C. Sobrino (AAFAF).
Outside PR	3	Rosado, Kasey	8/3/18	0.8	\$ 875.00	\$ 700.00	Participate on a call with P. Nilsen (ACG) to discuss the fiscal plan implementation reporting packages and KPI reporting templates.
Outside PR	3	Rosado, Kasey	8/3/18	0.9	\$ 875.00	\$ 787.50	Review and provide comments on fiscal plan implementation update presentation.
Outside PR	3	Rosado, Kasey	8/3/18	1.9	\$ 875.00	\$ 1,662.50	Review and provide comments on the agency KPI database and the KPI reporting template.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	8/4/18	0.4	\$ 350.00	\$ 140.00	Review draft agency overview slides on implementation plans not submitted to the FOMB.
Outside PR	3	Maldonado, Andrew	8/4/18	1.6	\$ 450.00	\$ 720.00	Participate in meeting with C. Anton (AAFAF) regarding implementation plan submissions and strategy to collect information from those agencies which did not submit.
Outside PR	3	Nilsen, Patrick	8/4/18	2.0	\$ 350.00	\$ 700.00	Revise FOMB Status Update presentation based on comments provided by C. Anton (AAFAF) for the review of A. Maldonado (ACG).
Outside PR	3	Rosado, Kasey	8/4/18	0.4	\$ 875.00	\$ 335.42	Review and provide comments on implementation tracker to C. Alvarez (ACG).
Outside PR	3	Rosado, Kasey	8/4/18	0.7	\$ 875.00	\$ 612.50	Review and provide comments on fiscal plan implementation update presentation.
Outside PR	3	Batlle, Fernando	8/5/18	0.1	\$ 875.00	\$ 87.50	Participate on a telephone call with P. Friedman (OMM) to discuss fiscal plan revision process and deliberative privilege.
PR	3	Alvarez, Charles	8/6/18	1.9	\$ 350.00	\$ 665.00	Revise Monthly Reporting Package template to include comments from S. Cerone (ACG).
PR	3	Alvarez, Charles	8/6/18	2.1	\$ 350.00	\$ 735.00	Update KPI tracking document to include initiatives relative to each KPI for the Department of Public Safety.
PR	3	Alvarez, Charles	8/6/18	0.6	\$ 350.00	\$ 210.00	Update KPI tracking document to include savings achieved from KPI's for the Department of Education.
PR	3	Alvarez, Charles	8/6/18	0.9	\$ 350.00	\$ 315.00	Update KPI tracking document to include savings achieved from KPI's for the Department of Corrections.
PR	3	Alvarez, Charles	8/6/18	0.6	\$ 350.00	\$ 210.00	Update KPI tracking document to include savings achieved from KPI's for the reorganized agency of Family.
PR	3	Alvarez, Charles	8/6/18	0.6	\$ 350.00	\$ 210.00	Update KPI tracking document to include savings achieved from KPI's for the reorganized agency of Housing.
PR	3	Alvarez, Charles	8/6/18	0.7	\$ 350.00	\$ 245.00	Update KPI tracking document to include savings achieved from KPI's for the Department of Public Safety.
PR	3	Barrett, Dennis	8/6/18	0.5	\$ 775.00	\$ 387.50	Participate in digital reform implementation working group pre-meeting with representatives from AAFAF and Fortaleza.
PR	3	Barrett, Dennis	8/6/18	0.5	\$ 775.00	\$ 387.50	Participate in Department of Corrections implementation working group prep-meeting with representatives from AAFAF, Bluhaus and Department of Corrections.
PR	3	Barrett, Dennis	8/6/18	1.0	\$ 775.00	\$ 775.00	Participate on call with J. York (CM) regarding response to FOMB payroll variances letter.
PR	3	Barrett, Dennis	8/6/18	0.9	\$ 775.00	\$ 697.50	Review revised State Department Implementation plan prepared by the agency.
PR	3	Barrett, Dennis	8/6/18	0.4	\$ 775.00	\$ 310.00	Review payroll variance correspondence between FOMB and AAFAF.
PR	3	Barrett, Dennis	8/6/18	0.8	\$ 775.00	\$ 620.00	Participate in discussion with C. Anton (AAFAF) regarding status of implementation plan submissions.
PR	3	Barrett, Dennis	8/6/18	0.5	\$ 775.00	\$ 387.50	Review latest version of Fiscal Plan implementation update.
PR	3	Barrett, Dennis	8/6/18	0.4	\$ 775.00	\$ 310.00	Review and provide comments KPI database prepared by C. Alvarez (ACG).
Outside PR	3	Batlle, Fernando	8/6/18	1.3	\$ 875.00	\$ 1,137.50	Prepare list of assumptions to be reviewed as part of fiscal plan revision process.
Outside PR	3	Batlle, Fernando	8/6/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with J. York (CM) to discuss fiscal plan revision including main assumptions to be validated and updated.
Outside PR	3	Batlle, Fernando	8/6/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with R. Romeu (DevTech) to discuss macroeconomic assumptions as part of fiscal plan revision process.
PR	3	Burkett, Matthew	8/6/18	1.2	\$ 475.00	\$ 570.00	Review agency implementation tracker prepared by Ankura team.
PR	3	Burkett, Matthew	8/6/18	0.6	\$ 475.00	\$ 285.00	Participate in a meeting with C. Anton (AAFAF) to discuss agency implementation plan evaluation assessment criteria.
PR	3	Cerone, Samantha	8/6/18	1.1	\$ 675.00	\$ 742.50	Review and provide comments to A. Maldonado (ACG) of draft status update presentation to FOMB.
PR	3	Cerone, Samantha	8/6/18	2.1	\$ 675.00	\$ 1,417.50	Review and provide comments on monthly reporting package prepared by Department of Education.
PR	3	Nilsen, Patrick	8/6/18	1.2	\$ 350.00	\$ 420.00	Review latest version of the KPI database prepared by C. Alvarez (ACG).
PR	3	Nilsen, Patrick	8/6/18	2.9	\$ 350.00	\$ 1,015.00	Revise fiscal plan implementation plan update presentation based on comments from S. Cerone (ACG) for the review of K. Rosado (ACG).
PR	3	Nilsen, Patrick	8/6/18	1.6	\$ 350.00	\$ 560.00	Revise implementation plan status tracker based on the latest updates of implementation plans from Government agencies.
PR	3	Nilsen, Patrick	8/6/18	1.9	\$ 350.00	\$ 665.00	Review Government Development Bank reporting package for potential inclusion of information within the agency reporting package template and KPI dashboard.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	8/6/18	2.9	\$ 875.00	\$ 2,537.50	Review various government documents with respect to Institute for State Effectiveness and potential participation in upcoming meeting.
PR	3	Rosado, Kasey	8/6/18	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with C. Anton (AAFAF) on fiscal plan revision and impact to agency reporting requirements.
PR	3	Alvarez, Charles	8/7/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the preparation of individual agency reporting templates.
PR	3	Alvarez, Charles	8/7/18	1.9	\$ 350.00	\$ 665.00	Prepare monthly reporting package template for the reorganized agency of Housing.
PR	3	Alvarez, Charles	8/7/18	1.7	\$ 350.00	\$ 595.00	Prepare monthly reporting package template for the reorganized agency of Family.
PR	3	Alvarez, Charles	8/7/18	1.9	\$ 350.00	\$ 665.00	Prepare monthly reporting package for the Department of Public Safety.
PR	3	Alvarez, Charles	8/7/18	1.3	\$ 350.00	\$ 455.00	Analyze implementation plan submissions since 7/31/18.
PR	3	Alvarez, Charles	8/7/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of individual agency initiatives qualitative assessments.
PR	3	Alvarez, Charles	8/7/18	0.8	\$ 350.00	\$ 280.00	Prepare table of implementation plans received since 7/31/18 for S. Cerone (ACG).
PR	3	Alvarez, Charles	8/7/18	0.7	\$ 350.00	\$ 245.00	Prepare table of outstanding implementation plans yet to be received for S. Cerone (ACG).
PR	3	Barrett, Dennis	8/7/18	1.8	\$ 775.00	\$ 1,356.25	Participate in working group session for Department of Corrections with C. Anton (AAFAF), A. Carrero (AAFAF), K. Rosado (ACG), S. Cerone (ACG), and representatives from Bluhaus, FOMB and McKinsey.
PR	3	Barrett, Dennis	8/7/18	1.0	\$ 775.00	\$ 775.00	Participate in working group session on Digital Reform with C. Anton (AAFAF), A. Carrero (AAFAF), G. Ripoll (PRITS), S. Cerone (ACG) and representatives from FOMB and McKinsey.
PR	3	Barrett, Dennis	8/7/18	1.3	\$ 775.00	\$ 968.75	Participate in working group session on Healthcare Reform with C. Anton (AAFAF), A. Hernandez (AAFAF), I. Caraballo (AAFAF), S. Cerone (ACG) and representatives from FOMB, McKinsey and ASSES.
PR	3	Barrett, Dennis	8/7/18	1.2	\$ 775.00	\$ 930.00	Participate in fiscal plan update session to discuss the strategy to create the 8/17 fiscal plan with F. Batlle (ACG), A. Maldonado (ACG), K. Rosado (ACG) and P. Nilsen (ACG).
PR	3	Barrett, Dennis	8/7/18	2.4	\$ 775.00	\$ 1,860.00	Participate in meeting to discuss the strategy to create FY19 baseline within the 8/17 fiscal plan with K. Rosado (ACG), P. Nilsen (ACG) and J. York (CM).
PR	3	Barrett, Dennis	8/7/18	0.3	\$ 775.00	\$ 232.50	Prepare for Department of Corrections meeting.
PR	3	Barrett, Dennis	8/7/18	0.5	\$ 775.00	\$ 387.50	Participate in discussion with C. Anton (AAFAF) regarding Fiscal Plan update process.
PR	3	Barrett, Dennis	8/7/18	0.9	\$ 775.00	\$ 697.50	Prepare schedule of implementation costs to be included in revised fiscal plan.
PR	3	Barrett, Dennis	8/7/18	0.3	\$ 775.00	\$ 232.50	Prepare for Digital Reform meeting.
PR	3	Barrett, Dennis	8/7/18	0.2	\$ 775.00	\$ 155.00	Prepare for Healthcare Reform meeting.
PR	56	Barrett, Dennis	8/7/18	0.2	\$ 775.00	\$ 155.00	Review PRIDCO business plan timeline prepared by S. Cerone (ACG).
PR	3	Batlle, Fernando	8/7/18	1.2	\$ 875.00	\$ 1,050.00	Participate in fiscal plan update session to discuss the strategy to create the 8/17 fiscal plan with D. Barrett (ACG), A. Maldonado (ACG), K. Rosado (ACG) and P. Nilsen (ACG).
PR	3	Batlle, Fernando	8/7/18	1.8	\$ 875.00	\$ 1,575.00	Analyze Judge Swain decision on Rossello complaint and impact on implementation and fiscal plan.
PR	3	Batlle, Fernando	8/7/18	0.6	\$ 875.00	\$ 525.00	Participate on conference call with M. Yassin (AAFAF) and J. Rapisardi (OMM) to discuss fiscal plan revision process as per FOMB requirement dated August 1, 2018.
PR	3	Burkett, Matthew	8/7/18	0.6	\$ 475.00	\$ 285.00	Discuss and assemble initial draft of monthly reporting requirements for department/agency with S. Cerone (ACG).
PR	3	Burkett, Matthew	8/7/18	1.6	\$ 475.00	\$ 760.00	Create draft monthly reporting package template for AACA.
PR	3	Burkett, Matthew	8/7/18	1.7	\$ 475.00	\$ 807.50	Review status of agency performance measures (KPI Tracker).
PR	3	Burkett, Matthew	8/7/18	0.4	\$ 475.00	\$ 190.00	Review status performance measure submitted by AACA.
PR	3	Burkett, Matthew	8/7/18	1.1	\$ 475.00	\$ 522.50	Examine agency monthly reporting package submission process.
PR	3	Burkett, Matthew	8/7/18	0.4	\$ 475.00	\$ 190.00	Correspond with C. Alvarez (ACG) regarding the preparation of individual agency reporting templates.
PR	3	Cerone, Samantha	8/7/18	1.8	\$ 675.00	\$ 1,181.25	Participate in working group session for Department of Corrections with C. Anton (AAFAF), A. Carrero (AAFAF), K. Rosado (ACG), D. Barrett (ACG), and representatives from Bluhaus, FOMB and McKinsey.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Cerone, Samantha	8/7/18	1.0	\$ 675.00	\$ 675.00	Participate in working group session on Digital Reform with C. Anton (AAFAF), A. Carrero (AAFAF), G. Ripoll (PRITS), D. Barrett (ACG) and representatives from FOMB and McKinsey.
PR	3	Cerone, Samantha	8/7/18	1.3	\$ 675.00	\$ 843.75	Participate in working group session on Healthcare Reform with C. Anton (AAFAF), A. Hernandez (AAFAF), I. Caraballo (AAFAF), D. Barrett (ACG) and representatives from FOMB, McKinsey and ASES.
PR	3	Cerone, Samantha	8/7/18	0.6	\$ 675.00	\$ 405.00	Discuss and assmble intial draft of monthly reporting requirements for department/agency with M. Burkett (ACG).
PR	3	Cerone, Samantha	8/7/18	0.4	\$ 675.00	\$ 270.00	Correspond with P. Nilsen (ACG) and C. Alvarez (ACG) to provide instruction on monthly reporting package template.
PR	3	Cerone, Samantha	8/7/18	0.4	\$ 675.00	\$ 270.00	Review Digital Reform presentation to FOMB with A. Carrero (ACG) and C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/7/18	0.5	\$ 675.00	\$ 303.75	Discuss FOMB feedback on Digital Reform with A. Carrero (AAFAF).
PR	3	Cerone, Samantha	8/7/18	0.8	\$ 675.00	\$ 540.00	Prepared email instructions for agency monthly reporting to FOMB.
PR	3	Cerone, Samantha	8/7/18	0.3	\$ 675.00	\$ 202.50	Discuss date and agendas for next working group sessions with C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/7/18	0.7	\$ 675.00	\$ 438.75	Prepare follow-up email with next steps on Digital Reform working group session as directed by C. Anton (AAFAF).
PR	56	Cerone, Samantha	8/7/18	0.6	\$ 675.00	\$ 405.00	Prepare timeline related to work streams on PRIDCO.
PR	56	Cerone, Samantha	8/7/18	1.7	\$ 675.00	\$ 1,147.50	Review PRIDCO FY18 Budget as part of effort to create a financial model.
PR	56	Cerone, Samantha	8/7/18	1.2	\$ 675.00	\$ 810.00	Review list of PRIDCO real estate properties as part of effort to create a financial model.
PR	3	Maldonado, Andrew	8/7/18	1.2	\$ 450.00	\$ 540.00	Participate in fiscal plan update session to discuss the strategy to create the 8/17 fiscal plan with F. Batlle (ACG), D. Barrett (ACG), P. Nilsen (ACG) and K. Rosado (ACG).
PR	3	Maldonado, Andrew	8/7/18	0.3	\$ 450.00	\$ 135.00	Correspond with Deloitte regarding updated RFI data room request list.
PR	3	Maldonado, Andrew	8/7/18	1.6	\$ 450.00	\$ 720.00	Review rightsizing savings model and update Department of Health Kick-off meeting presentation to reflect 6/29 fiscal plan.
PR	3	Maldonado, Andrew	8/7/18	0.4	\$ 450.00	\$ 180.00	Correspond with M. Burkett (ACG) and C. Alvarez (ACG) to discuss monthly reporting packages.
PR	3	Maldonado, Andrew	8/7/18	2.4	\$ 450.00	\$ 1,080.00	Assess monthly reporting packages received from Department of Agriculture and Department of Culture.
PR	3	Maldonado, Andrew	8/7/18	1.0	\$ 450.00	\$ 450.00	Prepare for meeting with C. Anton (AAFAF) to review implementation plans submitted by Commonwealth agencies.
PR	3	Maldonado, Andrew	8/7/18	1.3	\$ 450.00	\$ 585.00	Participate in meeting with C. Anton (AAFAF) to review implementation plans submitted by Commonwealth agencies.
PR	3	Nilsen, Patrick	8/7/18	1.2	\$ 350.00	\$ 420.00	Participate in fiscal plan update session to discuss the strategy to create the 8/17 fiscal plan with F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and K. Rosado (ACG).
PR	3	Nilsen, Patrick	8/7/18	2.4	\$ 350.00	\$ 840.00	Participate in meeting to discuss the strategy to create FY19 baseline within the 8/17 fiscal plan with D. Barrett (ACG), K. Rosado (ACG) and J. York (CM).
PR	3	Nilsen, Patrick	8/7/18	0.8	\$ 350.00	\$ 280.00	Review D.I.33 Order Granting in Part Motion to Dismiss to assessment implications for AAFAF implementation workstream.
PR	3	Nilsen, Patrick	8/7/18	0.6	\$ 350.00	\$ 210.00	Prepare response to B. Neve (OMM) regarding the populations of retiree receiving benefit reductions within the fiscal plan.
PR	3	Nilsen, Patrick	8/7/18	2.7	\$ 350.00	\$ 945.00	Revise draft 8/7 status update presentation for latest comments from C. Anton (AAFAF).
PR	3	Nilsen, Patrick	8/7/18	1.4	\$ 350.00	\$ 490.00	Review agency initiatives qualitative assessment prepared by C. Alvarez (ACG) for potential inclusion within the monthly reporting package template.
PR	3	Nilsen, Patrick	8/7/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of individual agency initiatives qualitative assessments.
PR	3	Nilsen, Patrick	8/7/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the preparation of individual agency reporting templates.
PR	3	Nilsen, Patrick	8/7/18	1.2	\$ 350.00	\$ 420.00	Prepare Department of Corrections Monthly reporting package for the review of A. Toro (Bluhaus).
PR	3	Rosado, Kasey	8/7/18	1.8	\$ 875.00	\$ 1,575.00	Participate in working group session for Department of Corrections with C. Anton (AAFAF), A. Carrero (AAFAF), S Cerone (ACG), D. Barrett (ACG) and representatives from Bluhaus, FOMB and McKinsey.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	8/7/18	1.2	\$ 875.00	\$ 1,050.00	Participate in fiscal plan update session to discuss the strategy to create the 8/17 fiscal plan with F. Batlle (ACG), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG).
PR	3	Rosado, Kasey	8/7/18	2.4	\$ 875.00	\$ 2,100.00	Participate in meeting to discuss the strategy to create FY19 baseline within the 8/17 fiscal plan with D. Barrett (ACG), P. Nilsen (ACG) and J. York (CM).
PR	3	Rosado, Kasey	8/7/18	1.2	\$ 875.00	\$ 1,050.00	Review and provide feedback on next steps regarding the fiscal plan submission.
PR	3	Rosado, Kasey	8/7/18	0.8	\$ 875.00	\$ 700.00	Discuss with C. Anton (AAFAF) status of materials to be submitted to FOMB on August 15th.
PR	3	Alvarez, Charles	8/8/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the latest status update of unreceived implementation plans.
PR	3	Alvarez, Charles	8/8/18	0.6	\$ 350.00	\$ 210.00	Review agencies not submitting implementation plans for discussion with C. Anton (AAFAF).
PR	3	Alvarez, Charles	8/8/18	0.6	\$ 350.00	\$ 210.00	Prepare table of agencies not submitting implementation plans in preparation for status update meeting with C. Anton (AAFAF) and S. Cerone (ACG).
PR	3	Alvarez, Charles	8/8/18	1.6	\$ 350.00	\$ 560.00	Prepare summary of agencies who need to submit revised implementation plans for status update meeting with C. Anton (AAFAF) and S. Cerone (ACG).
PR	3	Alvarez, Charles	8/8/18	1.1	\$ 350.00	\$ 385.00	Prepare summary of revised implementation plans received from agencies for status update meeting with C. Anton (AAFAF) and S. Cerone (ACG).
PR	3	Alvarez, Charles	8/8/18	0.6	\$ 350.00	\$ 210.00	Assemble relevant information to send the FOMB the Department of Health monthly reporting package.
PR	3	Alvarez, Charles	8/8/18	0.7	\$ 350.00	\$ 245.00	Assemble relevant information to send the FOMB the AACA monthly reporting package.
PR	3	Alvarez, Charles	8/8/18	0.7	\$ 350.00	\$ 245.00	Assemble relevant information necessary to send the FOMB the SIFC monthly reporting package.
PR	3	Alvarez, Charles	8/8/18	0.4	\$ 350.00	\$ 140.00	Assemble relevant information necessary to send the FOMB the Department of Corrections monthly reporting package.
PR	3	Alvarez, Charles	8/8/18	2.1	\$ 350.00	\$ 735.00	Prepare monthly reporting package for the reorganized Department of State.
PR	3	Alvarez, Charles	8/8/18	1.8	\$ 350.00	\$ 630.00	Prepare monthly reporting package for the Department of Utilities Commission.
PR	3	Barrett, Dennis	8/8/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting to discuss FY18 payroll variances to budget by department with F. Batlle (ACG) and representatives from AAFAF, McKinsey, Hacienda, Education, FOMB and Conway Mackenzie.
PR	3	Barrett, Dennis	8/8/18	0.7	\$ 775.00	\$ 542.50	Participate on conference call with F. Batlle (ACG), P. Nilsen (ACG), K. Rosado (ACG), M. Burkett (ACG) and representatives from COR3, Deloitte, ICF, Conway Mackenzie and DevTech to discuss update to disaster recovery funding assumptions and impact on macro forecast as part of fiscal revision process required by FOMB.
PR	3	Barrett, Dennis	8/8/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with J. Santiago (AAFAF), F. Batlle (ACG), J. York (CM) and J. Batlle (ACG) to review fiscal plan methodology and approach to fiscal plan revision mandated by FOMB as per letter dated August 1, 2018.
PR	3	Barrett, Dennis	8/8/18	0.4	\$ 775.00	\$ 310.00	Prepare schedule of savings for Families & Children grouping for Bluehaus and agency.
PR	3	Barrett, Dennis	8/8/18	1.1	\$ 775.00	\$ 852.50	Review Department of State implementation plan and project charters and send to agency for their review and sign off.
PR	3	Barrett, Dennis	8/8/18	1.0	\$ 775.00	\$ 775.00	Participate in Healthcare reform update meeting with representatives from Department of Health, AAFAF, FOMB and McKinsey.
PR	3	Barrett, Dennis	8/8/18	0.7	\$ 775.00	\$ 542.50	Participate in discussion with C. Anton (AAFAF) regarding monthly reporting packages.
PR	3	Barrett, Dennis	8/8/18	2.2	\$ 775.00	\$ 1,705.00	Update right-sizing model to reflect savings at agency level as opposed to agency grouping level.
PR	3	Barrett, Dennis	8/8/18	1.9	\$ 775.00	\$ 1,472.50	Continue updating right-sizing model to reflect savings at agency level as opposed to agency grouping level.
PR	3	Batlle, Fernando	8/8/18	0.9	\$ 875.00	\$ 787.50	Participate in meeting to discuss FY18 payroll variances to budget by department with D. Barrett (ACG) and representatives from AAFAF, McKinsey, Hacienda, Education, FOMB and Conway Mackenzie.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	8/8/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with D. Barrett (ACG), P. Nilsen (ACG), K. Rosado (ACG), M. Burkett (ACG) and representatives from COR3, Deloitte, ICF, Conway Mackenzie and DevTech to discuss update to disaster recovery funding assumptions and impact on macro forecast as part of fiscal revision process required by FOMB.
PR	3	Batlle, Fernando	8/8/18	1.0	\$ 875.00	\$ 875.00	Participate in meeting with J. Santiago (AAFAF), D. Barrett (ACG), J. York (CM) and J. Batlle (ACG) to review fiscal plan methodology and approach to fiscal plan revision mandated by FOMB as per letter dated August 1, 2018.
PR	3	Batlle, Fernando	8/8/18	2.9	\$ 875.00	\$ 2,537.50	Develop plan for workstreams related to fiscal plan revision including initial review of June 29 of certified fiscal plan sections that need to be reviewed.
PR	3	Batlle, Fernando	8/8/18	0.8	\$ 875.00	\$ 700.00	Participate in meeting with C. Anton (AAFAF) to discuss fiscal plan implementation and impact on fiscal plan revision required by FOMB as per letter dated August 1, 2018.
PR	3	Batlle, Fernando	8/8/18	0.9	\$ 875.00	\$ 787.50	Participate in meeting with M. Garay (OGP) to discuss fiscal plan revision process and rightsizing model.
PR	3	Burkett, Matthew	8/8/18	0.7	\$ 475.00	\$ 332.50	Participate on conference call with F. Batlle (ACG), D. Barrett (ACG), K. Rosado (ACG), P. Nilsen (ACG) and representatives from COR3, Deloitte, ICF, Conway Mackenzie and DevTech to discuss update to disaster recovery funding assumptions and impact on macro forecast as part of fiscal revision process required by FOMB.
PR	3	Burkett, Matthew	8/8/18	1.4	\$ 475.00	\$ 665.00	Create monthly reporting package template for Department of Public Works.
PR	3	Burkett, Matthew	8/8/18	1.4	\$ 475.00	\$ 665.00	Update monthly reporting package template for Department of Agriculture.
PR	3	Burkett, Matthew	8/8/18	1.2	\$ 475.00	\$ 570.00	Create monthly reporting package template for Environmental Department.
PR	3	Burkett, Matthew	8/8/18	0.4	\$ 475.00	\$ 190.00	Correspond with P. Nilsen (ACG) regarding KPI tracker.
PR	3	Cerone, Samantha	8/8/18	0.3	\$ 675.00	\$ 202.50	Review list of implementation plan submissions prepared by C. Alvarez (ACG).
PR	3	Cerone, Samantha	8/8/18	0.3	\$ 675.00	\$ 202.50	Prepare follow-up email with next steps on Department of Health working group session as directed by C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/8/18	0.4	\$ 675.00	\$ 270.00	Prepare follow-up email with next steps on Department of Corrections working group session as directed by C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/8/18	0.3	\$ 675.00	\$ 202.50	Review follow-up information request items related to Department of Corrections working group session prepared by Bluhaus.
PR	3	Maldonado, Andrew	8/8/18	0.8	\$ 450.00	\$ 360.00	Update Department of Corrections savings presentation for 6/29 fiscal plan savings per comments from C. Anton (AAFAF) .
PR	3	Maldonado, Andrew	8/8/18	2.1	\$ 450.00	\$ 945.00	Update fiscal plan implementation update presentation based on comments from K. Rosado (ACG).
PR	3	Nilsen, Patrick	8/8/18	0.7	\$ 350.00	\$ 245.00	Participate on conference call with F. Batlle (ACG), D. Barrett (ACG), K. Rosado (ACG), M. Burkett (ACG) and representatives from COR3, Deloitte, ICF, Conway Mackenzie and DevTech to discuss update to disaster recovery funding assumptions and impact on macro forecast as part of fiscal revision process required by FOMB.
PR	3	Nilsen, Patrick	8/8/18	0.4	\$ 350.00	\$ 140.00	Correspond with M. Burkett (ACG) regarding the KPI tracking within the monthly reporting packages.
PR	3	Nilsen, Patrick	8/8/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the latest status update of implementation unrecieved.
PR	3	Nilsen, Patrick	8/8/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Maldonado (ACG) regarding a status update of implementation plans received.
PR	3	Nilsen, Patrick	8/8/18	0.6	\$ 350.00	\$ 210.00	Participate in discussion with C. Anton (AAFAF) regarding the preparation of correspondence to the six largest agencies regarding monthly reporting packages.
PR	3	Nilsen, Patrick	8/8/18	2.1	\$ 350.00	\$ 735.00	Prepare correspondence to the Department of Education, Department of Public Safety and AACA.
PR	3	Nilsen, Patrick	8/8/18	1.3	\$ 350.00	\$ 455.00	Prepare correspondence to SIFC and Department of Health.
PR	3	Nilsen, Patrick	8/8/18	2.0	\$ 350.00	\$ 700.00	Review the transformation and innovation request prepared by COR3 for potential inclusion of information within the revised fiscal plan.
PR	3	Nilsen, Patrick	8/8/18	1.5	\$ 350.00	\$ 525.00	Prepare monthly reporting package templates for Economic Development for the review of C. Anton (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	8/8/18	1.1	\$ 350.00	\$ 385.00	Prepare monthly reporting package templates for Department of Health for the review of C. Anton (AAFAF).
PR	3	Nilsen, Patrick	8/8/18	0.9	\$ 350.00	\$ 315.00	Prepare monthly reporting package templates for AACA for the review of C. Anton (AAFAF).
PR	3	Nilsen, Patrick	8/8/18	2.4	\$ 350.00	\$ 840.00	Prepare monthly reporting tracker and work allocation for the 8/15 submission of monthly reporting packages.
PR	3	Rosado, Kasey	8/8/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with F. Batlle (ACG), D. Barrett (ACG), P. Nilsen (ACG), M. Burkett (ACG) and representatives from COR3, Deloitte, ICF, Conway Mackenzie and DevTech to discuss update to disaster recovery funding assumptions and impact on macro forecast as part of fiscal revision process required by FOMB.
PR	3	Rosado, Kasey	8/8/18	0.9	\$ 875.00	\$ 787.50	Review and provide feedback to the changes of the Commonwealth Fiscal Plan in preparation for the 8/17 submission.
PR	3	Rosado, Kasey	8/8/18	0.8	\$ 875.00	\$ 700.00	Review materials and prepare for implementation working group meeting with AAFAF regarding Department of Housing.
PR	3	Rosado, Kasey	8/8/18	0.5	\$ 875.00	\$ 437.50	Participate in discussion with C. Anton (AAFAF) regarding rescheduling cancelled FOMB implementation meetings.
PR	8	Rosado, Kasey	8/8/18	2.1	\$ 875.00	\$ 1,837.50	Participate in discussion with J. Santiago (AAFAF) regarding transition and current work streams the new management team will be assuming.
PR	8	Rosado, Kasey	8/8/18	1.9	\$ 875.00	\$ 1,662.50	Participate in discussion with J. Santiago (AAFAF/GDB) and B. Fornaris (AAFAF/GDB) regarding AAFAF budget and options for optimizing structure.
PR	8	Rosado, Kasey	8/8/18	1.2	\$ 875.00	\$ 1,050.00	Review AAFAF budget and evaluate proposal on new AAFAF Agency structure.
PR	3	Alvarez, Charles	8/9/18	0.6	\$ 350.00	\$ 210.00	Participate in meeting with C. Anton (AAFAF), M. Burkett (ACG) and S. Cerone (ACG) to discuss collection of agency implementation plans and how the team will assess agency input
PR	3	Alvarez, Charles	8/9/18	0.7	\$ 350.00	\$ 245.00	Participate in meeting with C. Anton (AAFAF) and S. Cerone (ACG) to discuss procedures AAFAF will take to submit agency monthly reporting to FOMB.
PR	3	Alvarez, Charles	8/9/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the assessments for resubmitted implementation plans.
PR	3	Alvarez, Charles	8/9/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of monthly reporting packages.
PR	3	Alvarez, Charles	8/9/18	0.6	\$ 350.00	\$ 210.00	Update summary table for implementation plans not received.
PR	3	Alvarez, Charles	8/9/18	1.9	\$ 350.00	\$ 665.00	Revise summary of agencies that need to submit revised implementation plans to incorporate comments made in status update meeting with S. Cerone (ACG) and C. Anton (AAFAF).
PR	3	Alvarez, Charles	8/9/18	1.7	\$ 350.00	\$ 595.00	Prepare implementation plan correspondence tracking document for the use of AAFAF coordinators.
PR	3	Alvarez, Charles	8/9/18	0.9	\$ 350.00	\$ 315.00	Prepare email to be sent to AAFAF coordinators regarding efforts tracking implementation plan progress.
PR	3	Alvarez, Charles	8/9/18	2.6	\$ 350.00	\$ 910.00	Revise Implementation Tracker to incorporate comments requested by C. Anton (AAFAF).
PR	3	Barrett, Dennis	8/9/18	2.2	\$ 775.00	\$ 1,705.00	Participate in Ease of Doing Business meeting at FOMB with S. Cerone (ACG) and representatives from FOMB, AAFAF, DDEC and McKinsey.
PR	3	Barrett, Dennis	8/9/18	0.4	\$ 775.00	\$ 310.00	Participate in discussion with C. Yamin (AAFAF) regarding updated Fiscal Plan language and assumptions regarding labor reform.
PR	3	Barrett, Dennis	8/9/18	0.4	\$ 775.00	\$ 310.00	Participate in prep-meeting with representatives from the Department of Housing prior to meeting with FOMB.
PR	3	Batlle, Fernando	8/9/18	2.5	\$ 875.00	\$ 2,187.50	Edit and revise certified fiscal plan for August 17 submission as required by FOMB.
PR	3	Batlle, Fernando	8/9/18	0.8	\$ 875.00	\$ 700.00	Participate in meeting with M. Yassin (AAFAF) to discuss Judge Swain decision impact on budget and fiscal plan revision.
PR	3	Batlle, Fernando	8/9/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with A. Velazquez (ASES) to discuss healthcare costs as part of fiscal plan revision required by FOMB.
PR	3	Batlle, Fernando	8/9/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with O. Shah (MCK), T. Wintner (MCK) and J. York (CM) to discuss healthcare costs as part of fiscal plan revision required by the FOMB.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	8/9/18	0.1	\$ 875.00	\$ 87.50	Participate in conference call with R. Romeu (DevTech) and E. Forrest (DevTech) to discuss macroeconomic forecast as part of fiscal plan revision required by FOMB.
PR	3	Batlle, Fernando	8/9/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with R. Cruz (Hacienda) and J. York (CM) to discuss revenue projections and Act 154 actuals for FY18 in order to update fiscal plan.
PR	3	Batlle, Fernando	8/9/18	0.1	\$ 875.00	\$ 87.50	Participate in meeting with representatives from DDEC, Bluhaus and AAFAF to discuss Ease of Doing Business reforms.
PR	3	Batlle, Fernando	8/9/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with C. Anton (AAFAF) to discuss implementation monthly reporting package submission.
PR	3	Batlle, Fernando	8/9/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with E. Rios (Hacienda) to discuss actual revenues and forecast to be included in fiscal plan revision as required by FOMB letter dated August 1, 2018.
PR	3	Batlle, Fernando	8/9/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with E. McKeen (OMM) to discuss privilege related to fiscal plan revision deliberations.
PR	3	Batlle, Fernando	8/9/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with M. Kopacz (Phoenix Management, mediation panel) to discuss disaster recovery funding reporting and fiscal plan revision process.
PR	3	Burkett, Matthew	8/9/18	0.6	\$ 475.00	\$ 285.00	Participate in meeting with C. Anton (AAFAF), C. Alvarez (ACG) and S. Cerone (ACG) to discuss collection of agency implementation plans and how the team will assess agency input
PR	3	Burkett, Matthew	8/9/18	0.6	\$ 475.00	\$ 285.00	Examine right sizing model and connection of calculations to KPI tracker savings figures.
PR	3	Cerone, Samantha	8/9/18	0.6	\$ 675.00	\$ 405.00	Participate in meeting with C. Anton (AAFAF), M. Burkett (ACG) and C. Alvarez (ACG) to discuss collection of agency implementation plans and how the team will assess agency input
PR	3	Cerone, Samantha	8/9/18	1.5	\$ 675.00	\$ 1,012.50	Participate in Ease of Doing Business meeting at FOMB with D. Barrett (ACG) and representatives from FOMB, AAFAF, DDEC and McKinsey (partial).
PR	3	Cerone, Samantha	8/9/18	0.3	\$ 675.00	\$ 202.50	Participate in meeting with C. Anton (AAFAF) and C. Alvarez (ACG) to discuss procedures AAFAF will take to submit agency monthly reporting to FOMB (partial).
PR	3	Cerone, Samantha	8/9/18	0.4	\$ 675.00	\$ 270.00	Prepare list of daily work streams for K. Rosado to share with AAFAF.
PR	3	Maldonado, Andrew	8/9/18	0.9	\$ 450.00	\$ 405.00	Compare agency groupings from 6/29 fiscal plan to Fortaleza updated list of agency groupings.
PR	2	Nilsen, Patrick	8/9/18	1.2	\$ 350.00	\$ 420.00	Review AAFAF budget summaries for potential inclusion of information with a 13 week liquidity forecast.
PR	3	Nilsen, Patrick	8/9/18	0.2	\$ 350.00	\$ 70.00	Correspond with A. Pavel (OMM) regarding the Rule 2004 data request.
PR	3	Nilsen, Patrick	8/9/18	1.2	\$ 350.00	\$ 420.00	Prepare template for comparison between agency listings per the FOMB and Commonwealth.
PR	3	Nilsen, Patrick	8/9/18	0.3	\$ 350.00	\$ 105.00	Correspond with K. Rosado (ACG) regarding latest status update for implementation plans and reporting packages.
PR	3	Nilsen, Patrick	8/9/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the assessments for resubmitted implementation plans.
PR	3	Nilsen, Patrick	8/9/18	0.3	\$ 350.00	\$ 105.00	Participate in discussion with E. Forrest (DevTech) regarding the status update of disaster spend curve.
PR	3	Nilsen, Patrick	8/9/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of monthly reporting packages.
PR	3	Rosado, Kasey	8/9/18	1.3	\$ 875.00	\$ 1,137.50	Participate in a meeting with C. Anton (AAFAF) on fiscal plan revision and impact to agency reporting requirements.
PR	3	Rosado, Kasey	8/9/18	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on the latest status update for implementation plans and reporting packages.
PR	8	Rosado, Kasey	8/9/18	0.5	\$ 875.00	\$ 437.50	Participate in a meeting with J. Santiago (AAFAF) on proposed organizational structure for AAFAF.
PR	8	Rosado, Kasey	8/9/18	0.7	\$ 875.00	\$ 612.50	Review and provide feedback on the proposed organizational structure for AAFAF.
Outside PR	3	Alvarez, Charles	8/10/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the preparation of master tracking file for monthly reporting packages.
Outside PR	3	Alvarez, Charles	8/10/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of correspondence for monthly reporting packages.
Outside PR	3	Alvarez, Charles	8/10/18	2.2	\$ 350.00	\$ 770.00	Prepare monthly reporting package for the reorganized agency of Justice.
Outside PR	3	Alvarez, Charles	8/10/18	2.3	\$ 350.00	\$ 805.00	Prepare monthly reporting package for the Reorganized Universities groupings.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	8/10/18	0.8	\$ 350.00	\$ 280.00	Review of monthly reporting packages Q&A deck circulated by M. Burkett (ACG).
Outside PR	3	Alvarez, Charles	8/10/18	0.6	\$ 350.00	\$ 210.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies Closures grouping.
Outside PR	3	Alvarez, Charles	8/10/18	0.8	\$ 350.00	\$ 280.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within the reorganized agency of Executive Office.
Outside PR	3	Alvarez, Charles	8/10/18	0.6	\$ 350.00	\$ 210.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within Independent Agencies.
Outside PR	3	Alvarez, Charles	8/10/18	0.3	\$ 350.00	\$ 105.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within the reorganized agency of Justice Department
Outside PR	3	Alvarez, Charles	8/10/18	0.4	\$ 350.00	\$ 140.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within the reorganized agency of Department of Labor.
Outside PR	3	Alvarez, Charles	8/10/18	0.4	\$ 350.00	\$ 140.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within the reorganized agency of Ombudsman.
Outside PR	3	Alvarez, Charles	8/10/18	0.3	\$ 350.00	\$ 105.00	Assemble relevant information necessary to send the FOMB the monthly reporting packages to agencies within the reorganized agency of Land.
Outside PR	3	Alvarez, Charles	8/10/18	0.4	\$ 350.00	\$ 140.00	Correspond with R. Maldonado (AAFAF) regarding Housing Finance Authority and Economic Development Bank agency grouping classification.
Outside PR	3	Alvarez, Charles	8/10/18	0.3	\$ 350.00	\$ 105.00	Correspond with AAFAF Coordinators regarding implementation plan progress.
Outside PR	3	Barrett, Dennis	8/10/18	0.6	\$ 775.00	\$ 465.00	Participate on fiscal plan support file walkthrough call with A. Pavel (OMM) and P. Nilsen (ACG) to discuss files presented within deliberative process.
Outside PR	3	Barrett, Dennis	8/10/18	0.7	\$ 775.00	\$ 542.50	Participate on fiscal plan update call with C. Sobrino (AAFAF), R. Romeu (DevTech), E. Forrest (DevTech), F. Battle (ACG), K. Rosado (ACG), P. Nilsen (ACG) and other representatives of AAFAF to discuss the strategy for the 8/17 submission of the fiscal plan.
Outside PR	3	Barrett, Dennis	8/10/18	0.5	\$ 775.00	\$ 387.50	Participate on conference call with K. Rosado (ACG) and F. Battle (ACG) to discuss progress update of fiscal plan workstreams.
Outside PR	3	Barrett, Dennis	8/10/18	0.2	\$ 775.00	\$ 155.00	Participate on conference call with F. Battle (ACG), J. York (CM) and representatives from McKinsey and EY to discuss Act 154 assumptions and impact on forecast.
Outside PR	3	Barrett, Dennis	8/10/18	0.5	\$ 775.00	\$ 387.50	Participate on conference call with J. York (CM), F. Battle (ACG) and representatives from DevTech to discuss build up of macroeconomic assumptions and growth rates for fiscal plan period.
Outside PR	3	Barrett, Dennis	8/10/18	0.5	\$ 775.00	\$ 387.50	Participate on conference call with F. Battle (ACG), K. Rosado (ACG) and representatives from O'Melveny & Myers, BAML, Rothschild, Conway Mackenzie and AAFAF to discuss status of workstreams and progress report of fiscal plan revision.
Outside PR	3	Barrett, Dennis	8/10/18	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) regarding Rule 2004 data requests for A. Pavel (OMM).
Outside PR	3	Barrett, Dennis	8/10/18	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from OMB to walk through right-sizing model.
Outside PR	3	Barrett, Dennis	8/10/18	0.3	\$ 775.00	\$ 232.50	Participate in bi-weekly conference call with creditor working group organized by Judge Houser.
Outside PR	3	Barrett, Dennis	8/10/18	0.4	\$ 775.00	\$ 310.00	Correspond with J. Aponte (OMB) regarding right-sizing savings assumptions and baseline.
Outside PR	3	Barrett, Dennis	8/10/18	1.6	\$ 775.00	\$ 1,240.00	Review right-sizing section of certified fiscal plan given 8/17 submission and court ruling regarding savings targets.
Outside PR	3	Barrett, Dennis	8/10/18	1.2	\$ 775.00	\$ 930.00	Prepare initial edits to Certified Fiscal plan language for Governments 8/17 submission.
Outside PR	3	Barrett, Dennis	8/10/18	0.6	\$ 775.00	\$ 465.00	Review structural reforms status report prepared by Bluhau.
Outside PR	3	Barrett, Dennis	8/10/18	0.5	\$ 775.00	\$ 387.50	Review comparison of FOMB agency groupings versus Government agency groupings.
Outside PR	22	Barrett, Dennis	8/10/18	0.2	\$ 775.00	\$ 155.00	Participate on conference call with F. Battle (ACG), C. Sobrino (AAFAF), along with other AAFAF staff and AAFAF advisors to prepare for bi-weekly creditor call.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Batlle, Fernando	8/10/18	0.7	\$ 875.00	\$ 612.50	Participate on fiscal plan update call with C. Sobrino (AAFAF), R. Romeu (DevTech), E. Forrest (DevTech), D. Barrett (ACG), K. Rosado (ACG), P. Nilsen (ACG) and other representatives of AAFAF to discuss the strategy for the 8/17 submission of the fiscal plan.
Outside PR	3	Batlle, Fernando	8/10/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with K. Rosado (ACG) and D. Barrett (ACG) to discuss progress update of fiscal plan workstreams.
Outside PR	3	Batlle, Fernando	8/10/18	0.2	\$ 875.00	\$ 175.00	Participate on conference call with D. Barrett (ACG), J. York (CM) and representatives from McKinsey and EY to discuss Act 154 assumptions and impact on forecast.
Outside PR	3	Batlle, Fernando	8/10/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with J. York (CM), D. Barrett (ACG) and representatives from DevTech to discuss build up of macroeconomic assumptions and growth rates for fiscal plan period.
Outside PR	3	Batlle, Fernando	8/10/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with D. Barrett (ACG), K. Rosado (ACG) and representatives from O'Melveny & Myers, BAML, Rothschild, Conway Mackenzie and AAFAF to discuss status of workstreams and progress report of fiscal plan revision.
Outside PR	3	Batlle, Fernando	8/10/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with E. Forrest (DevTech), J. York (CM) and P. Nilsen (ACG) to discuss update of disaster recovery funding assumptions to be included in revised fiscal plan (partial).
Outside PR	3	Batlle, Fernando	8/10/18	1.5	\$ 875.00	\$ 1,312.50	Draft and edit macroeconomic and financial projection sections of fiscal plan for inclusion in submission requested by FOMB due August 17, 2018.
Outside PR	3	Batlle, Fernando	8/10/18	0.9	\$ 875.00	\$ 787.50	Participate on conference call with A. Velazquez (ASES), representatives from Milliman, and J. York (CM) to discuss healthcare inflation analysis and impact on long term projections to be included in fiscal plan revision.
Outside PR	3	Batlle, Fernando	8/10/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with E. Rios (Hacienda) and J. York (CM) to discuss Act 154 revenue forecast assumptions to be discussed with FOMB advisors.
Outside PR	3	Batlle, Fernando	8/10/18	1.9	\$ 875.00	\$ 1,662.50	Review disaster recovery funding estimates and compare against Economic and Recovery Plan projections to ensure consistency.
Outside PR	22	Batlle, Fernando	8/10/18	0.2	\$ 875.00	\$ 175.00	Participate on conference call with D. Barrett (ACG), C. Sobrino (AAFAF), along with AAFAF staff and AAFAF advisors to prepare for bi-weekly creditor call.
Outside PR	22	Batlle, Fernando	8/10/18	0.3	\$ 875.00	\$ 262.50	Participate in bi-weekly conference call with creditor working group organized by Judge Houser.
Outside PR	3	Burkett, Matthew	8/10/18	2.2	\$ 475.00	\$ 1,045.00	Create agency reporting package Q&A presentation material.
Outside PR	3	Cerone, Samantha	8/10/18	0.4	\$ 675.00	\$ 270.00	Provide feedback to C. Alvarez (ACG) on procedure to collect remaining agency implementation plans from AAFAF transformation coordinators.
Outside PR	3	Cerone, Samantha	8/10/18	0.2	\$ 675.00	\$ 135.00	Prepare email to AAFAF transformation coordinators with respect to agency implementation plan collection.
Outside PR	3	Cerone, Samantha	8/10/18	0.6	\$ 675.00	\$ 405.00	Prepare list of agencies that have not yet submitted implementation plans to AAFAF as directed by C. Anton (AAFAF).
Outside PR	3	Cerone, Samantha	8/10/18	0.1	\$ 675.00	\$ 67.50	Prepare email update to FOMB on agency implementation plan status as directed by C. Anton (AAFAF).
Outside PR	3	Cerone, Samantha	8/10/18	0.8	\$ 675.00	\$ 506.25	Provide feedback to M. Burkett (ACG) on monthly reporting training webinar.
Outside PR	3	Cerone, Samantha	8/10/18	0.8	\$ 675.00	\$ 506.25	Prepare list of daily work streams for K. Rosado to share with AAFAF.
Outside PR	3	Nilsen, Patrick	8/10/18	0.6	\$ 350.00	\$ 210.00	Participate on fiscal plan support file walkthrough call with A. Pavel (OMM) and D. Barrett (ACG) to discuss files presented within deliberative process.
Outside PR	3	Nilsen, Patrick	8/10/18	0.7	\$ 350.00	\$ 245.00	Participate on fiscal plan update call with C. Sobrino (AAFAF), R. Romeu (DevTech), E. Forrest (DevTech), F. Batlle (ACG), K. Rosado (ACG), D. Barrett (ACG) and other representatives of AAFAF to discuss the strategy for the 8/17 submission of the fiscal plan.
Outside PR	3	Nilsen, Patrick	8/10/18	0.8	\$ 350.00	\$ 280.00	Participate on conference call with E. Forrest (DevTech), J. York (CM) and F. Batlle (ACG) to discuss update of disaster recovery funding assumptions to be included in revised fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	8/10/18	2.4	\$ 350.00	\$ 840.00	Prepare and send out work allocations to Commonwealth and its advisor group for completion of the fiscal plan.
Outside PR	3	Nilsen, Patrick	8/10/18	2.0	\$ 350.00	\$ 700.00	Review comments from F. Batlle (AGC) on the fiscal plan for potential inclusion within the work allocations for the 8/17 submission.
Outside PR	3	Nilsen, Patrick	8/10/18	0.2	\$ 350.00	\$ 70.00	Correspond with D. Barrett (ACG) regarding Rule 2004 data requests from A. Pavel (OMM).
Outside PR	3	Nilsen, Patrick	8/10/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the preparation of master tracking file for monthly reporting packages.
Outside PR	3	Nilsen, Patrick	8/10/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of correspondence for monthly reporting packages.
Outside PR	3	Nilsen, Patrick	8/10/18	0.8	\$ 350.00	\$ 280.00	Assemble data request relating to professional fees and rightsizing for A. Pavel (OMM) regarding the Rule 2004 data requests.
Outside PR	3	Nilsen, Patrick	8/10/18	1.3	\$ 350.00	\$ 455.00	Review disaster spend curve prepared by E. Forrest (DevTech) for potential inclusion in the revised fiscal plan.
Outside PR	3	Rosado, Kasey	8/10/18	0.7	\$ 875.00	\$ 612.50	Participate on fiscal plan update call with C. Sobrino (AAFAF), R. Romeo (DevTech), E. Forrest (DevTech), F. Batlle (ACG), P. Nilsen (ACG), D. Barrett (ACG) and other representatives of AAFAF to discuss the strategy for the 8/17 submission of the fiscal plan.
Outside PR	3	Rosado, Kasey	8/10/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with D. Barrett (ACG) and F. Batlle (ACG) to discuss progress update of fiscal plan workstreams (partial).
Outside PR	3	Rosado, Kasey	8/10/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with F. Batlle (ACG), D. Barrett (ACG) and representatives from O'Melveny & Myers, BAML, Rothschild, Conway Mackenzie and AAFAF to discuss status of workstreams and progress report of fiscal plan revision.
Outside PR	3	Rosado, Kasey	8/10/18	0.5	\$ 875.00	\$ 437.50	Prepare for fiscal plan update call with representatives from AAFAF, DevTech and Ankura to discuss the strategy for the 8/17 submission of the fiscal plan.
Outside PR	3	Rosado, Kasey	8/10/18	1.7	\$ 875.00	\$ 1,487.50	Review daily work streams listing and prepare next steps required outline to discuss with AAFAF management.
Outside PR	3	Rosado, Kasey	8/10/18	0.7	\$ 875.00	\$ 612.50	Participate on bi-weekly creditor call with representatives from AAFAF, Conway Mckenzie, and the FOMB.
Outside PR	3	Alvarez, Charles	8/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of disaster relief curve for the review of F. Batlle (ACG).
Outside PR	3	Alvarez, Charles	8/11/18	1.1	\$ 350.00	\$ 385.00	Prepare table summarizing disaster relief funding for F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	8/11/18	2.2	\$ 775.00	\$ 1,705.00	Review right-sizing model to be included in 8/17 fiscal plan submission for accuracy.
Outside PR	3	Barrett, Dennis	8/11/18	0.3	\$ 775.00	\$ 232.50	Correspond with A. Chepnick (EY) regarding FY18 to FY19 budget bridge by agency.
Outside PR	3	Barrett, Dennis	8/11/18	1.0	\$ 775.00	\$ 775.00	Edit personnel measures in certified fiscal plan for inclusion in government 8/17 submission.
Outside PR	3	Batlle, Fernando	8/11/18	1.5	\$ 875.00	\$ 1,312.50	Review financial model including stress testing revenue assumptions of major revenue components to asses impact on fiscal plan.
Outside PR	3	Batlle, Fernando	8/11/18	2.5	\$ 875.00	\$ 2,187.50	Review and draft modifications to fiscal plan as part of revised plan request by FOMB.
Outside PR	3	Batlle, Fernando	8/11/18	0.5	\$ 875.00	\$ 437.50	Participate on telephone calls with J. Rapisardi (OMM) to discuss drafting of fiscal plan revision due August 17.
Outside PR	200	Batlle, Fernando	8/11/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call to discuss changes to COFINA term sheet being negotiated with COFINA senior ad hoc group.
Outside PR	2	Nilsen, Patrick	8/11/18	1.2	\$ 350.00	\$ 420.00	Review AAFAF rosters and organization chart for potential inclusion within a 13 week liquidity forecast.
Outside PR	3	Nilsen, Patrick	8/11/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of disaster relief curve for the review of F. Batlle (ACG).
Outside PR	3	Rosado, Kasey	8/11/18	1.5	\$ 875.00	\$ 1,312.50	Review correspondence and completed implementation plan and monthly reporting packages.
Outside PR	3	Alvarez, Charles	8/12/18	0.6	\$ 350.00	\$ 210.00	Revise disaster relief funding table for F. Batlle (ACG).
Outside PR	3	Alvarez, Charles	8/12/18	0.8	\$ 350.00	\$ 280.00	Revise comparison of 6-year macroeconomic projections sent by P. Nilsen (ACG).
Outside PR	3	Alvarez, Charles	8/12/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of 40 year macro comparison for the review of F. Batlle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	8/12/18	0.6	\$ 775.00	\$ 465.00	Participate on conference call with J. York (CM) and F. Batlle (ACG) to review baseline expenses and agency efficiency measures changes and presentation methodology to be included in revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/12/18	0.6	\$ 775.00	\$ 465.00	Review and provide comments to A. Maldonado (ACG) on summary rightsizing analysis per Certified Fiscal Plan.
Outside PR	3	Barrett, Dennis	8/12/18	1.1	\$ 775.00	\$ 852.50	Review and provide comments to P. Nilsen (ACG) on agency right-sizing section of Certified Fiscal Plan.
Outside PR	3	Barrett, Dennis	8/12/18	2.1	\$ 775.00	\$ 1,627.50	Review certified fiscal plan new government model section for discrepancies with Government's view on proposed measures.
Outside PR	3	Barrett, Dennis	8/12/18	1.8	\$ 775.00	\$ 1,395.00	Revise certified fiscal plan new government model section for discrepancies with Government's view on proposed measures.
Outside PR	200	Barrett, Dennis	8/12/18	0.3	\$ 775.00	\$ 232.50	Participate on conference call with F. Batlle (ACG) and representatives from BAML, Rothschild, O'Melveny & Myers and Conway Mackenzie to discuss treatment of COFINA settlement in revised fiscal plan and DSA analysis.
Outside PR	3	Batlle, Fernando	8/12/18	0.6	\$ 875.00	\$ 525.00	Participate on conference call with J. York (CM) and D. Barrett (ACG) to review baseline expenses and agency efficiency measures changes and presentation methodology to be included in revised fiscal plan.
Outside PR	3	Batlle, Fernando	8/12/18	0.6	\$ 875.00	\$ 525.00	Participate on conference call with J. Rapisardi (OMM) and P. Friedman (OMM) to discuss fiscal plan revision and incorporation of Judge Swain decision.
Outside PR	3	Batlle, Fernando	8/12/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with J. Rapisardi (OMM) to discuss fiscal plan submission assumptions and impact of Judge Swain ruling.
Outside PR	200	Batlle, Fernando	8/12/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with D. Barrett (ACG) and representatives from BAML, Rothschild, O'Melveny & Myers and Conway Mackenzie to discuss treatment of COFINA settlement in revised fiscal plan and DSA analysis.
Outside PR	3	Maldonado, Andrew	8/12/18	1.3	\$ 450.00	\$ 585.00	Update summary rightsizing summary analysis based on comments from D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	8/12/18	2.8	\$ 350.00	\$ 980.00	Update revised fiscal plan for comments provided by F. Batlle (ACG) and D. Barrett (ACG) on tax law initiatives and agency rightsizing.
Outside PR	3	Nilsen, Patrick	8/12/18	1.1	\$ 350.00	\$ 385.00	Update revised fiscal plan for latest update provided by A. Toro (Bluhaus) on structural reforms.
Outside PR	3	Nilsen, Patrick	8/12/18	0.6	\$ 350.00	\$ 210.00	Prepare comparison of macro assumptions between 6/29 and 8/12 revised fiscal plans.
Outside PR	3	Nilsen, Patrick	8/12/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the preparation of correspondence to 40 agencies for monthly reporting packages.
Outside PR	3	Nilsen, Patrick	8/12/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of 40 year macro comparison for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	8/12/18	0.4	\$ 350.00	\$ 140.00	Review 40 year macro comparison prepared by C. Alvarez (ACG).
Outside PR	3	Nilsen, Patrick	8/12/18	0.4	\$ 350.00	\$ 140.00	Prepare and send fiscal plan redline and master for the review of F. Batlle (ACG).
Outside PR	3	Rosado, Kasey	8/12/18	1.2	\$ 875.00	\$ 1,050.00	Review correspondence and current working documents on revised fiscal plan.
PR	3	Alvarez, Charles	8/13/18	0.7	\$ 350.00	\$ 245.00	Participate in meeting with M. Burkett (ACG) and A. Maldonado (ACG) to review and validate monthly reporting package submissions.
PR	3	Alvarez, Charles	8/13/18	3.7	\$ 350.00	\$ 1,295.00	Prepare a monthly reporting package example for reporting agencies.
PR	3	Alvarez, Charles	8/13/18	2.2	\$ 350.00	\$ 770.00	Update 6-year macroeconomic comparison to include 40 years of projections.
PR	3	Alvarez, Charles	8/13/18	0.3	\$ 350.00	\$ 105.00	Review implementation plan submitted by Convention Center District Authority.
PR	3	Alvarez, Charles	8/13/18	0.7	\$ 350.00	\$ 245.00	Provide feedback to Convention Center District Authorities implementation plan and charter.
PR	3	Alvarez, Charles	8/13/18	0.6	\$ 350.00	\$ 210.00	Prepare graph of the 6 year forecasted GNP from the Certified Fiscal Plan against the forecasted 6-year GNP from the macroeconomic model dated 8-12-18.
PR	3	Alvarez, Charles	8/13/18	0.7	\$ 350.00	\$ 245.00	Prepare graph of the 40-year forecasted GNP from the Certified Fiscal Plan against the forecasted 40-year GNP from the macroeconomic model dated 8-12-18.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	8/13/18	0.6	\$ 350.00	\$ 210.00	Prepare graph of the 6-year inflation growth forecasts from the Certified Fiscal Plan against forecasted inflation from the macroeconomic model dated 8-12-18.
PR	3	Alvarez, Charles	8/13/18	0.4	\$ 350.00	\$ 140.00	Prepare graph of the 40-year inflation growth forecasts from the Certified Fiscal Plan against forecasted inflation from the macroeconomic model dated 8-12-18.
PR	3	Alvarez, Charles	8/13/18	0.4	\$ 350.00	\$ 140.00	Prepare graph of the 6-year population growth forecasts from the Certified Fiscal Plan against forecasted population growth from the macroeconomic model dated 8-12-18.
PR	3	Alvarez, Charles	8/13/18	0.6	\$ 350.00	\$ 210.00	Prepare graph of the 40-year population growth forecasts from the Certified Fiscal Plan against forecasted population growth from the macroeconomic model dated 8-12-18.
PR	3	Alvarez, Charles	8/13/18	0.6	\$ 350.00	\$ 210.00	Prepare meeting notes on outstanding work streams to circulate to Ankura team.
PR	3	Alvarez, Charles	8/13/18	0.4	\$ 350.00	\$ 140.00	Analyze the revised implementation plan of Office of the Financial Institutions Commissioner.
PR	3	Barrett, Dennis	8/13/18	1.2	\$ 775.00	\$ 930.00	Participate in Department of Education implementation meeting with K. Rosado (ACG) and representatives from the Department of Education, AAFAF, McKinsey and FOMB.
PR	3	Barrett, Dennis	8/13/18	0.8	\$ 775.00	\$ 620.00	Participate in Infrastructure Reform implementation meeting with K. Rosado (ACG) and representatives from COR3, AAFAF, McKinsey and FOMB (partial).
PR	3	Barrett, Dennis	8/13/18	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) and K. Rosado (ACG) regarding updating the Fiscal Plan Implementation section of the Commonwealth Fiscal Plan.
PR	3	Barrett, Dennis	8/13/18	1.1	\$ 775.00	\$ 852.50	Prepare analysis of agency right-sizing bridging items from certified fiscal plan to current draft for inclusion in comprehensive bridge.
PR	3	Barrett, Dennis	8/13/18	0.1	\$ 775.00	\$ 77.50	Correspond with A. Maldonado (ACG) regarding the preparation of updated surplus/deficit charts over the 40 year forecast.
PR	3	Barrett, Dennis	8/13/18	0.9	\$ 775.00	\$ 697.50	Review FY19 consolidated budget bridges in advance of call with J. Aponte (OMB) on budget reconciling items.
PR	3	Barrett, Dennis	8/13/18	0.2	\$ 775.00	\$ 155.00	Correspond with P. Nilsen (ACG) providing additional color on agency right-sizing bridging items.
PR	3	Barrett, Dennis	8/13/18	0.8	\$ 775.00	\$ 620.00	Review "Implementation of Fiscal Plan for Puerto Rico - Department of Education" presentation prepared by the Department of Education for potential inclusion of language in revised fiscal plan.
PR	3	Barrett, Dennis	8/13/18	0.7	\$ 775.00	\$ 542.50	Prepare summary of FY18 budget, measures and FY19 budget for J. Roa (AAFAF) per his request.
PR	3	Barrett, Dennis	8/13/18	0.2	\$ 775.00	\$ 155.00	Correspond with J. Roa (AAFAF) and O. Chavez (ASG) regarding FY19 budget and bridge to prior years budget.
PR	3	Barrett, Dennis	8/13/18	0.7	\$ 775.00	\$ 542.50	Review Department of Corrections monthly reporting package as submitted by Department of Corrections.
PR	3	Battle, Fernando	8/13/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with R. Romeu (DevTech) to discuss changes made to IMF long term forecast used in fiscal plan long term projections.
PR	3	Burkett, Matthew	8/13/18	0.7	\$ 475.00	\$ 332.50	Participate in meeting with M. Burkett (ACG) and A. Maldonado (ACG) to review and validate monthly reporting package submissions.
PR	3	Burkett, Matthew	8/13/18	2.2	\$ 475.00	\$ 1,045.00	Create agency reporting package Q&A presentation material.
PR	3	Burkett, Matthew	8/13/18	0.4	\$ 475.00	\$ 190.00	Review monthly reporting package template prior to distribution to agencies.
PR	3	Burkett, Matthew	8/13/18	1.1	\$ 475.00	\$ 522.50	Review fiscal plan comparison presentation and macroeconomic GDP projections.
PR	3	Cerone, Samantha	8/13/18	0.1	\$ 675.00	\$ 67.50	Respond to inquiry about DCR monthly reporting package.
PR	56	Cerone, Samantha	8/13/18	1.4	\$ 675.00	\$ 945.00	Review PRIDCO revenue bonds indenture.
PR	56	Cerone, Samantha	8/13/18	0.6	\$ 675.00	\$ 405.00	Review PRIDCO FY18 Budget.
PR	56	Cerone, Samantha	8/13/18	0.8	\$ 675.00	\$ 540.00	Review PRIDCO FY19 Budget.
PR	3	Maldonado, Andrew	8/13/18	0.7	\$ 450.00	\$ 315.00	Participate in meeting with M. Burkett (ACG) and A. Maldonado (ACG) to review and validate monthly reporting package submissions.
PR	3	Maldonado, Andrew	8/13/18	2.2	\$ 450.00	\$ 990.00	Revise implementation summary schedules and graphs for 8/13 draft status update presentation per F. Battle (ACG) comments.
PR	3	Maldonado, Andrew	8/13/18	0.3	\$ 450.00	\$ 135.00	Correspond with P. Nilsen (ACG) to discuss updated fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	8/13/18	2.2	\$ 350.00	\$ 770.00	Review healthcare expenditures data provided by A. Velazquez (ASES) for potential inclusion within the revised fiscal plan.
PR	3	Nilsen, Patrick	8/13/18	1.3	\$ 350.00	\$ 455.00	Prepare and send initial draft of Fiscal plan bridging items summary for the input of D. Barrett (ACG), J. York (CM) and E. Forrest (DevTech).
PR	3	Nilsen, Patrick	8/13/18	0.2	\$ 350.00	\$ 70.00	Correspond with A. Velazquez (ASES) regarding the latest healthcare inflation open item for inclusion within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/13/18	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) and K. Rosado (ACG) regarding updating the Fiscal Plan Implementation section of the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/13/18	3.8	\$ 350.00	\$ 1,330.00	Revise Fiscal Plan Bridging Items summary based on feedback from Conway McKenzie and DevTech.
PR	3	Nilsen, Patrick	8/13/18	1.9	\$ 350.00	\$ 665.00	Prepare summary of Fiscal Plan Action Items for the review of F. Batlle (ACG).
PR	3	Nilsen, Patrick	8/13/18	1.3	\$ 350.00	\$ 455.00	Revise Fiscal Plan Bridging Items Summary based on written comments from F. Batlle (ACG).
Outside PR	3	Rosado, Kasey	8/13/18	1.2	\$ 875.00	\$ 1,050.00	Participate in Department of Education implementation meeting with D. Barrett (ACG) and representatives from the Department of Education, AAFAF, McKinsey and FOMB.
Outside PR	3	Rosado, Kasey	8/13/18	0.9	\$ 875.00	\$ 787.50	Participate in Infrastructure Reform implementation meeting with D. Barrett (ACG) and representatives from COR3, AAFAF, McKinsey and FOMB.
Outside PR	3	Rosado, Kasey	8/13/18	0.5	\$ 875.00	\$ 437.50	Review Department of Education presentation materials for meeting with FOMB and their advisors.
Outside PR	3	Rosado, Kasey	8/13/18	0.7	\$ 875.00	\$ 612.50	Review and provide comments on updated revised fiscal plan.
Outside PR	56	Rosado, Kasey	8/13/18	1.3	\$ 875.00	\$ 1,137.50	Review budget information on PRIDCO.
Outside PR	56	Rosado, Kasey	8/13/18	1.5	\$ 875.00	\$ 1,312.50	Review lease and land portfolio on PRIDCO properties.
PR	3	Alvarez, Charles	8/14/18	2.6	\$ 350.00	\$ 910.00	Update 40-year macroeconomic comparison to compare the Certified Fiscal Plan's macroeconomic projections against the new macroeconomic model's projections circulated on 8-14-18.
PR	3	Alvarez, Charles	8/14/18	3.4	\$ 350.00	\$ 1,190.00	Prepare write-up on macroeconomic assumptions from the Certified Fiscal Plan against the current macroeconomic assumptions as of 8-14-18 for F. Batlle (ACG).
PR	3	Alvarez, Charles	8/14/18	2.1	\$ 350.00	\$ 735.00	Incorporate comments from F. Batlle (ACG) into fiscal plan comparison presentation.
PR	3	Alvarez, Charles	8/14/18	1.2	\$ 350.00	\$ 420.00	Update Chapter 12, Agency Efficiency Expenditure Reductions section of the fiscal plan draft for revisions made by K. Rosado (ACG).
PR	3	Alvarez, Charles	8/14/18	1.3	\$ 350.00	\$ 455.00	Update Chapter 4, Macroeconomic and Demographic Trajectory Post-Maria section of the fiscal plan draft for revisions made by E. Forrest (DevTech).
PR	3	Alvarez, Charles	8/14/18	1.4	\$ 350.00	\$ 490.00	Update the Human Capital and Welfare section of the fiscal plan draft for revisions made by A. Toro (Bluhaus).
PR	3	Alvarez, Charles	8/14/18	1.7	\$ 350.00	\$ 595.00	Update the Ease of Doing Business section of the fiscal plan draft for revisions made by A. Toro (Bluhaus).
PR	3	Barrett, Dennis	8/14/18	0.4	\$ 775.00	\$ 310.00	Participate in discussion with A. Maldonado (ACG) regarding agency groupings comparative analysis to understand Government's position versus FOMB's position.
PR	3	Barrett, Dennis	8/14/18	0.8	\$ 775.00	\$ 620.00	Participate in meeting with M. Burkett (ACG) to discuss DDEC's not achieving savings in their monthly reporting package.
PR	3	Barrett, Dennis	8/14/18	0.4	\$ 775.00	\$ 310.00	Discuss Conway McKenzie's preliminary adjustments to revised fiscal plan with M. Burkett (ACG).
PR	3	Barrett, Dennis	8/14/18	0.4	\$ 775.00	\$ 322.92	Participate in a meeting with S. Cerone (ACG) to compile and discuss agency inquiries on certified budget for representatives of AAFAF.
PR	3	Barrett, Dennis	8/14/18	1.3	\$ 775.00	\$ 1,007.50	Participate in meeting with representatives from OMB regarding agency savings per the certified fiscal plan and potential re-apportionments to re-allocate budget dollars.
PR	3	Barrett, Dennis	8/14/18	0.6	\$ 775.00	\$ 465.00	Review Infrastructure Reform implementation plan provided by COR3.
PR	3	Barrett, Dennis	8/14/18	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from Conway Mackenzie, Milliman and ASES regarding healthcare projections.
PR	3	Barrett, Dennis	8/14/18	0.7	\$ 775.00	\$ 542.50	Provide comments to P. Nilsen (ACG) on draft comparison of Certified Fiscal Plan to 8/13 plan.
PR	3	Barrett, Dennis	8/14/18	0.2	\$ 775.00	\$ 155.00	Correspond with K. Rosado (ACG) regarding AAFAF enforcement mechanisms.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	8/14/18	0.3	\$ 775.00	\$ 232.50	Correspond with A. Toro (Bluhaus) regarding updated savings estimates for Department of Corrections to be included in fiscal plan.
PR	3	Barrett, Dennis	8/14/18	1.1	\$ 775.00	\$ 852.50	Review additional information provided by Department of Corrections to FOMB as requested by FOMB.
PR	3	Barrett, Dennis	8/14/18	1.3	\$ 775.00	\$ 1,007.50	Participate in meeting with A. Mendez (AAFAF) regarding FY18, measures, FY19 budget file provided by EY.
PR	3	Barrett, Dennis	8/14/18	0.3	\$ 775.00	\$ 232.50	Prepare summary of PREC FY18 budget, less measures to get to FY19 budget as requested by A. Mendez (AAFAF).
PR	3	Barrett, Dennis	8/14/18	0.7	\$ 775.00	\$ 542.50	Review and provide comments to A. Maldonado (ACG) on FOMB vs. Government agency groupings as requested by AAFAF.
PR	18	Barrett, Dennis	8/14/18	3.2	\$ 775.00	\$ 2,480.00	Review, "EXPERT REPORT OF MARTHA E.M. KOPACZ REGARDING THE FEASIBILITY OF THE CITY OF DETROIT PLAN OF ADJUSTMENT" for consideration in the Commonwealth Plan of Adjustment feasibility.
PR	18	Barrett, Dennis	8/14/18	1.1	\$ 775.00	\$ 852.50	Prepare analysis of 10 year forecast references vs. 40 year forecast references in the Detroit feasibility study.
PR	3	Batlle, Fernando	8/14/18	1.1	\$ 875.00	\$ 962.50	Participate in meeting with J. Rapisardi (OMM) to discuss fiscal plan revision scenarios and UCC motion filed 8/14/18 asking for fiscal plan revision.
PR	3	Batlle, Fernando	8/14/18	1.5	\$ 875.00	\$ 1,312.50	Participate on conference call with representatives from Assured, Lazard, FOMB, McKinsey, AAFAF, ASES and Rothschild to discuss healthcare expenses as part of revision to fiscal plan.
PR	3	Burkett, Matthew	8/14/18	0.8	\$ 475.00	\$ 380.00	Participate in meeting with D. Barrett (ACG) to discuss DDEC's not achieving savings in their monthly reporting package.
PR	3	Burkett, Matthew	8/14/18	0.4	\$ 475.00	\$ 190.00	Discuss Conway McKenzie's preliminary adjustments to revised fiscal plan with D. Barrett (ACG).
PR	3	Burkett, Matthew	8/14/18	0.7	\$ 475.00	\$ 332.50	Participate on call with representatives of DCR, A. Toro (Bluhaus) and S. Cerone (ACG) to address monthly reporting inquiry from DCR.
PR	3	Burkett, Matthew	8/14/18	0.6	\$ 475.00	\$ 285.00	Examine June 29 fiscal plan exhibits and compare to rightsizing model.
PR	3	Burkett, Matthew	8/14/18	1.9	\$ 475.00	\$ 902.50	Update surplus/deficit fiscal plan exhibits for implementation in updated fiscal plan.
PR	3	Burkett, Matthew	8/14/18	1.4	\$ 475.00	\$ 665.00	Update revenue breakdown fiscal plan exhibits for implementation in updated fiscal plan.
PR	3	Burkett, Matthew	8/14/18	1.7	\$ 475.00	\$ 807.50	Update macroeconomic overview fiscal plan exhibits to reflect changes in model presented by Conway Mckenzie.
PR	3	Burkett, Matthew	8/14/18	0.4	\$ 475.00	\$ 190.00	Correspond with P. Nilsen (ACG) regarding macroeconomic model and surplus data.
PR	3	Burkett, Matthew	8/14/18	1.3	\$ 475.00	\$ 617.50	Analyze long-term surplus/deficit model exhibits for inclusion in updated fiscal plan.
PR	3	Cerone, Samantha	8/14/18	0.6	\$ 675.00	\$ 405.00	Participate on call with representatives of DCR, A. Toro (Bluhaus) and M. Burkett (ACG) to address monthly reporting inquiry from DCR (partial).
PR	3	Cerone, Samantha	8/14/18	0.9	\$ 675.00	\$ 585.00	Participate in a working session with K. Rosado (ACG) to review the vailady of submitted reporting packages of Government agency's.
PR	3	Cerone, Samantha	8/14/18	0.4	\$ 675.00	\$ 281.25	Participate in a meeting with D. Barrett (ACG) to compile and discuss agency inquires on certified budget for representatives of AAFAF.
PR	3	Cerone, Samantha	8/14/18	0.1	\$ 675.00	\$ 67.50	Review and provide feedback on DCR monthly reporting package.
PR	3	Cerone, Samantha	8/14/18	0.1	\$ 675.00	\$ 67.50	Review and provide feedback on AACA monthly reporting package.
PR	3	Cerone, Samantha	8/14/18	0.1	\$ 675.00	\$ 67.50	Review and provide feedback on on SIFC monthly reporting package.
PR	3	Cerone, Samantha	8/14/18	0.8	\$ 675.00	\$ 506.25	Discuss status of monthly reporting packages with C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/14/18	0.3	\$ 675.00	\$ 168.75	Prepare status update for C. Anton (AAFAF) and K. Rosado (ACG) on monthly reporting.
PR	3	Cerone, Samantha	8/14/18	0.4	\$ 675.00	\$ 270.00	Prepare memorandum on status of August 15 KPI reporting.
PR	3	Cerone, Samantha	8/14/18	0.3	\$ 675.00	\$ 168.75	Correspond with C. Alvarez (ACG) to discuss next steps for collecting outstanding implementation plans.
PR	3	Cerone, Samantha	8/14/18	0.2	\$ 675.00	\$ 135.00	Prepare email to implementation plan transformation coordinators in efforts to collect outstanding agency plans.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Cerone, Samantha	8/14/18	0.7	\$ 675.00	\$ 472.50	Correspond with Department of Agriculture on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.6	\$ 675.00	\$ 405.00	Correspond with Department of Culture on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.4	\$ 675.00	\$ 270.00	Correspond with Department of Public Safety on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	1.3	\$ 675.00	\$ 843.75	Participate in meeting with C. Anton (AAFAF) to discuss status of August 15 reporting.
PR	3	Cerone, Samantha	8/14/18	0.3	\$ 675.00	\$ 168.75	Correspond with K. Rosado (ACG) on status of monthly reporting packages.
PR	3	Cerone, Samantha	8/14/18	0.5	\$ 675.00	\$ 337.50	Correspond with Department of Transportation on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.4	\$ 675.00	\$ 236.25	Correspond with Utilities Commission on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.3	\$ 675.00	\$ 202.50	Correspond with Department of State on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.7	\$ 675.00	\$ 472.50	Correspond with Finance Commission on monthly submitted reporting package.
PR	3	Cerone, Samantha	8/14/18	0.7	\$ 675.00	\$ 472.50	Correspond with reorganized Universities on monthly submitted reporting package.
PR	56	Cerone, Samantha	8/14/18	0.6	\$ 675.00	\$ 405.00	Prepare list of PRIDCO appraised properties for sale for business plan.
PR	56	Cerone, Samantha	8/14/18	0.3	\$ 675.00	\$ 202.50	Prepare PRIDCO status update for Rothschild.
PR	3	Maldonado, Andrew	8/14/18	0.4	\$ 450.00	\$ 180.00	Participate in discussion with D. Barrett (ACG) regarding agency groupings comparative analysis to understand Government's position versus FOMB's position.
PR	3	Maldonado, Andrew	8/14/18	1.2	\$ 450.00	\$ 540.00	Update status update presentation based on comments from F. Batlle (ACG).
PR	3	Maldonado, Andrew	8/14/18	1.9	\$ 450.00	\$ 855.00	Participate in meeting with R. Maldonado (AAFAF) to discuss agency groupings.
PR	3	Maldonado, Andrew	8/14/18	1.6	\$ 450.00	\$ 720.00	Update agency grouping comparison chart based on discussions with R. Maldonado (AAFAF).
PR	3	Nilsen, Patrick	8/14/18	0.6	\$ 350.00	\$ 210.00	Participate in discussion with E. Forrest (DevTech) regarding the latest macroeconomic projections for inclusion within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/14/18	1.5	\$ 350.00	\$ 525.00	Prepare and send task allocation of Commonwealth Fiscal Plan Exhibits.
PR	3	Nilsen, Patrick	8/14/18	1.2	\$ 350.00	\$ 420.00	Update Commonwealth Fiscal Plan for comments provided by K. Rosado (ACG).
PR	3	Nilsen, Patrick	8/14/18	1.0	\$ 350.00	\$ 350.00	Participate in discussion regarding the Commonwealth Fiscal Plan updates with representatives of Conway Mackenzie and Rothschild.
PR	3	Nilsen, Patrick	8/14/18	3.7	\$ 350.00	\$ 1,295.00	Revise Fiscal Plan Bridging Items Summary based on written comments from V. D'Agata (RTH).
PR	3	Nilsen, Patrick	8/14/18	3.9	\$ 350.00	\$ 1,365.00	Revise Fiscal Plan Bridging Items Summary based on the latest Commonwealth Fiscal Plan Model.
PR	3	Nilsen, Patrick	8/14/18	0.4	\$ 350.00	\$ 140.00	Correspond with N. Mitchel (OMM) regarding changes to the Power Sector reform section of the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/14/18	0.2	\$ 350.00	\$ 70.00	Correspond with A. Toro (Bluhaus) regarding the Structural Reforms section of the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/14/18	0.1	\$ 350.00	\$ 35.00	Correspond with C. Anton (AAFAF) regarding potential changes to the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/14/18	1.5	\$ 350.00	\$ 525.00	Revise Structural Reforms section of Commonwealth Fiscal Plan based on comments provided by A. Toro (Bluhaus).
PR	3	Nilsen, Patrick	8/14/18	1.9	\$ 350.00	\$ 665.00	Revise fiscal measures section of Commonwealth Fiscal Plan based on comments provided by L. Blanco (Bluhaus).
PR	3	Rosado, Kasey	8/14/18	0.9	\$ 875.00	\$ 787.50	Participate in a working session with S. Cerone (ACG) to review the validity of submitted reporting packages of Government agency's.
PR	3	Rosado, Kasey	8/14/18	0.5	\$ 875.00	\$ 466.67	Review and provided comments on monthly reporting packages.
PR	3	Rosado, Kasey	8/14/18	0.4	\$ 875.00	\$ 350.00	Correspond with S. Cerone (ACG) on monthly reporting package.
PR	3	Rosado, Kasey	8/14/18	0.5	\$ 875.00	\$ 437.50	Review status update on monthly reporting package.
PR	3	Alvarez, Charles	8/15/18	0.9	\$ 350.00	\$ 315.00	Prepare chart illustrating fiscal year 2018 revenue breakdown for fiscal plan comparison deck.
PR	3	Alvarez, Charles	8/15/18	0.8	\$ 350.00	\$ 280.00	Prepare chart illustrating fiscal year 2058 revenue breakdown for fiscal plan comparison deck per comments from P. Nilsen (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	8/15/18	0.4	\$ 350.00	\$ 140.00	Revise chart illustrating fiscal year 2018 revenue breakdown for fiscal plan comparison deck per comments from P. Nilsen (ACG).
PR	3	Alvarez, Charles	8/15/18	0.4	\$ 350.00	\$ 140.00	Revise chart illustrating fiscal year 2058 revenue breakdown for fiscal plan comparison deck.
PR	3	Alvarez, Charles	8/15/18	1.4	\$ 350.00	\$ 490.00	Update Office of the CFO section of the fiscal plan draft for revisions made by F. Pena (Hacienda).
PR	3	Alvarez, Charles	8/15/18	0.8	\$ 350.00	\$ 280.00	Revise macroeconomic comparison writeup to be sent to E. Forrest (DevTech) and R. Romeu (DevTech).
PR	3	Alvarez, Charles	8/15/18	1.3	\$ 350.00	\$ 455.00	Revise macroeconomic comparison writeup to be sent to E. Forrest (DevTech) and R. Romeu (DevTech).
PR	3	Alvarez, Charles	8/15/18	1.2	\$ 350.00	\$ 420.00	Revise Fiscal Plan Comparison Deck for comments from F. Batlle (ACG).
PR	3	Barrett, Dennis	8/15/18	0.6	\$ 775.00	\$ 465.00	Participate in meeting with J. York (CM), K. Rosado (ACG), A. Maldonado (ACG), M. Burkett (ACG) and P. Nilsen (ACG) concerning impact of fiscal plan extension on workflows.
PR	3	Barrett, Dennis	8/15/18	1.2	\$ 775.00	\$ 930.00	Participate in meeting with representatives from OMB to review proposed budget reapportionments to be included in fiscal plan.
PR	3	Barrett, Dennis	8/15/18	1.3	\$ 775.00	\$ 1,007.50	Draft language regarding budget reapportionments to be included in revised fiscal plan.
PR	3	Barrett, Dennis	8/15/18	2.1	\$ 775.00	\$ 1,627.50	Prepare proposed pro-forma budgets for agencies impacted by reapportionments as proposed by OMB.
PR	3	Barrett, Dennis	8/15/18	0.7	\$ 775.00	\$ 542.50	Analyze reapportionments as proposed by OMB.
PR	3	Barrett, Dennis	8/15/18	1.1	\$ 775.00	\$ 852.50	Finalize agency groupings comparison as requested by AAFAF and as the basis for discussions around fiscal plan inclusion.
PR	3	Barrett, Dennis	8/15/18	0.2	\$ 775.00	\$ 155.00	Correspond with K. Hernandez (DoE) regarding revised language in DoE section of revised fiscal plan.
PR	3	Barrett, Dennis	8/15/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting with C. Anton (AAFAF) to discuss August 15th FOMB submission and status of revised fiscal plan.
PR	3	Barrett, Dennis	8/15/18	0.8	\$ 775.00	\$ 620.00	Update bridging analysis to certified fiscal plan based on most recent financial output from fiscal plan model.
PR	3	Barrett, Dennis	8/15/18	1.1	\$ 775.00	\$ 852.50	Review current version of Fiscal Plan model for accuracy and model integrity.
PR	3	Barrett, Dennis	8/15/18	0.4	\$ 775.00	\$ 310.00	Review DoE monthly reporting package prior to submission.
PR	3	Barrett, Dennis	8/15/18	1.1	\$ 775.00	\$ 852.50	Participate in meeting with J. York (CM) regarding IMF vs. CBO macro forecast for fiscal plan assumptions.
PR	3	Barrett, Dennis	8/15/18	0.5	\$ 775.00	\$ 387.50	Review DDEC monthly reporting package prior to submission.
PR	3	Barrett, Dennis	8/15/18	0.3	\$ 775.00	\$ 232.50	Review SIFC monthly reporting package prior to submission.
PR	3	Barrett, Dennis	8/15/18	0.2	\$ 775.00	\$ 155.00	Review AACA monthly reporting package prior to submission.
PR	3	Barrett, Dennis	8/15/18	1.4	\$ 775.00	\$ 1,085.00	Review right-sizing model prepared by A. Maldonado (ACG) for inclusion in revised fiscal plan.
PR	3	Batlle, Fernando	8/15/18	0.7	\$ 875.00	\$ 612.50	Participate on telephone call with V. Feliciano (ABC Consulting) and representatives from DevTech to discuss macroeconomic forecast revision to be included in revised fiscal plan.
PR	3	Batlle, Fernando	8/15/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with C. Campillo (COR3) and G. Eaton (Deloitte) to discuss updated recovery funding to be used in revised fiscal plan.
PR	3	Batlle, Fernando	8/15/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with C. Campillo (COR3) to discuss revised disaster recovery funding based on Economic and Recovery Plan presented by Governor Rossello to Congress on August 8, 2018.
PR	3	Batlle, Fernando	8/15/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with E. Rios (Hacienda) to discuss status of baseline revenue revision.
PR	3	Batlle, Fernando	8/15/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with R. Romeu (DevTech) to discuss macro forecast to be included in revised fiscal plan.
PR	3	Burkett, Matthew	8/15/18	0.6	\$ 475.00	\$ 285.00	Participate in meeting with J. York (CM), K. Rosado (ACG), D. Barrett (ACG), A. Maldonado (ACG) and P. Nilsen (ACG) concerning impact of fiscal plan extension on workflows.
PR	3	Burkett, Matthew	8/15/18	0.9	\$ 475.00	\$ 427.50	Review revenue measures for new draft of fiscal plan.
PR	3	Burkett, Matthew	8/15/18	0.3	\$ 475.00	\$ 142.50	Correspond with P.Nilsen (ACG) on GNP figures for inclusion in fiscal plan.
PR	3	Burkett, Matthew	8/15/18	1.6	\$ 475.00	\$ 760.00	Review latest changes to upcoming to revised fiscal plan.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Burkett, Matthew	8/15/18	1.0	\$ 475.00	\$ 475.00	Participate in meeting with C. Anton (AAFAF) regarding reporting status with S. Cerone (ACG).
PR	3	Burkett, Matthew	8/15/18	1.9	\$ 475.00	\$ 902.50	Prepare and submit agency monthly reporting packages.
PR	3	Cerone, Samantha	8/15/18	0.8	\$ 675.00	\$ 540.00	Participate in a meeting with K. Rosado (ACG) to conduct final review of submitted agency reporting packages before submitting to the FOMB.
PR	3	Cerone, Samantha	8/15/18	0.3	\$ 675.00	\$ 168.75	Discuss status of August 15 KPI reporting with K. Rosado (ACG).
PR	3	Cerone, Samantha	8/15/18	0.4	\$ 675.00	\$ 270.00	Correspond with the Department of Housing regarding monthly reporting packages.
PR	3	Cerone, Samantha	8/15/18	0.4	\$ 675.00	\$ 270.00	Correspond with the Department of Family regarding monthly reporting packages.
PR	3	Cerone, Samantha	8/15/18	0.8	\$ 675.00	\$ 540.00	Correspond with Independent Agencies regarding monthly reporting packages.
PR	3	Cerone, Samantha	8/15/18	0.9	\$ 675.00	\$ 607.50	Prepare illustrative example of monthly reporting for independent agencies.
PR	3	Cerone, Samantha	8/15/18	1.0	\$ 675.00	\$ 675.00	Discuss status of August 15 KPI reporting with C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/15/18	1.2	\$ 675.00	\$ 810.00	Prepare savings summary for top six department monthly reporting submissions.
PR	3	Cerone, Samantha	8/15/18	0.3	\$ 675.00	\$ 202.50	Conduct follow up discussions with transformation coordinators to collect outstanding monthly reporting packages.
PR	3	Cerone, Samantha	8/15/18	0.2	\$ 675.00	\$ 135.00	Draft email to FOMB as requested by C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/15/18	0.1	\$ 675.00	\$ 67.50	Review draft letter to FOMB as requested by C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/15/18	0.1	\$ 675.00	\$ 67.50	Revise draft letter to FOMB as requested by C. Anton (AAFAF).
PR	3	Cerone, Samantha	8/15/18	0.9	\$ 675.00	\$ 573.75	Upload monthly reporting packages to McKinsey shared site.
PR	3	Maldonado, Andrew	8/15/18	0.6	\$ 450.00	\$ 270.00	Participate in meeting with J. York (CM), K. Rosado (ACG) and D. Barrett (ACG), M. Burkett (ACG) and P. Nilsen concerning impact of fiscal plan extension on workflows.
PR	3	Maldonado, Andrew	8/15/18	0.3	\$ 450.00	\$ 135.00	Correspond with F. Batlle (ACG), J. York (CM) and C. Yamin (AAFAF) to discuss UCC due diligence questions.
PR	3	Maldonado, Andrew	8/15/18	0.8	\$ 450.00	\$ 360.00	Update rightsizing model to include listing of new agency groupings.
PR	3	Maldonado, Andrew	8/15/18	1.2	\$ 450.00	\$ 540.00	Update rightsizing model to include uniform healthcare analysis.
PR	3	Maldonado, Andrew	8/15/18	1.1	\$ 450.00	\$ 495.00	Participate in meeting with R. Maldonado (AAFAF) to discuss VTP 1.0 and VTP 2.0 program.
PR	3	Nilsen, Patrick	8/15/18	0.6	\$ 350.00	\$ 210.00	Participate in meeting with J. York (CM), K. Rosado (ACG), D. Barrett (ACG), A. Maldonado (ACG) and M. Burkett (ACG) concerning impact of fiscal plan extension on workflows.
PR	3	Nilsen, Patrick	8/15/18	1.2	\$ 350.00	\$ 420.00	Revise Office of the CFO section of Commonwealth Fiscal Plan based on comments provided by F. Pena (Hacienda) and A. Mendez (AAFAF).
PR	3	Nilsen, Patrick	8/15/18	2.0	\$ 350.00	\$ 700.00	Review and provide comments on Macro Assumptions Comparison prepared by C. Alvarez (ACG).
PR	3	Nilsen, Patrick	8/15/18	3.9	\$ 350.00	\$ 1,365.00	Revise Commonwealth Fiscal Plan for written comments provided by F. Batlle (ACG).
PR	3	Nilsen, Patrick	8/15/18	0.3	\$ 350.00	\$ 105.00	Correspond with L. Porter (ACG) regarding aspirational rates within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/15/18	0.9	\$ 350.00	\$ 315.00	Revise Debt Sustainability Section of the Commonwealth Fiscal Plan for analysis provided by V. D'Gata (RTH).
PR	3	Nilsen, Patrick	8/15/18	3.6	\$ 350.00	\$ 1,260.00	Revise Fiscal Plan Bridging Items Summary for the latest version of the Commonwealth Fiscal Plan Model.
PR	3	Nilsen, Patrick	8/15/18	2.0	\$ 350.00	\$ 700.00	Review and provide comments on the Revenue and Expenses analysis prepared by C. Alvarez (ACG) for potential inclusion in the Fiscal Bridging Items Summary.
PR	3	Rosado, Kasey	8/15/18	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. York (CM), D. Barrett (ACG), A. Maldonado (ACG), M. Burkett (ACG) and P. Nilsen (ACG) concerning impact of fiscal plan extension on workflows.
PR	3	Rosado, Kasey	8/15/18	0.8	\$ 875.00	\$ 700.00	Participate in a meeting with S. Cerone (ACG) to conduct final review of submitted agency reporting packages before submitting to the FOMB.
PR	3	Rosado, Kasey	8/15/18	0.3	\$ 875.00	\$ 218.75	Discuss status of August 15 KPI reporting with S. Cerone (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	8/15/18	0.7	\$ 875.00	\$ 612.50	Review information and correspond with S. Cerone (ACG) regarding due diligence information request from McKinsey for the Department of Corrections.
PR	3	Rosado, Kasey	8/15/18	1.2	\$ 875.00	\$ 1,050.00	Review and provide feedback on latest version of the revised fiscal plan.
PR	3	Rosado, Kasey	8/15/18	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on the fiscal plan comparison summary deck.
PR	8	Rosado, Kasey	8/15/18	1.2	\$ 875.00	\$ 1,050.00	Prepare for discussion with J. Santiago (AAFAF/GDB), B. Fornaris (AAFAF/GDB) and A. Camporreale (AAFAF) regarding transition of AAFAF management teams.
PR	3	Alvarez, Charles	8/16/18	0.7	\$ 350.00	\$ 245.00	Correspond with C. Anton (AAFAF) regarding the Department of Family implementation plans.
PR	3	Alvarez, Charles	8/16/18	0.6	\$ 350.00	\$ 210.00	Correspond with C. Anton (AAFAF) regarding the Department of Housing implementation plans.
PR	3	Alvarez, Charles	8/16/18	1.6	\$ 350.00	\$ 560.00	Update Chapter 6, Debt Sustainability Analysis section of the fiscal plan draft, for revisions made by V. D'Agata (RTH).
PR	3	Alvarez, Charles	8/16/18	1.7	\$ 350.00	\$ 595.00	Update language in Chapter 4, Macroeconomic and Demographic Trajectory Post- Maria section, of the fiscal plan draft.
PR	3	Alvarez, Charles	8/16/18	1.3	\$ 350.00	\$ 455.00	Update Exhibit 5 Real GNP growth rate before and after structural reforms for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	1.1	\$ 350.00	\$ 385.00	Update Exhibit 6 Puerto Rico's projected growth trajectory compared to other jurisdictions after natural disasters for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	0.4	\$ 350.00	\$ 140.00	Update Exhibit 10 Annual inflation rate for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	1.8	\$ 350.00	\$ 630.00	Update Exhibit 11 projected private and public disaster relief funding and roll out for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	0.7	\$ 350.00	\$ 245.00	Update Exhibit 12 Macroeconomic impact of fiscal measures for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	0.6	\$ 350.00	\$ 210.00	Update Exhibit 14 Projected population change for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/16/18	0.8	\$ 350.00	\$ 280.00	Update Exhibit 17 Projected Act 154 and Non-Resident Withholding (NRW) revenues for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Barrett, Dennis	8/16/18	1.0	\$ 775.00	\$ 775.00	Participate on conference call with F. Batlle (ACG) and representatives from Ankura, O'Melveny & Myers, Rothschild, BAML and Conway Mackenzie to discuss fiscal plan revision timetable and presentation strategy.
PR	3	Barrett, Dennis	8/16/18	0.2	\$ 775.00	\$ 155.00	Incorporate feedback from A. Hernandez (AAFAF) into Healthcare reform section of draft fiscal plan.
PR	3	Barrett, Dennis	8/16/18	3.6	\$ 775.00	\$ 2,790.00	Revise Agency Efficiency section of certified fiscal plan to be included in revised fiscal plan.
PR	3	Barrett, Dennis	8/16/18	3.0	\$ 775.00	\$ 2,325.00	Update charts in revised fiscal plan to reflect revised fiscal plan model.
PR	3	Barrett, Dennis	8/16/18	2.7	\$ 775.00	\$ 2,092.50	Review and reconcile revised fiscal plan model to fiscal plan document to ensure consistency.
PR	3	Barrett, Dennis	8/16/18	1.5	\$ 775.00	\$ 1,162.50	Review and edit right-sizing section of certified fiscal plan for inclusion in revised fiscal plan.
PR	3	Barrett, Dennis	8/16/18	1.3	\$ 775.00	\$ 1,007.50	Update right-sizing model to reflect current agency groupings provided by R. Maldonado (AAFAF).
PR	3	Barrett, Dennis	8/16/18	0.5	\$ 775.00	\$ 387.50	Participate in meeting with R. Maldonado (AAFAF) regarding agency groupings to be included in revised fiscal plan.
PR	3	Barrett, Dennis	8/16/18	1.7	\$ 775.00	\$ 1,317.50	Edit agency groupings chart based on feedback from R. Maldonado (AAFAF).
PR	3	Batlle, Fernando	8/16/18	1.0	\$ 875.00	\$ 875.00	Participate on conference call with D. Barrett (ACG) and representatives from O'Melveny & Myers, Rothschild, BAML and Conway Mackenzie to discuss fiscal plan revision timetable and presentation strategy.
PR	3	Batlle, Fernando	8/16/18	3.3	\$ 875.00	\$ 2,887.50	Edit Long-term economic trends in Puerto Rico section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/16/18	2.4	\$ 875.00	\$ 2,100.00	Edit Macroeconomic and Demographic section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/16/18	3.4	\$ 875.00	\$ 2,975.00	Edit Fiscal Plan Financial Projections section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/16/18	2.7	\$ 875.00	\$ 2,362.50	Edit Tax Compliance and Fee Enhancement section of the revised fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	8/16/18	2.2	\$ 875.00	\$ 1,925.00	Edit Pension Reform section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/16/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with O. Shah (MCK) to discuss fiscal plan revision and assumptions.
PR	3	Burkett, Matthew	8/16/18	2.1	\$ 475.00	\$ 997.50	Update exhibits for fiscal plan using revised macro forecast model.
PR	3	Burkett, Matthew	8/16/18	0.9	\$ 475.00	\$ 427.50	Participate in meeting with C. Anton (AAFAF) regarding monthly reporting communications.
PR	3	Cerone, Samantha	8/16/18	1.3	\$ 675.00	\$ 900.00	Participate in meeting with C. Anton (AAFAF) to discuss KPI monthly reporting procedures.
PR	3	Cerone, Samantha	8/16/18	1.2	\$ 675.00	\$ 810.00	Create list of recipients of monthly reporting packages for independent agencies.
PR	3	Maldonado, Andrew	8/16/18	0.4	\$ 450.00	\$ 180.00	Correspond with P. Nilsen (ACG) to discuss fiscal plan comparison analysis.
PR	3	Maldonado, Andrew	8/16/18	1.2	\$ 450.00	\$ 540.00	Update draft 8/16 fiscal plan presentation based on discussion with P. Nilsen (ACG).
PR	3	Maldonado, Andrew	8/16/18	0.4	\$ 450.00	\$ 180.00	Update agency grouping comparison chart based on discussions with D. Barrett (ACG).
PR	3	Maldonado, Andrew	8/16/18	1.1	\$ 450.00	\$ 495.00	Revise fiscal plan bridge analysis based on discussion with F. Batlle (ACG).
PR	3	Maldonado, Andrew	8/16/18	2.3	\$ 450.00	\$ 1,035.00	Revise projected deficit / surplus and baseline revenue schedules based on discussion with P. Nilsen (ACG).
PR	3	Nilsen, Patrick	8/16/18	0.6	\$ 350.00	\$ 210.00	Revise structural reforms section based on comments provided by N. Mitchel (OMM).
PR	3	Nilsen, Patrick	8/16/18	2.6	\$ 350.00	\$ 910.00	Revise rightsizing section of the revised fiscal plan for the latest fiscal plan model based on feedback from D. Barrett (ACG).
PR	3	Nilsen, Patrick	8/16/18	3.6	\$ 350.00	\$ 1,260.00	Revise financial projections section of the revised fiscal plan on the latest fiscal plan model.
PR	3	Nilsen, Patrick	8/16/18	2.8	\$ 350.00	\$ 980.00	Revise executive summary section of the revised fiscal plan based on the latest fiscal plan model.
PR	3	Nilsen, Patrick	8/16/18	0.6	\$ 350.00	\$ 210.00	Revise Debt Sustainability Section of the Commonwealth Fiscal Plan for analysis provided by B. Meisel (RTH).
PR	3	Nilsen, Patrick	8/16/18	3.2	\$ 350.00	\$ 1,120.00	Prepare macroeconomic section of the revised fiscal plan for the latest fiscal plan model provided by J. York (CM).
PR	3	Nilsen, Patrick	8/16/18	2.2	\$ 350.00	\$ 770.00	Prepare scenario analyses to prepare summary of structural reforms within the revised fiscal plan.
PR	200	Nilsen, Patrick	8/16/18	1.9	\$ 350.00	\$ 665.00	Revise COFINA settlement section of the revised fiscal plan based on comments from J. Rapisardi (OMM).
PR	3	Rosado, Kasey	8/16/18	0.3	\$ 875.00	\$ 262.50	Correspond with S Cerone (ACG) regarding monthly reporting and communication of submission.
PR	3	Rosado, Kasey	8/16/18	0.9	\$ 875.00	\$ 787.50	Participate in meeting with C. Anton (AAFAF) regarding monthly reporting and strategy to collect information from those agencies which did not submit information.
PR	3	Rosado, Kasey	8/16/18	1.5	\$ 875.00	\$ 1,312.50	Review Healthcare presentation and proposed impact on debt service.
PR	3	Rosado, Kasey	8/16/18	0.7	\$ 875.00	\$ 612.50	Create summary of ongoing AAFAF workstreams for Ankura team.
PR	3	Rosado, Kasey	8/16/18	0.8	\$ 875.00	\$ 700.00	Review latest version of the revised fiscal plan model provided by Ankura and Conway Mckenzie.
PR	3	Rosado, Kasey	8/16/18	0.7	\$ 875.00	\$ 612.50	Correspond with the AAFAF implementation team regarding agencies which did not submit reporting packages.
PR	3	Rosado, Kasey	8/16/18	0.5	\$ 875.00	\$ 437.50	Correspond with the AAFAF implementation team regarding upcoming monthly implementation meetings with FOMB, McKinsey and respective agencies.
PR	8	Rosado, Kasey	8/16/18	0.9	\$ 875.00	\$ 787.50	Discussion with J. Santiago (AAFAF/GDB) regarding transition of AAFAF management teams.
PR	8	Rosado, Kasey	8/16/18	1.5	\$ 875.00	\$ 1,312.50	Discussion with J. Santiago (AAFAF/GDB), B. Fornaris (AAFAF/GDB) and A. Camporreale (AAFAF) regarding transition of AAFAF management teams.
Outside PR	3	Alvarez, Charles	8/17/18	0.7	\$ 350.00	\$ 245.00	Analyze Charters for the agencies within the Department of Family in response to request from C. Anton (AAFAF).
Outside PR	3	Alvarez, Charles	8/17/18	0.8	\$ 350.00	\$ 280.00	Analyze Implementation Plans for the Department of Family in response to request from C. Anton (AAFAF).
Outside PR	3	Alvarez, Charles	8/17/18	0.7	\$ 350.00	\$ 245.00	Analyze Charters for the Department of Housing in response to request from C. Anton (AAFAF).
Outside PR	3	Alvarez, Charles	8/17/18	0.8	\$ 350.00	\$ 280.00	Analyze Implementation Plans for the Department of Housing in response to request from C. Anton (AAFAF).
Outside PR	3	Alvarez, Charles	8/17/18	0.6	\$ 350.00	\$ 210.00	Correspond with C. Anton (AAFAF) regarding update of implementation plans received.
Outside PR	3	Alvarez, Charles	8/17/18	1.2	\$ 350.00	\$ 420.00	Prepare table comparing IMF GNP forecasts against CBO GNP forecasts.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	8/17/18	1.3	\$ 350.00	\$ 455.00	Prepare table comparing IMF surplus and deficit forecasts against CBO forecasts.
Outside PR	3	Alvarez, Charles	8/17/18	0.8	\$ 350.00	\$ 280.00	Update Exhibit 5 Real GNP growth rate before and after structural reforms for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
Outside PR	3	Alvarez, Charles	8/17/18	0.9	\$ 350.00	\$ 315.00	Update Exhibit 6 Puerto Rico's projected growth trajectory compared to other jurisdictions after natural disasters for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
Outside PR	3	Alvarez, Charles	8/17/18	0.4	\$ 350.00	\$ 140.00	Update Exhibit 10 Annual inflation rate for 8-16-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Barrett, Dennis	8/17/18	3.0	\$ 775.00	\$ 2,325.00	Participate in working session with C. Sobrino (AAFAF), J. York (CM), J. Rapisardi (OMM), F. Batlle (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss fiscal plan submission strategy and open items for finalizing the revised Fiscal Plan.
PR	3	Barrett, Dennis	8/17/18	0.9	\$ 775.00	\$ 697.50	Participate on conference call with representatives from McKinsey, J. York (CM) and F. Batlle (ACG) to discuss Fiscal Plan revenue assumptions by category.
PR	3	Barrett, Dennis	8/17/18	0.4	\$ 775.00	\$ 310.00	Discuss right-sizing assumptions to be included in revised fiscal plan with F. Batlle (ACG).
PR	3	Barrett, Dennis	8/17/18	2.3	\$ 775.00	\$ 1,782.50	Revise right-sizing model per comments from C. Sobrino (AAFAF).
PR	3	Batlle, Fernando	8/17/18	3.0	\$ 875.00	\$ 2,625.00	Participate in working session with C. Sobrino (AAFAF), J. York (CM), J. Rapisardi (OMM), D. Barrett (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss fiscal plan submission strategy and open items for finalizing the revised Fiscal Plan.
PR	3	Batlle, Fernando	8/17/18	0.9	\$ 875.00	\$ 787.50	Participate on conference call with representatives from McKinsey, J. York (CM) and D. Barrett (ACG) to discuss Fiscal Plan revenue assumptions by category.
PR	3	Batlle, Fernando	8/17/18	0.4	\$ 875.00	\$ 350.00	Discuss right-sizing assumptions to be included in revised fiscal plan with D. Barrett (ACG).
PR	3	Batlle, Fernando	8/17/18	0.1	\$ 875.00	\$ 87.50	Participate in discussion with L. Porter (ACG) and P. Nilsen (ACG) regarding utility measure included in Commonwealth fiscal plan (partial).
PR	3	Batlle, Fernando	8/17/18	1.2	\$ 875.00	\$ 1,050.00	Prepare list of suggested changes to fiscal plan to discuss with AAFAF with S. Cerone (ACG) and A. Maldonado (ACG).
PR	3	Batlle, Fernando	8/17/18	2.4	\$ 875.00	\$ 2,100.00	Review and edit current version of revised fiscal plan.
PR	3	Batlle, Fernando	8/17/18	1.5	\$ 875.00	\$ 1,312.50	Research different macroeconomic forecasts methodologies to potentially include in revised fiscal plan.
PR	3	Batlle, Fernando	8/17/18	1.9	\$ 875.00	\$ 1,662.50	Review financial projections section of revised fiscal plan.
PR	3	Batlle, Fernando	8/17/18	0.9	\$ 875.00	\$ 787.50	Review revenue projection worksheet prepared by McKinsey related to baseline revenues and compare with assumptions prepared by Hacienda.
PR	3	Batlle, Fernando	8/17/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with G. Eaton (Deloitte) to discuss DRF estimates prepared by McKinsey and compare them to COR3 estimates.
PR	3	Batlle, Fernando	8/17/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with J. York (CM) to discuss revenue assumptions discussed with McKinsey.
PR	3	Batlle, Fernando	8/17/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with J. Rodriguez (BAML) to discuss DSA assumptions to be included in fiscal plan revision.
PR	3	Batlle, Fernando	8/17/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with R. Romeu (DevTech) to discuss DRF funding impact on FY19 macroeconomic projections.
Outside PR	3	Burkett, Matthew	8/17/18	1.1	\$ 475.00	\$ 522.50	Correspond with agencies informing of schedule for reporting workshop webinars.
Outside PR	3	Burkett, Matthew	8/17/18	2.3	\$ 475.00	\$ 1,092.50	Gather email distribution lists from AAFAF for required monthly reporting workshop participants.
Outside PR	3	Burkett, Matthew	8/17/18	1.4	\$ 475.00	\$ 665.00	Build a consolidated list of key agency personnel for monthly reporting communication.
PR	3	Cerone, Samantha	8/17/18	2.3	\$ 675.00	\$ 1,518.75	Participate in working session with C. Sobrino (AAFAF), J. York (CM), J. Rapisardi (OMM), F. Batlle (ACG), D. Barrett (ACG) and P. Nilsen (ACG) to discuss fiscal plan submission strategy and open items for finalizing the revised Fiscal Plan (partial).
PR	3	Cerone, Samantha	8/17/18	1.2	\$ 675.00	\$ 810.00	Prepare list of suggested changes to fiscal plan to discuss with AAFAF with F. Batlle (ACG) and A. Maldonado (ACG).
PR	3	Cerone, Samantha	8/17/18	0.4	\$ 675.00	\$ 281.25	Update uniform healthcare savings presentation.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Cerone, Samantha	8/17/18	0.4	\$ 675.00	\$ 270.00	Correspond with A. Maldonado (ACG) regarding certified fiscal plan changes.
PR	3	Cerone, Samantha	8/17/18	0.2	\$ 675.00	\$ 101.25	Discuss next steps on monthly reporting with M. Burkett (ACG).
PR	3	Cerone, Samantha	8/17/18	2.1	\$ 675.00	\$ 1,417.50	Review certified fiscal plan exhibit and language regarding disaster relief funding.
PR	3	Maldonado, Andrew	8/17/18	1.2	\$ 450.00	\$ 540.00	Prepare list of suggested changes to fiscal plan to discuss with AAFAF with F. Batlle (ACG) and S. Cerone (ACG).
PR	3	Maldonado, Andrew	8/17/18	0.4	\$ 450.00	\$ 180.00	Correspond with S. Cerone (ACG) changes to the Disaster Relief schedule in revised fiscal plan.
PR	3	Maldonado, Andrew	8/17/18	0.4	\$ 450.00	\$ 180.00	Build chart showing variances related to disaster relief funding schedules.
PR	3	Nilsen, Patrick	8/17/18	3.0	\$ 350.00	\$ 1,050.00	Participate in working session with C. Sobrino (AAFAF), J. York (CM), J. Rapisardi (OMM), F. Batlle (ACG), S. Cerone (ACG) and D. Barrett (ACG) to discuss fiscal plan submission strategy and open items for finalizing the revised Fiscal Plan.
PR	3	Nilsen, Patrick	8/17/18	0.6	\$ 350.00	\$ 210.00	Participate in discussion with L. Porter (ACG) and F. Batlle (ACG) regarding utility measure included in Commonwealth fiscal plan.
PR	3	Nilsen, Patrick	8/17/18	0.8	\$ 350.00	\$ 280.00	Revise the Debt Sustainability Section provided by B. Meisel (RTH) for inclusion within the revised fiscal plan.
PR	3	Nilsen, Patrick	8/17/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the disaster relief summary.
PR	3	Nilsen, Patrick	8/17/18	0.9	\$ 350.00	\$ 315.00	Review aspiration utility rates provided by L. Porter (ACG) for potential inclusion within the revised fiscal plan.
PR	3	Nilsen, Patrick	8/17/18	2.4	\$ 350.00	\$ 840.00	Prepare fiscal plan exhibit assignments for efficient group execution of the fiscal plan.
PR	3	Nilsen, Patrick	8/17/18	1.9	\$ 350.00	\$ 665.00	Prepare disaster recovery curve based on spending estimates prepared by FEMA for the review of R. Romeu (DevTech).
PR	3	Nilsen, Patrick	8/17/18	1.9	\$ 350.00	\$ 665.00	Revise macroeconomic section to explain the use of both the IMF and CBO forecasts within the revised fiscal plan.
PR	200	Nilsen, Patrick	8/17/18	0.8	\$ 350.00	\$ 280.00	Revise COFINA settlement section prepared by J. Rapisardi (OMM) for inclusion within the revised fiscal plan.
PR	3	Rosado, Kasey	8/17/18	0.9	\$ 875.00	\$ 787.50	Review latest version of revised fiscal plan provided by Ankura team.
PR	3	Rosado, Kasey	8/17/18	0.4	\$ 875.00	\$ 350.00	Correspond with AAFAF implementation team regarding late submission of reporting packages.
Outside PR	3	Barrett, Dennis	8/18/18	3.1	\$ 775.00	\$ 2,402.50	Revise Agency Efficiencies word document section of revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/18/18	3.6	\$ 775.00	\$ 2,790.00	Revise Agency Efficiencies schedules in the revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/18/18	0.9	\$ 775.00	\$ 697.50	Update implementation costs forecast based on 6 month savings lag.
Outside PR	3	Barrett, Dennis	8/18/18	2.1	\$ 775.00	\$ 1,627.50	Update charts in right-sizing section of revised fiscal plan for inclusion of 6th month savings lag.
Outside PR	3	Barrett, Dennis	8/18/18	1.7	\$ 775.00	\$ 1,317.50	Review and compare disaster relief spend curves and amounts to the recovery plan.
Outside PR	3	Barrett, Dennis	8/18/18	2.2	\$ 775.00	\$ 1,705.00	Review recovery plan for potential inclusion of language into the revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/18/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding fiscal plan updates.
PR	3	Batlle, Fernando	8/18/18	1.0	\$ 875.00	\$ 875.00	Participate on conference call with R. Romeu (DevTech), J. York (CM) and P. Nilsen (ACG) to discuss macroeconomic projections and changes to disaster recovery funding rollout schedule to be included in fiscal plan revision required by FOMB.
PR	3	Batlle, Fernando	8/18/18	1.2	\$ 875.00	\$ 1,050.00	Participate on conference call with representatives from Milliman, McKinsey, A. Velazquez (ASES) and J. York (CM) to discuss healthcare expenses updates to be included in fiscal plan revision.
PR	3	Batlle, Fernando	8/18/18	3.1	\$ 875.00	\$ 2,712.50	Prepare outline for revised fiscal plan.
PR	3	Batlle, Fernando	8/18/18	3.2	\$ 875.00	\$ 2,800.00	Review draft of macroeconomic projections and disaster recovery funding provided by J. York (CM).
PR	3	Batlle, Fernando	8/18/18	2.7	\$ 875.00	\$ 2,362.50	Review draft of healthcare expenses to be incorporated into fiscal plan analysis.
PR	3	Batlle, Fernando	8/18/18	2.2	\$ 875.00	\$ 1,925.00	Participate in meeting with J. York (CM) to discuss macroeconomic projections of revised fiscal plan.
PR	3	Batlle, Fernando	8/18/18	1.8	\$ 875.00	\$ 1,575.00	Review and provide comments to S. Cerone (ACG) regarding Disaster Relief section of fiscal plan
PR	3	Cerone, Samantha	8/18/18	3.4	\$ 675.00	\$ 2,295.00	Revise Disaster Relief graphs of the revised fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Cerone, Samantha	8/18/18	0.6	\$ 675.00	\$ 405.00	Review and provide comment to P. Nilsen (ACG) regarding Introduction section of Fiscal Plan.
PR	3	Cerone, Samantha	8/18/18	2.8	\$ 675.00	\$ 1,890.00	Update Healthcare Reform section of Fiscal Plan.
PR	3	Cerone, Samantha	8/18/18	3.7	\$ 675.00	\$ 2,497.50	Revise baseline revenue forecast schedules within Fiscal Plan.
PR	3	Cerone, Samantha	8/18/18	2.6	\$ 675.00	\$ 1,755.00	Revise baseline expenditure forecast within Fiscal Plan.
PR	3	Maldonado, Andrew	8/18/18	0.6	\$ 450.00	\$ 270.00	Update schedules detailing variances between IMF and CBO GNP forecasts.
PR	3	Maldonado, Andrew	8/18/18	3.9	\$ 450.00	\$ 1,755.00	Map fiscal plan macro-economic schedules to Fiscal Plan Economic model for inclusion in revised fiscal plan.
PR	3	Maldonado, Andrew	8/18/18	1.8	\$ 450.00	\$ 810.00	Review and provide comments to P. Nilsen (ACG) on Agency Efficiencies section of fiscal plan.
PR	3	Maldonado, Andrew	8/18/18	3.6	\$ 450.00	\$ 1,620.00	Populate fiscal plan macro-economic schedules with updated macro-economic forecast figures.
PR	3	Maldonado, Andrew	8/18/18	2.3	\$ 450.00	\$ 1,035.00	Template macroeconomic schedules for inclusion in the revised fiscal plan.
PR	3	Nilsen, Patrick	8/18/18	0.6	\$ 350.00	\$ 210.00	Participate on conference call with R. Romeu (DevTech), J. York (CM) and F. Batlle (ACG) to discuss macroeconomic projections and changes to disaster recovery funding rollout schedule to be included in fiscal plan revision required by FOMB (partial).
PR	3	Nilsen, Patrick	8/18/18	1.9	\$ 350.00	\$ 665.00	Prepare disaster spend curve for the review of R. Romeu (DevTech) and potential inclusion within the fiscal plan model.
PR	3	Nilsen, Patrick	8/18/18	2.3	\$ 350.00	\$ 805.00	Revise the disaster recovery section of the fiscal plan for Puerto Rico for inclusion of latest disaster spend curve.
PR	3	Nilsen, Patrick	8/18/18	3.4	\$ 350.00	\$ 1,190.00	Revise financial projections section of the fiscal plan for Puerto Rico for the latest update to the financial model.
PR	3	Nilsen, Patrick	8/18/18	2.8	\$ 350.00	\$ 980.00	Revise macroeconomic section of the fiscal plan for Puerto Rico for the latest macroeconomic assumptions.
PR	3	Nilsen, Patrick	8/18/18	2.0	\$ 350.00	\$ 700.00	Prepare fiscal plan scenarios with and without structural reforms for the inclusion with the fiscal plan for Puerto Rico.
Outside PR	3	Alvarez, Charles	8/19/18	1.1	\$ 350.00	\$ 385.00	Review exhibits prepared by A. Maldonado (ACG) to be used in the Commonwealth Fiscal Plan.
Outside PR	3	Alvarez, Charles	8/19/18	0.9	\$ 350.00	\$ 315.00	Review exhibits prepared by D. Barrett (ACG) to be used in the Commonwealth Fiscal Plan.
Outside PR	3	Alvarez, Charles	8/19/18	1.2	\$ 350.00	\$ 420.00	Review exhibits prepared by P. Nilsen (ACG) to be used in the Commonwealth Fiscal Plan.
Outside PR	3	Alvarez, Charles	8/19/18	0.3	\$ 350.00	\$ 105.00	Update Exhibit 16, Baseline Expenditure Forecast, for the Commonwealth Fiscal Plan.
Outside PR	3	Alvarez, Charles	8/19/18	0.6	\$ 350.00	\$ 210.00	Revise Exhibit 32, summary of agency efficiencies impact for D. Barrett (ACG).
Outside PR	3	Alvarez, Charles	8/19/18	1.9	\$ 350.00	\$ 665.00	Review and provide comments to A. Maldonado (ACG) on the fiscal measure section of revised fiscal plan.
Outside PR	3	Alvarez, Charles	8/19/18	2.2	\$ 350.00	\$ 770.00	Review and provide comments to A. Maldonado (ACG) on the Macroeconomic section of revised fiscal plan.
Outside PR	3	Alvarez, Charles	8/19/18	3.4	\$ 350.00	\$ 1,190.00	Review and provide comments on Impact of Hurricanes Maria and Irma section of the final draft of the Commonwealth Fiscal Plan.
Outside PR	3	Barrett, Dennis	8/19/18	0.4	\$ 775.00	\$ 310.00	Participate on conference call with F. Batlle (ACG) to discuss fiscal plan revisions as part of revision required by FOMB.
Outside PR	3	Barrett, Dennis	8/19/18	0.5	\$ 775.00	\$ 387.50	Participate on conference call with V. Feliciano (ABC Consulting), R. Romeu (DevTech), J. York (CM) and F. Batlle (ACG) to discuss short term revenue forecast considering Hurricane Maria impact and federal funding roll out to be included in fiscal plan revision.
Outside PR	3	Barrett, Dennis	8/19/18	2.7	\$ 775.00	\$ 2,092.50	Review and provide comments on latest version of revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/19/18	3.1	\$ 775.00	\$ 2,402.50	Tie current model outputs to revised fiscal plan to ensure consistency.
Outside PR	3	Barrett, Dennis	8/19/18	1.1	\$ 775.00	\$ 852.50	Participate on telephone calls with J. Kelleher (DoE) regarding DoE section of revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/19/18	1.5	\$ 775.00	\$ 1,162.50	Revise DoE section of revised fiscal plan per comments from J. Kelleher (DoE).
Outside PR	3	Barrett, Dennis	8/19/18	2.1	\$ 775.00	\$ 1,627.50	Update agency efficiency charts in fiscal plan.
Outside PR	3	Barrett, Dennis	8/19/18	1.9	\$ 775.00	\$ 1,472.50	Update OCFO section of revised fiscal plan.
Outside PR	3	Barrett, Dennis	8/19/18	1.7	\$ 775.00	\$ 1,317.50	Update Department of Corrections section of revised fiscal plan based on comments provided by Bluhaus.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	8/19/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with D. Barrett (ACG) to discuss fiscal plan revisions as part of revision required by FOMB.
PR	3	Batlle, Fernando	8/19/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with V. Feliciano (ABC Consulting), R. Romeu (DevTech), J. York (CM) and D. Barrett (ACG) to discuss short term revenue forecast considering Hurricane Maria impact and federal funding roll out to be included in fiscal plan revision.
PR	3	Batlle, Fernando	8/19/18	2.1	\$ 875.00	\$ 1,837.50	Edit UPR and Municipalities section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/19/18	3.4	\$ 875.00	\$ 2,975.00	Edit Implementation section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/19/18	3.5	\$ 875.00	\$ 3,062.50	Provide feedback on Agency Efficiencies section to P. Nilsen (ACG).
PR	3	Batlle, Fernando	8/19/18	0.8	\$ 875.00	\$ 700.00	Write Conclusion for revised fiscal plan.
PR	3	Batlle, Fernando	8/19/18	3.6	\$ 875.00	\$ 3,150.00	Review and provide feedback on Debt Sustainability section of revised fiscal plan.
PR	3	Batlle, Fernando	8/19/18	3.3	\$ 875.00	\$ 2,887.50	Edit Infrastructure Reform section of the revised fiscal plan.
PR	3	Batlle, Fernando	8/19/18	1.2	\$ 875.00	\$ 1,050.00	Review and provide comments on revised fiscal plan to Ankura team
PR	3	Batlle, Fernando	8/19/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with Conway Mckenzie to discuss assumptions related to macroeconomic forecast included in fiscal plan.
Outside PR	3	Burkett, Matthew	8/19/18	3.7	\$ 475.00	\$ 1,757.50	Review and provide comments to P. Nilsen (ACG) on updated version of fiscal plan: Chapters 1 through 5.
Outside PR	3	Burkett, Matthew	8/19/18	2.6	\$ 475.00	\$ 1,235.00	Review and provide comments to P. Nilsen (ACG) on updated version of fiscal plan: Chapters 6 through 7.
Outside PR	3	Burkett, Matthew	8/19/18	1.3	\$ 475.00	\$ 617.50	Review and provide comments to P. Nilsen (ACG) on updated version of fiscal plan: Chapters 8 through 12.
Outside PR	3	Burkett, Matthew	8/19/18	1.1	\$ 475.00	\$ 522.50	Review and provide comments to P. Nilsen (ACG) on exhibits in updated version of fiscal plan.
PR	3	Cerone, Samantha	8/19/18	1.3	\$ 675.00	\$ 850.50	Review and provide comments to P. Nilsen (ACG) on the introduction section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.2	\$ 675.00	\$ 810.00	Review and provide comments to P. Nilsen (ACG) on Ease of Doing Business section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	0.9	\$ 675.00	\$ 607.50	Review and provide comments to P. Nilsen (ACG) on the Disaster Relief spending section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.6	\$ 675.00	\$ 1,053.00	Review and provide comments to P. Nilsen (ACG) on Healthcare Reform section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.4	\$ 675.00	\$ 945.00	Review and provide comments to P. Nilsen (ACG) on Energy and Power Reform section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	0.7	\$ 675.00	\$ 472.50	Review and provide comments to P. Nilsen (ACG) on Pension Reform section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.1	\$ 675.00	\$ 742.50	Review and provide comments to P. Nilsen (ACG) on Tax Compliance section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.9	\$ 675.00	\$ 1,282.50	Review and provide comments to P. Nilsen (ACG) on Agency Efficiencies section of Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.4	\$ 675.00	\$ 958.50	Revise baseline expenditures forecast within Fiscal Plan.
PR	3	Cerone, Samantha	8/19/18	1.7	\$ 675.00	\$ 1,147.50	Revise baseline revenue forecast within Fiscal Plan.
PR	3	Maldonado, Andrew	8/19/18	1.2	\$ 450.00	\$ 540.00	Assemble presentation comparing 6/29 fiscal plan to preliminary August 2018 fiscal plan.
PR	3	Maldonado, Andrew	8/19/18	3.6	\$ 450.00	\$ 1,620.00	Populate fiscal plan macro-economic schedules with updated macro-economic forecast figures provided by J. York (CM).
PR	3	Maldonado, Andrew	8/19/18	3.4	\$ 450.00	\$ 1,530.00	Revise fiscal plan for Puerto Rico for written comments provided by C. Sobrino (AAFAF).
PR	3	Maldonado, Andrew	8/19/18	2.5	\$ 450.00	\$ 1,125.00	Revise fiscal plan for Puerto Rico for written comments provided by J. Rapisardi (OMM).
PR	3	Maldonado, Andrew	8/19/18	1.9	\$ 450.00	\$ 855.00	Revise fiscal plan for Puerto Rico for written comments provided by F. Batlle (ACG).
PR	3	Nilsen, Patrick	8/19/18	1.1	\$ 350.00	\$ 385.00	Revise the financial projections section of the fiscal plan for Puerto Rico for comments provided by J. York (CM).
PR	3	Nilsen, Patrick	8/19/18	1.5	\$ 350.00	\$ 525.00	Revise healthcare reform fiscal plan for Puerto Rico for comments provided by A. Velazquez (ASES).
PR	3	Nilsen, Patrick	8/19/18	0.8	\$ 350.00	\$ 280.00	Revise the macroeconomic section of the fiscal plan for Puerto Rico for comments provided by R. Romeu (DevTech).
PR	3	Nilsen, Patrick	8/19/18	0.8	\$ 350.00	\$ 280.00	Revise debt sustainability section for comments provided by L. Weinberg (RTH).
PR	3	Nilsen, Patrick	8/19/18	1.4	\$ 350.00	\$ 490.00	Revise fiscal plan for Puerto Rico for written comments provided by S. Cerone (ACG).
PR	3	Nilsen, Patrick	8/19/18	1.2	\$ 350.00	\$ 420.00	Revise fiscal plan for Puerto Rico for written comments provided by A. Maldonado (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	8/19/18	1.9	\$ 350.00	\$ 665.00	Revise fiscal plan for Puerto Rico for written comments provided by J. Rapisardi (OMM).
PR	3	Nilsen, Patrick	8/19/18	2.0	\$ 350.00	\$ 700.00	Prepare fiscal plan scenarios with and without structural reforms for the inclusion with the fiscal plan for Puerto Rico.
PR	3	Nilsen, Patrick	8/19/18	2.1	\$ 350.00	\$ 735.00	Revise fiscal plan for Puerto Rico for written comments provided by C. Sobrino (AAFAF).
PR	3	Nilsen, Patrick	8/19/18	3.2	\$ 350.00	\$ 1,120.00	Revise fiscal plan for Puerto Rico for written comments provided by F. Batlle (ACG).
PR	3	Alvarez, Charles	8/20/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the consolidation of supporting documents for the Commonwealth Fiscal Plan.
PR	3	Alvarez, Charles	8/20/18	0.9	\$ 350.00	\$ 315.00	Correspond with C. Anton (AAFAF) regarding status update of agencies comprising the reorganized agency of Social Welfare.
PR	3	Alvarez, Charles	8/20/18	0.2	\$ 350.00	\$ 70.00	Correspond with M. Burkett (ACG) regarding implementation process and documents.
Outside PR	3	Barrett, Dennis	8/20/18	3.5	\$ 775.00	\$ 2,712.50	Prepare right-sizing model for submission to FOMB.
PR	3	Batlle, Fernando	8/20/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with C. Yamin (AAFAF) to discuss Act 106 and impact of non payment on fiscal plan.
PR	3	Batlle, Fernando	8/20/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with C. Yamin (AAFAF) to discuss including cost of police officers in social security in revised fiscal plan.
PR	3	Batlle, Fernando	8/20/18	0.2	\$ 875.00	\$ 175.00	Correspond with D. Barrett (ACG) to discuss preparation of talking points related to fiscal plan for bi-weekly creditor call.
PR	3	Batlle, Fernando	8/20/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with O. Chavez (AAFAF) to discuss implementation of uniform healthcare initiative.
PR	3	Burkett, Matthew	8/20/18	1.1	\$ 475.00	\$ 522.50	Participate in meeting with C. Anton (AAFAF) to discuss action items for webinar workshops on monthly reporting.
PR	3	Burkett, Matthew	8/20/18	2.1	\$ 475.00	\$ 997.50	Design materials for use in monthly reporting webinar.
PR	3	Burkett, Matthew	8/20/18	0.6	\$ 475.00	\$ 285.00	Prepare and send calendar invitations to webinar at request of C. Anton (AAFAF).
PR	3	Maldonado, Andrew	8/20/18	3.5	\$ 450.00	\$ 1,575.00	Review preliminary draft of fiscal plan and provide comments to P. Nilsen (ACG).
PR	3	Maldonado, Andrew	8/20/18	1.6	\$ 450.00	\$ 720.00	Revise fiscal measures schedules in revised fiscal plan based on comments from P. Nilsen (ACG).
PR	3	Nilsen, Patrick	8/20/18	0.3	\$ 350.00	\$ 105.00	Review summary of fiscal plan changes provided by A. Toro (Bluhaus).
PR	3	Nilsen, Patrick	8/20/18	0.4	\$ 350.00	\$ 140.00	Review Milliman assessment of Puerto Rico Benefits for inclusion within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/20/18	0.4	\$ 350.00	\$ 140.00	Review Summary of fiscal plan changes provided by D. Barrett (ACG).
PR	3	Nilsen, Patrick	8/20/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the consolidation of supporting documents for the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/20/18	0.6	\$ 350.00	\$ 210.00	Review Healthcare benefit section of the Commonwealth Fiscal Plan for inclusion of Milliman assessment.
PR	3	Rosado, Kasey	8/20/18	0.6	\$ 875.00	\$ 525.00	Participate on update call with representatives from AAFAF and McKinsey regarding implementation status.
PR	3	Rosado, Kasey	8/20/18	0.6	\$ 875.00	\$ 525.00	Participate on update call with representatives from AAFAF regarding implementation status and next steps.
PR	3	Rosado, Kasey	8/20/18	0.4	\$ 875.00	\$ 350.00	Participate in meeting with J. Santiago (AAFAF) on ongoing initiatives regarding AAFAF transition and related implementation efforts.
PR	3	Rosado, Kasey	8/20/18	1.6	\$ 875.00	\$ 1,400.00	Review implementation materials and correspond with Ankura team regarding implementation efforts and required next steps to ensure compliance across all agencies.
PR	3	Rosado, Kasey	8/20/18	0.7	\$ 875.00	\$ 612.50	Review and provide feedback to AAFAF on talking points document related to the fiscal plan.
PR	3	Rosado, Kasey	8/20/18	0.8	\$ 875.00	\$ 700.00	Review Department of Safety materials in preparation for meeting with FOMB and AAFAF implementation team.
PR	3	Alvarez, Charles	8/21/18	1.8	\$ 350.00	\$ 630.00	Update language in Chapter 4, Macroeconomic and Demographic Trajectory Post-Maria section, of the fiscal plan draft.
PR	3	Alvarez, Charles	8/21/18	0.8	\$ 350.00	\$ 280.00	Update Exhibit 5 Real GNP growth rate before and after structural reforms for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the preparation of the Commonwealth Fiscal Plan.
PR	3	Alvarez, Charles	8/21/18	0.3	\$ 350.00	\$ 105.00	Correspond with P. Nilsen (ACG) regarding the automation of the financial supporting schedules within the Commonwealth Fiscal Plan.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	8/21/18	0.9	\$ 350.00	\$ 315.00	Update Exhibit 6 Puerto Rico's projected growth trajectory compared to other jurisdictions after natural disasters for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	0.4	\$ 350.00	\$ 140.00	Update Exhibit 10 Annual inflation rate for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	1.7	\$ 350.00	\$ 595.00	Update Exhibit 11 projected private and public disaster relief funding and roll out for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	0.6	\$ 350.00	\$ 210.00	Update Exhibit 12 Macroeconomic impact of fiscal measures for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	0.6	\$ 350.00	\$ 210.00	Update Exhibit 14 Projected population change for 8-21-18 macroeconomic model circulated by Conway Mackenzie.
PR	3	Alvarez, Charles	8/21/18	0.7	\$ 350.00	\$ 245.00	Assemble exhibits used in Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/21/18	0.4	\$ 350.00	\$ 140.00	Revise Commonwealth Fiscal Plan to include language on police enrollment in social security.
PR	3	Alvarez, Charles	8/21/18	0.7	\$ 350.00	\$ 245.00	Revise Commonwealth Fiscal Plan to include DSA revisions sent by L. Weinberg (RTH) on 8-21-18.
Outside PR	3	Barrett, Dennis	8/21/18	0.6	\$ 775.00	\$ 465.00	Participate on telephone call with F. Batlle (ACG) to discuss cost of inclusion of police officers in social security system and impact on fiscal plan projections
Outside PR	3	Barrett, Dennis	8/21/18	0.4	\$ 775.00	\$ 310.00	Participate on telephone call with F. Batlle (ACG) to discuss police officers social security calculation backup.
Outside PR	3	Barrett, Dennis	8/21/18	1.7	\$ 775.00	\$ 1,317.50	Review calculation of Police Officers social security employee and employer contributions.
Outside PR	3	Barrett, Dennis	8/21/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the Social Security Reform within the Commonwealth Fiscal Plan.
Outside PR	3	Barrett, Dennis	8/21/18	1.6	\$ 775.00	\$ 1,240.00	Prepare summary of right-sizing savings by initiative by agency for FY19.
Outside PR	3	Barrett, Dennis	8/21/18	0.6	\$ 775.00	\$ 465.00	Correspond with representatives from AAFAF and Ankura regarding fiscal plan language for police social security.
Outside PR	3	Barrett, Dennis	8/21/18	1.9	\$ 775.00	\$ 1,472.50	Review and provide comments on revised fiscal plan to P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	8/21/18	1.8	\$ 775.00	\$ 1,395.00	Revise summary of right-sizing savings by initiative by agency for FY19.
Outside PR	3	Batlle, Fernando	8/21/18	0.6	\$ 875.00	\$ 525.00	Participate on telephone call with D. Barrett (ACG) to discuss cost of inclusion of police officers in social security system and impact on fiscal plan projections
Outside PR	3	Batlle, Fernando	8/21/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with D. Barrett (ACG) to discuss police officers social security calculation backup.
Outside PR	3	Batlle, Fernando	8/21/18	0.9	\$ 875.00	\$ 787.50	Prepare language to be included in fiscal plan describing inclusion of police officers in social security system.
Outside PR	3	Batlle, Fernando	8/21/18	0.7	\$ 875.00	\$ 612.50	Participate in conference call with representatives from AAFAF and O. Chavez (AAFAF) to discuss Act 26 Committee and implementation of Uniform healthcare initiative for public corporation and central government.
Outside PR	3	Batlle, Fernando	8/21/18	0.4	\$ 875.00	\$ 350.00	Review and edit ASES letter to FOMB requesting authorization to increase fee schedule payments.
Outside PR	3	Batlle, Fernando	8/21/18	0.7	\$ 875.00	\$ 612.50	Participate on telephone calls with J. York (CM) and R. Romeu (DevTech) to discuss macro model and impact on financial model resulting from including police officers in social security system.
Outside PR	3	Batlle, Fernando	8/21/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with A. Velazquez (ASES) to discuss fee schedule change request to FOMB.
Outside PR	3	Batlle, Fernando	8/21/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with C. Yamin (AAFAF) to discuss language describing inclusion of police officers in social security system.
Outside PR	3	Batlle, Fernando	8/21/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with Z. Canales (DPS) to discuss police headcount and salaries necessary to calculate social security cost to be included in fiscal plan.
PR	3	Burkett, Matthew	8/21/18	0.7	\$ 475.00	\$ 332.50	Participate in pre-meeting with S. Cerone (ACG) to discuss holding monthly reporting package webinar for Commonwealth Government Agencies.
PR	3	Burkett, Matthew	8/21/18	0.9	\$ 475.00	\$ 427.50	Participate in webinar meeting with S. Cerone (ACG), representatives from AAFAF and Commonwealth Government Agencies to discuss monthly reporting package submissions.
PR	3	Burkett, Matthew	8/21/18	0.4	\$ 475.00	\$ 190.00	Participated in project team debrief of webinar workshop and discuss changes necessary for next session.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Burkett, Matthew	8/21/18	1.3	\$ 475.00	\$ 617.50	Analyze 8.6 version of right-size model to determine savings breakdown of agencies submitting reporting packages on 8/23.
PR	3	Burkett, Matthew	8/21/18	0.3	\$ 475.00	\$ 142.50	Review reports on police enrollment in social security.
Outside PR	3	Cerone, Samantha	8/21/18	0.7	\$ 675.00	\$ 461.25	Participate in pre-meeting with M. Burkett (ACG) to discuss holding monthly reporting package webinar for Commonwealth Government Agencies.
Outside PR	3	Cerone, Samantha	8/21/18	0.9	\$ 675.00	\$ 618.75	Participate in webinar meeting with M. Burkett (ACG), representatives from AAFAF and Commonwealth Government Agencies to discuss monthly reporting package submissions.
Outside PR	3	Maldonado, Andrew	8/21/18	1.1	\$ 450.00	\$ 495.00	Ensure consolidation of fiscal plan exhibits in PowerPoint for Ankura team.
Outside PR	3	Maldonado, Andrew	8/21/18	1.8	\$ 450.00	\$ 810.00	Review FEMA sub-grant pertaining to school closures and correspond with UCC advisors.
Outside PR	3	Nilsen, Patrick	8/21/18	1.2	\$ 350.00	\$ 420.00	Prepare summary for Social Security Reform for the review of C. Yamin (AAFAF).
Outside PR	3	Nilsen, Patrick	8/21/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the preparation of the Commonwealth Fiscal Plan.
Outside PR	3	Nilsen, Patrick	8/21/18	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the automation of the financial supporting schedules within the Commonwealth Fiscal Plan.
Outside PR	3	Nilsen, Patrick	8/21/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the Social Security Reform within the Commonwealth Fiscal Plan.
Outside PR	3	Nilsen, Patrick	8/21/18	3.4	\$ 350.00	\$ 1,190.00	Review and provide comments on the Commonwealth Fiscal Plan prepared by C. Alvarez (ACG).
Outside PR	3	Nilsen, Patrick	8/21/18	0.4	\$ 350.00	\$ 154.00	Correspond with J. York (CM) regarding the preparation of the Commonwealth Fiscal Plan.
Outside PR	3	Nilsen, Patrick	8/21/18	1.2	\$ 350.00	\$ 420.00	Prepare scenarios of the Commonwealth Fiscal Plan without structural and fiscal measures.
Outside PR	3	Nilsen, Patrick	8/21/18	2.8	\$ 350.00	\$ 980.00	Revise the financial projections and macroeconomic sections of the Commonwealth Fiscal Plan.
PR	3	Rosado, Kasey	8/21/18	1.2	\$ 875.00	\$ 1,050.00	Participate in meeting with representatives from FOMB, McKinsey and AAFAF regarding Department of Public Safety.
PR	3	Rosado, Kasey	8/21/18	1.6	\$ 875.00	\$ 1,400.00	Review various financial models supporting revised fiscal plan.
PR	3	Rosado, Kasey	8/21/18	0.6	\$ 875.00	\$ 525.00	Discuss structural reform reporting with A. Toro (Bluhau).
PR	3	Rosado, Kasey	8/21/18	1.0	\$ 875.00	\$ 875.00	Participate in meeting with J. Santiago (AAFAF) and C. Anton (AAFAF) regarding status of implementation efforts and processes instituted to comply with FOMB reporting requirements.
PR	3	Rosado, Kasey	8/21/18	0.4	\$ 875.00	\$ 350.00	Participate in follow up discussion with J. Santiago (AAFAF) regarding status of implementation efforts and processes instituted to comply with FOMB reporting requirements.
PR	3	Rosado, Kasey	8/21/18	2.4	\$ 875.00	\$ 2,100.00	Review agencies savings and draft dashboard to best analyze and monitor performance.
PR	3	Alvarez, Charles	8/22/18	0.8	\$ 350.00	\$ 280.00	Revise Commonwealth Fiscal Plan to include DSA revisions sent by L. Weinberg (RTH) on 8-22-18.
PR	3	Alvarez, Charles	8/22/18	3.8	\$ 350.00	\$ 1,330.00	Revise Macroeconomic model sent by J. York (CM) to pull relevant macroeconomic numbers associated with exhibits in Chapter 4 of the Commonwealth Fiscal Plan.
PR	3	Alvarez, Charles	8/22/18	2.8	\$ 350.00	\$ 980.00	Review Chapter 5, Fiscal Plan Financial Projections of the Commonwealth Fiscal Plan to account for latest numbers in Macroeconomic model circulated by J. York (CM) on 8-22-18.
PR	3	Alvarez, Charles	8/22/18	0.8	\$ 350.00	\$ 280.00	Review and incorporate financial projections comments from J. York (CM) into the latest draft of the Fiscal Plan.
Outside PR	3	Barrett, Dennis	8/22/18	2.1	\$ 775.00	\$ 1,627.50	Build out savings by agency by initiative analysis.
Outside PR	3	Barrett, Dennis	8/22/18	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from AAFAF and Conway Mackenzie regarding payroll variances letter received by the FOMB.
Outside PR	3	Barrett, Dennis	8/22/18	3.2	\$ 775.00	\$ 2,480.00	Continue building out of savings by agency by initiative analysis.
Outside PR	3	Barrett, Dennis	8/22/18	2.2	\$ 775.00	\$ 1,705.00	Continue review of City of Detroit expert testimony on feasibility of plan.
Outside PR	3	Barrett, Dennis	8/22/18	2.0	\$ 775.00	\$ 1,550.00	Participate in Department of Education follow up meeting at FOMB.
Outside PR	3	Barrett, Dennis	8/22/18	0.5	\$ 775.00	\$ 387.50	Participate on call with C. Yamin (AAFAF) regarding Uniform Healthcare implementation process.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Burkett, Matthew	8/22/18	0.7	\$ 475.00	\$ 332.50	Participate in project team debrief of webinar workshop with S. Cerone (ACG) and C. Anton (AAFAF) and create statistics of agency participation.
PR	3	Burkett, Matthew	8/22/18	0.6	\$ 475.00	\$ 285.00	Review statutory fiscal control milestones and update status for August.
PR	3	Burkett, Matthew	8/22/18	0.8	\$ 475.00	\$ 380.00	Participate in meeting with C. Anton (AAFAF) to discuss key milestones, associated action items, and schedule for week.
PR	3	Burkett, Matthew	8/22/18	1.1	\$ 475.00	\$ 522.50	Prepare summary of implementation plans updated with ones not submitting incorporating reporting package.
Outside PR	3	Cerone, Samantha	8/22/18	0.7	\$ 675.00	\$ 495.00	Participate in project team debrief of webinar workshop with M. Burkett (ACG) and C. Anton (AAFAF) and create statistics of agency participation.
Outside PR	56	Cerone, Samantha	8/22/18	1.1	\$ 675.00	\$ 742.50	Review PRIDCO employee roster.
Outside PR	56	Cerone, Samantha	8/22/18	1.2	\$ 675.00	\$ 810.00	Analyze expense line items within PRIDCO FY17 draft audit.
Outside PR	56	Cerone, Samantha	8/22/18	1.3	\$ 675.00	\$ 877.50	Analyze expense line items within PRIDCO FY18 general ledger.
Outside PR	3	Nilsen, Patrick	8/22/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the preparation of the rightsizing model for the upload to the FOMB.
Outside PR	3	Nilsen, Patrick	8/22/18	2.9	\$ 350.00	\$ 1,015.00	Prepare extrapolation of savings by initiative and agency for the Families and Children's and Housing agencies for inclusion in the Commonwealth Rightsizing Model.
Outside PR	3	Nilsen, Patrick	8/22/18	3.9	\$ 350.00	\$ 1,365.00	Revise the Commonwealth Rightsizing model for inclusion of the top 6 agencies by savings.
Outside PR	3	Nilsen, Patrick	8/22/18	1.3	\$ 350.00	\$ 455.00	Review and provide comments on the Commonwealth Fiscal Plan prepared by C. Alvarez (ACG).
PR	3	Rosado, Kasey	8/22/18	1.8	\$ 875.00	\$ 1,575.00	Review implementation framework documentation and prepare strategies to improve current structure and communication with agencies.
PR	3	Rosado, Kasey	8/22/18	2.1	\$ 875.00	\$ 1,837.50	Prepare strategies and recommendations to improve current structure and communication with agencies.
PR	3	Alvarez, Charles	8/23/18	0.9	\$ 350.00	\$ 315.00	Participate in meeting with C. Anton (AAFAF) and M. Burkett (ACG) regarding Implementation Plan and Monthly Reporting progress.
PR	3	Alvarez, Charles	8/23/18	0.2	\$ 350.00	\$ 70.00	Correspond with P. Nilsen (ACG) regarding the Commonwealth Fiscal Plan.
PR	3	Alvarez, Charles	8/23/18	0.8	\$ 350.00	\$ 280.00	Update implementation plan correspondence tracking document.
PR	3	Alvarez, Charles	8/23/18	2.2	\$ 350.00	\$ 770.00	Prepare summary for C. Anton (ACG) on updates to agency implementation plans.
PR	3	Alvarez, Charles	8/23/18	0.6	\$ 350.00	\$ 210.00	Update summary of implementation plans not submitted to the FOMB for K. Rosado (ACG).
PR	3	Alvarez, Charles	8/23/18	0.4	\$ 350.00	\$ 140.00	Review status update summary on implementation plans from S. Cerone (ACG).
PR	3	Alvarez, Charles	8/23/18	0.7	\$ 350.00	\$ 245.00	Revise status update on implementation plans from S. Cerone (ACG).
PR	3	Alvarez, Charles	8/23/18	2.8	\$ 350.00	\$ 980.00	Revise status update deck for A. Maldonado (ACG) based on comments provided by C. Anton (AAFAF).
Outside PR	3	Barrett, Dennis	8/23/18	0.4	\$ 775.00	\$ 310.00	Correspond with P. Nilsen (ACG) regarding the completion of the Commonwealth Rightsizing model.
Outside PR	3	Barrett, Dennis	8/23/18	0.8	\$ 775.00	\$ 620.00	Prepare analysis of certified fiscal plan savings for Department of Agriculture as requested by R. Maldonado (AAFAF).
Outside PR	3	Barrett, Dennis	8/23/18	0.6	\$ 775.00	\$ 465.00	Prepare analysis of certified fiscal plan savings for Finance Commission as requested by R. Maldonado (AAFAF).
Outside PR	3	Barrett, Dennis	8/23/18	1.7	\$ 775.00	\$ 1,317.50	Prepare variance analysis of savings by agency grouping by year per the certified fiscal plan as compared to the government fiscal plan as requested by AAFAF.
Outside PR	3	Barrett, Dennis	8/23/18	0.9	\$ 775.00	\$ 697.50	Update AAFAF talking points on changes to the fiscal plan in advance of bi-weekly creditor call.
Outside PR	3	Barrett, Dennis	8/23/18	1.3	\$ 775.00	\$ 1,007.50	Prepare bridge of right-sizing savings in the certified fiscal plan as compared to the government fiscal plan.
Outside PR	3	Barrett, Dennis	8/23/18	0.8	\$ 775.00	\$ 620.00	Prepare analysis of certified fiscal plan savings for Department of Culture as requested by R. Maldonado (AAFAF).
Outside PR	3	Barrett, Dennis	8/23/18	1.0	\$ 775.00	\$ 775.00	Prepare analysis of certified fiscal plan savings for Department of Labor as requested by R. Maldonado (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Barrett, Dennis	8/23/18	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from O'Melveny & Myers, AAFAP and Conway Mackenzie regarding COFINA fiscal plan.
Outside PR	3	Battle, Fernando	8/23/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with A. Velazquez (ASES) to discuss CHIP funding to be included in fiscal plan revised model.
Outside PR	200	Battle, Fernando	8/23/18	3.7	\$ 875.00	\$ 3,237.50	Prepare COFINA plan of adjustment outline and research main components of plans.
Outside PR	200	Battle, Fernando	8/23/18	0.1	\$ 875.00	\$ 87.50	Review Moody's press release on COFINA outlook change.
PR	3	Burkett, Matthew	8/23/18	0.9	\$ 475.00	\$ 427.50	Participate in meeting with C. Anton (AAFAF) and C. Alvarez (ACG) to discuss status of implementation plans and next steps for aiding agencies in submissions.
PR	3	Burkett, Matthew	8/23/18	0.7	\$ 475.00	\$ 332.50	Provide summary of implementation plans including agencies not planning to submit; justification for not included in submissions.
PR	3	Burkett, Matthew	8/23/18	0.8	\$ 475.00	\$ 380.00	Monitor submission of monthly reporting package for 8/23 submission deadline.
PR	3	Burkett, Matthew	8/23/18	1.4	\$ 475.00	\$ 665.00	Update submission tracker and review monthly reporting packages submitted.
PR	3	Burkett, Matthew	8/23/18	0.4	\$ 475.00	\$ 190.00	Correspond with S. Cerone (ACG) to coordinate implementation tasks for agencies submission.
Outside PR	3	Cerone, Samantha	8/23/18	0.3	\$ 675.00	\$ 202.50	Prepare status update to K. Rosado (ACG) on implementation plan submissions.
Outside PR	3	Cerone, Samantha	8/23/18	0.2	\$ 675.00	\$ 135.00	Prepare status update to K. Rosado (ACG) on structural reform plan submissions.
Outside PR	3	Cerone, Samantha	8/23/18	0.6	\$ 675.00	\$ 405.00	Prepare status update to K. Rosado (ACG) on monthly reporting submissions.
Outside PR	3	Cerone, Samantha	8/23/18	0.6	\$ 675.00	\$ 405.00	Provide feedback to A. Maldonado (ACG) on status update presentation.
Outside PR	56	Cerone, Samantha	8/23/18	3.2	\$ 675.00	\$ 2,160.00	Build out debt schedule portion of PRIDCO business plan model.
Outside PR	3	Nilsen, Patrick	8/23/18	1.4	\$ 350.00	\$ 490.00	Prepare snapshot of savings by initiative and agency for the Utilities Commission for the review of C. Anton (AAFAF).
Outside PR	3	Nilsen, Patrick	8/23/18	3.6	\$ 350.00	\$ 1,260.00	Revise the Commonwealth Rightsizing model for inclusion of the top 14 agencies by savings.
Outside PR	3	Nilsen, Patrick	8/23/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the completion of the Commonwealth Rightsizing model.
Outside PR	3	Nilsen, Patrick	8/23/18	0.2	\$ 350.00	\$ 70.00	Correspond with C. Alvarez (ACG) regarding the Commonwealth Fiscal Plan.
Outside PR	3	Rosado, Kasey	8/23/18	0.9	\$ 875.00	\$ 787.50	Participate in meeting with representatives from AAFAF and Conway Mackenzie regarding payroll variances and response to FOMB.
Outside PR	3	Rosado, Kasey	8/23/18	1.2	\$ 875.00	\$ 1,050.00	Evaluate payroll variance information in preparation for drafting a response to FOMB.
Outside PR	3	Rosado, Kasey	8/23/18	0.4	\$ 875.00	\$ 350.00	Discuss Department of Education response with F. Sanchez (AAFAF).
Outside PR	3	Rosado, Kasey	8/23/18	0.3	\$ 875.00	\$ 262.50	Correspond with S. Cerone (ACG) regarding status of implementation efforts.
Outside PR	56	Rosado, Kasey	8/23/18	0.4	\$ 875.00	\$ 350.00	Correspond with S. Cerone (ACG) regarding status of PRIDCO diligence.
Outside PR	3	Alvarez, Charles	8/24/18	0.9	\$ 350.00	\$ 315.00	Prepare chart comparing Gross National Product and Personal Consumption Expenditures since 1965.
Outside PR	3	Alvarez, Charles	8/24/18	0.6	\$ 350.00	\$ 210.00	Prepare a regression of Gross National Product and Personal Consumption Expenditures since 1965.
Outside PR	3	Alvarez, Charles	8/24/18	0.2	\$ 350.00	\$ 70.00	Participate on call with J. York (CM) to discuss measures to be applied to the SUT revenue build.
Outside PR	3	Alvarez, Charles	8/24/18	0.4	\$ 350.00	\$ 140.00	Revise Exhibit 16 to include new operating expense number sent by J.C. Battle (ACG).
Outside PR	3	Alvarez, Charles	8/24/18	0.6	\$ 350.00	\$ 210.00	Prepare summary of agencies expected to send in monthly reporting packages for S. Cerone (ACG).
Outside PR	200	Alvarez, Charles	8/24/18	0.4	\$ 350.00	\$ 140.00	Participate on conference call with F. Battle (ACG) and D. Barrett (ACG) to discuss financial model for COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/24/18	2.8	\$ 350.00	\$ 980.00	Review research and documents relating to COFINA in preparation for drafting the COFINA Fiscal Plan.
Outside PR	200	Alvarez, Charles	8/24/18	0.2	\$ 350.00	\$ 70.00	Review COFINA Debt Sustainability Chart sent from J. Rodriguez (BAML).
Outside PR	200	Alvarez, Charles	8/24/18	0.3	\$ 350.00	\$ 105.00	Revise COFINA Debt Sustainability Chart sent from J. Rodriguez (BAML).
Outside PR	200	Alvarez, Charles	8/24/18	0.3	\$ 350.00	\$ 105.00	Review COFINA interest earnings calculation spreadsheet prepared by J. Rodriguez (BAML).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	200	Alvarez, Charles	8/24/18	1.4	\$ 350.00	\$ 490.00	Prepare statement of earnings for years 2019 through 2023 to be used as Exhibit 16 in the COFINA Fiscal Plan.
Outside PR	200	Alvarez, Charles	8/24/18	1.4	\$ 350.00	\$ 490.00	Prepare Exhibit 2 of the COFINA Fiscal Plan showing the total sales and use tax projection build.
Outside PR	200	Alvarez, Charles	8/24/18	1.6	\$ 350.00	\$ 560.00	Prepare Exhibit 14 of the COFINA Fiscal Plan showing sales and use tax pre-measures and post-measures.
Outside PR	200	Alvarez, Charles	8/24/18	0.7	\$ 350.00	\$ 245.00	Prepare chart illustrating Sales and Use tax allocations between FAM, COFINA, and the Government.
Outside PR	200	Alvarez, Charles	8/24/18	2.6	\$ 350.00	\$ 910.00	Prepare first draft of the COFINA fiscal plan.
Outside PR	3	Barrett, Dennis	8/24/18	0.2	\$ 775.00	\$ 155.00	Participate in preparation conference call with F. Batlle (ACG) and representatives from AAFAF, Rothschild and Conway Mackenzie to discuss materials for bi-weekly creditor call with creditor working group and mediation team (partial).
Outside PR	3	Barrett, Dennis	8/24/18	3.9	\$ 775.00	\$ 3,022.50	Continue building out savings by agency by initiative analysis.
Outside PR	3	Barrett, Dennis	8/24/18	0.6	\$ 775.00	\$ 465.00	Review current version of right-sizing model prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	8/24/18	0.4	\$ 775.00	\$ 310.00	Participate on bi-weekly creditor call.
Outside PR	3	Barrett, Dennis	8/24/18	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from OCFO, AAFAF, and DPS regarding DPS FY19 budget.
Outside PR	3	Barrett, Dennis	8/24/18	1.5	\$ 775.00	\$ 1,162.50	Review DPS budget and right-sizing savings per the certified fiscal plan prior to FY19 budget call.
Outside PR	3	Barrett, Dennis	8/24/18	0.5	\$ 775.00	\$ 387.50	Revise fiscal plan model for expense concepts.
Outside PR	200	Barrett, Dennis	8/24/18	0.4	\$ 775.00	\$ 310.00	Participate on conference call with C. Alvarez (ACG) and F. Batlle (ACG) to discuss financial model for COFINA fiscal plan.
Outside PR	200	Barrett, Dennis	8/24/18	1.5	\$ 775.00	\$ 1,162.50	Prepare revenue forecast model and support for COFINA fiscal plan.
Outside PR	200	Barrett, Dennis	8/24/18	0.3	\$ 775.00	\$ 232.50	Correspond with C. Alvarez (ACG) regarding COFINA fiscal plan model.
Outside PR	200	Barrett, Dennis	8/24/18	1.1	\$ 775.00	\$ 852.50	Review and provide comments current draft of COFINA fiscal plan.
Outside PR	3	Batlle, Fernando	8/24/18	0.4	\$ 875.00	\$ 350.00	Participate on conference call with K. Rosado (ACG), J. York (CM), C. Yamin (AAFAF) and F. Sanchez (AAFAF) to discuss draft of payroll variance response to FOMB (partial).
Outside PR	3	Batlle, Fernando	8/24/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with A. Hernandez (AAFAF) to discuss health care reform changes.
Outside PR	3	Batlle, Fernando	8/24/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with E. Rios (Hacienda) to discuss sales and use tax projections.
Outside PR	3	Batlle, Fernando	8/24/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with R. Romeu (DevTech) to discuss impact of Act 154 companies leaving PR in sales and use tax projections.
Outside PR	3	Batlle, Fernando	8/24/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with C. Yamin (AAFAF) to discuss response to FOMB payroll variance letter.
Outside PR	3	Batlle, Fernando	8/24/18	0.2	\$ 875.00	\$ 175.00	Correspond with K. Rosado (ACG) to discuss response to FOMB payroll variance letter.
Outside PR	22	Batlle, Fernando	8/24/18	0.3	\$ 875.00	\$ 262.50	Participate in preparation conference call with D. Barrett (ACG) and representatives from AAFAF, Rothschild and Conway Mackenzie to discuss materials for bi-weekly creditor call with creditor working group and mediation team.
Outside PR	200	Batlle, Fernando	8/24/18	0.3	\$ 875.00	\$ 262.50	Participate on conference call with C. Alvarez (ACG) and D. Barrett (ACG) to discuss financial model for COFINA fiscal plan (partial).
Outside PR	200	Batlle, Fernando	8/24/18	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives from O'Melveny & Myers, BAML and Rothschild to discuss COFINA fiscal plan outline.
Outside PR	200	Batlle, Fernando	8/24/18	4.0	\$ 875.00	\$ 3,500.00	Prepare COFINA fiscal plan requested by FOMB for submission on August 27, 2018.
Outside PR	200	Batlle, Fernando	8/24/18	0.4	\$ 875.00	\$ 350.00	Correspond with C. Alvarez (ACG) to discuss charts and exhibits to be included in COFINA fiscal plan.
Outside PR	200	Batlle, Fernando	8/24/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with J. Rodriguez (BAML) to discuss DSA analysis to be incorporated in COFINA fiscal plan.
Outside PR	200	Batlle, Fernando	8/24/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with M. Yassin (AAFAF) to discuss COFINA fiscal plan outline.
Outside PR	3	Cerone, Samantha	8/24/18	0.4	\$ 675.00	\$ 270.00	Discuss with K. Rosado (ACG) and representatives of AAFAF the next steps to obtaining unsubmitted agency monthly reporting packages.
Outside PR	3	Cerone, Samantha	8/24/18	0.1	\$ 675.00	\$ 67.50	Correspond with C. Alvarez (ACG) to discuss monthly reporting package status update.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Cerone, Samantha	8/24/18	1.0	\$ 675.00	\$ 675.00	Prepare status update on monthly reporting submissions for AAFAF.
Outside PR	56	Cerone, Samantha	8/24/18	1.4	\$ 675.00	\$ 945.00	Build out liability portion of balance sheet in PRIDCO business plan model.
Outside PR	3	Nilsen, Patrick	8/24/18	1.4	\$ 350.00	\$ 490.00	Revise general assumptions with the Commonwealth Rightsizing model prior to sending to D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	8/24/18	0.4	\$ 350.00	\$ 140.00	Correspond with D. Barrett (ACG) regarding the completion of the rightsizing model.
Outside PR	3	Nilsen, Patrick	8/24/18	3.2	\$ 350.00	\$ 1,120.00	Prepare extrapolation of rightsizing savings per initiative and agency for inclusion with the Commonwealth Rightsizing model.
Outside PR	3	Rosado, Kasey	8/24/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with F. Batlle (ACG), J. York (CM), C. Yamin (AAFAF) and F. Sanchez (AAFAF) to discuss draft of payroll variance response to FOMB.
Outside PR	3	Rosado, Kasey	8/24/18	0.4	\$ 875.00	\$ 350.00	Discuss with S. Cerone (ACG) and representatives of AAFAF the next steps to obtaining unsubmitted agency monthly reporting packages.
Outside PR	3	Rosado, Kasey	8/24/18	0.6	\$ 875.00	\$ 525.00	Participate on bi-weekly creditor call with representatives from AAFAF, Conway Mckenzie, and the FOMB.
Outside PR	3	Rosado, Kasey	8/24/18	1.6	\$ 875.00	\$ 1,400.00	Prepare individual payroll variance files for agency commentary.
Outside PR	3	Rosado, Kasey	8/24/18	0.6	\$ 875.00	\$ 525.00	Participate in discussion with F. Sanchez (AAFAF) regarding payroll responses from agencies.
Outside PR	3	Rosado, Kasey	8/24/18	0.4	\$ 875.00	\$ 350.00	Correspond with A. Maldonado (ACG) regarding progress report presentation.
Outside PR	3	Rosado, Kasey	8/24/18	0.3	\$ 875.00	\$ 262.50	Review and provide comments on latest implementation tracker.
Outside PR	3	Rosado, Kasey	8/24/18	0.8	\$ 875.00	\$ 700.00	Provide summary commentary and correspond with AAFAF regarding payroll variance response letter to FOMB.
Outside PR	200	Rosado, Kasey	8/24/18	0.3	\$ 875.00	\$ 262.50	Review correspondence regarding COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/25/18	1.8	\$ 350.00	\$ 630.00	Review and incorporate comments by F. Batlle (ACG) into second draft of the COFINA Fiscal Plan.
Outside PR	200	Alvarez, Charles	8/25/18	0.6	\$ 350.00	\$ 210.00	Revise Exhibit 14 in the second draft of the COFINA Fiscal Plan.
Outside PR	200	Alvarez, Charles	8/25/18	1.3	\$ 350.00	\$ 455.00	Prepare Exhibit 1 in the second draft of the COFINA Fiscal Plan illustrating historical SUT collections since 2007.
Outside PR	200	Batlle, Fernando	8/25/18	0.7	\$ 875.00	\$ 612.50	Prepare COFINA operating statement including drafting of description of line items to be included in COFINA fiscal plan.
Outside PR	200	Batlle, Fernando	8/25/18	4.0	\$ 875.00	\$ 3,500.00	Prepare first draft of COFINA fiscal plan, focus on sales and use and COFINA description sections.
Outside PR	3	Alvarez, Charles	8/26/18	0.3	\$ 350.00	\$ 105.00	Update Exhibit 14 to include operating expense numbers sent by F. Batlle on 8-26-18.
Outside PR	3	Alvarez, Charles	8/26/18	0.2	\$ 350.00	\$ 70.00	Review Debt Sustainability Analysis chart sent by J. Rodriguez (BAML).
Outside PR	200	Alvarez, Charles	8/26/18	2.3	\$ 350.00	\$ 805.00	Refine COFINA model to be used as backup to the sales and use tax projections included in the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/26/18	1.2	\$ 350.00	\$ 420.00	Review and incorporate comments by F. Batlle (ACG) into the third draft of the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/26/18	0.8	\$ 350.00	\$ 280.00	Review and incorporate comments by J. Rodriguez (BAML) into third draft of the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/26/18	1.1	\$ 350.00	\$ 385.00	Review and incorporate comments by P. Friedman (OMM) and M. Lotito (OMM) into the third draft of the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/26/18	0.9	\$ 350.00	\$ 315.00	Review and incorporate comments by M. Boissen (PMA) and E. Arias (PMA) into the third draft of the COFINA fiscal plan.
Outside PR	200	Alvarez, Charles	8/26/18	0.6	\$ 350.00	\$ 210.00	Review and incorporate comments by B. Meisel (RTH) into the third draft of the COFINA fiscal plan.
Outside PR	200	Barrett, Dennis	8/26/18	2.5	\$ 775.00	\$ 1,937.50	Research other sales and use tax securitizations for information relative to COFINA.
Outside PR	200	Batlle, Fernando	8/26/18	2.0	\$ 875.00	\$ 1,750.00	Review comments submitted by Rothschild, BAML and O'Melveny & Myers to COFINA fiscal plan draft and incorporate them into new draft.
PR	3	Alvarez, Charles	8/27/18	0.3	\$ 350.00	\$ 105.00	Prepare update on outstanding implementation items in preparation for meeting with C. Anton (AAFAF).
PR	200	Alvarez, Charles	8/27/18	1.0	\$ 350.00	\$ 350.00	Participate in discussion with F. Batlle (ACG) and P. Nilsen (ACG) regarding the preparation of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.4	\$ 350.00	\$ 140.00	Review and incorporate comments sent by L. Weinberg (RTH) on 8/27/18 into fourth draft of the COFINA fiscal plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	200	Alvarez, Charles	8/27/18	1.2	\$ 350.00	\$ 420.00	Review and incorporate comments sent by M. Yassin (AAFAF) on 8/27/18 into the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.9	\$ 350.00	\$ 315.00	Review and incorporate comments sent by M. Rodriguez (PMA) on 8/27/18 into the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.7	\$ 350.00	\$ 245.00	Review comments sent by M. Lotito (OMM) on Chapter 2, the COFINA Settlement for incorporation in the COFINA Fiscal Plan.
PR	200	Alvarez, Charles	8/27/18	0.4	\$ 350.00	\$ 140.00	Review comments sent by M. Lotito (OMM) on the Executive Summary for incorporation in the COFINA Fiscal Plan.
PR	200	Alvarez, Charles	8/27/18	0.4	\$ 350.00	\$ 140.00	Analyze the COFINA agreement security terms for inclusion in the COFINA Fiscal Plan draft.
PR	200	Alvarez, Charles	8/27/18	0.8	\$ 350.00	\$ 280.00	Review and incorporate relevant information from the COFINA agreement security terms into the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.7	\$ 350.00	\$ 245.00	Review and incorporate comments from F. Batlle (ACG) regarding the COFINA agreement security terms into the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.6	\$ 350.00	\$ 210.00	Revise summary prepared by J. Mattei (AAFAF) of total senior and subordinated bonds as of 3/31/18.
PR	200	Alvarez, Charles	8/27/18	0.2	\$ 350.00	\$ 70.00	Review the Executive Summary of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.1	\$ 350.00	\$ 35.00	Review Chapter 1, the Sales and Use Tax section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.2	\$ 350.00	\$ 70.00	Review Chapter 2, the Puerto Rico Sales Tax Financing Corporation section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.3	\$ 350.00	\$ 105.00	Review Chapter 3, the COFINA Settlement section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.2	\$ 350.00	\$ 70.00	Review Chapter 4, the Summary of Proposed Security Terms section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.3	\$ 350.00	\$ 105.00	Review Chapter 7, the financial projections section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.3	\$ 350.00	\$ 105.00	Review Chapter 8, the Long-term Projections and Debt Sustainability Analysis section of the fourth draft of the COFINA fiscal plan.
PR	200	Alvarez, Charles	8/27/18	0.6	\$ 350.00	\$ 210.00	Prepare final version of the COFINA fiscal plan.
PR	3	Barrett, Dennis	8/27/18	1.0	\$ 775.00	\$ 775.00	Participate in prep-meeting with Department of Housing prior to FOMB meeting.
PR	3	Barrett, Dennis	8/27/18	1.0	\$ 775.00	\$ 775.00	Participate in prep-meeting with Department of Families prior to FOMB meeting.
PR	3	Barrett, Dennis	8/27/18	0.2	\$ 775.00	\$ 155.00	Prepare summary of Families and Children savings per certified fiscal plan.
PR	3	Barrett, Dennis	8/27/18	0.3	\$ 775.00	\$ 232.50	Prepare summary of Housing savings per certified fiscal plan.
PR	3	Batlle, Fernando	8/27/18	0.7	\$ 875.00	\$ 612.50	Prepare data for impact on municipalities of CW, PREPA. PRASA fiscal plans for meeting with M. Yassin (AAFAF).
PR	200	Batlle, Fernando	8/27/18	1.0	\$ 875.00	\$ 875.00	Participate in discussion with C. Alvarez (ACG) and P. Nilsen (ACG) regarding the preparation of the COFINA fiscal plan.
PR	200	Batlle, Fernando	8/27/18	2.4	\$ 875.00	\$ 2,100.00	Read and provide comments to debt sustainability section of COFINA fiscal plan.
PR	200	Batlle, Fernando	8/27/18	2.6	\$ 875.00	\$ 2,275.00	Review and provide comments on COFINA business plan to Ankura team.
PR	200	Batlle, Fernando	8/27/18	2.2	\$ 875.00	\$ 1,925.00	Review and provide comments to Summary of Proposed Security Terms section.
PR	200	Batlle, Fernando	8/27/18	1.8	\$ 875.00	\$ 1,575.00	Review and provide comments to COFINA Settlement section of the COFINA fiscal plan.
PR	200	Batlle, Fernando	8/27/18	1.2	\$ 875.00	\$ 1,050.00	Review DSA section of COFINA fiscal plan and Moody's rating methodology for special tax bonds.
PR	3	Burkett, Matthew	8/27/18	0.7	\$ 475.00	\$ 332.50	Discuss implementation dashboard design with K. Rosado (ACG).
PR	3	Burkett, Matthew	8/27/18	1.8	\$ 475.00	\$ 855.00	Prepare statistics on 8/23 monthly reporting packages.
PR	3	Burkett, Matthew	8/27/18	0.6	\$ 475.00	\$ 285.00	Prepare statistics on attendance for monthly reporting webinar workshops.
PR	3	Burkett, Matthew	8/27/18	0.7	\$ 475.00	\$ 332.50	Create prototype dashboard for implementation status metrics.
PR	3	Burkett, Matthew	8/27/18	0.4	\$ 475.00	\$ 190.00	Create summary of 17 agencies characteristics for status meeting with AAFAF personnel.
PR	200	Burkett, Matthew	8/27/18	3.3	\$ 475.00	\$ 1,567.50	Review and provide comments to draft COFINA fiscal plan .



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Maldonado, Andrew	8/27/18	0.3	\$ 450.00	\$ 135.00	Participate in discussion with K. Rosado (ACG) regarding progress report presentation.
Outside PR	3	Maldonado, Andrew	8/27/18	1.2	\$ 450.00	\$ 540.00	Review and summarize fiscal plan measures in the 6/29 certified fiscal plan based on comments from K. Rosado (ACG).
Outside PR	3	Maldonado, Andrew	8/27/18	1.2	\$ 450.00	\$ 540.00	Review and summarize fiscal plan measures in the 8/30 certified fiscal plan based on comments from K. Rosado (ACG).
Outside PR	3	Maldonado, Andrew	8/27/18	1.6	\$ 450.00	\$ 720.00	Update progress report schedules for 6/29 fiscal plan measures.
PR	200	Nilsen, Patrick	8/27/18	1.0	\$ 350.00	\$ 350.00	Participate in discussion with F. Batlle (ACG) and C. Alvarez (ACG) regarding the preparation of the COFINA fiscal plan.
PR	200	Nilsen, Patrick	8/27/18	1.6	\$ 350.00	\$ 560.00	Revise the COFINA financial model based on the latest operating expenditures forecast provided by M. Yassin (AAFAF) and the latest Investment Income calculation prepared by J. Rodriguez (BAML).
PR	200	Nilsen, Patrick	8/27/18	1.2	\$ 350.00	\$ 420.00	Revise the COFINA financial model based on comments from F. Batlle (ACG) and D. Barrett (ACG) regarding presentation.
PR	200	Nilsen, Patrick	8/27/18	2.3	\$ 350.00	\$ 805.00	Revise the COFINA fiscal plan based on comments from F. Batlle (ACG) and D. Barrett (ACG).
PR	200	Nilsen, Patrick	8/27/18	3.2	\$ 350.00	\$ 1,120.00	Review and provide comments to C. Alvarez (ACG) on the COFINA fiscal plan.
PR	200	Nilsen, Patrick	8/27/18	0.3	\$ 350.00	\$ 105.00	Correspond with L. Weinberg (RTH) regarding the Debt Sustainability Section of the COFINA fiscal plan.
PR	3	Rosado, Kasey	8/27/18	0.7	\$ 875.00	\$ 612.50	Discuss implementation dashboard design with M. Burkett (ACG).
PR	3	Rosado, Kasey	8/27/18	0.3	\$ 875.00	\$ 262.50	Participate in discussion with A. Maldonado (ACG) regarding progress report presentation.
PR	3	Rosado, Kasey	8/27/18	0.5	\$ 875.00	\$ 437.50	Review materials and correspond with AAFAF regarding implementation plans for Department of Family.
PR	3	Rosado, Kasey	8/27/18	0.3	\$ 875.00	\$ 262.50	Review materials and correspond with AAFAF regarding implementation plans for Department of Housing.
PR	3	Rosado, Kasey	8/27/18	1.2	\$ 875.00	\$ 1,050.00	Review sample dashboards and propose internal dashboard to AAFAF management.
PR	3	Rosado, Kasey	8/27/18	0.6	\$ 875.00	\$ 525.00	Correspond with McKinsey regarding headcount information for the Department of Education.
PR	3	Rosado, Kasey	8/27/18	0.6	\$ 875.00	\$ 525.00	Review and provide feedback on implementation dashboard.
PR	3	Alvarez, Charles	8/28/18	0.8	\$ 350.00	\$ 280.00	Participate in meeting with C. Anton (AAFAF), S. Cerone (ACG) and M. Burkett (ACG) regarding Implementation Plan update and Monthly Reporting progress (partial).
PR	3	Alvarez, Charles	8/28/18	0.6	\$ 350.00	\$ 210.00	Participate in meeting with M. Gonzalez (AAFAF) regarding outstanding implementation plans.
PR	3	Alvarez, Charles	8/28/18	0.3	\$ 350.00	\$ 105.00	Participate in meeting with R. Maldonado (AAFAF) regarding outstanding implementation plans.
PR	3	Alvarez, Charles	8/28/18	0.2	\$ 350.00	\$ 70.00	Correspond with M. Gonzalez (AAFAF) regarding outstanding implementation plans.
PR	3	Alvarez, Charles	8/28/18	0.3	\$ 350.00	\$ 105.00	Review workflow and monthly reporting timeline write-up prepared by M. Burkett (ACG).
PR	3	Alvarez, Charles	8/28/18	0.4	\$ 350.00	\$ 140.00	Review and incorporate comments to workflow and timeline write-up prepared by M. Burkett (ACG).
PR	3	Alvarez, Charles	8/28/18	0.3	\$ 350.00	\$ 105.00	Correspond with AAFAF coordinators regarding status of monthly reporting packages.
PR	3	Alvarez, Charles	8/28/18	0.4	\$ 350.00	\$ 140.00	Correspond with A. Maldonado (ACG) regarding the status of the Department of Family implementation plan.
PR	3	Alvarez, Charles	8/28/18	2.2	\$ 350.00	\$ 770.00	Revise update deck for latest information regarding implementation plans for A. Maldonado (ACG).
PR	200	Alvarez, Charles	8/28/18	0.6	\$ 350.00	\$ 210.00	Revise Chapter 8, the Long-term Projections and Debt Sustainability Analysis section of the amended COFINA fiscal plan.
PR	200	Alvarez, Charles	8/28/18	0.4	\$ 350.00	\$ 140.00	Incorporate comments from J. York (CM) into the amended COFINA Fiscal Plan regarding the SUT forecast.
PR	3	Barrett, Dennis	8/28/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from FOMB, AAFAF and the Department of Housing regarding implementation.
PR	3	Barrett, Dennis	8/28/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from FOMB, AAFAF and the Department of Families regarding implementation.
PR	3	Barrett, Dennis	8/28/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from FOMB and AAFAF regarding welfare reform.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	8/28/18	2.3	\$ 775.00	\$ 1,782.50	Review Commonwealth liquidity forecast for comparison to financial information in the fiscal plan.
PR	3	Barrett, Dennis	8/28/18	2.7	\$ 775.00	\$ 2,092.50	Review and compare the FY19 sabana budget to certified fiscal plan and FY18 budget.
PR	200	Barrett, Dennis	8/28/18	1.2	\$ 775.00	\$ 930.00	Review and provide comments to current version of COFINA fiscal plan.
PR	200	Barrett, Dennis	8/28/18	0.3	\$ 775.00	\$ 232.50	Correspond with C. Alvarez (ACG) regarding COFINA fiscal plan.
PR	3	Batlle, Fernando	8/28/18	1.0	\$ 875.00	\$ 875.00	Participate in meeting with M. Yassin (AAFAF) and A. Toro (Bluhaus) to discuss implementation plans related to fiscal plan initiatives.
PR	3	Batlle, Fernando	8/28/18	2.5	\$ 875.00	\$ 2,187.50	Participate in meeting with M. Yassin (AAFAF), J. Belen (AAFAF), I. Garau (AAFAF), and J. Batlle (ACG) to discuss fiscal agency role for central government, municipalities and public corporations.
PR	3	Batlle, Fernando	8/28/18	0.7	\$ 875.00	\$ 612.50	Review draft of SUT forecast methodology prepared by J. York (CM) and edited by E. Forrest (DevTech).
PR	3	Batlle, Fernando	8/28/18	2.0	\$ 875.00	\$ 1,750.00	Review fiscal plan submitted on August 20, 2018, including rightsizing savings. Draft language related to social security enrollment by police officers.
PR	3	Batlle, Fernando	8/28/18	0.5	\$ 875.00	\$ 437.50	Review and provide comments reorganization plans prepared for Fortaleza by Bluhaus.
PR	3	Batlle, Fernando	8/28/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with C. Anton (AAFAF) to discuss status of implementation reporting.
PR	3	Burkett, Matthew	8/28/18	0.6	\$ 475.00	\$ 285.00	Participate in meeting with C. Anton (AAFAF), S. Cerone (ACG) and C. Alvarez (ACG) regarding Implementation Plan update and Monthly Reporting progress (partial).
PR	3	Burkett, Matthew	8/28/18	1.3	\$ 475.00	\$ 617.50	Create and distribute meeting notes and actions items for Implementation to AAFAF and ACG team.
PR	3	Burkett, Matthew	8/28/18	0.4	\$ 475.00	\$ 190.00	Review Implementation status slide deck.
PR	3	Cerone, Samantha	8/28/18	1.3	\$ 675.00	\$ 877.50	Participate in meeting with C. Anton (AAFAF), C. Alvarez (ACG) and M. Burkett (ACG) regarding Implementation Plan update and Monthly Reporting progress.
PR	3	Cerone, Samantha	8/28/18	0.8	\$ 675.00	\$ 506.25	Discuss intial build-out of monthly reporting dashboard with K. Rosado (ACG).
PR	3	Cerone, Samantha	8/28/18	0.5	\$ 675.00	\$ 303.75	Participate in a working session with K. Rosado (ACG) to review the vailadty of newly submitted monthly reporting packages.
PR	3	Cerone, Samantha	8/28/18	0.8	\$ 675.00	\$ 506.25	Discuss PRIDCO's FY19 budget and potential savings and using the budget as the basis of a model with K. Rosado (ACG).
PR	3	Cerone, Samantha	8/28/18	2.1	\$ 675.00	\$ 1,417.50	Prepare monthly reporting overview for C. Anton (AAFAF).
PR	56	Cerone, Samantha	8/28/18	1.3	\$ 675.00	\$ 877.50	Compile list of questions based on information provided for PRIDCO meeting.
PR	56	Cerone, Samantha	8/28/18	2.0	\$ 675.00	\$ 1,350.00	Participate in meeting with R. Rivera (PRIDCO).
Outside PR	3	Maldonado, Andrew	8/28/18	1.2	\$ 450.00	\$ 540.00	Update progress report schedules for 6/29 fiscal plan measures.
PR	3	Nilsen, Patrick	8/28/18	0.2	\$ 350.00	\$ 70.00	Correspond with C. Yamin (AAFAF) regarding updates to the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/28/18	0.3	\$ 350.00	\$ 105.00	Prepare and send macroeconomic projections to G. Loran (AAFAF) and J. Batlle (ACG).
PR	3	Nilsen, Patrick	8/28/18	0.2	\$ 350.00	\$ 70.00	Correspond with A. Pavel (OMM) regarding the upload the Commonwealth Fiscal Plan to the data room.
PR	3	Nilsen, Patrick	8/28/18	0.4	\$ 350.00	\$ 140.00	Participate in discussion with A. Velazquez (ASES) regarding the Municipalities contribution to Health Plans.
PR	3	Nilsen, Patrick	8/28/18	0.3	\$ 350.00	\$ 105.00	Correspond with A. Velazquez (ASES) regarding the Municipalities contribution to Health Plans.
PR	3	Nilsen, Patrick	8/28/18	3.8	\$ 350.00	\$ 1,330.00	Participate in working session with C. Yamin (AAFAF) regarding the update of the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/28/18	0.8	\$ 350.00	\$ 280.00	Revise Commonwealth Fiscal Plan based on comments provided by F. Batlle (ACG).
PR	200	Nilsen, Patrick	8/28/18	2.0	\$ 350.00	\$ 700.00	Review and provide comments to C. Alvarez (ACG) regarding the COFINA Fiscal Plan.
PR	3	Rosado, Kasey	8/28/18	0.8	\$ 875.00	\$ 656.25	Discuss initial build-out of monthly reporting dashboard with S. Cerone (ACG).
PR	3	Rosado, Kasey	8/28/18	0.5	\$ 875.00	\$ 393.75	Participate in a working session with S. Cerone (ACG) to review the vailadty of newly submitted monthly reporting packages.
PR	3	Rosado, Kasey	8/28/18	0.8	\$ 875.00	\$ 656.25	Discuss PRIDCO's FY19 budget and potential savings and using the budget as the basis of a model with S. Cerone (ACG).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	8/28/18	1.8	\$ 875.00	\$ 1,575.00	Participate in discussion with Department of Education on headcount variances and impact on FY18 actual payroll spend versus FY18 budgeted spend.
PR	3	Rosado, Kasey	8/28/18	1.3	\$ 875.00	\$ 1,137.50	Draft payroll variances response to be included in the FOMB response letter.
PR	3	Rosado, Kasey	8/28/18	0.4	\$ 875.00	\$ 350.00	Review municipal pension monthly information as requested by AAFAF to assess monthly payments to the programs recipients.
PR	3	Rosado, Kasey	8/28/18	0.4	\$ 875.00	\$ 350.00	Participate in follow up discussion with F. Sanchez (AAFAF) regarding Department of Education payroll variances.
PR	3	Rosado, Kasey	8/28/18	0.9	\$ 875.00	\$ 787.50	Correspond with representatives from AAFAF and Conway Mackenzie regarding payroll variance response to FOMB.
PR	3	Rosado, Kasey	8/28/18	0.9	\$ 875.00	\$ 787.50	Participate in meeting with J. Santiago (AAFAF) regarding agency packages.
PR	3	Alvarez, Charles	8/29/18	0.7	\$ 350.00	\$ 245.00	Update Monthly Reporting Dashboard sent by S. Cerone (ACG) to incorporate FY19 personnel savings target.
PR	3	Alvarez, Charles	8/29/18	0.4	\$ 350.00	\$ 140.00	Update Monthly Reporting Dashboard sent by S. Cerone (ACG) to incorporate FY19 non-personnel savings target.
PR	3	Alvarez, Charles	8/29/18	0.7	\$ 350.00	\$ 245.00	Prepare revenue comparison of income taxes and corporate taxes in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.5	\$ 350.00	\$ 175.00	Prepare revenue comparison of NRW in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.2	\$ 350.00	\$ 70.00	Prepare revenue comparison of Act 154 in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.7	\$ 350.00	\$ 245.00	Prepare revenue comparison of Motor Vehicles in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.6	\$ 350.00	\$ 210.00	Prepare revenue comparison of Excises on Offshore Shipping in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.4	\$ 350.00	\$ 140.00	Prepare revenue comparison of Alcoholic Beverages in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.5	\$ 350.00	\$ 175.00	Prepare revenue comparison of Cigarettes in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.2	\$ 350.00	\$ 70.00	Prepare revenue comparison of Gas Excise Tax in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.4	\$ 350.00	\$ 140.00	Prepare revenue comparison of FEDE in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.7	\$ 350.00	\$ 245.00	Prepare revenue comparison of Vehicle License Fees and Lottery Funds in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.6	\$ 350.00	\$ 210.00	Prepare revenue comparison of Unemployment Funds in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.2	\$ 350.00	\$ 70.00	Prepare revenue comparison of 9-1-1 Fund in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.2	\$ 350.00	\$ 70.00	Prepare revenue comparison of Other Special Revenue Fund in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.4	\$ 350.00	\$ 140.00	Prepare revenue comparison of CRIM Property Taxes in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	0.3	\$ 350.00	\$ 105.00	Prepare 40-year total revenue comparison from the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8-20-18.
PR	3	Alvarez, Charles	8/29/18	1.4	\$ 350.00	\$ 490.00	Prepared the first draft of a monthly reporting tracker within the implementation tracker to have a snapshot of Monthly Reporting Packages
PR	200	Alvarez, Charles	8/29/18	0.4	\$ 350.00	\$ 140.00	Correspond with P. Nilsen (ACG) regarding the COFINA Fiscal Plan.
PR	3	Barrett, Dennis	8/29/18	0.9	\$ 775.00	\$ 697.50	Prepare analysis of OCFO savings in certified fiscal plan as requested by AAFAF.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Barrett, Dennis	8/29/18	1.3	\$ 775.00	\$ 1,007.50	Prepare analysis of allocation of professional fees as requested by OCFO.
PR	3	Barrett, Dennis	8/29/18	1.7	\$ 775.00	\$ 1,317.50	Prepare analysis of reconciliation of elimination of Christmas bonus savings to the certified fiscal plan.
PR	3	Barrett, Dennis	8/29/18	0.7	\$ 775.00	\$ 542.50	Review savings for Department of Families and Children prior to implementation meeting.
PR	3	Barrett, Dennis	8/29/18	0.5	\$ 775.00	\$ 387.50	Review savings for Department of Housing and Welfare Reform prior to implementation meeting.
PR	3	Barrett, Dennis	8/29/18	0.7	\$ 775.00	\$ 542.50	Review implementation plans for Department of Families and Children, Department of Housing and Welfare Reform prior to implementation meeting.
PR	3	Barrett, Dennis	8/29/18	0.9	\$ 775.00	\$ 697.50	Participate in meeting with C. Anton (AAFAF) post meetings to discuss strategy.
PR	3	Barrett, Dennis	8/29/18	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) regarding AAFAF workstreams.
PR	200	Barrett, Dennis	8/29/18	0.8	\$ 775.00	\$ 620.00	Review revised revenue forecast provided by Conway Mackenzie for COFINA fiscal plan.
PR	3	Batlle, Fernando	8/29/18	1.5	\$ 875.00	\$ 1,312.50	Participate in meeting with D. Gonzalez (Housing Department) and P. Nilsen (ACG) regarding progress of CDBG disaster recovery funding planning and implementation.
PR	3	Batlle, Fernando	8/29/18	1.9	\$ 875.00	\$ 1,662.50	Review and provide comments to Agency Efficiencies sections of the revised Fiscal Plan.
PR	3	Batlle, Fernando	8/29/18	3.1	\$ 875.00	\$ 2,712.50	Review and provide comments to Debt Sustainability section of fiscal plan.
PR	3	Batlle, Fernando	8/29/18	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with A. Toro (Bluhaus) and M. Yassin (AAFAF) to discuss fiscal plan implementation.
PR	3	Batlle, Fernando	8/29/18	0.8	\$ 875.00	\$ 700.00	Participate on conference call with E. Rios (Hacienda), V. Feliciano (ABC Consulting), J. Lara (ABC Consulting) and J. York (CM) to discuss revenue forecast revisions and methodology for FY19-FY23.
PR	3	Batlle, Fernando	8/29/18	0.7	\$ 875.00	\$ 612.50	Participate on conference call with representatives from O'Melveny & Myers and R. Romeu (DevTech) to discuss fiscal plan assumptions.
PR	3	Batlle, Fernando	8/29/18	1.0	\$ 875.00	\$ 875.00	Participate on conference call with P. Friedman (OMM) and E. McKeen (OMM) to discuss fiscal plan key assumptions.
PR	3	Batlle, Fernando	8/29/18	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with D. Gonzalez (Housing Department) to review CDBG plan to incorporate in fiscal plan revision.
PR	3	Batlle, Fernando	8/29/18	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with R. Romeu (DevTech) to discuss revenue forecast and IMF versus CBO macro forecast.
PR	200	Batlle, Fernando	8/29/18	1.0	\$ 875.00	\$ 875.00	Revise latest version of the COFINA fiscal plan.
PR	3	Burkett, Matthew	8/29/18	0.7	\$ 475.00	\$ 332.50	Collect feedback from C. Anton (AAFAF) regarding implementation steps, update plan action items and distribute to ACG Implementation team.
PR	3	Burkett, Matthew	8/29/18	1.2	\$ 475.00	\$ 570.00	Prepare summarized action plan of next steps and milestones.
PR	3	Burkett, Matthew	8/29/18	0.3	\$ 475.00	\$ 142.50	Review and provide comments on implementation presentation.
PR	56	Cerone, Samantha	8/29/18	1.0	\$ 675.00	\$ 675.00	Participate in meeting with representatives from Rothschild to discuss PRIDCO.
PR	3	Nilsen, Patrick	8/29/18	1.5	\$ 350.00	\$ 525.00	Participate in meeting with D. Gonzalez (Housing Department) and F. Batlle (ACG) regarding progress of CDBG disaster recovery funding planning and implementation.
PR	3	Nilsen, Patrick	8/29/18	2.4	\$ 350.00	\$ 840.00	Review Final Revenue Observations prepared by EY for potential inclusion of scenarios within the Commonwealth Fiscal Plan and the potential inclusion of information within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/29/18	0.6	\$ 350.00	\$ 210.00	Prepare and send SUT Collections language to A. Vazquez (PMA) for inclusion within the fiscal plan.
PR	3	Nilsen, Patrick	8/29/18	1.8	\$ 350.00	\$ 630.00	Review of Act 211 provided by C. Yamin (AAFAF) for inclusion within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	8/29/18	0.9	\$ 350.00	\$ 315.00	Review the final revenue observations provided by J. York (CM).
PR	3	Nilsen, Patrick	8/29/18	0.3	\$ 350.00	\$ 105.00	Participate in discussion with S. Torres (AAFAF) regarding the restructuring of the State Revolving Fund.
PR	3	Nilsen, Patrick	8/29/18	1.5	\$ 350.00	\$ 525.00	Revise Commonwealth Fiscal Plan based on comments provided by C. Yamin (AAFAF).
PR	200	Nilsen, Patrick	8/29/18	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the COFINA Fiscal Plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	8/29/18	1.2	\$ 875.00	\$ 1,050.00	Review and provide comments to A. Maldonado (ACG) on implementation status update presentation.
PR	3	Rosado, Kasey	8/29/18	0.6	\$ 875.00	\$ 525.00	Correspond with A. Maldonado (ACG) regarding status update deck and progress report presentation.
PR	3	Rosado, Kasey	8/29/18	0.6	\$ 875.00	\$ 525.00	Correspond with S. Cerone (ACG) regarding next steps on implementation plans remaining outstanding.
PR	3	Alvarez, Charles	8/30/18	1.0	\$ 350.00	\$ 350.00	Participate in meeting with M. Burkett (ACG) and A. Maldonado (ACG) to discuss updating implementation status deck to include updated information on new submitted implementation plans and adding a monthly reporting section.
PR	3	Alvarez, Charles	8/30/18	0.6	\$ 350.00	\$ 210.00	Review the Commonwealth Fiscal Plan Notice of Violation sent by the FOMB.
PR	200	Alvarez, Charles	8/30/18	0.7	\$ 350.00	\$ 245.00	Review the COFINA Fiscal Plan Notice of Violation sent by the FOMB.
PR	3	Barrett, Dennis	8/30/18	2.5	\$ 775.00	\$ 1,937.50	Participate in working session with F. Batlle (ACG), A. Toro (Bluhaus), P. Nilsen (ACG) and M. Burkett (ACG) regarding the revision of the top 8 implementation plans.
PR	3	Barrett, Dennis	8/30/18	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from O'Melveny & Myers and DevTech regarding litigation analysis.
PR	3	Barrett, Dennis	8/30/18	1.0	\$ 775.00	\$ 775.00	Participate in budget meeting with representatives from OCFO, AAFAF and the Department of Public Safety.
PR	3	Batlle, Fernando	8/30/18	1.5	\$ 875.00	\$ 1,312.50	Participate in working session with A. Toro (Bluhaus), D. Barrett (ACG), P. Nilsen (ACG) and M. Burkett (ACG) regarding the revision of the top 8 implementation plans (partial).
PR	3	Batlle, Fernando	8/30/18	0.8	\$ 875.00	\$ 700.00	Review and analyze Notice of Violation letter sent by FOMB on 8/30/18.
PR	200	Batlle, Fernando	8/30/18	0.7	\$ 875.00	\$ 612.50	Review COFINA term sheet to incorporate terms in COFINA fiscal plan.
PR	3	Burkett, Matthew	8/30/18	0.8	\$ 475.00	\$ 380.00	Participate in meeting with C. Alvarez (ACG) and A. Maldonado (ACG) to discuss updating implementation status deck to include updated information on new submitted implementation plans and adding a monthly reporting section.
PR	3	Burkett, Matthew	8/30/18	2.5	\$ 475.00	\$ 1,187.50	Participate in working session with A. Toro (Bluhaus), F. Batlle (ACG), D. Barrett (ACG), and P. Nilsen (ACG) regarding the revision of the top 8 implementation plans.
PR	3	Burkett, Matthew	8/30/18	1.1	\$ 475.00	\$ 522.50	Prepare gap analysis of charter contents between agencies and socialize findings.
Outside PR	3	Maldonado, Andrew	8/30/18	0.8	\$ 450.00	\$ 360.00	Participate in meeting with C. Alvarez (ACG) and M. Burkett (ACG) to discuss updating implementation status deck to include updated information on new submitted implementation plans and adding a monthly reporting section.
Outside PR	3	Maldonado, Andrew	8/30/18	0.9	\$ 450.00	\$ 405.00	Update July implementation status update presentation to included section for monthly reporting.
Outside PR	3	Maldonado, Andrew	8/30/18	1.4	\$ 450.00	\$ 630.00	Build monthly reporting schedules for inclusion in 8/30 draft implementation status update presentation.
Outside PR	3	Maldonado, Andrew	8/30/18	0.4	\$ 450.00	\$ 180.00	Participate in conversation with A. Toro (Bluhaus) to discuss update on structural reforms slides in draft status update presentation.
Outside PR	3	Maldonado, Andrew	8/30/18	1.4	\$ 450.00	\$ 630.00	Update overview slides of status update presentation based on information on structural reforms and implementation tracker.
Outside PR	3	Maldonado, Andrew	8/30/18	0.5	\$ 450.00	\$ 225.00	Update executive summary slides for inclusion of monthly reporting package information provided by M. Burkett (ACG).
PR	3	Nilsen, Patrick	8/30/18	2.5	\$ 350.00	\$ 875.00	Participate in working session with F. Batlle (ACG), A. Toro (Bluhaus), D. Barrett (ACG) and M. Burkett (ACG) regarding the revision of the top 8 implementation plans.
PR	3	Nilsen, Patrick	8/30/18	2.3	\$ 350.00	\$ 805.00	Prepare extrapolation of rightsizing savings per initiatives for inclusion with in the latest version of the rightsizing model.
PR	3	Nilsen, Patrick	8/30/18	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the completeness of implementation submitted to the FOMB.
PR	3	Nilsen, Patrick	8/30/18	1.0	\$ 350.00	\$ 350.00	Review 8/30 FOMB Letter of Violation provided by N. Jaresko (FOMB) for an understanding of open items for the fiscal plan.
Outside PR	3	Alvarez, Charles	8/31/18	1.4	\$ 350.00	\$ 490.00	Participate in working session with F. Batlle (ACG), D. Barrett (ACG), P. Nilsen (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to macroeconomics and revenue projections.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	8/31/18	2.6	\$ 350.00	\$ 910.00	Participate in working session with F. Batlle (ACG) and P. Nilsen (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to expense projections.
Outside PR	3	Alvarez, Charles	8/31/18	0.6	\$ 350.00	\$ 210.00	Participate on call with L. Guillen (AAFAF) regarding Title III fees for incorporation in response letter to the FOMB.
Outside PR	3	Alvarez, Charles	8/31/18	1.2	\$ 350.00	\$ 420.00	Analyze Title III fee summary sent by L. Guillen (AAFAF).
Outside PR	3	Alvarez, Charles	8/31/18	1.8	\$ 350.00	\$ 630.00	Prepare initial draft of the Commonwealth Fiscal Plan Response Letter to the FOMB.
Outside PR	3	Alvarez, Charles	8/31/18	0.6	\$ 350.00	\$ 210.00	Incorporate language from J. York (CM) on sales and use tax for 8/31/18 response letter to FOMB draft.
Outside PR	3	Alvarez, Charles	8/31/18	0.4	\$ 350.00	\$ 140.00	Incorporate language from E. Forrest (DevTech) on macroeconomic assumptions for 8/31/18 response letter to FOMB draft.
Outside PR	3	Alvarez, Charles	8/31/18	0.6	\$ 350.00	\$ 210.00	Incorporate language on SNAP working requirement for 8/31/18 response letter to FOMB draft.
Outside PR	3	Alvarez, Charles	8/31/18	0.4	\$ 350.00	\$ 140.00	Incorporate language from D. Melendez (PMA) on sales and use tax for 8/31/18 response letter to FOMB draft.
Outside PR	3	Barrett, Dennis	8/31/18	1.3	\$ 775.00	\$ 1,007.50	Participate in working session with F. Batlle (ACG), C. Alvarez (ACG), P. Nilsen (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to macroeconomics and revenue projections (partial).
Outside PR	3	Barrett, Dennis	8/31/18	2.1	\$ 775.00	\$ 1,627.50	Prepare analysis of underlying savings assumptions by measure for department of public safety.
Outside PR	3	Barrett, Dennis	8/31/18	1.7	\$ 775.00	\$ 1,317.50	Participate in meeting with J. York (CM) and R. Wagstaf (CM) regarding Commonwealth liquidity forecast.
Outside PR	3	Batlle, Fernando	8/31/18	1.4	\$ 875.00	\$ 1,225.00	Participate in working session with C. Alvarez (ACG), D. Barrett (ACG), P. Nilsen (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to macroeconomics and revenue projections.
Outside PR	3	Batlle, Fernando	8/31/18	2.6	\$ 875.00	\$ 2,275.00	Participate in working session with P. Nilsen (ACG) and C. Alvarez (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to expense projections.
Outside PR	3	Batlle, Fernando	8/31/18	3.8	\$ 875.00	\$ 3,325.00	Fiscal plan notice of violation review.
Outside PR	3	Batlle, Fernando	8/31/18	0.4	\$ 875.00	\$ 350.00	Participate on telephone call with J. York (CM) to discuss answers to revenue questions included in notice of violation received from FOMB on August 30.
Outside PR	3	Batlle, Fernando	8/31/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with P. Friedman (OMM) to discuss Judge Houser decision on Rossello complaint and impact on savings methodology used as part of fiscal plan revision required by FOMB.
Outside PR	3	Batlle, Fernando	8/31/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with J. York (CM) to discuss response to notice of violation questions including SUT methodology.
Outside PR	3	Batlle, Fernando	8/31/18	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with O. Rodriguez (Hacienda) to discuss methodology of allocation of professional fees by creditor entity.
Outside PR	3	Batlle, Fernando	8/31/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with V. Feliciano (ABC Consulting) to discuss NAP work requirements necessary to craft response to Notice of Violation questions as submitted by FOMB on August 30, 2018.
Outside PR	3	Batlle, Fernando	8/31/18	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with M. Yassin (AAFAF) to review Notice of Violation letter sent by FOMB and discuss approach to response.
Outside PR	3	Batlle, Fernando	8/31/18	2.0	\$ 875.00	\$ 1,750.00	Review and prepare preliminary feedback to notice of violation letter and impact on fiscal plan revision required by FOMB due on 9/7/18.
Outside PR	3	Cerone, Samantha	8/31/18	1.3	\$ 675.00	\$ 877.50	Participate in working session with P. Nilsen (ACG) and C. Alvarez (ACG) and F. Batlle (ACG) to discuss response to FOMB findings in Notice of Violation letter related to expense projections (partial).
Outside PR	3	Cerone, Samantha	8/31/18	0.8	\$ 675.00	\$ 540.00	Review PayGo summary provided by AAFAF.
Outside PR	3	Cerone, Samantha	8/31/18	0.2	\$ 675.00	\$ 135.00	Discuss PayGo with C. Yamin (AAFAF).
Outside PR	3	Cerone, Samantha	8/31/18	0.8	\$ 675.00	\$ 540.00	Review and update disaster relief section as part of fiscal plan revision.
Outside PR	3	Cerone, Samantha	8/31/18	0.7	\$ 675.00	\$ 472.50	Review and provide comments on labor reform assumptions to P. Nilsen (ACG) as part of Fiscal Plan revision.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Cerone, Samantha	8/31/18	0.4	\$ 675.00	\$ 270.00	Review and provide comments on Ease of Doing Business assumptions to P. Nilsen (ACG) as part of Fiscal Plan revision.
Outside PR	3	Cerone, Samantha	8/31/18	1.2	\$ 675.00	\$ 810.00	Review and provide comments on implementation costs to P. Nilsen (ACG) as part of Fiscal Plan revision.
Outside PR	3	Maldonado, Andrew	8/31/18	0.4	\$ 450.00	\$ 180.00	Correspond with S. Cerone (ACG), M. Burkett (ACG) and C. Alvarez (ACG) regarding the updated implementation presentation.
Outside PR	3	Maldonado, Andrew	8/31/18	2.5	\$ 450.00	\$ 1,125.00	Update status update presentation based on comments S. Cerone (ACG), C. Alvarez (ACG) and M. Burkett (ACG).
Outside PR	3	Nilsen, Patrick	8/31/18	1.4	\$ 350.00	\$ 490.00	Participate in working session with F. Batlle (ACG), C. Alvarez (ACG), D. Barrett (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to macroeconomics and revenue projections.
Outside PR	3	Nilsen, Patrick	8/31/18	2.6	\$ 350.00	\$ 910.00	Participate in working session with F. Batlle (ACG) and C. Alvarez (ACG) and S. Cerone (ACG) to discuss response to FOMB findings in Notice of Violation letter related to expense projections.
Outside PR	3	Nilsen, Patrick	8/31/18	0.8	\$ 350.00	\$ 280.00	Prepare pension reform comparison for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	8/31/18	0.4	\$ 350.00	\$ 140.00	Correspond with S. Keleher (Horne) regarding the legal requirements of disaster spend.
Outside PR	3	Nilsen, Patrick	8/31/18	0.9	\$ 350.00	\$ 315.00	Prepare listing of AAFAF action items in response to the Notice of Violation provided by the FOMB.
Outside PR	3	Nilsen, Patrick	8/31/18	0.3	\$ 350.00	\$ 105.00	Correspond with J. Reed (MCK) regarding the Title III expense violation specified by the FOMB.
Outside PR	3	Nilsen, Patrick	8/31/18	0.7	\$ 350.00	\$ 245.00	Review and provide comments on the first draft of the Notice of Violation responses to C. Alvarez (ACG).
<b>Total</b>				<b><u>1,293.0</u></b>		<b><u>\$ 754,947.25</u></b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 33,775.10
Lodging	26,041.62
Meals	7,543.08
Other	-
Transportation	6,728.96
<b>TOTAL</b>	<b>\$ 74,088.76</b>

<sup>1</sup> Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.



Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging	Andrew Maldonado	8/1/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/29/18 to 8/1/18).	73
Taxi/Limo	Andrew Maldonado	8/1/2018	\$ 90.23	Taxi from airport (JFK) to home.	101
Airfare/Railway	Andrew Maldonado	8/1/2018	\$ 399.40	One way airfare from San Juan, PR to New York, NY (8/1/18).	146
Meals	Andrew Maldonado	8/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/1/2018	\$ 20.00	Travel lunch.	-
Airfare/Railway	Charles Alvarez	8/1/2018	\$ 554.40	One-way airfare from San Juan, PR to New York, NY (8/1/18).	62
Lodging	Charles Alvarez	8/1/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (7/29/18 to 8/1/18).	87
Taxi/Limo	Charles Alvarez	8/1/2018	\$ 45.02	Taxi from airport (JFK) to home.	131
Meals	Charles Alvarez	8/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Dennis Barrett	8/1/2018	\$ 100.00	Taxi from home to airport (EWR).	96
Airfare/Railway	Dennis Barrett	8/1/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/1/18).	14
Meals	Dennis Barrett	8/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	8/1/2018	\$ 87.96	Taxi from airport (JFK) to home.	105
Airfare/Railway	Patrick Nilsen	8/1/2018	\$ 399.40	One-way airfare from San Juan, PR to New York, NY (8/1/18).	44
Meals	Patrick Nilsen	8/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Samantha Cerone	8/1/2018	\$ 100.00	Taxi from home to airport (EWR).	124
Airfare/Railway	Samantha Cerone	8/1/2018	\$ 754.40	One-way airfare from Newark, NJ to San Juan, PR (8/1/18).	149
Meals	Samantha Cerone	8/1/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/1/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/2/2018	\$ 22.50	Overtime meal, dinner.	-
Airfare/Railway	Dennis Barrett	8/2/2018	\$ 399.40	One-way airfare from San Juan, PR to New York, NY (8/2/18).	15
Meals	Dennis Barrett	8/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	8/2/2018	\$ 40.48	Overtime taxi from office to home.	106
Meals	Patrick Nilsen	8/2/2018	\$ 20.98	Overtime meal, dinner.	-
Taxi/Limo	Samantha Cerone	8/2/2018	\$ 100.00	Taxi from airport (JFK) to home.	125
Airfare/Railway	Samantha Cerone	8/2/2018	\$ 294.40	One-way airfare from San Juan, PR to New York, NY (8/2/18).	56
Lodging	Samantha Cerone	8/2/2018	\$ 255.31	Lodging in San Juan, PR - 1 nights (8/1/18 to 8/2/18).	83
Meals	Samantha Cerone	8/2/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/2/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	8/3/2018	\$ 42.57	Overtime taxi from office to home.	107
Meals	Patrick Nilsen	8/3/2018	\$ 23.99	Overtime meal, dinner.	-
Taxi/Limo	Andrew Maldonado	8/6/2018	\$ 59.83	Taxi from home to airport (JFK).	102
Airfare/Railway	Andrew Maldonado	8/6/2018	\$ 1,063.49	One way airfare from New York, NY to San Juan, PR (8/6/18).	142
Meals	Andrew Maldonado	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/6/2018	\$ 10.00	Travel breakfast.	-
Airfare/Railway	Charles Alvarez	8/6/2018	\$ 680.40	One-way airfare from New York, NY to San Juan, PR (8/6/18).	63
Taxi/Limo	Charles Alvarez	8/6/2018	\$ 41.64	Taxi from home to airport (JFK).	132
Meals	Charles Alvarez	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Dennis Barrett	8/6/2018	\$ 100.00	Taxi from home to airport (EWR).	97
Airfare/Railway	Dennis Barrett	8/6/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/6/18).	16
Meals	Dennis Barrett	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Kasey Rosado	8/6/2018	\$ 100.00	Taxi from home to airport (EWR).	1
Meals	Kasey Rosado	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Matthew Burkett	8/6/2018	\$ 442.40	One-way airfare from Washington DC to San Juan, PR (8/6/2018).	23
Taxi/Limo	Matthew Burkett	8/6/2018	\$ 18.46	Taxi from home to airport (DCA).	22
Meals	Matthew Burkett	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/6/2018	\$ 5.50	Travel breakfast.	-
Taxi/Limo	Patrick Nilsen	8/6/2018	\$ 62.26	Travel taxi from home to airport.	108
Airfare/Railway	Patrick Nilsen	8/6/2018	\$ 680.40	One-way airfare from New York, NY to San Juan, PR (8/6/18).	45
Meals	Patrick Nilsen	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	8/6/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/6/18).	57
Meals	Samantha Cerone	8/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	8/7/2018	\$ 545.90	One-way airfare from Bos, MA to San Juan, PR (8/7/18).	51
Taxi/Limo	Fernando Batlle	8/7/2018	\$ 100.00	Taxi from home to airport (BOS).	117
Meals	Fernando Batlle	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Andrew Maldonado	8/9/2018	\$ 100.00	Taxi from airport (JFK) to home.	103
Lodging	Andrew Maldonado	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	75
Airfare/Railway	Andrew Maldonado	8/9/2018	\$ 399.40	One way airfare from San Juan, PR to New York, NY (8/9/18).	143
Meals	Andrew Maldonado	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Charles Alvarez	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	88
Airfare/Railway	Charles Alvarez	8/9/2018	\$ 399.40	One-way airfare from San Juan, PR to New York, NY (8/9/18).	64
Taxi/Limo	Charles Alvarez	8/9/2018	\$ 43.25	Taxi from airport (EWR) to home.	133
Meals	Charles Alvarez	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Dennis Barrett	8/9/2018	\$ 742.40	One-way airfare from San Juan, PR to New York, NY (8/9/18).	17
Lodging	Dennis Barrett	8/9/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (8/1/18 and 8/6/18 to 8/9/18).	71
Meals	Dennis Barrett	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	8/9/2018	\$ 331.40	One-way airfare from San Juan, PR to Boston, MA (8/9/18).	52
Meals	Fernando Batlle	8/9/2018	\$ 10.00	Travel breakfast.	-
Lodging	Fernando Batlle	8/9/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (8/7/18 to 8/9/18).	79
Meals	Fernando Batlle	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Kasey Rosado	8/9/2018	\$ 100.00	Taxi from airport (EWR) to home.	2
Airfare/Railway	Kasey Rosado	8/9/2018	\$ 1,486.80	Roundtrip airfare from Newark, NJ to San Juan, PR (8/6/18 - 8/9/18).	3
Lodging	Kasey Rosado	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	4
Meals	Kasey Rosado	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/9/2018	\$ 8.00	Travel lunch.	93
Lodging	Matthew Burkett	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	25
Airfare/Railway	Matthew Burkett	8/9/2018	\$ 703.40	One-way airfare from San Juan, PR to Washington (8/9/2018).	24
Taxi/Limo	Matthew Burkett	8/9/2018	\$ 23.00	Taxi from airport (DCA) to home.	26
Meals	Matthew Burkett	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Patrick Nilsen	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	77
Airfare/Railway	Patrick Nilsen	8/9/2018	\$ 399.40	One-way airfare from San Juan, PR to New York, NY (8/9/18).	46
Taxi/Limo	Patrick Nilsen	8/9/2018	\$ 53.56	Taxi from airport (JFK) to home.	110
Meals	Patrick Nilsen	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Samantha Cerone	8/9/2018	\$ 100.00	Taxi from airport (JFK) to home.	126
Lodging	Samantha Cerone	8/9/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/6/18 to 8/9/18).	84
Airfare/Railway	Samantha Cerone	8/9/2018	\$ 375.40	One-way airfare from San Juan, PR to New York, NY (8/9/18).	58
Meals	Samantha Cerone	8/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Samantha Cerone	8/9/2018	\$ 48.51	Taxi from airport (JFK) to home.	150
Taxi/Limo	Dennis Barrett	8/10/2018	\$ 100.00	Taxi from airport (EWR) to home.	98
Taxi/Limo	Fernando Batlle	8/10/2018	\$ 100.00	Taxi from airport (BOS) to home.	118
Taxi/Limo	Patrick Nilsen	8/10/2018	\$ 48.50	Overtime taxi from office to home.	109
Taxi/Limo	Dennis Barrett	8/11/2018	\$ 13.50	Taxi from home to office.	92
Taxi/Limo	Dennis Barrett	8/12/2018	\$ 11.62	Taxi from home to office.	92
Taxi/Limo	Andrew Maldonado	8/13/2018	\$ 58.95	Taxi from home to airport (JFK).	104
Airfare/Railway	Andrew Maldonado	8/13/2018	\$ 663.40	One way airfare from New York, NY to San Juan, PR (8/13/18).	144
Meals	Andrew Maldonado	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Charles Alvarez	8/13/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/13/18).	65
Taxi/Limo	Charles Alvarez	8/13/2018	\$ 75.01	Taxi from home to airport (EWR).	134
Meals	Charles Alvarez	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/13/2018	\$ 46.22	Travel dinner.	148
Taxi/Limo	Dennis Barrett	8/13/2018	\$ 100.00	Taxi from home to airport (EWR).	99
Airfare/Railway	Dennis Barrett	8/13/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/13/18).	18
Meals	Dennis Barrett	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	8/13/2018	\$ 830.40	One-way airfare from Boston MA, to San Juan, PR (8/13/18).	53
Meals	Fernando Batlle	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation	Fernando Batlle	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Matthew Burkett	8/13/2018	\$ 557.40	One-way airfare from Washington DC to San Juan, PR (8/13/2018).	31
Taxi/Limo	Matthew Burkett	8/13/2018	\$ 17.10	Taxi from home to to airport (DCA).	30
Meals	Matthew Burkett	8/13/2018	\$ 8.73	Travel dinner.	27
Lodging	Matthew Burkett	8/13/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/13/18 to 8/16/18).	29
Meals	Matthew Burkett	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Patrick Nilsen	8/13/2018	\$ 663.40	One-way airfare from New York, NY to San Juan, PR (8/13/18).	47
Taxi/Limo	Patrick Nilsen	8/13/2018	\$ 64.21	Taxi from home to airport (JFK).	111
Meals	Patrick Nilsen	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	8/13/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (8/13/18).	59
Meals	Samantha Cerone	8/13/2018	\$ 22.35	Travel dinner.	-
Taxi/Limo	Samantha Cerone	8/13/2018	\$ 100.00	Taxi from home to airport (EWR).	127
Meals	Samantha Cerone	8/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Kasey Rosado	8/14/2018	\$ 100.00	Taxi from office to airport (JFK).	5
Meals	Kasey Rosado	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/14/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/14/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/15/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/15/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Charles Alvarez	8/16/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/13/18 to 8/16/18).	89
Airfare/Railway	Charles Alvarez	8/16/2018	\$ 456.40	One-way airfare from San Juan, PR to New York, NY (8/16/18).	66
Taxi/Limo	Charles Alvarez	8/16/2018	\$ 68.73	Taxi from airport (JFK) to office.	135
Taxi/Limo	Charles Alvarez	8/16/2018	\$ 33.99	Taxi from office to home.	136
Meals	Charles Alvarez	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-

Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation	Charles Alvarez	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Matthew Burkett	8/16/2018	\$ 790.40	One-way airfare from San Juan, PR to Washington DC (8/16/2018).	32
Taxi/Limo	Matthew Burkett	8/16/2018	\$ 23.00	Taxi from airport (DCA) to home.	28
Meals	Matthew Burkett	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/16/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/16/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	8/17/2018	\$ 401.40	One-way airfare from San Juan, PR to New York, NY (8/17/18).	19
Lodging	Dennis Barrett	8/17/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (8/13/18 to 8/17/18).	72
Taxi/Limo	Dennis Barrett	8/17/2018	\$ 73.20	Taxi from airport (EWR) to home.	92
Meals	Dennis Barrett	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Kasey Rosado	8/17/2018	\$ 823.80	Roundtrip airfare from New York, NY to San Juan, PR (8/14/18 - 8/17/18).	7
Lodging	Kasey Rosado	8/17/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/14/18 to 8/17/18).	6
Taxi/Limo	Kasey Rosado	8/17/2018	\$ 100.00	Taxi from airport (JFK) to home.	8
Meals	Kasey Rosado	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/18/2018	\$ 14.63	Overtime meal, lunch.	92
Meals	Fernando Batlle	8/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Andrew Maldonado	8/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/19/2018	\$ 37.65	Overtime meal, dinner.	95
Meals	Fernando Batlle	8/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Andrew Maldonado	8/20/2018	\$ 1,787.17	Lodging in San Juan, PR - 7 nights (8/13/18 to 8/20/18)	74
Airfare/Railway	Andrew Maldonado	8/20/2018	\$ 456.40	One way airfare from San Juan, PR to New York, NY (8/20/18).	145
Meals	Andrew Maldonado	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Andrew Maldonado	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-



Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Charles Alvarez	8/20/2018	\$ 401.40	One-way airfare from New York, NY to San Juan, PR (8/20/18).	67
Taxi/Limo	Charles Alvarez	8/20/2018	\$ 51.80	Taxi from home to airport (JFK).	137
Meals	Charles Alvarez	8/20/2018	\$ 20.00	Travel lunch.	-
Meals	Charles Alvarez	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	8/20/2018	\$ 589.10	One-way airfare from San Juan, PR to Boston, MA (8/20/18).	147
Taxi/Limo	Fernando Batlle	8/20/2018	\$ 100.00	Taxi from airport (BOS) to home.	119
Lodging	Fernando Batlle	8/20/2018	\$ 1,787.17	Lodging in San Juan, PR - 7 nights (8/13/18 to 8/20/18).	80
Meals	Fernando Batlle	8/20/2018	\$ 20.00	Travel lunch.	-
Meals	Fernando Batlle	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Kasey Rosado	8/20/2018	\$ 556.40	One-way airfare from New York, NY to San Juan, PR (8/20/18).	12
Taxi/Limo	Kasey Rosado	8/20/2018	\$ 100.00	Taxi from home to airport (JFK).	11
Meals	Kasey Rosado	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/20/2018	\$ 6.49	Travel breakfast.	35
Taxi/Limo	Matthew Burkett	8/20/2018	\$ 21.65	Taxi from home to airport (DCA).	36
Airfare/Railway	Matthew Burkett	8/20/2018	\$ 308.40	One-way airfare from Washington DC to San Juan, PR (8/20/2018).	37
Meals	Matthew Burkett	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Patrick Nilsen	8/20/2018	\$ 456.40	One-way airfare from San Juan PR to New York, NY (8/20/18).	48
Lodging	Patrick Nilsen	8/20/2018	\$ 1,787.17	Lodging in San Juan, PR - 7 nights (8/13/18 to 8/20/18).	78
Taxi/Limo	Patrick Nilsen	8/20/2018	\$ 60.96	Taxi from airport (JFK) to home.	112
Meals	Patrick Nilsen	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	8/20/2018	\$ 599.40	One-way airfare from San Juan, PR to Newark, NJ (8/20/18).	60
Taxi/Limo	Samantha Cerone	8/20/2018	\$ 100.00	Taxi from airport (EWR) to home.	128
Lodging	Samantha Cerone	8/20/2018	\$ 1,787.17	Lodging in San Juan, PR - 7 nights (8/13/18 to 8/20/18).	85
Meals	Samantha Cerone	8/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	8/21/2018	\$ 69.23	Overtime taxi from office to home.	113
Meals	Patrick Nilsen	8/21/2018	\$ 20.00	Overtime meal, dinner.	-
Meals	Charles Alvarez	8/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Kasey Rosado	8/22/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (8/20/18 to 8/22/18).	9
Airfare/Railway	Kasey Rosado	8/22/2018	\$ 556.40	One-way airfare from San Juan, PR to New York, NY (8/22/18).	10
Taxi/Limo	Kasey Rosado	8/22/2018	\$ 100.00	Taxi from airport (JFK) to home.	13
Meals	Kasey Rosado	8/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/22/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/22/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	8/22/2018	\$ 41.77	Overtime taxi from office to home.	114
Lodging	Charles Alvarez	8/23/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/20/18 to 8/23/18).	90

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Charles Alvarez	8/23/2018	\$ 556.40	One-way airfare from San Juan PR to New York. NY (8/23/18).	68
Taxi/Limo	Charles Alvarez	8/23/2018	\$ 48.80	Taxi from airport (JFK) to home.	138
Meals	Charles Alvarez	8/23/2018	\$ 13.19	Travel lunch.	-
Meals	Charles Alvarez	8/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Matthew Burkett	8/23/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/20/18 to 8/23/18).	33
Taxi/Limo	Matthew Burkett	8/23/2018	\$ 25.00	Taxi from airport (DCA) to home.	34
Airfare/Railway	Matthew Burkett	8/23/2018	\$ 874.40	One-way airfare from San Juan, PR to Washington DC (8/23/2018).	38
Meals	Matthew Burkett	8/23/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/23/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Charles Alvarez	8/27/2018	\$ 401.40	One-way airfare from New York, NY to San Juan, PR (8/27/18).	69
Taxi/Limo	Charles Alvarez	8/27/2018	\$ 40.86	Taxi from home to airport (JFK).	139
Meals	Charles Alvarez	8/27/2018	\$ 10.00	Travel breakfast.	-
Meals	Charles Alvarez	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	8/27/2018	\$ 328.40	One-way airfare from New York, NY to San Juan, PR (8/27/18).	20
Taxi/Limo	Dennis Barrett	8/27/2018	\$ 100.00	Taxi from office to airport (JFK).	100
Meals	Dennis Barrett	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	8/27/2018	\$ 47.10	Taxi from home to airport (BOS).	120
Meals	Fernando Batlle	8/27/2018	\$ 6.90	Travel lunch.	94
Airfare/Railway	Fernando Batlle	8/27/2018	\$ 331.40	One-way airfare from Boston, MA to San Juan, PR (8/27/18).	54
Meals	Fernando Batlle	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Kasey Rosado	8/27/2018	\$ 595.33	One way airfare from Newark, NJ to San Juan, PR (8/27/18).	148
Taxi/Limo	Kasey Rosado	8/27/2018	\$ 100.00	Taxi from home to airport (EWR).	150
Meals	Kasey Rosado	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/27/2018	\$ 2.96	Travel lunch.	40
Taxi/Limo	Matthew Burkett	8/27/2018	\$ 16.78	Taxi from home to airport (DCA).	42
Airfare/Railway	Matthew Burkett	8/27/2018	\$ 392.40	One-way airfare from Washington to San Juan, PR (8/27/2018).	41
Meals	Matthew Burkett	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Patrick Nilsen	8/27/2018	\$ 296.40	One-way airfare from New York. NY to San Juan PR (8/27/18).	49
Taxi/Limo	Patrick Nilsen	8/27/2018	\$ 70.24	Travel taxi from home to airport (JFK).	115
Meals	Patrick Nilsen	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	8/27/2018	\$ 413.40	One-way airfare from Newark, NJ to San Juan, PR (8/27/18).	61
Taxi/Limo	Samantha Cerone	8/27/2018	\$ 100.00	Taxi from home to airport (EWR).	129
Meals	Samantha Cerone	8/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-



Expense Type	Professional	Date	Expense	Expense Description	Reference
Transportation	Patrick Nilsen	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Kasey Rosado	8/29/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (8/27/18 to 8/29/18).	149
Meals	Kasey Rosado	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	8/29/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/29/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Charles Alvarez	8/30/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/27/18 to 8/30/18).	91
Airfare/Railway	Charles Alvarez	8/30/2018	\$ 1,063.49	One-way airfare from San Juan, PR to New York, NY (8/30/18).	70
Taxi/Limo	Charles Alvarez	8/30/2018	\$ 42.99	Taxi from airport (JFK) to home.	140
Meals	Charles Alvarez	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Dennis Barrett	8/30/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/27/18 to 8/30/18).	76
Airfare/Railway	Dennis Barrett	8/30/2018	\$ 682.40	One-way airfare from San Juan, PR to New York, NY (8/30/18).	21
Taxi/Limo	Dennis Barrett	8/30/2018	\$ 73.20	Taxi from airport (EWR) to home.	92
Meals	Dennis Barrett	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Fernando Batlle	8/30/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/27/18 to 8/30/18).	81
Airfare/Railway	Fernando Batlle	8/30/2018	\$ 437.00	One-way airfare from San Juan, PR to New York, NY (8/30/18).	55
Taxi/Limo	Fernando Batlle	8/30/2018	\$ 75.67	Car from airport (BOS) to home.	121
Meals	Fernando Batlle	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Patrick Nilsen	8/30/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/27/18 to 8/30/18).	141
Meals	Patrick Nilsen	8/30/2018	\$ 10.99	Travel dinner.	-
Airfare/Railway	Patrick Nilsen	8/30/2018	\$ 726.40	One-way airfare from San Juan, PR to New York, NY (8/30/18).	50
Taxi/Limo	Patrick Nilsen	8/30/2018	\$ 57.83	Taxi from airport (JFK) to home.	116
Meals	Patrick Nilsen	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	8/30/2018	\$ 663.40	One-way airfare from San Juan, PR to New York, NY (8/30/18).	147
Lodging	Samantha Cerone	8/30/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (8/27/18 to 8/30/18).	86
Taxi/Limo	Samantha Cerone	8/30/2018	\$ 100.00	Car from airport (JFK) to home.	130
Meals	Samantha Cerone	8/30/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	8/30/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Lodging	Fernando Batlle	8/31/2018	\$ 255.31	Lodging in New York, NY - 1 nights (8/30/18 to 8/31/18).	82
Taxi/Limo	Fernando Batlle	8/31/2018	\$ 10.55	Taxi from office to hotel.	123
Taxi/Limo	Fernando Batlle	8/31/2018	\$ 9.95	Taxi from hotel to office.	122

Expense Type	Professional	Date	Expense	Expense Description	Reference
Lodging	Matthew Burkett	8/31/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (8/27/18 to 8/31/18).	39
Airfare/Railway	Matthew Burkett	8/31/2018	\$ 411.79	One-way airfare from San Juan, PR to Cancun, MX (8/31/2018).	43
Meals	Matthew Burkett	8/31/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	8/31/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
<b>Total</b>			<b><u>\$ 74,088.76</u></b>		

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

EXHIBIT H

MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC FOR  
COMPENSATION FOR SERVICES AND REIMBURSEMENT OF EXPENSES  
INCURRED AS FINANCIAL ADVISOR TO THE DEBTOR, FOR THE PERIOD  
SEPTEMBER 1, 2018 THROUGH SEPTEMBER 30, 2018



November 19, 2018

Christian Sobrino, Esq.  
Executive Director  
Puerto Rico Fiscal Agency and Financial Advisory Authority  
Roberto Sanchez Vilella Government Center  
De Diego Avenue, Stop 22  
Santurce, Puerto Rico 00940

**RE: SIXTEENTH MONTHLY FEE STATEMENT OF ANKURA CONSULTING GROUP, LLC  
SEPTEMBER 1, 2018 TO SEPTEMBER 30, 2018**

Dear Executive Director,

Pursuant to the First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals (docket #1715), please find enclosed the sixteenth monthly fee statement of Ankura Consulting Group, LLC. The fee statement covers the period of September 1, 2018 through September 30, 2018.

Pursuant to the professional services agreement between Puerto Rico Fiscal Agency and Financial Advisory Authority and Ankura Consulting Group, LLC dated July 31, 2018, we certify under penalty of nullity that no public servant of the Puerto Rico Fiscal Agency and Financial Advisory Authority, will derive or obtain any benefit or profit of any kind from the contractual relationship which is the basis of this invoice. If such benefit or profit exists, the required waiver has been obtained prior to entering into the Agreement. The only consideration to be received in exchange for the delivery of goods or for services provided is the agreed-upon price that has been negotiated with an authorized representative of the Puerto Rico Fiscal Agency and Financial Advisory Authority. The total amount shown on this invoice is true and correct. The services have been rendered, and no payment has been received.

If you have any questions do not hesitate to contact me directly.

Sincerely,

A handwritten signature in black ink, appearing to read "Fernando Batlle". The signature is fluid and cursive, with the first name "Fernando" and last name "Batlle" clearly distinguishable.

Fernando Batlle  
Senior Managing Director  
Enclosure

UNITED STATES DISTRICT COURT  
DISTRICT OF PUERTO RICO

In re: ) PROMESA  
) Title III  
THE FINANCIAL OVERSIGHT AND )  
MANAGEMENT BOARD FOR PUERTO RICO )  
)  
as representative of ) Case No. 17 BK 3283-LTS  
)  
THE COMMONWEALTH OF PUERTO )  
RICO, *et. al* )  
)  
Debtor. <sup>1</sup> )  
\_\_\_\_\_ )

**COVER SHEET TO SIXTEENTH MONTHLY FEE STATEMENT OF ANKURA  
CONSULTING GROUP, LLC FOR COMPENSATION FOR SERVICES  
RENDERED AND REIMBURSEMENT OF EXPENSES AS FINANCIAL  
ADVISORS TO THE COMMONWEALTH OF PUERTO RICO FOR THE  
PERIOD SEPTEMBER 1, 2018 THROUGH SEPTEMBER 30, 2018**

Name of Applicant: Ankura Consulting Group, LLC ("Ankura")

Authorized to Provide  
Professional Services to: Debtor

Period for which compensation  
and reimbursement is sought: September 1, 2018 through September 30, 2018

Amount of compensation sought  
as actual, reasonable and necessary: \$649,494.79

Amount of expense reimbursement  
sought as actual, reasonable and  
necessary: \$38,897.55

This is a: X monthly \_\_\_\_\_ interim \_\_\_\_\_ final application.

This is Ankura's sixteenth monthly fee statement in this case.

<sup>1</sup> The last four (4) digits of The Commonwealth's federal tax identification number is 3481.

1. This is the sixteenth monthly fee statement (the “Fee Statement”) of Ankura Consulting Group, LLC (“Ankura”) served pursuant to the *First Amended Order Setting Procedures for Interim Compensation and Reimbursement of Expenses of Professionals* [Docket No. 1715] (the “Interim Compensation Order”). Ankura seeks: (a) payment of compensation in the amount of \$584,545.31 (90% of \$649,494.79 of fees on account of reasonable and necessary professional services rendered to the Debtor by Ankura) and (b) reimbursement of actual and necessary costs and expenses in the amount of \$38,897.55 incurred by Ankura during the period of September 1, 2018 through September 30, 2018 (the “Fee Period”). In accordance with the PSA (“Professional Services Agreement”), travel time was excluded from the billable fees included herein. Actual expenses incurred during the fee period were \$49,521.51 and Ankura has eliminated \$10,623.96 from this out-of-pocket expenses reimbursement request that it believes should not be reimbursed by the Debtor.
2. Pursuant to this Fee Statement, Ankura has attached the following exhibits:
  - a. Exhibit A – Summary schedule showing professional fees by task code;
  - b. Exhibit B – Summary schedule showing the professionals who performed services, the number of hours spent, the respective professional’s billing rate, and the total fees for such services; and
  - c. Exhibit C – Complete accounting of professional fees including itemized time records in chronological order for which an award of compensation is sought. The itemized records include: i) the date each service was rendered; ii) the professional(s) who performed the service; iii) a description of the services

rendered; and iv) the time spent performing the service in increments of tenths of an hour; and

d. Exhibit D – Summary by expense category and complete accounting of actual and necessary expenses incurred by professionals in chronological order for which reimbursement is sought. The itemized records include: i) the date each expense was incurred; ii) the professional(s) who incurred the expense; iii) a description of the expense incurred; and iv) the amount of each expense for which reimbursement is sought.

### **NOTICE**

3. Pursuant to the Interim Compensation Order, Ankura has provided notice of this

Fee Statement to:

- a. attorneys for the Oversight Board, Proskauer Rose, LLP, Eleven Times Square, New York, NY 10036, Attn: Martin J. Bienenstock, Esq. and Ehud Barak, Esq., and Proskauer Rose, LLP, 70 West Madison Street, Chicago, IL 60602, Attn: Paul V. Possinger, Esq.;
- b. attorneys for the Oversight Board, O'Neill & Borges, LLC, 250 Muñoz Rivera Ave., Suite 800, San Juan, PR 00918, Attn: Hermann D. Bauer, Esq.;
- c. attorneys for the Puerto Rico Fiscal Agency and Financial Advisory Authority, O'Melveny & Myers, LLP, Times Square Tower, 7 Times Square, New York, NY 10036, Attn: John J. Rapisardi, Esq., Suzanne Uhland, Esq., and Diana M. Perez, Esq.;
- d. the Office of the United States Trustee for the District of Puerto Rico, Edificio Ochoa, 500 Tanca Street, Suite 301, San Juan, PR 00901 (re: *In re: Commonwealth of Puerto Rico*);
- e. attorneys for the Official Committee of Unsecured Creditors, Paul Hastings, LLP, 200 Park Ave., New York, NY 10166, Attn: Luc. A Despins, Esq.;
- f. attorneys for the Official Committee of Unsecured Creditors, Casillas, Santiago & Torres, LLC, El Caribe Office Building, 53 Palmeras Street,



Ste. 1601, San Juan, PR 00901, Attn: Juan J. Casillas Ayala, Esq. and Alberto J.E. Aenses Negron, Esq.;

- g. attorneys for the Official Committee of Retired Employees, Jenner & Block, LLP, 919 Third Ave., New York, NY 10022, Attn: Robert Gordon, Esq. and Richard Levin, Esq., and Jenner & Block, LLP, 353 N. Clark Street, Chicago, IL 60654, Attn: Catherine Steege, Esq. and Melissa Root, Esq.;
- h. attorneys for the Official Committee of Retired Employees, Bennazar, García & Milián, C.S.P., Edificio Union Plaza, PH-A, 416 Ave. Ponce de León, Hato Rey, PR 00918, Attn: A.J. Bennazar-Zequeira, Esq.; and,
- i. the fee examiner, as retained with Court approval, Godfey & Kahn, S.C., One East Main Street, Suite 500, Madison, WI 53703-3300, Attn: Brady C. Williamson.

EXHIBIT A

SUMMARY OF PROFESSIONAL FEES BY TASK CODE

Code	Time Category	Total Hours	Total Fee
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**Fiscal Plan and Operational Related Matters**

3	Fiscal Plan and Implementation	580.6	368,113.00
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**Title III Matters**

25	Preparation of Fee Statements and Applications	47.3	25,530.00
54	Debt Restructuring	39.2	28,887.50
56	PRIDCO Restructuring	357.3	159,809.29
57	Debt Restructuring - PREPA	2.8	1,715.00
200	COFINA Restructuring	28.2	14,240.00
201	GO Restructuring	24.0	15,907.50
202	PBA Restructuring	6.8	4,967.50
203	PFC Restructuring	0.2	70.00
204	PRCCDA	0.4	140.00
208	HTA Restructuring	2.9	2,010.00
209	PRIFA Restructuring	4.1	3,260.00
210	PORTS Restructuring	10.0	8,600.00
211	GDB Restructuring	0.3	105.00
212	PRASA	0.6	210.00
213	UPR Restructuring	0.7	245.00

**Other Matters**

21	General Case Management	2.9	2,065.00
50	General Meetings with FOMB, UCC and/or Advisors	2.7	945.00
23	Meetings with Other Parties	14.0	12,220.00
55	PRASA Restructuring - Non-Title III	1.3	455.00

<b>TOTAL</b>		<b>1,126.4</b>	<b>\$ 649,494.79</b>
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EXHIBIT B

SUMMARY OF HOURS AND FEES BY PROFESSIONAL

Professional	Position	Billing Rate	Total Hours	Total Fees
Batlle, Fernando	Senior Managing Director	\$ 875.00	173.6	\$ 151,900.00
Rosado, Kasey	Senior Managing Director	\$ 875.00	107.4	\$ 93,960.42
Barrett, Dennis	Managing Director	\$ 775.00	195.5	\$ 151,512.50
Burkett, Matthew	Senior Director	\$ 475.00	56.3	\$ 26,742.50
Cerone, Samantha	Senior Director	\$ 675.00	69.8	\$ 47,113.88
Maldonado, Andrew	Director	\$ 450.00	24.3	\$ 10,935.00
Nilsen, Patrick	Associate	\$ 350.00	226.0	\$ 79,100.00
Verdeja, Julio	Associate	\$ 285.00	115.3	\$ 32,860.50
Alvarez, Charles	Associate	\$ 350.00	158.2	\$ 55,370.00
<b>Total</b>			<b>1,126.4</b>	<b>649,494.79</b>

EXHIBIT C

COMPLETE ACCOUNTING OF PROFESSIONAL FEES  
INCLUDING ITEMIZED TIME RECORDS IN CHRONOLOGICAL ORDER

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Batlle, Fernando	9/1/2018	1.7	\$ 875.00	\$ 1,487.50	Prepare response to FOMB Notice of violation letter.
Outside PR	3	Alvarez, Charles	9/3/2018	0.4	\$ 350.00	\$ 140.00	Update 9/1/18 draft response letter to the FOMB to reflect additional revisions from J. York (CM).
Outside PR	3	Alvarez, Charles	9/3/2018	1.1	\$ 350.00	\$ 385.00	Update 9/1/18 draft response letter to the FOMB to reflect additional revisions from E. McKeen (OMM).
Outside PR	3	Barrett, Dennis	9/3/2018	0.3	\$ 775.00	\$ 232.50	Review explanation of pension forecast variance provided by W. Fornia (Pension Trustee Advisor).
Outside PR	3	Barrett, Dennis	9/3/2018	0.5	\$ 775.00	\$ 387.50	Update right-sizing model to exclude savings for ENLACE and Company for the Integral Development of Cantera's Peninsula.
Outside PR	3	Barrett, Dennis	9/3/2018	1.2	\$ 775.00	\$ 930.00	Review and edit 9/1/18 draft Governments response letter to FOMB.
Outside PR	3	Nilsen, Patrick	9/3/2018	1.1	\$ 350.00	\$ 385.00	Prepare and send correspondence to D. Gonzalez (Vivenda) regarding the disaster recovery request needs for the monthly reporting process.
PR	3	Alvarez, Charles	9/4/2018	0.3	\$ 350.00	\$ 105.00	Prepare revenue comparison of income taxes in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8/20/18.
PR	3	Alvarez, Charles	9/4/2018	0.5	\$ 350.00	\$ 175.00	Prepare revenue comparison of corporate taxes in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8/20/18.
PR	3	Alvarez, Charles	9/4/2018	0.3	\$ 350.00	\$ 105.00	Prepare revenue comparison of NRW in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8/20/18.
PR	3	Alvarez, Charles	9/4/2018	0.3	\$ 350.00	\$ 105.00	Prepare revenue comparison of Act 154 in the Certified Fiscal Plan against the Commonwealth Fiscal Plan submitted on 8/20/18.
PR	3	Alvarez, Charles	9/4/2018	0.5	\$ 350.00	\$ 175.00	Participate in meeting with L. Guillen (AAFAF) regarding FOMB information request relating to Title III fees.
PR	3	Alvarez, Charles	9/4/2018	0.6	\$ 350.00	\$ 210.00	Revise 40-year cumulative revenue comparison charts for F. Batlle (ACG).
PR	3	Alvarez, Charles	9/4/2018	0.8	\$ 350.00	\$ 280.00	Update Implementation Plan Summary for progress made by AAFAF transformation coordinators.
PR	3	Alvarez, Charles	9/4/2018	2.1	\$ 350.00	\$ 735.00	Revise 9/4/18 draft of Commonwealth Fiscal Plan response letter to FOMB to reflect F. Batlle (ACG) comments.
PR	3	Alvarez, Charles	9/4/2018	1.6	\$ 350.00	\$ 560.00	Finalize 9/4/18 Implementation Plan Summary Schedule for recently submitted implementation plans per comments from C. Anton (AAFAF).
PR	200	Alvarez, Charles	9/4/2018	0.2	\$ 350.00	\$ 70.00	Correspond with M. Lotito (OMM) regarding revising the COFINA to align with requests within the FOMB's notice of violation.
PR	200	Alvarez, Charles	9/4/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Mattei (AAFAF) regarding interest as of the Petition Date for inclusion in the COFINA response letter to the FOMB.
PR	200	Alvarez, Charles	9/4/2018	0.9	\$ 350.00	\$ 315.00	Draft initial version of the COFINA Fiscal Plan response letter to FOMB.
PR	3	Barrett, Dennis	9/4/2018	1.0	\$ 775.00	\$ 775.00	Participate on conference call with E. Rios (Hacienda), E. Forrest (DevTech), F. Batlle (ACG), J. York (CM) and J. Lara to discuss revenue forecast methodology utilized in fiscal plan.
PR	3	Barrett, Dennis	9/4/2018	0.7	\$ 775.00	\$ 542.50	Participate in meeting with representatives from Conway Mackenzie and McKinsey regarding IFCU forecast variances.
PR	3	Barrett, Dennis	9/4/2018	0.3	\$ 775.00	\$ 232.50	Correspond with R. Maldonado (AAFAF) regarding certified fiscal plan savings for Public Works, and Ombudsman.
PR	3	Barrett, Dennis	9/4/2018	1.2	\$ 775.00	\$ 930.00	Prepare analysis of additional required savings the government would need to achieve as a result of declined FOMB suggestions.
PR	3	Barrett, Dennis	9/4/2018	0.6	\$ 775.00	\$ 465.00	Prepare and send email to O'Melveny & Myers including discussion materials to be used in meeting with representatives of Proskauer, O'Melveny & Myers and Ankura.
PR	3	Barrett, Dennis	9/4/2018	0.4	\$ 775.00	\$ 310.00	Prepare budget summary for the Police Academy within DPS fiscal budget.
PR	3	Barrett, Dennis	9/4/2018	0.5	\$ 775.00	\$ 387.50	Prepare analysis of savings attributable to the Police Academy program within the DPS budget.
PR	3	Barrett, Dennis	9/4/2018	0.9	\$ 775.00	\$ 697.50	Review Consolidated Budget Summary for incremental costs to be included in baseline.
PR	200	Barrett, Dennis	9/4/2018	0.5	\$ 775.00	\$ 387.50	Participate on conference call with representatives of Miller Buckfire, Rothschild, J. York (CM) and F. Batlle (ACG) to discuss COFINA SUT projection.
PR	201	Barrett, Dennis	9/4/2018	0.5	\$ 775.00	\$ 387.50	Prepare and send documentation regarding the Fiscal Plan inputs to A. Pavel (OMM) regarding the GO bondholder requests.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Battle, Fernando	9/4/2018	1.0	\$ 875.00	\$ 875.00	Participate on conference call with E. Rios (Hacienda), E. Forrest (DevTech), D. Barrett (ACG), J. York (CM) and J. Lara to discuss revenue forecast methodology utilized in fiscal plan (partial).
PR	3	Battle, Fernando	9/4/2018	2.4	\$ 875.00	\$ 2,100.00	Participate in working session with J. York (CM) regarding Fiscal Plan Act 154 revenue forecast.
PR	3	Battle, Fernando	9/4/2018	2.1	\$ 875.00	\$ 1,837.50	Participate in working session with J. York (CM) regarding Fiscal Plan Act SUT revenue forecast.
PR	3	Battle, Fernando	9/4/2018	1.1	\$ 875.00	\$ 962.50	Participate in working session with J. York (CM) regarding Fiscal Plan Act NRW revenue forecast.
PR	3	Battle, Fernando	9/4/2018	0.3	\$ 875.00	\$ 262.50	Participate in conference call with P. Friedman (OMM) and E. McKeen (OMM) to discuss categorical privilege and response to notice of violation.
PR	3	Battle, Fernando	9/4/2018	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with representatives of the Planning board, McKinsey, DevTech and ABC Consulting to discuss damage assessment methodology.
PR	200	Battle, Fernando	9/4/2018	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives of Miller Buckfire, Rothschild, J. York (CM) and D. Barrett (ACG) to discuss COFINA SUT projection (partial).
PR	200	Battle, Fernando	9/4/2018	1.4	\$ 875.00	\$ 1,225.00	Revise COFINA fiscal plan to incorporate observations made by FOMB in notice of violation.
PR	3	Cerone, Samantha	9/4/2018	1.1	\$ 675.00	\$ 742.50	Prepare August 2018 monthly reporting emails and packages for distribution.
PR	3	Cerone, Samantha	9/4/2018	0.8	\$ 675.00	\$ 506.25	Participate in meeting with C. Anton (AAFAF) to discuss methodology of August 2018 savings reporting.
PR	56	Cerone, Samantha	9/4/2018	0.8	\$ 675.00	\$ 506.25	Participate in meeting with A. Camporreale (AAFAF), A. Guerra (AAFAF) and C. Ramos (AAFAF) to discuss next steps with respect to PRIDCO business plan development.
PR	56	Cerone, Samantha	9/4/2018	1.1	\$ 675.00	\$ 742.50	Prepare PRIDCO debt service schedule.
PR	3	Nilsen, Patrick	9/4/2018	0.8	\$ 350.00	\$ 280.00	Participate in meeting with L. Guillen (AAFAF) regarding the payment of Title III professional fees in FY18.
PR	3	Nilsen, Patrick	9/4/2018	2.0	\$ 350.00	\$ 700.00	Review summary schedules of professional fees provide by L. Guillen (AAFAF) for potential inclusion within the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	9/4/2018	0.3	\$ 350.00	\$ 105.00	Correspond with A. Pavel (OMM) regarding the GO bondholder requests.
PR	3	Nilsen, Patrick	9/4/2018	2.6	\$ 350.00	\$ 910.00	Review and provide comments to C. Alvarez (ACG) regarding the Violation Responses prepared by C. Alvarez (ACG) and O'Melveny & Myers.
PR	3	Nilsen, Patrick	9/4/2018	0.3	\$ 350.00	\$ 105.00	Correspond with W. Fornia (Pension Trustee Advisor) regarding the quantification of pension reform.
PR	3	Nilsen, Patrick	9/4/2018	1.0	\$ 350.00	\$ 350.00	Participate in discussion with T. Ahlberg (CM) regarding the professional fees paid in FY18.
PR	3	Nilsen, Patrick	9/4/2018	1.3	\$ 350.00	\$ 455.00	Review and provide comments on revenue comparisons prepared by C. Alvarez (ACG).
PR	213	Nilsen, Patrick	9/4/2018	0.7	\$ 350.00	\$ 245.00	Prepare summary of UPR appropriations for I. Alvarez (Bluhau).
Outside PR	3	Rosado, Kasey	9/4/2018	0.9	\$ 875.00	\$ 787.50	Review correspondence on August 2018 monthly reporting packages distributed.
Outside PR	3	Rosado, Kasey	9/4/2018	0.7	\$ 875.00	\$ 612.50	Review August 2018 savings report as submitted.
Outside PR	3	Rosado, Kasey	9/4/2018	0.8	\$ 875.00	\$ 700.00	Review materials and correspond with AAFAF regarding implementation plans for Veterans Advocate implementation plan.
Outside PR	56	Rosado, Kasey	9/4/2018	1.1	\$ 875.00	\$ 962.50	Review financial information submitted by PRIDCO
PR	3	Alvarez, Charles	9/5/2018	0.8	\$ 350.00	\$ 280.00	Update 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by D. Barrett (ACG) on the Agency Efficiencies section.
PR	3	Alvarez, Charles	9/5/2018	2.3	\$ 350.00	\$ 805.00	Revise 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by F. Battle (AAFAF).
PR	3	Alvarez, Charles	9/5/2018	0.9	\$ 350.00	\$ 315.00	Revise 9/5/18 draft of the Commonwealth Response Letter for comments from F. Battle (AAFAF).
PR	3	Alvarez, Charles	9/5/2018	0.4	\$ 350.00	\$ 140.00	Revise 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by I. Alvarez (Bluhau).
PR	3	Alvarez, Charles	9/5/2018	0.8	\$ 350.00	\$ 280.00	Revise 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by J. York (CM).
PR	3	Alvarez, Charles	9/5/2018	2.3	\$ 350.00	\$ 805.00	Revise 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by J. Rapisardi (OMM).
PR	3	Alvarez, Charles	9/5/2018	0.8	\$ 350.00	\$ 280.00	Revise 9/5/18 draft of the Amended Commonwealth Fiscal Plan to incorporate timelines of the implementation plans.
PR	3	Alvarez, Charles	9/5/2018	1.1	\$ 350.00	\$ 385.00	Continue revisions of 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by J. Rapisardi (OMM).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	9/5/2018	1.8	\$ 350.00	\$ 630.00	Review 9/5/18 draft of the Amended Commonwealth Fiscal Plan.
PR	3	Alvarez, Charles	9/5/2018	0.8	\$ 350.00	\$ 280.00	Update 9/5/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments to the Debt Sustainability Analysis by L. Weinberg (RTH).
PR	200	Alvarez, Charles	9/5/2018	1.1	\$ 350.00	\$ 385.00	Update 9/5/18 draft of the Amended COFINA Fiscal Plan to reflect comments by M. Lotito (OMM) regarding the PSA terms.
PR	3	Barrett, Dennis	9/5/2018	0.3	\$ 775.00	\$ 232.50	Correspond with P. Nilsen (ACG) regarding the preparation of the financial projections section of the Commonwealth Fiscal Plan.
PR	3	Barrett, Dennis	9/5/2018	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from Conway Mackenzie, McKinsey, Hacienda and DevTech regarding fiscal plan revenue projections.
PR	3	Barrett, Dennis	9/5/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from EY regarding expenses previously held in the custody of OMB and now included in agencies FY19 budget.
PR	3	Barrett, Dennis	9/5/2018	1.2	\$ 775.00	\$ 930.00	Prepare analysis allocating Title III professional fees paid for each credit.
PR	3	Barrett, Dennis	9/5/2018	0.2	\$ 775.00	\$ 155.00	Review and provide comments to C. Alvarez (ACG) on summary schedule of implementation status update.
PR	3	Barrett, Dennis	9/5/2018	3.1	\$ 775.00	\$ 2,402.50	Update agency efficiencies section of revised fiscal plan based on comments from F. Battle (ACG).
PR	3	Barrett, Dennis	9/5/2018	0.8	\$ 775.00	\$ 620.00	Review and incorporate into revised fiscal plan updated DSA section prepared by Rothschild.
PR	3	Barrett, Dennis	9/5/2018	3.6	\$ 775.00	\$ 2,790.00	Update macroeconomic schedules in revised Fiscal Plan to reflect current fiscal plan model.
PR	3	Barrett, Dennis	9/5/2018	1.2	\$ 775.00	\$ 930.00	Prepare summary of measures and associated savings for Ombudsman as requested by AAFAF.
PR	3	Barrett, Dennis	9/5/2018	0.7	\$ 775.00	\$ 542.50	Prepare summary of measures and associated savings for Universities as requested by AAFAF.
PR	3	Barrett, Dennis	9/5/2018	0.9	\$ 775.00	\$ 697.50	Review revised credit update presentation prepared by O'Melveny & Myers.
PR	3	Barrett, Dennis	9/5/2018	0.8	\$ 775.00	\$ 620.00	Prepare summary of Commonwealth employees by agency, union/non-union and public corporation/agency.
PR	202	Barrett, Dennis	9/5/2018	0.7	\$ 775.00	\$ 542.50	Review agency breakout of PBA, Utilities and Paygo provided by EY.
PR	3	Battle, Fernando	9/5/2018	2.9	\$ 875.00	\$ 2,537.50	Review and provide comments to C. Alvarez (ACG) on Implementation section of the revised fiscal plan.
PR	3	Battle, Fernando	9/5/2018	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with J. York (CM) to discuss macroeconomic projections of revised fiscal plan.
PR	3	Battle, Fernando	9/5/2018	1.4	\$ 875.00	\$ 1,225.00	Revise UPR and Municipalities section of the revised fiscal plan.
PR	3	Battle, Fernando	9/5/2018	2.8	\$ 875.00	\$ 2,450.00	Review draft of macroeconomic projections and disaster recovery funding sections of fiscal plan
PR	3	Battle, Fernando	9/5/2018	2.2	\$ 875.00	\$ 1,925.00	Participate in meeting with representatives of Hacienda, McKinsey and Conway to review revenue forecasting methodology to use in revised fiscal plan.
PR	3	Cerone, Samantha	9/5/2018	3.9	\$ 675.00	\$ 2,632.50	Revise macroeconomic section of the Commonwealth Fiscal Plan for the latest fiscal plan model.
PR	56	Cerone, Samantha	9/5/2018	2.1	\$ 675.00	\$ 1,417.50	Review PRIDCO operational expenses in FY18 general ledger.
PR	56	Cerone, Samantha	9/5/2018	0.3	\$ 675.00	\$ 202.50	Prepare list of questions for PRIDCO management related to FY18 operational expenses.
PR	3	Nilsen, Patrick	9/5/2018	2.2	\$ 350.00	\$ 770.00	Prepare summary schedule of FY18 Title III payments based on data provided by AAFAF.
PR	3	Nilsen, Patrick	9/5/2018	1.3	\$ 350.00	\$ 455.00	Prepare structural reforms scenario analysis for inclusion within the Commonwealth Fiscal Plan for the latest Commonwealth Fiscal Plan model.
PR	3	Nilsen, Patrick	9/5/2018	2.0	\$ 350.00	\$ 700.00	Revise executive summary within the Commonwealth Fiscal Plan for the latest fiscal plan model.
PR	3	Nilsen, Patrick	9/5/2018	3.5	\$ 350.00	\$ 1,225.00	Revise Government Transformation section of the Commonwealth Fiscal Plan for the latest fiscal plan model.
PR	3	Nilsen, Patrick	9/5/2018	0.3	\$ 350.00	\$ 105.00	Correspond with D. Barrett (ACG) regarding the preparation of the financial projections section of the Commonwealth Fiscal Plan.
PR	3	Nilsen, Patrick	9/5/2018	0.3	\$ 350.00	\$ 105.00	Correspond with F. Battle (ACG) regarding the preparation of the latest Commonwealth Fiscal Plan version.
PR	3	Nilsen, Patrick	9/5/2018	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (ACG) and J. York (CM) regarding the financial modelling of the PREPA Loan repayment.
PR	201	Nilsen, Patrick	9/5/2018	0.3	\$ 350.00	\$ 105.00	Correspond with H. Marquez (Deloitte) regarding GO bondholder requests.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	201	Nilsen, Patrick	9/5/2018	2.2	\$ 350.00	\$ 770.00	Prepare and send documentation regarding the Fiscal Plan inputs to A. Pavel (OMM) regarding the GO bondholder requests.
Outside PR	3	Rosado, Kasey	9/5/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with A. Toro (Bluhaus) to discuss status of updated structural reforms implementation plans for the upcoming 9/15 reporting.
Outside PR	3	Rosado, Kasey	9/5/2018	1.2	\$ 875.00	\$ 1,050.00	Review materials and correspond with AAFAF regarding outstanding implementation plans.
Outside PR	3	Rosado, Kasey	9/5/2018	1.7	\$ 875.00	\$ 1,487.50	Evaluate structural reform implementation plans and provide recommendations to apply reporting framework to agency plans.
Outside PR	3	Rosado, Kasey	9/5/2018	0.6	\$ 875.00	\$ 525.00	Review implementation reporting dashboard prepared for AAFAF.
Outside PR	3	Rosado, Kasey	9/5/2018	1.1	\$ 875.00	\$ 962.50	Review materials and correspond with AAFAF regarding updates to the implementation plans and dash boards.
PR	3	Alvarez, Charles	9/6/2018	1.4	\$ 350.00	\$ 490.00	Update 9/6/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by J. Rapisardi (OMM).
PR	3	Alvarez, Charles	9/6/2018	0.9	\$ 350.00	\$ 315.00	Update 9/6/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by M. Yassin (AAFAF).
PR	3	Alvarez, Charles	9/6/2018	3.3	\$ 350.00	\$ 1,155.00	Update 9/6/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments by F. Batlle (AAFAF).
PR	3	Alvarez, Charles	9/6/2018	0.4	\$ 350.00	\$ 140.00	Revise 9/6/18 FOMB Response Letter draft for comments from E. Forrest (DevTech).
PR	3	Alvarez, Charles	9/6/2018	1.1	\$ 350.00	\$ 385.00	Prepare a comparison of population growth between the Commonwealth's 9/7/18 fiscal plan and the Certified Fiscal Plan for F. Batlle (ACG).
PR	3	Alvarez, Charles	9/6/2018	0.6	\$ 350.00	\$ 210.00	Update 9/6/18 draft of the revised Commonwealth Fiscal Plan to reflect comments by D. Barrett (ACG).
PR	3	Alvarez, Charles	9/6/2018	0.4	\$ 350.00	\$ 140.00	Update 9/6/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments regarding operating expenses by M. Lotito (OMM).
PR	3	Alvarez, Charles	9/6/2018	0.4	\$ 350.00	\$ 140.00	Revise 9/6/18 FOMB Response Letter draft for comments from J. York (CM).
PR	3	Alvarez, Charles	9/6/2018	0.6	\$ 350.00	\$ 210.00	Update 9/6/18 draft of the Amended Commonwealth Fiscal Plan to reflect comments to the Debt Sustainability Analysis by L. Weinberg (RTH).
PR	200	Alvarez, Charles	9/6/2018	1.3	\$ 350.00	\$ 455.00	Update appendix A through C to the Amended COFINA Fiscal Plan.
PR	3	Barrett, Dennis	9/6/2018	1.0	\$ 775.00	\$ 775.00	Participate in meeting with C. Sobrino (AAFAF), J. Rapisardi (OMM) and F. Batlle (ACG) to walk through revised fiscal plan assumptions.
PR	3	Barrett, Dennis	9/6/2018	2.3	\$ 775.00	\$ 1,782.50	Participate in meeting with representatives from O'Melveny & Myers, Proskauer and F. Batlle (ACG) regarding fiscal plan and litigation strategies.
PR	3	Barrett, Dennis	9/6/2018	0.7	\$ 775.00	\$ 542.50	Update summary of Commonwealth employees by agency, union/non-union and Public Corporation/Agency to include PREPA, PRASA, HTA, COSSEC.
PR	3	Barrett, Dennis	9/6/2018	0.4	\$ 775.00	\$ 310.00	Review latest Lyman stone population forecast for inclusion in revised fiscal plan.
PR	3	Barrett, Dennis	9/6/2018	0.4	\$ 775.00	\$ 310.00	Review and provide comments on bi-weekly creditor call materials to C. Alvarez (ACG).
PR	3	Barrett, Dennis	9/6/2018	0.6	\$ 775.00	\$ 465.00	Participate in discussion with R. Maldonado (AAFAF) regarding the savings build for the Labor Department.
PR	3	Barrett, Dennis	9/6/2018	1.7	\$ 775.00	\$ 1,317.50	Review and provide comments on financial projections section of draft fiscal plan to C. Alvarez (ACG).
PR	3	Barrett, Dennis	9/6/2018	2.3	\$ 775.00	\$ 1,782.50	Review and edit agency right-sizing section of draft fiscal plan.
PR	3	Barrett, Dennis	9/6/2018	1.2	\$ 775.00	\$ 930.00	Update agency efficiencies charts in revised fiscal plan to reflect current fiscal plan model.
PR	3	Barrett, Dennis	9/6/2018	0.5	\$ 775.00	\$ 387.50	Review Commonwealth Recovery Plan for estimate of additional potential federal funding.
PR	3	Barrett, Dennis	9/6/2018	0.8	\$ 775.00	\$ 620.00	Prepare analysis of estimated cost share associated with estimate of additional potential federal funds for disaster recovery.
PR	3	Barrett, Dennis	9/6/2018	1.2	\$ 775.00	\$ 930.00	Update agency efficiencies charts in revised fiscal plan to reflect current fiscal plan model.
PR	3	Batlle, Fernando	9/6/2018	1.0	\$ 875.00	\$ 875.00	Participate in meeting with C. Sobrino (AAFAF), J. Rapisardi (OMM) and D. Barrett (ACG) to walk through revised fiscal plan assumptions.
PR	3	Batlle, Fernando	9/6/2018	2.3	\$ 875.00	\$ 2,012.50	Participate in meeting with representatives from O'Melveny & Myers, Proskauer and D. Barrett (ACG) regarding fiscal plan and litigation strategies.
PR	3	Batlle, Fernando	9/6/2018	0.7	\$ 875.00	\$ 612.50	Participate on conference call with representatives of McKinsey and A. Velazquez (ASES) to discuss Mi Salud baseline numbers.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	9/6/2018	0.6	\$ 875.00	\$ 525.00	Draft language related to labor reform scoring to be included in fiscal plan revision.
PR	54	Batlle, Fernando	9/6/2018	2.4	\$ 875.00	\$ 2,100.00	Participate in meeting with representatives of Citi and AAFAF to discuss debt restructuring status by credit.
PR	3	Cerone, Samantha	9/6/2018	0.8	\$ 675.00	\$ 506.25	Participate in meeting with K. Rosado (ACG) to discuss update on implementation reporting.
PR	3	Cerone, Samantha	9/6/2018	2.1	\$ 675.00	\$ 1,417.50	Update population projections within revised Fiscal Plan based on feedback from Conway McKenzie.
PR	3	Cerone, Samantha	9/6/2018	0.7	\$ 675.00	\$ 472.50	Revise draft transmittal letter to FOMB to incorporate feedback from AAFAF.
PR	200	Cerone, Samantha	9/6/2018	0.9	\$ 675.00	\$ 607.50	Review and provide feedback on debt schedule within COFINA Fiscal Plan to P. Nilsen (ACG).
PR	3	Nilsen, Patrick	9/6/2018	3.2	\$ 350.00	\$ 1,120.00	Revise Government Transformation section of the Commonwealth Fiscal Plan based on latest fiscal plan model prepared by J. York (CM).
PR	3	Nilsen, Patrick	9/6/2018	2.7	\$ 350.00	\$ 945.00	Revise executive summary within the Commonwealth Fiscal Plan for the latest fiscal plan model.
PR	3	Nilsen, Patrick	9/6/2018	1.9	\$ 350.00	\$ 665.00	Review latest version of the Commonwealth Fiscal Plan and provide comments to C. Alvarez (ACG).
PR	3	Nilsen, Patrick	9/6/2018	1.4	\$ 350.00	\$ 490.00	Prepare structural reforms scenario analysis for inclusion within the Commonwealth Fiscal Plan for the latest Commonwealth Fiscal Plan model.
PR	3	Nilsen, Patrick	9/6/2018	0.8	\$ 350.00	\$ 280.00	Review and provide comments to Rothschild on the analysis of Plan of adjustment claims.
PR	3	Nilsen, Patrick	9/6/2018	0.6	\$ 350.00	\$ 210.00	Prepare population curve analysis between the 8/20/18 and 9/7/18 fiscal plans.
PR	200	Nilsen, Patrick	9/6/2018	0.4	\$ 350.00	\$ 140.00	Correspond with B. Meisel (RTH) regarding the COFINA bonds outstanding balances.
PR	200	Nilsen, Patrick	9/6/2018	1.2	\$ 350.00	\$ 420.00	Prepare summary of COFINA bonds outstanding for potential inclusion within the COFINA fiscal plan.
PR	200	Nilsen, Patrick	9/6/2018	0.4	\$ 350.00	\$ 140.00	Correspond with J. Rodriguez (BAML) regarding the COFINA trustee report detailing the COFINA bonds outstanding.
PR	200	Nilsen, Patrick	9/6/2018	0.4	\$ 350.00	\$ 140.00	Correspond with A. Perez (AAFAF) regarding the COFINA trustee report detailing the COFINA bonds outstanding.
PR	200	Nilsen, Patrick	9/6/2018	1.0	\$ 350.00	\$ 350.00	Review the COFINA trustee report in conjunction with analysis prepared by Rothschild on the COFINA obligations.
Outside PR	3	Rosado, Kasey	9/6/2018	0.8	\$ 875.00	\$ 700.00	Participate in meeting with S. Cerone (ACG) to discuss update on implementation reporting.
Outside PR	3	Rosado, Kasey	9/6/2018	1.1	\$ 875.00	\$ 962.50	Review and provide comments on transmittal letter to FOMB.
Outside PR	3	Rosado, Kasey	9/6/2018	0.4	\$ 875.00	\$ 350.00	Prepare for meeting with S. Cerone (ACG) to discuss update on implementation reporting.
Outside PR	56	Rosado, Kasey	9/6/2018	1.9	\$ 875.00	\$ 1,662.50	Review PRIDCO presentations prepared by Rothschild and O'Melveny & Myers to date.
Outside PR	200	Rosado, Kasey	9/6/2018	0.9	\$ 875.00	\$ 787.50	Review and provide feedback on COFINA Fiscal Plan.
PR	3	Alvarez, Charles	9/7/2018	0.7	\$ 350.00	\$ 245.00	Review final draft of Response Letter to the FOMB.
PR	200	Alvarez, Charles	9/7/2018	2.1	\$ 350.00	\$ 735.00	Update 9/7/18 draft of the Amended COFINA Fiscal Plan to reflect comments by F. Batlle (AAFAF).
PR	200	Alvarez, Charles	9/7/2018	1.6	\$ 350.00	\$ 560.00	Review final draft of the Amended COFINA Fiscal Plan.
PR	3	Barrett, Dennis	9/7/2018	0.7	\$ 775.00	\$ 542.50	Review and provide comments to P. Nilsen (ACG) on agency efficiencies section of Commonwealth Fiscal Plan.
PR	3	Barrett, Dennis	9/7/2018	1.2	\$ 775.00	\$ 930.00	Review and provide comments to current draft of the Government response letter to the FOMB notice of violation.
PR	3	Barrett, Dennis	9/7/2018	0.9	\$ 775.00	\$ 697.50	Review and quality check Commonwealth fiscal plan model prior to submission to FOMB.
PR	3	Barrett, Dennis	9/7/2018	0.8	\$ 775.00	\$ 620.00	Review and quality check right-sizing model prior to submission to FOMB.
PR	23	Barrett, Dennis	9/7/2018	0.3	\$ 775.00	\$ 232.50	Participate in bi-weekly creditor call.
PR	200	Barrett, Dennis	9/7/2018	0.8	\$ 775.00	\$ 620.00	Review and quality check COFINA Fiscal Plan model prior to submission to FOMB.
PR	3	Batlle, Fernando	9/7/2018	2.1	\$ 875.00	\$ 1,837.50	Revise Ease of Doing Business section of the revised fiscal plan.
PR	3	Batlle, Fernando	9/7/2018	1.3	\$ 875.00	\$ 1,137.50	Revise Macroeconomic and Demographic section of the revised fiscal plan.
PR	3	Batlle, Fernando	9/7/2018	1.4	\$ 875.00	\$ 1,225.00	Participate in meeting with J. York (CM) and Devtech to discuss macroeconomic projections of revised fiscal plan.
PR	3	Batlle, Fernando	9/7/2018	1.4	\$ 875.00	\$ 1,225.00	Revise Executive summary section of the revised fiscal plan.
PR	3	Batlle, Fernando	9/7/2018	2.7	\$ 875.00	\$ 2,362.50	Review draft of macroeconomic projections and disaster recovery funding provided by Devtech
PR	200	Batlle, Fernando	9/7/2018	1.5	\$ 875.00	\$ 1,312.50	Review and edit COFINA Fiscal Plan for submission on September 7, 2018.
PR	3	Cerone, Samantha	9/7/2018	1.3	\$ 675.00	\$ 877.50	Revise draft transmittal letter to FOMB to incorporate feedback from counsel.
PR	3	Nilsen, Patrick	9/7/2018	3.0	\$ 350.00	\$ 1,050.00	Revise Commonwealth Fiscal Plan for written comments provided by F. Batlle (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Nilsen, Patrick	9/7/2018	1.3	\$ 350.00	\$ 455.00	Revise Commonwealth Fiscal Plan for written comments provided by D. Barrett (ACG).
PR	3	Nilsen, Patrick	9/7/2018	1.2	\$ 350.00	\$ 420.00	Revise Commonwealth Fiscal Plan for the latest Fiscal Plan model.
PR	200	Nilsen, Patrick	9/7/2018	2.5	\$ 350.00	\$ 875.00	Revise COFINA Fiscal Plan for latest Commonwealth Fiscal Plan model.
Outside PR	3	Rosado, Kasey	9/7/2018	0.7	\$ 875.00	\$ 612.50	Correspond with F. Sanchez (AAFAF) regarding payroll variances.
Outside PR	3	Rosado, Kasey	9/7/2018	0.6	\$ 875.00	\$ 525.00	Correspond with C. Yamin (AAFAF) regarding agency payroll variances.
Outside PR	3	Rosado, Kasey	9/7/2018	2.1	\$ 875.00	\$ 1,837.50	Review payroll variance responses received from agencies and prepare for FOMB submittal.
Outside PR	56	Rosado, Kasey	9/7/2018	1.7	\$ 875.00	\$ 1,487.50	Revise diligence list and questions for PRIDCO.
Outside PR	3	Alvarez, Charles	9/10/2018	0.3	\$ 350.00	\$ 105.00	Revise format of OMM diligence request tracker based on comments from P. Nilsen (ACG).
Outside PR	3	Alvarez, Charles	9/10/2018	1.8	\$ 350.00	\$ 630.00	Prepare list of personnel and non-personnel initiatives by agency for F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	9/10/2018	0.7	\$ 775.00	\$ 542.50	Review Commonwealth Fiscal Plan model updates prior to distribution to FOMB.
Outside PR	3	Barrett, Dennis	9/10/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with C. Yamin (AAFAF) regarding uniform healthcare implementation timeline and legal process.
Outside PR	3	Barrett, Dennis	9/10/2018	0.8	\$ 775.00	\$ 620.00	Participate on call with C. Anton (AAFAF) regarding FOMB implementation process overview presentation prepared by FOMB.
Outside PR	3	Barrett, Dennis	9/10/2018	0.4	\$ 775.00	\$ 310.00	Review implementation process overview document provided by C. Anton (AAFAF) in advance of call with him.
Outside PR	3	Barrett, Dennis	9/10/2018	0.5	\$ 775.00	\$ 387.50	Participate in AAFAF/FOMB implementation update meeting.
Outside PR	3	Barrett, Dennis	9/10/2018	1.0	\$ 775.00	\$ 775.00	Prepare summary of right-sizing savings for the Department of Education as requested by AAFAF.
Outside PR	3	Barrett, Dennis	9/10/2018	0.8	\$ 775.00	\$ 620.00	Prepare summary of right-sizing savings for the Department of Corrections as requested by AAFAF.
Outside PR	3	Barrett, Dennis	9/10/2018	0.6	\$ 775.00	\$ 465.00	Participate on call with representatives from AAFAF to discuss Uniform Healthcare implementation timeline.
Outside PR	25	Barrett, Dennis	9/10/2018	1.0	\$ 775.00	\$ 775.00	Participate in discussion with P. Nilsen (ACG) and A. Maldonado (ACG) to discuss the Fee statement preparation process.
Outside PR	201	Barrett, Dennis	9/10/2018	1.0	\$ 775.00	\$ 775.00	Participate in discussion with A. Pavel (OMM), P. Nilsen (ACG), and F. Batlle (ACG) regarding the GO deliberation requests.
Outside PR	201	Barrett, Dennis	9/10/2018	0.9	\$ 775.00	\$ 697.50	Review GO request tracker prepared by OMM in advance of call with A. Pavel (OMM).
Outside PR	201	Barrett, Dennis	9/10/2018	0.8	\$ 775.00	\$ 620.00	Review and provide comments on proposed responses to GO requests provided by Conway Mackenzie and DevTech Systems.
Outside PR	3	Batlle, Fernando	9/10/2018	1.8	\$ 875.00	\$ 1,575.00	Review Commonwealth Fiscal Plan model updates prior to distribution to FOMB.
Outside PR	3	Batlle, Fernando	9/10/2018	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with J. York (CM) to discuss update to fiscal plan model submitted 9/7/18 to FOMB.
Outside PR	3	Batlle, Fernando	9/10/2018	0.5	\$ 875.00	\$ 437.50	Participate on telephone call with O. Rodriguez (Hacienda) to discuss professional fees allocation between issuers.
Outside PR	3	Batlle, Fernando	9/10/2018	0.5	\$ 875.00	\$ 437.50	Review bridge from August 20 fiscal plan to September 7.
Outside PR	3	Batlle, Fernando	9/10/2018	0.5	\$ 875.00	\$ 437.50	Review GO request tracker prepared by OMM in advance of call with A. Pavel (OMM).
Outside PR	3	Batlle, Fernando	9/10/2018	0.3	\$ 875.00	\$ 262.50	Review FOMB implementation process overview presentation prepared by FOMB.
Outside PR	3	Batlle, Fernando	9/10/2018	0.2	\$ 875.00	\$ 175.00	Participate in telephone conversation with McKinsey to discuss fiscal plan submission.
Outside PR	201	Batlle, Fernando	9/10/2018	1.0	\$ 875.00	\$ 875.00	Participate in discussion with A. Pavel (OMM), P. Nilsen (ACG), and D. Barrett (ACG) regarding the GO deliberation requests.
Outside PR	201	Batlle, Fernando	9/10/2018	0.2	\$ 875.00	\$ 175.00	Participate on conference call with representatives of O'Melveny & Myers to discuss documents related to categorical privilege compromise with GO group.
Outside PR	201	Batlle, Fernando	9/10/2018	1.0	\$ 875.00	\$ 875.00	Review and correct tracker prepared by O'Melveny & Myers related to GO requests to compromise the deliberative process privilege dispute.
Outside PR	201	Batlle, Fernando	9/10/2018	2.0	\$ 875.00	\$ 1,750.00	Review and provide comments to POA strategy presentation prepared by OMM.
Outside PR	201	Batlle, Fernando	9/10/2018	0.7	\$ 875.00	\$ 612.50	Participate in telephone conversation with J. Rapisardi (OMM) to discuss POA strategy document.
PR	3	Burkett, Matthew	9/10/2018	0.4	\$ 475.00	\$ 190.00	Participate in meeting with S. Cerone (ACG) to discuss upcoming milestones regarding agency implementation plans.
PR	3	Burkett, Matthew	9/10/2018	0.4	\$ 475.00	\$ 190.00	Participate in meeting with C. Anton (AAFAF) to discuss status of outstanding implementation plans.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Cerone, Samantha	9/10/2018	0.4	\$ 675.00	\$ 270.00	Participate in meeting with M. Burkett (ACG) to discuss upcoming milestones regarding agency implementation plans.
Outside PR	56	Cerone, Samantha	9/10/2018	3.3	\$ 675.00	\$ 2,227.50	Update revenue projections in PRIDCO model based on feedback from F. Batlle (ACG).
Outside PR	25	Maldonado, Andrew	9/10/2018	1.0	\$ 450.00	\$ 450.00	Participate in discussion with D. Barrett (ACG) and P. Nilsen (ACG) to discuss the Fee statement preparation process.
Outside PR	25	Maldonado, Andrew	9/10/2018	3.2	\$ 450.00	\$ 1,440.00	Consolidate time descriptions for the July fee statement.
Outside PR	25	Maldonado, Andrew	9/10/2018	2.6	\$ 450.00	\$ 1,170.00	Consolidate expenses for the July fee statement.
Outside PR	3	Nilsen, Patrick	9/10/2018	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the compilation of the case of doing business initiatives for the review of F. Batlle (ACG).
Outside PR	25	Nilsen, Patrick	9/10/2018	1.0	\$ 350.00	\$ 350.00	Participate in discussion with D. Barrett (ACG) and A. Maldonado (ACG) to discuss the Fee statement preparation process.
Outside PR	25	Nilsen, Patrick	9/10/2018	0.3	\$ 350.00	\$ 105.00	Correspond with K. Hrinishin (ACG) regarding the progress of the July fee statement.
Outside PR	201	Nilsen, Patrick	9/10/2018	1.0	\$ 350.00	\$ 350.00	Participate in discussion with A. Pavel (OMM), D. Barrett (ACG), and F. Batlle (ACG) regarding the GO deliberation requests.
Outside PR	201	Nilsen, Patrick	9/10/2018	2.4	\$ 350.00	\$ 840.00	Review Go due diligence request responses provided by J. York (CM) and E. Forrest (DevTech).
Outside PR	201	Nilsen, Patrick	9/10/2018	0.8	\$ 350.00	\$ 280.00	Review GO due diligence request responses provided by A. Pavel (OMM).
Outside PR	3	Rosado, Kasey	9/10/2018	2.1	\$ 875.00	\$ 1,837.50	Review and correspond with AAFAF regarding presentations prepared for and shared with FOMB.
Outside PR	3	Rosado, Kasey	9/10/2018	0.7	\$ 875.00	\$ 612.50	Participate in discussion with representatives of AAFAF regarding Uniform Healthcare and progress of implementation.
Outside PR	3	Rosado, Kasey	9/10/2018	0.9	\$ 875.00	\$ 787.50	Review and correspond with AAFAF regarding agency budget comparison and savings targets.
Outside PR	3	Rosado, Kasey	9/10/2018	0.7	\$ 875.00	\$ 612.50	Review and correspond with AAFAF regarding upcoming agency implementation monthly reporting requirement.
Outside PR	3	Rosado, Kasey	9/10/2018	1.2	\$ 875.00	\$ 1,050.00	Review fiscal measures by agency for comparison to update Fiscal Plan.
PR	3	Alvarez, Charles	9/11/2018	0.3	\$ 350.00	\$ 105.00	Participate in meeting with M. Burkett (ACG) and S. Cerone (ACG) to discuss process for monthly reporting package submissions.
PR	3	Alvarez, Charles	9/11/2018	1.9	\$ 350.00	\$ 665.00	Update milestone tracker for plans and structural reforms submitted to the FOMB.
PR	3	Alvarez, Charles	9/11/2018	1.4	\$ 350.00	\$ 490.00	Prepare tracking document reflecting submissions for implementation and monthly reporting.
PR	3	Alvarez, Charles	9/11/2018	1.4	\$ 350.00	\$ 490.00	Revise tracking document reflecting submissions for implementation and monthly reporting based on comment from C. Anton (AAFAF).
PR	3	Alvarez, Charles	9/11/2018	1.1	\$ 350.00	\$ 385.00	Review August Monthly Reporting Package submitted by AACA.
PR	3	Alvarez, Charles	9/11/2018	1.3	\$ 350.00	\$ 455.00	Review and provide comments on monthly reporting package for by DDEC.
Outside PR	3	Barrett, Dennis	9/11/2018	1.2	\$ 775.00	\$ 930.00	Participate in discussion with P. Nilsen (ACG) regarding the latest analysis of Title III professional fee payments and required adjustments.
Outside PR	3	Barrett, Dennis	9/11/2018	0.5	\$ 775.00	\$ 387.50	Review revised Title II professional fee analysis prepared by P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	9/11/2018	3.2	\$ 775.00	\$ 2,480.00	Prepare analysis of Certified Budgets to FY18 budgets and by agency/fund as well as right-sizing bridging items.
Outside PR	3	Barrett, Dennis	9/11/2018	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) regarding certified fiscal plan Pension Reform savings.
Outside PR	3	Barrett, Dennis	9/11/2018	0.2	\$ 775.00	\$ 155.00	Prepare schedule of Certified Fiscal Plan pension reform savings by category as requested by F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	9/11/2018	1.3	\$ 775.00	\$ 1,007.50	Correspond with A. Velazquez (ASES), J. York (CM) and representatives of Bluhau regarding the FOMB information request.
Outside PR	3	Barrett, Dennis	9/11/2018	0.6	\$ 775.00	\$ 465.00	Participate on call with F. Sanchez (AAFAF) and J. York (CM) regarding coordinating responses to the FOMB information request.
Outside PR	3	Barrett, Dennis	9/11/2018	0.3	\$ 775.00	\$ 232.50	Correspond with F. Batlle (ACG) regarding the approach to the FOMB information request.
Outside PR	3	Barrett, Dennis	9/11/2018	0.6	\$ 775.00	\$ 465.00	Review and provide comments to implementation update prepared by AACA.
Outside PR	3	Barrett, Dennis	9/11/2018	0.2	\$ 775.00	\$ 155.00	Review and provide comments to implementation update prepared by Department of State.
Outside PR	3	Barrett, Dennis	9/11/2018	0.7	\$ 775.00	\$ 542.50	Review pension reform model provided by the FOMB.
Outside PR	3	Barrett, Dennis	9/11/2018	0.2	\$ 775.00	\$ 155.00	Review FOMB information request letter.
Outside PR	3	Barrett, Dennis	9/11/2018	0.2	\$ 775.00	\$ 155.00	Correspond with K. Rosado (ACG) regarding FOMB information request letter.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Barrett, Dennis	9/11/2018	0.4	\$ 775.00	\$ 310.00	Participate on call with V. D'Agata (RTH) about debt sustainability analysis in fiscal plan.
Outside PR	3	Batlle, Fernando	9/11/2018	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with O. Rodriguez (Hacienda) to discuss professional fees allocations.
Outside PR	54	Batlle, Fernando	9/11/2018	3.5	\$ 875.00	\$ 3,062.50	Participate in review session with representatives of O'Melveny & Myers and Rothschild to discuss POA strategy presentation.
Outside PR	54	Batlle, Fernando	9/11/2018	3.3	\$ 875.00	\$ 2,887.50	Review and provide comments and changes to POA strategy presentation prepared by OMM to be shared with AAFAF.
Outside PR	200	Batlle, Fernando	9/11/2018	0.2	\$ 875.00	\$ 175.00	Participate on various telephone calls with J. York (CM) to discuss answers to questions from Miller Buckfire on COFINA plan of adjustment.
PR	3	Burkett, Matthew	9/11/2018	0.3	\$ 475.00	\$ 142.50	Participate in meeting with S. Cerone (ACG) and C. Alvarez (ACG) to discuss process for monthly reporting package submissions.
PR	3	Burkett, Matthew	9/11/2018	0.4	\$ 475.00	\$ 190.00	Review FOMB 9/6 meeting slides and meeting notes provided by C. Anton (AAFAF).
PR	3	Burkett, Matthew	9/11/2018	1.3	\$ 475.00	\$ 617.50	Review implementation plans submitted by agency for 9/11/18 deadline. Update submission tracker with submission records.
PR	3	Burkett, Matthew	9/11/2018	1.7	\$ 475.00	\$ 807.50	Revise monthly reporting tracker and dashboard with updated reporting requirements.
PR	3	Burkett, Matthew	9/11/2018	1.8	\$ 475.00	\$ 855.00	Prepare statistics for monthly reporting package submissions and communicate to C. Anton (AAFAF).
PR	3	Burkett, Matthew	9/11/2018	0.4	\$ 475.00	\$ 190.00	Correspond with S. Cerone (ACG) to discuss status of monthly reporting from agencies.
PR	3	Burkett, Matthew	9/11/2018	1.8	\$ 475.00	\$ 855.00	Consolidate monthly reporting package results for discussion with C. Anton (AAFAF).
PR	3	Burkett, Matthew	9/11/2018	1.1	\$ 475.00	\$ 522.50	Participate in meeting C. Anton (ACG) to discuss implementation plan monthly reporting progress and reporting tasks.
PR	3	Cerone, Samantha	9/11/2018	0.3	\$ 675.00	\$ 202.50	Participate in meeting with M. Burkett (ACG) and C. Alvarez (ACG) to discuss process for monthly reporting package submissions.
PR	3	Cerone, Samantha	9/11/2018	3.2	\$ 675.00	\$ 2,160.00	Populate savings dashboard for monthly reporting packages received.
PR	3	Cerone, Samantha	9/11/2018	0.4	\$ 675.00	\$ 270.00	Correspond with Department of Education in efforts to collect outstanding reporting packages.
PR	3	Cerone, Samantha	9/11/2018	0.4	\$ 675.00	\$ 270.00	Correspond with Department of Housing in efforts to collect outstanding reporting packages.
PR	3	Cerone, Samantha	9/11/2018	0.4	\$ 675.00	\$ 270.00	Correspond with Department of Public Works to collect outstanding reporting packages.
Outside PR	3	Nilsen, Patrick	9/11/2018	1.2	\$ 350.00	\$ 420.00	Participate in discussion with D. Barrett (ACG) regarding the latest analysis of Title III professional fee payments and required adjustments.
Outside PR	3	Nilsen, Patrick	9/11/2018	2.4	\$ 350.00	\$ 840.00	Revise Title III professional fee payments based on comments from D. Barrett (ACG).
Outside PR	3	Nilsen, Patrick	9/11/2018	0.3	\$ 350.00	\$ 105.00	Correspond with A. Pavel (OMM) regarding the GO fiscal plan requests.
Outside PR	3	Nilsen, Patrick	9/11/2018	1.4	\$ 350.00	\$ 490.00	Review federal funds analysis prepared by J. York (CM) for inclusion within the FOMB response letter.
Outside PR	200	Nilsen, Patrick	9/11/2018	3.2	\$ 350.00	\$ 1,120.00	Prepare analysis of SUT and related GNP metrics for the use of F. Batlle (ACG).
Outside PR	200	Nilsen, Patrick	9/11/2018	1.5	\$ 350.00	\$ 525.00	Revise analysis of SUT and related GNP metrics based on comments from F. Batlle (ACG).
Outside PR	201	Nilsen, Patrick	9/11/2018	0.3	\$ 350.00	\$ 105.00	Prepare and send questions regarding chronic conditions within the fiscal plan to A. Velazquez (ASES).
PR	3	Rosado, Kasey	9/11/2018	2.0	\$ 875.00	\$ 1,750.00	Review and correspond with AAFAF regarding upcoming agency implementation monthly reporting requirement.
PR	3	Rosado, Kasey	9/11/2018	0.9	\$ 875.00	\$ 787.50	Review savings dashboard for monthly reporting packages received.
PR	56	Rosado, Kasey	9/11/2018	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on analysis of PRIDCO paygo.
PR	56	Rosado, Kasey	9/11/2018	1.6	\$ 875.00	\$ 1,400.00	Participate in meeting with PRIDCO management to discuss Paygo.
PR	3	Alvarez, Charles	9/12/2018	1.3	\$ 350.00	\$ 455.00	Participate in meeting with C. Anton (AAFAF), K. Rosado (ACG) and S. Cerone (ACG) to discuss monthly reporting progress.
PR	3	Alvarez, Charles	9/12/2018	0.8	\$ 350.00	\$ 280.00	Review and provide comments on monthly reporting package for State Election Commission.
PR	3	Alvarez, Charles	9/12/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on monthly reporting package for Department of Consumer Affairs.
PR	3	Alvarez, Charles	9/12/2018	0.9	\$ 350.00	\$ 315.00	Review and provide comments on monthly reporting package for State Insurance Fund Corporations.
PR	3	Alvarez, Charles	9/12/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on monthly reporting package for Woman's Advocate Office.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	9/12/2018	0.6	\$ 350.00	\$ 210.00	Review and provide comments on monthly reporting package for Parole Board.
PR	3	Alvarez, Charles	9/12/2018	0.8	\$ 350.00	\$ 280.00	Review and provide comments on monthly reporting package for Special Independent Prosecutor's Panel.
PR	3	Alvarez, Charles	9/12/2018	0.9	\$ 350.00	\$ 315.00	Review and provide comments on monthly reporting package for Department of Corrections.
PR	3	Alvarez, Charles	9/12/2018	2.4	\$ 350.00	\$ 840.00	Update monthly reporting dashboard for received monthly reporting packages.
Outside PR	3	Barrett, Dennis	9/12/2018	2.1	\$ 775.00	\$ 1,627.50	Draft first draft of response letter to FOMB information request.
Outside PR	3	Barrett, Dennis	9/12/2018	3.5	\$ 775.00	\$ 2,712.50	Coordinate collection of information as requested by FOMB.
Outside PR	3	Barrett, Dennis	9/12/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with A. Toro (Bluhaus) regarding UPR information request.
Outside PR	3	Barrett, Dennis	9/12/2018	1.1	\$ 775.00	\$ 852.50	Prepare analysis of certified fiscal plan savings build for Utilities commission.
Outside PR	3	Barrett, Dennis	9/12/2018	0.7	\$ 775.00	\$ 542.50	Review and provide comments on updated structural reforms implementation tracker.
Outside PR	3	Barrett, Dennis	9/12/2018	0.8	\$ 775.00	\$ 620.00	Participate on call with A. Velazquez (ASES) regarding uniform healthcare information request.
Outside PR	3	Barrett, Dennis	9/12/2018	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) and P. Nilsen (ACG) regarding Commonwealth healthcare insurance information request.
Outside PR	3	Barrett, Dennis	9/12/2018	1.3	\$ 775.00	\$ 1,007.50	Review Lyman Stone, DevTech outputs model for analysis of IMF vs. CBO forecast.
Outside PR	3	Barrett, Dennis	9/12/2018	0.7	\$ 775.00	\$ 542.50	Review ASES information request to agencies prior to discussion with A. Velazquez (ASES).
Outside PR	3	Barrett, Dennis	9/12/2018	0.6	\$ 775.00	\$ 465.00	Review and edit IFCO responses to FOMB info request.
Outside PR	3	Barrett, Dennis	9/12/2018	1.3	\$ 775.00	\$ 1,007.50	Revise employer healthcare contributions analysis as requested by C. Yamin (AAFAF).
Outside PR	3	Batlle, Fernando	9/12/2018	0.7	\$ 875.00	\$ 612.50	Prepare draft of response to Act 154 revenue letter sent by FOMB.
Outside PR	3	Batlle, Fernando	9/12/2018	0.8	\$ 875.00	\$ 700.00	Review FOMB data request responses to be submitted to FOMB on 9/13/18.
Outside PR	3	Batlle, Fernando	9/12/2018	0.2	\$ 875.00	\$ 175.00	Participate in a telephone conversation with P. Friedman (OMM) to discuss GO request response.
PR	3	Burkett, Matthew	9/12/2018	3.2	\$ 475.00	\$ 1,520.00	Review and provide comments to C. Alvarez (AAFAF) monthly reporting package savings numbers.
PR	3	Cerone, Samantha	9/12/2018	1.3	\$ 675.00	\$ 877.50	Participate in meeting with C. Anton (AAFAF), K. Rosado (ACG) and C. Alvarez (ACG) to discuss monthly reporting progress.
PR	56	Cerone, Samantha	9/12/2018	1.8	\$ 675.00	\$ 1,181.25	Participate in meeting with K. Rosado (ACG) and J. Verdeja (ACG) and representatives from AAFAF and PRIDCO to discuss development of PRIDCO business plan model.
PR	56	Cerone, Samantha	9/12/2018	0.6	\$ 675.00	\$ 405.00	Participate in meeting with K. Rosado (ACG) to discuss PRIDCO cash reconciliation .
PR	56	Cerone, Samantha	9/12/2018	0.8	\$ 675.00	\$ 562.50	Participate in meeting with K. Rosado (ACG) and P. Nilsen (ACG) to discuss the preparation of the PRIDCO business plan.
PR	56	Cerone, Samantha	9/12/2018	0.8	\$ 675.00	\$ 540.00	Provide feedback on PRIDCO business plan to P. Nilsen (ACG).
PR	56	Cerone, Samantha	9/12/2018	0.6	\$ 675.00	\$ 405.00	Participate in meeting to discuss matters related to PRIDCO with A. Guerra (AAFAF), A. Camporreale (AAFAF), C. Ramos (AAFAF) and J. Medei (AAFAF).
PR	56	Cerone, Samantha	9/12/2018	0.4	\$ 675.00	\$ 270.00	Participate in meeting with members of AAFAF to discuss matters related to PRIDCO.
PR	56	Cerone, Samantha	9/12/2018	0.8	\$ 675.00	\$ 506.25	Provide feedback on memo related to PRIDCO to J. Verdeja (ACG).
Outside PR	54	Nilsen, Patrick	9/12/2018	1.4	\$ 350.00	\$ 490.00	Review comprehensive debt restructuring strategy presentation.
Outside PR	56	Nilsen, Patrick	9/12/2018	0.8	\$ 350.00	\$ 280.00	Participate in meeting with S. Cerone (ACG) and K. Rosado (ACG) to discuss the preparation of the PRIDCO business plan.
Outside PR	56	Nilsen, Patrick	9/12/2018	3.7	\$ 350.00	\$ 1,295.00	Prepare initial revenue forecast within the PRIDCO business plan based on preliminary rent roll information provided by R. Lopez (PRIDCO).
Outside PR	56	Nilsen, Patrick	9/12/2018	3.8	\$ 350.00	\$ 1,330.00	Prepare initial operating expense within the PRIDCO business plan based on preliminary expense information provided by R. Lopez (PRIDCO).
Outside PR	56	Nilsen, Patrick	9/12/2018	0.4	\$ 350.00	\$ 140.00	Correspond with S. Cerone (ACG) regarding the forecasting of PRIDCO's P&L.
Outside PR	56	Nilsen, Patrick	9/12/2018	3.9	\$ 350.00	\$ 1,365.00	Prepare initial forecast of balance sheet line items based on preliminary balance sheet information provided by R. Lopez (PRIDCO).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Rosado, Kasey	9/12/2018	1.3	\$ 875.00	\$ 1,137.50	Participate in meeting with C. Anton (AAFAF), S. Cerone (ACG) and C. Alvarez (ACG) to discuss monthly reporting progress.
PR	56	Rosado, Kasey	9/12/2018	1.8	\$ 875.00	\$ 1,531.25	Participate in meeting with S. Cerone (ACG) and J. Verdeja (ACG) and representatives from AAFAF and PRIDCO to discuss development of PRIDCO business plan model.
PR	56	Rosado, Kasey	9/12/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with S. Cerone (ACG) to discuss PRIDCO cash reconciliation .
PR	56	Rosado, Kasey	9/12/2018	0.8	\$ 875.00	\$ 729.17	Participate in meeting with S. Cerone (ACG) and P. Nilsen (ACG) to discuss the preparation of the PRIDCO business plan.
PR	56	Rosado, Kasey	9/12/2018	0.9	\$ 875.00	\$ 787.50	Prepare for and participate in meeting to discuss matters related to PRIDCO with A. Guerra (AAFAF), A. Camporreale (AAFAF), C. Ramos (AAFAF) and J. Medei (AAFAF).
PR	56	Rosado, Kasey	9/12/2018	0.9	\$ 875.00	\$ 787.50	Review PRIDCO meeting notes and prepare framework of business plan.
PR	56	Rosado, Kasey	9/12/2018	1.2	\$ 875.00	\$ 1,050.00	Prepare for and participate in meeting with members of AAFAF to discuss matters related to PRIDCO.
PR	56	Rosado, Kasey	9/12/2018	0.8	\$ 875.00	\$ 656.25	Provide feedback on memo related to PRIDCO to J. Verdeja (ACG).
PR	3	Verdeja, Julio	9/12/2018	1.3	\$ 285.00	\$ 370.50	Organize the Submissions folders for 8/23/18 and 9/25/18 on the drive by renaming documents according to agency number and name.
PR	56	Verdeja, Julio	9/12/2018	1.8	\$ 285.00	\$ 513.00	Participate in meeting with S. Cerone (ACG) and K. Rosado (ACG) and representatives from AAFAF and PRIDCO to discuss development of PRIDCO business plan model.
PR	3	Alvarez, Charles	9/13/2018	1.3	\$ 350.00	\$ 455.00	Participate in meeting to discuss monthly reporting progress with C. Anton (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), S. Cerone (ACG) and J. Verdeja (ACG).
PR	3	Alvarez, Charles	9/13/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on monthly reporting package for Department of Housing.
PR	3	Alvarez, Charles	9/13/2018	0.9	\$ 350.00	\$ 315.00	Analyze August Monthly Reporting Package Submitted by Infrastructure Financing Authority.
PR	3	Alvarez, Charles	9/13/2018	0.8	\$ 350.00	\$ 280.00	Review and provide comments on monthly reporting package for Labor Relations Board.
PR	3	Alvarez, Charles	9/13/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on monthly reporting package for Plastic Arts.
PR	3	Alvarez, Charles	9/13/2018	1.9	\$ 350.00	\$ 665.00	Update monthly reporting dashboard for received monthly reporting packages.
PR	3	Alvarez, Charles	9/13/2018	0.3	\$ 350.00	\$ 105.00	Prepare status update for C. Anton (ACG) regarding monthly reporting packages.
Outside PR	3	Barrett, Dennis	9/13/2018	1.1	\$ 775.00	\$ 852.50	Participate on call with representatives from FOMB, McKinsey, AAFAF and Department of Education regarding DOE implementation status update.
Outside PR	3	Barrett, Dennis	9/13/2018	0.4	\$ 775.00	\$ 310.00	Prepare and send summary of Department of Education savings to Department of Education included in government's 9/7/18 fiscal plan.
Outside PR	3	Barrett, Dennis	9/13/2018	2.2	\$ 775.00	\$ 1,705.00	Revise response letter to FOMB data request per comments from F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	9/13/2018	0.6	\$ 775.00	\$ 465.00	Compare update headcount file per the Department of Education to certified fiscal plan right-sizing model.
Outside PR	3	Barrett, Dennis	9/13/2018	0.4	\$ 775.00	\$ 310.00	Correspond with K. Rosado (ACG) to discuss updated Department of Education headcount info.
Outside PR	3	Barrett, Dennis	9/13/2018	0.8	\$ 775.00	\$ 620.00	Participate on call with representatives from AAFAF regarding Title III professional fees paid in FY18.
Outside PR	3	Barrett, Dennis	9/13/2018	0.7	\$ 775.00	\$ 542.50	Participate on call with representatives of McKinsey regarding Title III professional fee forecast.
Outside PR	3	Barrett, Dennis	9/13/2018	1.1	\$ 775.00	\$ 852.50	Participate on calls with F. Sanchez (AAFAF) regarding FOMB response letter.
Outside PR	3	Barrett, Dennis	9/13/2018	1.8	\$ 775.00	\$ 1,395.00	Incorporate feedback from AAFAF into FOMB response letter.
Outside PR	3	Barrett, Dennis	9/13/2018	0.6	\$ 775.00	\$ 465.00	Participate in telephone conversation with F. Batlle (ACG) to discuss response to FOMB letter.
Outside PR	25	Barrett, Dennis	9/13/2018	2.6	\$ 775.00	\$ 2,015.00	Review and and provide comments to July time detail.
Outside PR	3	Batlle, Fernando	9/13/2018	7.5	\$ 875.00	\$ 6,562.50	Need detail.
Outside PR	3	Batlle, Fernando	9/13/2018	0.4	\$ 875.00	\$ 350.00	Review fiscal plan to verify inclusion of legal continuing education fees.
Outside PR	3	Batlle, Fernando	9/13/2018	0.6	\$ 875.00	\$ 525.00	Participate on various telephone calls with J. York (CM) to discuss payroll variances in response to FOMB request.
Outside PR	3	Batlle, Fernando	9/13/2018	0.2	\$ 875.00	\$ 175.00	Correspond with J. Rapisardi (OMM) to discuss revised fiscal plan submission.
Outside PR	3	Batlle, Fernando	9/13/2018	1.0	\$ 875.00	\$ 875.00	Review and edit structural reforms tracker prepared by A. Toro (Bluhau).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Batlle, Fernando	9/13/2018	0.6	\$ 875.00	\$ 525.00	Review assumptions for expense savings included in Fiscal Plan for Public Service Commission to be shared with PMO responsible for implementation from Fortaleza.
Outside PR	3	Batlle, Fernando	9/13/2018	1.0	\$ 875.00	\$ 875.00	Review and prepare responses to 9/11 FOMB's data request.
Outside PR	3	Batlle, Fernando	9/13/2018	2.0	\$ 875.00	\$ 1,750.00	Review and edit presentation for C. Sobrino (AAFAF) related to structural reforms and fiscal measures initiatives.
Outside PR	3	Batlle, Fernando	9/13/2018	0.5	\$ 875.00	\$ 437.50	Review economic scorecard prepared by representatives from Devtech as part of Fiscal Plan review process.
Outside PR	3	Batlle, Fernando	9/13/2018	0.6	\$ 875.00	\$ 525.00	Participate in telephone conversation with D. Barrett (ACG) to discuss response to FOMB letter.
Outside PR	3	Batlle, Fernando	9/13/2018	0.2	\$ 875.00	\$ 175.00	Participate in telephone conversation with O. Rodriguez (Hacienda) to discuss professional fees.
Outside PR	3	Batlle, Fernando	9/13/2018	0.5	\$ 875.00	\$ 437.50	Review and comment fiscal agency policy considerations presentation prepared by M. Yassin (AAFAF).
Outside PR	23	Batlle, Fernando	9/13/2018	1.4	\$ 875.00	\$ 1,225.00	Meeting with representatives from Goldman Sachs and C. Sobrino (AAFAF) to discuss PREPA and HFA transactions.
PR	3	Cerone, Samantha	9/13/2018	1.3	\$ 675.00	\$ 843.75	Participate in meeting to discuss monthly reporting progress with C. Anton (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), C. Alvarez (ACG) and J. Verdeja (ACG).
PR	3	Cerone, Samantha	9/13/2018	0.8	\$ 675.00	\$ 506.25	Populate savings dashboard for monthly reporting packages received.
Outside PR	3	Nilsen, Patrick	9/13/2018	2.1	\$ 350.00	\$ 735.00	Revise title III professional fee payments based on comments from L. Guillen (AAFAF).
Outside PR	3	Nilsen, Patrick	9/13/2018	3.0	\$ 350.00	\$ 1,050.00	Prepare initial draft of the fiscal plan implementation update presentation for the review of F. Batlle (ACG).
Outside PR	3	Nilsen, Patrick	9/13/2018	3.2	\$ 350.00	\$ 1,120.00	Revise title III professional fee payments based on comments from N. Lopez (AAFAF).
PR	3	Rosado, Kasey	9/13/2018	1.3	\$ 875.00	\$ 1,093.75	Participate in meeting to discuss monthly reporting progress with C. Anton (AAFAF), R. Maldonado (AAFAF), S. Cerone (ACG), C. Alvarez (ACG) and J. Verdeja (ACG).
PR	3	Rosado, Kasey	9/13/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. Santiago (AAFAF) and A. Camporreale (AAFAF) to discuss agency implementation efforts and actions required to comply with upcoming reporting milestone.
PR	3	Rosado, Kasey	9/13/2018	1.2	\$ 875.00	\$ 1,050.00	Reviewed and provided feedback on monthly reporting implementation packages.
PR	56	Rosado, Kasey	9/13/2018	0.8	\$ 875.00	\$ 656.25	Participate in meeting with A. Camporreale (AAFAF) to discuss PRIDCO and potential debt restructuring scenarios.
PR	56	Rosado, Kasey	9/13/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. Santiago (AAFAF) and A. Camporreale (AAFAF) to discuss PRIDCO and current state of business plan efforts.
PR	3	Verdeja, Julio	9/13/2018	1.3	\$ 285.00	\$ 370.50	Participate in meeting to discuss monthly reporting progress with C. Anton (AAFAF), R. Maldonado (AAFAF), K. Rosado (ACG), S. Cerone (ACG) and C. Alvarez (ACG).
PR	3	Verdeja, Julio	9/13/2018	0.3	\$ 285.00	\$ 85.50	Provide R. Maldonado (AAFAF) a list of submitted implementation plans.
PR	3	Verdeja, Julio	9/13/2018	0.5	\$ 285.00	\$ 142.50	Upload monthly reporting packages to AAFAF shared drive per comments from C. Anton (AAFAF).
PR	3	Verdeja, Julio	9/13/2018	0.5	\$ 285.00	\$ 142.50	Revise and adjust the Agency Comparison Analysis (8.14.18) file according to S. Cerone (ACG) instructions.
PR	54	Verdeja, Julio	9/13/2018	1.5	\$ 285.00	\$ 427.50	Participate in PRIFA and PRIDCO Restructuring Status and Proposals conference call with B. Fornaris (GDB), A. Camporreale (AAFAF), and S. Pak (OMM).
PR	54	Verdeja, Julio	9/13/2018	1.5	\$ 285.00	\$ 427.50	Prepare draft of PRIFA and PRIDCO restructuring status and proposals meeting notes and send to S. Cerone (ACG).
PR	56	Verdeja, Julio	9/13/2018	0.9	\$ 285.00	\$ 256.50	Prepare for meeting with R. Rivera (PRIDCO) by researching and taking notes on bridge loans, capital expenditures, the Rothschild Cash Bridge Analysis, and Paygo payments.
PR	56	Verdeja, Julio	9/13/2018	1.1	\$ 285.00	\$ 313.50	Participate in meeting with R. Rivera (PRIDCO) and J. Lopez (PRIDCO) to coordinate 9/14/18 meeting and receive contact information for real estate representatives.
PR	56	Verdeja, Julio	9/13/2018	0.8	\$ 285.00	\$ 228.00	Correspond with S. Cerone (ACG) and K. Rosado (ACG) regarding progress updates in PRIDCO.
Outside PR	3	Alvarez, Charles	9/14/2018	1.0	\$ 350.00	\$ 350.00	Participate on conference call with C. Anton (AAFAF), S. Cerone (ACG), M. Burkett (ACG) and J. Verdeja (ACG) to discuss status of reporting packages and submissions to FOMB.
Outside PR	3	Alvarez, Charles	9/14/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on monthly reporting package for WIPR.
Outside PR	3	Alvarez, Charles	9/14/2018	2.1	\$ 350.00	\$ 735.00	Revise Monthly Reporting Dashboard for comments made by C. Anton (AAFAF).
Outside PR	3	Alvarez, Charles	9/14/2018	0.4	\$ 350.00	\$ 140.00	Correspond with National Guard on rationale behind negative savings number within respective monthly reporting package.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	9/14/2018	0.3	\$ 350.00	\$ 105.00	Correspond with Land Authority on rationale behind negative savings number within respective monthly reporting package.
Outside PR	3	Alvarez, Charles	9/14/2018	0.4	\$ 350.00	\$ 140.00	Prepare summary table on key initiatives that will result in savings for the State Insurance Fund Corporation for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	0.4	\$ 350.00	\$ 140.00	Prepare summary table on key initiatives that will result in savings for the Department of Economic Development for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	1.3	\$ 350.00	\$ 455.00	Prepare summary table on key initiatives that will result in savings for the Department of Health for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	1.2	\$ 350.00	\$ 420.00	Prepare summary table on key initiatives that will result in savings for the Office of the CFO for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	1.1	\$ 350.00	\$ 385.00	Prepare summary table on key initiatives that will result in savings for the Courts and Legislature for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	0.7	\$ 350.00	\$ 245.00	Prepare summary table on key initiatives that will result in savings for the Department of Public Safety for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	0.8	\$ 350.00	\$ 280.00	Prepare summary table on key initiatives that will result in savings for the Department of Corrections for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/14/2018	1.4	\$ 350.00	\$ 490.00	Prepare summary table on key initiatives that will result in savings for the Department of Education for the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Barrett, Dennis	9/14/2018	3.7	\$ 775.00	\$ 2,867.50	Review and provide feedback and questions on agency responses to FOMB payroll variances questions, including Corrections, Labor, Salud, Justice and ADFAN.
Outside PR	3	Barrett, Dennis	9/14/2018	2.3	\$ 775.00	\$ 1,782.50	Review FOMB response letter for additional information received and comments from J. York (CM).
Outside PR	25	Barrett, Dennis	9/14/2018	3.0	\$ 775.00	\$ 2,325.00	Review time entries for July.
Outside PR	3	Battle, Fernando	9/14/2018	0.9	\$ 875.00	\$ 787.50	Participate in meeting with C. Sobrino (AAFAF) to discuss regulatory framework considerations.
Outside PR	54	Battle, Fernando	9/14/2018	1.1	\$ 875.00	\$ 962.50	Participate in breakfast meeting with H. Negroni (Fundamental Advisors) to discuss pension funding ideas.
Outside PR	54	Battle, Fernando	9/14/2018	0.7	\$ 875.00	\$ 612.50	Participate in meeting with C. Sobrino (AAFAF) and representatives of UBS management to discuss UBS distribution capabilities.
Outside PR	3	Burkett, Matthew	9/14/2018	0.3	\$ 475.00	\$ 142.50	Participate on conference call with C. Anton (AAFAF), S. Cerone (ACG), C. Alvarez (ACG) and J. Verdeja (ACG) to discuss status of reporting packages and submissions to FOMB (partial).
Outside PR	3	Cerone, Samantha	9/14/2018	1.0	\$ 675.00	\$ 675.00	Participate on conference call with C. Anton (AAFAF), C. Alvarez (ACG), M. Burkett (ACG) and J. Verdeja (ACG) to discuss status of reporting packages and submissions to FOMB.
Outside PR	3	Cerone, Samantha	9/14/2018	1.2	\$ 675.00	\$ 810.00	Revise draft submission letter to accompany monthly reporting package submission.
Outside PR	3	Cerone, Samantha	9/14/2018	2.1	\$ 675.00	\$ 1,417.50	Compile monthly reporting packages for submission to FOMB.
Outside PR	3	Cerone, Samantha	9/14/2018	0.6	\$ 675.00	\$ 405.00	Upload monthly reporting packages for submission to FOMB.
Outside PR	56	Cerone, Samantha	9/14/2018	1.3	\$ 675.00	\$ 877.50	Participate in discussion with J. Verdeja (ACG) regarding outstanding due diligence items and next steps related to PRIDCO.
Outside PR	56	Cerone, Samantha	9/14/2018	0.8	\$ 675.00	\$ 540.00	Prepare PRIDCO work plan for week of September 17.
Outside PR	3	Nilsen, Patrick	9/14/2018	3.1	\$ 350.00	\$ 1,085.00	Review and provide comments to C. Alvarez (ACG) on the fiscal plan implementation update presentation.
Outside PR	3	Nilsen, Patrick	9/14/2018	3.4	\$ 350.00	\$ 1,190.00	Revise fiscal plan implementation update presentation for fiscal measures savings and initiatives included.
Outside PR	3	Nilsen, Patrick	9/14/2018	0.4	\$ 350.00	\$ 140.00	Correspond with F. Battle (AGG) regarding his comments to the fiscal plan implementation update presentation.
Outside PR	3	Nilsen, Patrick	9/14/2018	0.5	\$ 350.00	\$ 175.00	Prepare email related to FY19 professionals for the review of D. Barrett (ACG).
Outside PR	56	Nilsen, Patrick	9/14/2018	3.6	\$ 350.00	\$ 1,260.00	Revise the PRIDCO business plan model for the latest debt amortization schedules provided by R. Lopez (PRIDCO).
Outside PR	3	Rosado, Kasey	9/14/2018	1.2	\$ 875.00	\$ 1,050.00	Review payroll variance responses received from agencies and prepare for FOMB submittal.
Outside PR	3	Rosado, Kasey	9/14/2018	0.6	\$ 875.00	\$ 525.00	Review and provide feedback on implementation reporting dashboard prepared for AAFAF.
Outside PR	3	Rosado, Kasey	9/14/2018	0.6	\$ 875.00	\$ 525.00	Review and revise commentary on Correction agency payroll variances.
Outside PR	3	Rosado, Kasey	9/14/2018	0.4	\$ 875.00	\$ 306.25	Review and revise commentary on Treasury payroll variances.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Rosado, Kasey	9/14/2018	0.6	\$ 875.00	\$ 525.00	Review and discuss with F. Sanchez (AAFAF) latest Department of Education payroll variance responses received and prepare for FOMB submittal.
Outside PR	3	Rosado, Kasey	9/14/2018	0.7	\$ 875.00	\$ 612.50	Review and provide feedback on payroll response letter prepare for FOMB submittal.
Outside PR	3	Rosado, Kasey	9/14/2018	0.4	\$ 875.00	\$ 350.00	Review and provide feedback on implementation reporting letter prepare for FOMB submittal.
Outside PR	3	Rosado, Kasey	9/14/2018	1.2	\$ 875.00	\$ 1,050.00	Review and discuss with AAFAF latest payroll variance responses received from agencies and prepare for FOMB submittal.
PR	3	Verdeja, Julio	9/14/2018	1.0	\$ 285.00	\$ 285.00	Participate on conference call with C. Anton (AAFAF), C. Alvarez (ACG), M. Burkett (ACG) and S. Cerone (ACG) to discuss status of reporting packages and submissions to FOMB.
PR	56	Verdeja, Julio	9/14/2018	1.3	\$ 285.00	\$ 370.50	Participate in discussion with S. Cerone (ACG) regarding outstanding due diligence items and next steps related to PRIDCO.
PR	56	Verdeja, Julio	9/14/2018	1.1	\$ 285.00	\$ 313.50	Participate in meeting with R. Rivera (PRIDCO) to inquire about July and August savings for reporting package purposes.
PR	56	Verdeja, Julio	9/14/2018	1.5	\$ 285.00	\$ 427.50	Participate in meeting with J. Rojas (PRIDCO) to revise the cash bridge and cash flow model prepared by Rothschild.
PR	56	Verdeja, Julio	9/14/2018	0.5	\$ 285.00	\$ 142.50	Participate on call with A. Guerra (AAFAF) to provide a progress update on PRIDCO.
PR	56	Verdeja, Julio	9/14/2018	0.5	\$ 285.00	\$ 142.50	Correspond with S. Cerone (ACG) to provide a progress update and meetings summary.
PR	56	Verdeja, Julio	9/14/2018	0.4	\$ 285.00	\$ 114.00	Participate on call with J. Batlle (ACG) to provide progress update.
PR	56	Verdeja, Julio	9/14/2018	0.7	\$ 285.00	\$ 199.50	Participate in meeting with J. Lopez (PRIDCO) to request a payroll report that includes benefit expenses per employee.
PR	56	Verdeja, Julio	9/14/2018	0.5	\$ 285.00	\$ 142.50	Prepare progress update email and to send to Ankura PRIDCO team.
Outside PR	3	Alvarez, Charles	9/15/2018	0.4	\$ 350.00	\$ 140.00	Correspond with F. Batlle (ACG) to discuss revisions to be made to the Structural Reforms and Fiscal Measures Presentation.
Outside PR	3	Alvarez, Charles	9/15/2018	0.6	\$ 350.00	\$ 210.00	Revise Structural Reforms and Fiscal Measures Presentation for comments made by F. Batlle (ACG).
Outside PR	3	Batlle, Fernando	9/15/2018	1.3	\$ 875.00	\$ 1,137.50	Prepare and edit response to FOMB data request submitted 9/11/18.
Outside PR	3	Batlle, Fernando	9/15/2018	1.3	\$ 875.00	\$ 1,137.50	Review and edit fiscal plan monitoring presentation for M. Yassin (AAFAF).
Outside PR	3	Batlle, Fernando	9/15/2018	0.5	\$ 875.00	\$ 437.50	Review communication from A. Pavel (OMM) related to GO requests and privileged communications.
Outside PR	200	Batlle, Fernando	9/15/2018	0.8	\$ 875.00	\$ 700.00	Research and prepare language for closing expenses related to COFINA settlement and source of funds requested by S. Torres (AAFAF).
Outside PR	3	Nilsen, Patrick	9/15/2018	1.2	\$ 350.00	\$ 420.00	Review and provide comments to C. Alvarez (ACG) regarding the fiscal plan implementation update presentation for the review of M. Yassin (AAFAF).
Outside PR	3	Nilsen, Patrick	9/15/2018	1.8	\$ 350.00	\$ 630.00	Revise the fiscal plan implementation update presentation based on comments from F. Batlle (ACG).
PR	3	Alvarez, Charles	9/17/2018	0.4	\$ 350.00	\$ 140.00	Participate in meeting with C. Anton (AAFAF) and M. Burkett (ACG) regarding Monthly Reporting Submissions for the month of August.
PR	3	Alvarez, Charles	9/17/2018	2.4	\$ 350.00	\$ 840.00	Participate in meeting with C. Anton (AAFAF) and M. Burkett (ACG) to discuss status of outstanding agency reports, next steps for Department of Education submission, and submission timelines.
PR	3	Alvarez, Charles	9/17/2018	0.9	\$ 350.00	\$ 315.00	Participate in meeting with C. Anton (AAFAF) and M. Burkett (ACG) to update monthly reporting packages and submit to FOMB.
PR	3	Alvarez, Charles	9/17/2018	2.4	\$ 350.00	\$ 840.00	Update the Monthly Reporting Dashboard for newly received August actual savings for the Department of Education.
PR	3	Alvarez, Charles	9/17/2018	0.4	\$ 350.00	\$ 140.00	Update the Monthly Reporting Dashboard for newly received August actual savings for the School of Plastic Arts.
PR	3	Alvarez, Charles	9/17/2018	3.3	\$ 350.00	\$ 1,155.00	Finalize the Agency Monthly Reporting Dashboards for the review of C. Anton (AAFAF), to be sent to the FOMB.
Outside PR	3	Barrett, Dennis	9/17/2018	0.6	\$ 775.00	\$ 465.00	Participate on call with F. Batlle (ACG) regarding updated Title III professional fee forecast.
Outside PR	3	Barrett, Dennis	9/17/2018	2.2	\$ 775.00	\$ 1,705.00	Prepare summary of Certified Fiscal Plan pension reform savings.
Outside PR	3	Barrett, Dennis	9/17/2018	1.1	\$ 775.00	\$ 852.50	Review and provide comments on payroll variances response and Federal Funds variance provided by Familia.
Outside PR	3	Barrett, Dennis	9/17/2018	0.2	\$ 775.00	\$ 155.00	Correspond with A. Chepenik (EY) regarding own income variance in certified budget.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Barrett, Dennis	9/17/2018	0.3	\$ 775.00	\$ 232.50	Update employer contribution analysis to include GDB as requested by C. Yamin (AAFAF).
Outside PR	3	Barrett, Dennis	9/17/2018	0.4	\$ 775.00	\$ 310.00	Correspond with the McKinsey team regarding responses to FOMB information request letter regarding payroll variances.
Outside PR	3	Barrett, Dennis	9/17/2018	0.6	\$ 775.00	\$ 465.00	Participate on call with C. Campilo (P3) regarding budget concerns.
Outside PR	3	Barrett, Dennis	9/17/2018	1.3	\$ 775.00	\$ 1,007.50	Review IFCU response to UCC information request prepared by Conway Mackenzie.
Outside PR	3	Barrett, Dennis	9/17/2018	1.2	\$ 775.00	\$ 930.00	Participate on call with J. York (CM) regarding responses to UCC information request.
Outside PR	3	Barrett, Dennis	9/17/2018	1.2	\$ 775.00	\$ 930.00	Participate in telephone conversation with F. Batlle (ACG) to discuss fiscal plan matters.
Outside PR	25	Barrett, Dennis	9/17/2018	2.1	\$ 775.00	\$ 1,627.50	Review expense detail for June fee statement.
PR	3	Batlle, Fernando	9/17/2018	0.6	\$ 875.00	\$ 525.00	Participate on call with D. Barrett (ACG) regarding updated Title III professional fee forecast.
PR	3	Batlle, Fernando	9/17/2018	0.4	\$ 875.00	\$ 350.00	Review response to UCC questions related to component units.
PR	3	Batlle, Fernando	9/17/2018	7.4	\$ 875.00	\$ 6,475.00	Participate in meeting with C. Sobrino (AAFAF) to discuss energy sector regulatory framework considerations.
PR	3	Batlle, Fernando	9/17/2018	0.5	\$ 875.00	\$ 437.50	Participate in telephone conversation with M. Imber (Eisner Amper) to discuss applicability of legacy obligation trust to Puerto Rico Retirement Systems.
PR	3	Batlle, Fernando	9/17/2018	1.2	\$ 875.00	\$ 1,050.00	Participate in telephone conversation with D. Barrett (ACG) to discuss fiscal plan matters.
PR	3	Batlle, Fernando	9/17/2018	0.8	\$ 875.00	\$ 700.00	Review responses to cash related questions prepared by J. York (CM) before submission to Zolfo Cooper.
PR	3	Batlle, Fernando	9/17/2018	0.3	\$ 875.00	\$ 262.50	Review PBA presentation prepared by representatives from Bluhaus in preparation for conference call with OMM.
PR	3	Batlle, Fernando	9/17/2018	1.1	\$ 875.00	\$ 962.50	Review analysis of FOMB pension reform prepared by D. Barrett (ACG).
PR	3	Batlle, Fernando	9/17/2018	0.9	\$ 875.00	\$ 787.50	Review monthly reporting package submitted to FOMB related to implementation of fiscal plan initiatives.
PR	3	Batlle, Fernando	9/17/2018	0.6	\$ 875.00	\$ 525.00	Correspond with P3 Authority and D. Barrett (ACG) related to P3 budget reconciliation to Certified Fiscal Plan.
PR	3	Batlle, Fernando	9/17/2018	0.5	\$ 875.00	\$ 437.50	Review federal funds variance analysis prepared by D. Barrett (ACG) for submission to FOMB.
PR	3	Batlle, Fernando	9/17/2018	0.8	\$ 875.00	\$ 700.00	Review final draft of response to FOMB 9-11 letter.
PR	200	Batlle, Fernando	9/17/2018	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with S.Torres (AAFAF) to discuss COFINA fee estimate related to settlement and ensure source of funds.
PR	209	Batlle, Fernando	9/17/2018	0.7	\$ 875.00	\$ 612.50	Participate in conference call with representatives from OMM to discuss Ports Authority bondholders liens.
PR	210	Batlle, Fernando	9/17/2018	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with N. Kempner (Taconic Capital) to discuss consensual settlement of PRIFA ports bonds.
PR	3	Burkett, Matthew	9/17/2018	0.4	\$ 475.00	\$ 190.00	Participate on conference call with C. Anton (AAFAF) and C. Alvarez (ACG) to discuss final status of agencies reporting packages prior to submission to FOMB.
PR	3	Burkett, Matthew	9/17/2018	2.4	\$ 475.00	\$ 1,140.00	Participate in meeting with C. Anton (AAFAF) and C. Alvarez (ACG) to discuss status of outstanding agency reports, next steps for Department of Education submission, and submission timelines.
PR	3	Burkett, Matthew	9/17/2018	0.9	\$ 475.00	\$ 427.50	Participate in meeting with C. Anton (AAFAF) and C. Alvarez (ACG) to update monthly reporting packages and submit to FOMB.
PR	3	Burkett, Matthew	9/17/2018	0.4	\$ 475.00	\$ 190.00	Review reporting package submissions and update reporting package status tracker from weekend submissions.
PR	3	Burkett, Matthew	9/17/2018	0.4	\$ 475.00	\$ 190.00	Correspond with K. Rosado (ACG) on the current status of implementation prior to FOMB submissions.
PR	3	Burkett, Matthew	9/17/2018	1.6	\$ 475.00	\$ 760.00	Participate in meeting with A. Corroero (AAFAF) to discuss implementation and transitions of structural initiatives and status of specific initiatives.
PR	3	Burkett, Matthew	9/17/2018	0.4	\$ 475.00	\$ 190.00	Correspond with representatives of Department of Education with respect to updated reported savings figures for submission to FOMB.
PR	3	Burkett, Matthew	9/17/2018	0.4	\$ 475.00	\$ 190.00	Update, review and audit reporting package for Finance Commission.
PR	56	Nilsen, Patrick	9/17/2018	3.4	\$ 350.00	\$ 1,190.00	Review and assess latest financial diligence package provided by R. Lopez (PRIDCO).
PR	56	Nilsen, Patrick	9/17/2018	2.0	\$ 350.00	\$ 700.00	Participate in discussion with A. Martinez (PRIDCO) regarding financial due diligence requests.
PR	56	Nilsen, Patrick	9/17/2018	3.6	\$ 350.00	\$ 1,260.00	Revise property forecast based on the latest property level detail provided by R. Lopez (PRIDCO).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Nilsen, Patrick	9/17/2018	1.4	\$ 350.00	\$ 490.00	Participate in discussion with R. Lopez (PRIDCO) regarding the preparation of a cash bridge in satisfaction of the Golden Tree due diligence request.
PR	56	Nilsen, Patrick	9/17/2018	1.9	\$ 350.00	\$ 665.00	Revise accounts payable and accounts receivable forecasted based on the latest financial information provided by on 9/13/18.
Outside PR	3	Rosado, Kasey	9/17/2018	1.2	\$ 875.00	\$ 1,050.00	Review and provide feedback on payroll response letter prepare for FOMB submittal.
Outside PR	3	Rosado, Kasey	9/17/2018	0.9	\$ 875.00	\$ 787.50	Review Department of Education monthly reporting package.
Outside PR	56	Rosado, Kasey	9/17/2018	2.3	\$ 875.00	\$ 2,012.50	Review diligence information on PRIDCO in preparation for management meetings.
Outside PR	56	Rosado, Kasey	9/17/2018	0.9	\$ 875.00	\$ 787.50	Review PRIDCO properties for sale and prepare for discussion with PRIDCO management.
PR	56	Verdeja, Julio	9/17/2018	0.4	\$ 285.00	\$ 114.00	Correspond with J. Lopez (AAFAF) regarding FY18 payroll with gross salaries.
PR	56	Verdeja, Julio	9/17/2018	1.5	\$ 285.00	\$ 427.50	Participate in meeting with S. Velez (Real Estate representatives) and N. Perez (Real Estate representatives) and R. Rivera (PRIDCO) to discuss due diligence items.
PR	56	Verdeja, Julio	9/17/2018	0.7	\$ 285.00	\$ 199.50	Revise PRIDCO discussion materials sent by F. Batlle (ACG) and Golden Tree due diligence list.
PR	56	Verdeja, Julio	9/17/2018	0.4	\$ 285.00	\$ 114.00	Correspond with P. Nilsen (ACG) to discuss to give a status update on PRIDCO.
PR	56	Verdeja, Julio	9/17/2018	1.5	\$ 285.00	\$ 427.50	Organize documentation received from PRIDCO on the shared drive.
PR	56	Verdeja, Julio	9/17/2018	1.8	\$ 285.00	\$ 513.00	Revise Rothschild cash bridge, supporting cash schedule prepared by Treasury, and real estate listings.
PR	56	Verdeja, Julio	9/17/2018	2.5	\$ 285.00	\$ 712.50	Reconcile balance sheet line item in the PRIDCO business plan model to the general ledger.
PR	3	Alvarez, Charles	9/18/2018	1.7	\$ 350.00	\$ 595.00	Prepare description of recent events for inclusion in the Bi-Weekly Creditor Update Presentation.
PR	3	Alvarez, Charles	9/18/2018	1.2	\$ 350.00	\$ 420.00	Prepare first draft of the Creditor Group Bi-Weekly Update script.
PR	56	Alvarez, Charles	9/18/2018	0.3	\$ 350.00	\$ 105.00	Review forecasted revenues assumptions in PRIDCO Business Plan model to ensure accuracy sent by P. Nilsen (ACG).
PR	56	Alvarez, Charles	9/18/2018	2.2	\$ 350.00	\$ 770.00	Review forecasted expenses assumptions in PRIDCO Business Plan model to ensure accuracy sent by P. Nilsen (ACG).
PR	56	Alvarez, Charles	9/18/2018	1.9	\$ 350.00	\$ 665.00	Review PRIDCO Trust Indenture dated 7/1/1964 to find collateralized properties within the indenture.
PR	56	Alvarez, Charles	9/18/2018	0.8	\$ 350.00	\$ 280.00	Correspond with P. Nilsen (ACG) on PRIDCO Business Plan revenues and expenses.
Outside PR	3	Barrett, Dennis	9/18/2018	1.1	\$ 775.00	\$ 852.50	Participate on call with P. Nilsen (ACG) regarding professional fees paid in FY18 and go forward professional fee forecast.
Outside PR	3	Barrett, Dennis	9/18/2018	0.5	\$ 775.00	\$ 387.50	Participate on several calls with F. Batlle (ACG) to discuss federal funds worksheet and response to FOMB letter.
Outside PR	3	Barrett, Dennis	9/18/2018	0.7	\$ 775.00	\$ 542.50	Participate on call with representatives from Conway Mackenzie and Miller Buckfire regarding fiscal plan questions.
Outside PR	3	Barrett, Dennis	9/18/2018	1.3	\$ 775.00	\$ 1,007.50	Review professional fee forecast per conversation with F. Batlle (ACG).
Outside PR	3	Barrett, Dennis	9/18/2018	0.4	\$ 775.00	\$ 310.00	Correspond with F. Batlle (ACG) regarding professional fee forecast.
Outside PR	3	Barrett, Dennis	9/18/2018	3.2	\$ 775.00	\$ 2,480.00	Compare bridge of FY18 budget to FY19 budget based on government 9/7 fiscal plan.
Outside PR	3	Barrett, Dennis	9/18/2018	2.6	\$ 775.00	\$ 2,015.00	Continue work on bridge of FY18 budget to FY19 budget based on government 9/7 fiscal plan.
Outside PR	3	Barrett, Dennis	9/18/2018	0.4	\$ 775.00	\$ 310.00	Correspond with K. Rosado (ACG) regarding response to FOMB payroll variances question.
Outside PR	3	Barrett, Dennis	9/18/2018	0.8	\$ 775.00	\$ 620.00	Finalize bridge of FY18 budget to FY19 budget based on government 9/7 fiscal plan.
Outside PR	3	Barrett, Dennis	9/18/2018	1.0	\$ 775.00	\$ 775.00	Participate in meeting with representatives from DCR, McKinsey, FOMB and AAFAF regarding department of corrections implementation.
PR	3	Batlle, Fernando	9/18/2018	0.5	\$ 875.00	\$ 437.50	Participate on several calls with D. Barrett (ACG) to discuss federal funds worksheet and response to FOMB letter.
PR	3	Batlle, Fernando	9/18/2018	0.1	\$ 875.00	\$ 87.50	Review NDA between AAFAF and Goldman Sachs to ensure it covers information related to municipal loan portfolio.
PR	3	Batlle, Fernando	9/18/2018	2.1	\$ 875.00	\$ 1,837.50	Review response to FOMB letter regarding fiscal plan submission.
PR	3	Batlle, Fernando	9/18/2018	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with O. Shah (McK) to discuss professional fee schedule assumptions



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Batlle, Fernando	9/18/2018	0.4	\$ 875.00	\$ 350.00	Review proposed legislation related to Municipalities Mi Salud contribution to ensure compliance with board guidance.
PR	3	Batlle, Fernando	9/18/2018	0.7	\$ 875.00	\$ 612.50	Review draft bill for compliance with fiscal plan related to municipalities contribution to Mi Salud program.
PR	3	Batlle, Fernando	9/18/2018	0.3	\$ 875.00	\$ 262.50	Review draft responses to UCC information request.
PR	23	Batlle, Fernando	9/18/2018	0.8	\$ 875.00	\$ 700.00	Participate in meeting with representatives of JP Morgan, Popular Securities and AAFAP to discuss municipal market conditions.
PR	23	Batlle, Fernando	9/18/2018	0.3	\$ 875.00	\$ 262.50	Participate in telephone conversation with J. Rodriguez (BAML) to discuss February 2018 rating agency presentation.
PR	23	Batlle, Fernando	9/18/2018	0.6	\$ 875.00	\$ 525.00	Review February 2018 rating agency presentation in preparation to call with J. Rodriguez (BAML).
PR	56	Batlle, Fernando	9/18/2018	0.7	\$ 875.00	\$ 612.50	Review initial draft of PRIDCO profit and loss statement.
PR	56	Batlle, Fernando	9/18/2018	0.9	\$ 875.00	\$ 787.50	Review draft of PRIDCO profit and loss statement.
PR	57	Batlle, Fernando	9/18/2018	0.7	\$ 875.00	\$ 612.50	Participate on telephone call with N. Mitchell (OMM) to discuss proposed PREPA transition charge increase to accommodate adequate protection request from AdHoc group.
PR	208	Batlle, Fernando	9/18/2018	0.6	\$ 875.00	\$ 525.00	Review HTA figures related to historical fines as part of Act 220 certification.
PR	3	Burkett, Matthew	9/18/2018	0.4	\$ 475.00	\$ 190.00	Correspond with K. Hernandez (Department of Education) to discuss status of monthly reporting package authorizations and upcoming timelines.
PR	56	Nilsen, Patrick	9/18/2018	1.1	\$ 350.00	\$ 385.00	Participate on call with P. Nilsen (ACG) regarding professional fees paid in FY18 and go forward professional fee forecast.
PR	56	Nilsen, Patrick	9/18/2018	2.1	\$ 350.00	\$ 735.00	Participate in discussion with N. Lopez (AAFAP) and representatives of PRIDCO real estate team to discuss the real estate strategy.
PR	56	Nilsen, Patrick	9/18/2018	2.1	\$ 350.00	\$ 735.00	Revise the forecasted sales assumption based on the latest financial data provided by the PRIDCO real estate team.
PR	56	Nilsen, Patrick	9/18/2018	3.7	\$ 350.00	\$ 1,295.00	Prepare forecast of property, plant and equipment based on the latest updated real estate information provided by R. Lopez (ACG).
PR	56	Nilsen, Patrick	9/18/2018	2.4	\$ 350.00	\$ 840.00	Review due diligence listing prepared by Rothschild to identify key items requested by Golden Tree within the debt negotiations.
PR	56	Nilsen, Patrick	9/18/2018	2.2	\$ 350.00	\$ 770.00	Review PRIDCO debt restructuring presentations prepared by Rothschild for potential inclusion of information within the PRIDCO business plan.
PR	3	Rosado, Kasey	9/18/2018	0.9	\$ 875.00	\$ 787.50	Review correspondence on payroll variance response submitted to FOMB.
PR	56	Rosado, Kasey	9/18/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. Santiago (AAFAP) to discuss progress on PRIDCO and next steps required.
PR	56	Rosado, Kasey	9/18/2018	1.1	\$ 875.00	\$ 962.50	Participate in meeting with A. Camporreale (AAFAP) to discuss progress on PRIDCO and next steps required.
PR	56	Rosado, Kasey	9/18/2018	0.6	\$ 875.00	\$ 525.00	Correspond with PRIDCO team regarding upcoming PRIDCO management meetings.
PR	56	Rosado, Kasey	9/18/2018	2.1	\$ 875.00	\$ 1,837.50	Review PRIDCO financial information in preparation for upcoming PRIDCO management meetings.
PR	56	Verdeja, Julio	9/18/2018	2.1	\$ 285.00	\$ 598.50	Input historical balance sheet values into the PRIDCO model.
PR	56	Verdeja, Julio	9/18/2018	0.6	\$ 285.00	\$ 171.00	Participate in meeting with R. Rivera (PRIDCO) to inquire about paygo payment history and request contact information of Property Administration representative.
PR	56	Verdeja, Julio	9/18/2018	1.1	\$ 285.00	\$ 313.50	Coordinate and schedule three meetings on 9/19/18 with representatives from Finance, Real Estate, and Property Administration in PRIDCO.
PR	56	Verdeja, Julio	9/18/2018	1.9	\$ 285.00	\$ 541.50	Input historical P&L values into the PRIDCO model.
PR	3	Alvarez, Charles	9/19/2018	1.1	\$ 350.00	\$ 385.00	Review Seritage Properties income statement for Real Estate Management comparable analysis. As part of preparation of PRIDCO business plan.
PR	3	Alvarez, Charles	9/19/2018	0.8	\$ 350.00	\$ 280.00	Review GGP income statement for Real Estate Management comparable analysis as part of preparation of PRIDCO business plan.
PR	3	Alvarez, Charles	9/19/2018	0.7	\$ 350.00	\$ 245.00	Review Simon Properties income statement for Real Estate Management comparable analysis as part of preparation of PRIDCO business plan.
PR	3	Alvarez, Charles	9/19/2018	0.8	\$ 350.00	\$ 280.00	Review Weingarten Properties income statement for Real Estate Management comparable analysis as part of preparation of PRIDCO business plan.
PR	3	Alvarez, Charles	9/19/2018	1.2	\$ 350.00	\$ 420.00	Revise second draft of the Creditor Group Bi-Weekly Update script.
PR	3	Alvarez, Charles	9/19/2018	0.4	\$ 350.00	\$ 140.00	Review and provide commentary on second draft of Creditor Group Bi-Weekly Update Presentation sent by Rothschild.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	3	Alvarez, Charles	9/19/2018	0.3	\$ 350.00	\$ 105.00	Review draft of the Creditor Group Bi-Weekly Update script sent by O'Melveny & Myers.
PR	3	Alvarez, Charles	9/19/2018	0.8	\$ 350.00	\$ 280.00	Compile profit and loss data related to real estate management companies for P. Nilsen (ACG).
PR	56	Alvarez, Charles	9/19/2018	3.2	\$ 350.00	\$ 1,120.00	Prepare real estate rent analysis of PRIDCO trusted and non-trusted properties by zone.
PR	56	Alvarez, Charles	9/19/2018	0.7	\$ 350.00	\$ 245.00	Revise Annual Income statement within PRIDCO Business Plan Model.
PR	56	Alvarez, Charles	9/19/2018	0.9	\$ 350.00	\$ 315.00	Revise Annual Balance Sheet within PRIDCO Business Plan Model.
PR	56	Alvarez, Charles	9/19/2018	0.7	\$ 350.00	\$ 245.00	Revise Cash Flow Statement within PRIDCO Business Plan Model.
PR	200	Alvarez, Charles	9/19/2018	0.6	\$ 350.00	\$ 210.00	Review RFP for trustee of COFINA bonds.
Outside PR	3	Barrett, Dennis	9/19/2018	0.5	\$ 775.00	\$ 387.50	Participate on conference call with representatives of McKinsey and F. Battle (ACG) to review update to professional fees to be included in revised fiscal plan.
Outside PR	3	Barrett, Dennis	9/19/2018	0.9	\$ 775.00	\$ 697.50	Participate on call with F. Battle (ACG) regarding professional fee forecast.
Outside PR	3	Barrett, Dennis	9/19/2018	0.8	\$ 775.00	\$ 620.00	Participate on call with W. Fornia (Pension Trustee Advisor) and representatives from McKinsey and EY regarding pension reform savings in certified fiscal plan.
Outside PR	3	Barrett, Dennis	9/19/2018	1.7	\$ 775.00	\$ 1,317.50	Prepare summary of DDEC savings build included in certified fiscal plan.
Outside PR	3	Barrett, Dennis	9/19/2018	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from V2A regarding DDEC savings in certified fiscal plan.
Outside PR	3	Barrett, Dennis	9/19/2018	1.3	\$ 775.00	\$ 1,007.50	Review professional fee analysis for professional fees paid in FY18.
Outside PR	3	Barrett, Dennis	9/19/2018	1.2	\$ 775.00	\$ 930.00	Review DDEC implementation status updates prior to call with V2A.
Outside PR	3	Barrett, Dennis	9/19/2018	0.7	\$ 775.00	\$ 542.50	Review and provide comments to bi-weekly creditor presentation to C. Alvarez (ACG).
Outside PR	56	Barrett, Dennis	9/19/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from PRIDCO regarding PRIDCO bank accounts.
Outside PR	56	Barrett, Dennis	9/19/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from PRIDCO regarding PRIDCO bank accounts and legal/environmental reserves.
Outside PR	56	Barrett, Dennis	9/19/2018	1.0	\$ 775.00	\$ 775.00	Participate on call with representatives from PRIDCO regarding PRIDCO properties for sale.
Outside PR	200	Barrett, Dennis	9/19/2018	1.4	\$ 775.00	\$ 1,085.00	Prepare bridge of gross SUT revenue, COFINA settlement, COFINA operational expenses, etc. to net SUT revenue as requested by BAML.
PR	3	Battle, Fernando	9/19/2018	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives of McKinsey and D. Barrett (ACG) to review update to professional fees to be included in revised fiscal plan (partial).
PR	3	Battle, Fernando	9/19/2018	0.9	\$ 875.00	\$ 787.50	Participate on call with D. Barrett (ACG) regarding professional fee forecast.
PR	3	Battle, Fernando	9/19/2018	3.1	\$ 875.00	\$ 2,712.50	Need to detail.
PR	3	Battle, Fernando	9/19/2018	0.2	\$ 875.00	\$ 175.00	Participate on conference call with representatives of McKinsey and J. York (CM) to discuss Act 154 forecast methodology.
PR	3	Battle, Fernando	9/19/2018	0.4	\$ 875.00	\$ 350.00	Participate on conference call with P. Gund (ACG) and S. Uhland (OMM) regarding PBA and fiscal plan.
PR	3	Battle, Fernando	9/19/2018	2.6	\$ 875.00	\$ 2,275.00	Participate in meeting with M. Yassin (AAFAF) and J. Belen (AAFAF) to discuss fiscal agency functions design including municipalities.
PR	3	Battle, Fernando	9/19/2018	0.7	\$ 875.00	\$ 612.50	Participate on telephone call with M. Kopacz (Phoenix Management) to discuss fiscal plan status and HTA toll situation.
PR	3	Battle, Fernando	9/19/2018	0.4	\$ 875.00	\$ 350.00	Participate in telephone conversation with J. Mendez (Bluhaus) to discuss HTA toll revenue analysis related to enacted bill forgiving past due infractions.
PR	3	Battle, Fernando	9/19/2018	0.4	\$ 875.00	\$ 350.00	Telephone conversations with Jesse York (CM) to discuss fiscal plan revenue forecast assumptions.
PR	3	Battle, Fernando	9/19/2018	0.3	\$ 875.00	\$ 262.50	Review compliance certificate (including financial calculations) prepared by C. Yamin (AAAF) related to Act 220-2018.
PR	3	Battle, Fernando	9/19/2018	0.7	\$ 875.00	\$ 612.50	Review detailed historical violations related to toll activity as part of Act 220 validation.
PR	3	Battle, Fernando	9/19/2018	0.3	\$ 875.00	\$ 262.50	Review draft of biweekly creditor call presentation.
PR	3	Battle, Fernando	9/19/2018	0.5	\$ 875.00	\$ 437.50	Review documentation related to Tourism Company and DDEC budget to determine variance versus FOMB and justification to requested budget.
PR	3	Battle, Fernando	9/19/2018	0.3	\$ 875.00	\$ 262.50	Correspond with R. Romeu (Devtech) to discuss fiscal plan macroeconomic assumptions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	23	Batlle, Fernando	9/19/2018	0.3	\$ 875.00	\$ 262.50	Correspond with J. Rodriguez (BAML) to discuss outline of ratings agency presentation.
PR	201	Batlle, Fernando	9/19/2018	0.6	\$ 875.00	\$ 525.00	Participate in telephone conversations with S. Uhland (OMM) to discuss strategy to engage new AdHoc GO group.
PR	201	Batlle, Fernando	9/19/2018	0.2	\$ 875.00	\$ 175.00	Correspond with O. Shah (McK) to discuss status of fiscal plan revision by FOMB.
PR	3	Burkett, Matthew	9/19/2018	0.8	\$ 475.00	\$ 380.00	Correspond with K. Hernandez (Department of Education) to discuss status of monthly reporting package authorizations and upcoming timelines.
PR	3	Burkett, Matthew	9/19/2018	2.1	\$ 475.00	\$ 997.50	Update implementation monthly reporting tracker with reporting statistics.
PR	56	Burkett, Matthew	9/19/2018	1.1	\$ 475.00	\$ 522.50	Research property management company reporting standards to aid PRIDCO analysis.
PR	3	Nilsen, Patrick	9/19/2018	1.2	\$ 350.00	\$ 420.00	Prepare additional categorization of professional fees for inclusion within the FY18 professional fees estimate.
PR	56	Nilsen, Patrick	9/19/2018	2.4	\$ 350.00	\$ 840.00	Prepare historical general ledger expense analysis for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/19/2018	0.6	\$ 350.00	\$ 210.00	Prepare 9/19/18 financial due diligence listing for PRIDCO management.
PR	56	Nilsen, Patrick	9/19/2018	0.4	\$ 350.00	\$ 140.00	Prepare and send email to R. Lopez (PRIDCO) regarding the operating waterfall.
PR	56	Nilsen, Patrick	9/19/2018	2.1	\$ 350.00	\$ 735.00	Participate in discussion with R. Lopez (PRIDCO) regarding liquidity of PRIDCO and potential funding sources for PayGo and other obligations.
PR	56	Nilsen, Patrick	9/19/2018	1.2	\$ 350.00	\$ 420.00	Prepare historical general ledger revenue analysis for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/19/2018	2.4	\$ 350.00	\$ 840.00	Prepare historical general ledger asset analysis for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/19/2018	2.8	\$ 350.00	\$ 980.00	Prepare historical general ledger liability analysis for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/19/2018	2.9	\$ 350.00	\$ 1,015.00	Revise PRIDCO business plan based on the latest historical general ledger analyses.
PR	3	Rosado, Kasey	9/19/2018	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on payroll response letter prepared for FOMB submittal.
PR	3	Rosado, Kasey	9/19/2018	1.2	\$ 875.00	\$ 1,050.00	Review various implementation plans and provide feedback on YTD reported performance.
PR	56	Rosado, Kasey	9/19/2018	0.5	\$ 875.00	\$ 437.50	Participate on conference call with A. Camporreale (AAFAF), A. Guerra (AAFAF) and J. Verdeja (ACG) to give a progress update on information gathering at PRIDCO.
PR	56	Rosado, Kasey	9/19/2018	2.5	\$ 875.00	\$ 2,187.50	Participate in meeting with R. Rivera (PRIDCO), J. Benitez (PRIDCO), G. Maldonado (PRIDCO) and J. Verdeja (ACG) to discuss litigation and environmental reserve line items.
PR	56	Rosado, Kasey	9/19/2018	1.9	\$ 875.00	\$ 1,662.50	Participate in meeting with N. Perez (PRIDCO), J. Lopez (PRIDCO) and J. Verdeja (ACG) to discuss PRIDCO's real estate strategy and potential categorizations.
PR	56	Rosado, Kasey	9/19/2018	0.8	\$ 875.00	\$ 700.00	Review diligence information on PRIDCO in preparation for management meetings.
PR	56	Verdeja, Julio	9/19/2018	0.5	\$ 285.00	\$ 142.50	Participate on conference call with A. Camporreale (AAFAF), A. Guerra (AAFAF) and K. Rosado (ACG) to give a progress update on information gathering at PRIDCO.
PR	56	Verdeja, Julio	9/19/2018	2.5	\$ 285.00	\$ 712.50	Participate in meeting with R. Rivera (PRIDCO), J. Benitez (PRIDCO), G. Maldonado (PRIDCO) and K. Rosado (ACG) to discuss litigation and environmental reserve line items.
PR	56	Verdeja, Julio	9/19/2018	1.9	\$ 285.00	\$ 541.50	Participate in meeting with N. Perez (PRIDCO), J. Lopez (PRIDCO) and K. Rosado (ACG) to discuss PRIDCO's real estate strategy and potential categorizations.
PR	56	Verdeja, Julio	9/19/2018	0.7	\$ 285.00	\$ 199.50	Revise bi-weekly creditor update reading materials provided by Rothschild.
PR	56	Verdeja, Julio	9/19/2018	1.1	\$ 285.00	\$ 313.50	Participate in meeting with A. Acevedo (PRIDCO) to request bank statements and review general expenses, professional fees, and litigation reserve line items.
PR	56	Verdeja, Julio	9/19/2018	0.9	\$ 285.00	\$ 256.50	Participate in meeting with R. Rivera (PRIDCO) to inquire about FEDE grant revenues and related incentives.
PR	56	Verdeja, Julio	9/19/2018	1.1	\$ 285.00	\$ 313.50	Prepare list of outstanding documentation requests and follow up with PRIDCO management in correspondence.
PR	56	Verdeja, Julio	9/19/2018	1.4	\$ 285.00	\$ 399.00	Identify each property in Real Estate Portfolio listing with its corresponding rent zone according to the map received from Real Estate representatives in earlier meeting.
PR	3	Alvarez, Charles	9/20/2018	0.7	\$ 350.00	\$ 245.00	Review summary on Vehicles and Traffic Act of Puerto Rico prepared by Bluhaus.
PR	3	Alvarez, Charles	9/20/2018	0.4	\$ 350.00	\$ 140.00	Revise summary on Vehicles and Traffic Act of Puerto Rico prepared by Bluhaus.
PR	3	Alvarez, Charles	9/20/2018	1.3	\$ 350.00	\$ 455.00	Revise 9/20/18 draft of the Creditor Group Bi-Weekly Update deck to reflect comments by M. Yassin (AAFAF).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Alvarez, Charles	9/20/2018	2.3	\$ 350.00	\$ 805.00	Revise real estate rent analysis of PRIDCO trustee and non-trustee properties by zone for the review of K. Rosado (ACG).
Outside PR	3	Barrett, Dennis	9/20/2018	1.1	\$ 775.00	\$ 852.50	Participate on follow up call with V2A regarding DDEC savings and budget.
Outside PR	3	Barrett, Dennis	9/20/2018	0.4	\$ 775.00	\$ 310.00	Correspond with C. Campillo (P3) regarding P3 budget.
Outside PR	3	Barrett, Dennis	9/20/2018	1.3	\$ 775.00	\$ 1,007.50	Participate on call with J. York (CM) regarding revenue forecast comparison certified plan to government proposed plan.
Outside PR	25	Barrett, Dennis	9/20/2018	0.7	\$ 775.00	\$ 542.50	Participate in meeting with A. Maldonado (ACG) regarding edits to July fee statement.
Outside PR	25	Barrett, Dennis	9/20/2018	2.0	\$ 775.00	\$ 1,550.00	Review final version of July time detail.
Outside PR	25	Barrett, Dennis	9/20/2018	1.8	\$ 775.00	\$ 1,395.00	Review final version of July expense detail.
Outside PR	25	Barrett, Dennis	9/20/2018	0.7	\$ 775.00	\$ 542.50	Review draft July fee statement letter.
PR	3	Batlle, Fernando	9/20/2018	0.7	\$ 875.00	\$ 612.50	Participate in telephone conversations with M. Yassin (AAFAF) to discuss several matters related to fiscal plan and COFINA restructuring.
PR	3	Batlle, Fernando	9/20/2018	0.3	\$ 875.00	\$ 262.50	Participate in telephone conversation with R. Romeu (AAFAF) and J. York (AAFAF) to discuss fiscal plan macroeconomic assumptions from conversation with A. Wolfe.
PR	3	Batlle, Fernando	9/20/2018	0.3	\$ 875.00	\$ 262.50	Participate in telephone conversation with S. Pak (OMM) to discuss Ports liens.
PR	3	Batlle, Fernando	9/20/2018	0.2	\$ 875.00	\$ 175.00	Correspond with D. Barrett (ACG) and C. Campillo (P3) related to FY18 budget.
PR	3	Batlle, Fernando	9/20/2018	0.3	\$ 875.00	\$ 262.50	Review economic indicators update report prepared by Planning Board.
PR	3	Batlle, Fernando	9/20/2018	0.5	\$ 875.00	\$ 437.50	Review and edit PRIDCO Business Plan status update prepared for AAFAF review.
PR	23	Batlle, Fernando	9/20/2018	0.5	\$ 875.00	\$ 437.50	Review and edit script and presentation for biweekly creditor meeting.
PR	23	Batlle, Fernando	9/20/2018	0.3	\$ 875.00	\$ 262.50	Review and edit HTA slide to be included in biweekly creditor call presentation.
PR	54	Batlle, Fernando	9/20/2018	0.7	\$ 875.00	\$ 612.50	Participate on conference call with J. Millstein (Milstein & Company) to discuss pension funding options.
PR	56	Batlle, Fernando	9/20/2018	0.2	\$ 875.00	\$ 175.00	Review scheduled of PRIDCO pledged properties provided by A. Camporreale (AAFAF).
PR	57	Batlle, Fernando	9/20/2018	0.7	\$ 875.00	\$ 612.50	Participate in telephone conversation with J. Gavin (CITI) to discuss PREPA RSA status.
PR	201	Batlle, Fernando	9/20/2018	3.5	\$ 875.00	\$ 3,062.50	Review plan of adjustment presentations to update and develop new strategy in light of anticipated new fiscal plan.
PR	209	Batlle, Fernando	9/20/2018	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with S. Pak (OMM) to discuss security structure at PRIFA.
PR	209	Batlle, Fernando	9/20/2018	0.4	\$ 875.00	\$ 350.00	Participate in telephone conversation with J. Rodriguez (BAML) to discuss federal funding to be included in rating agency presentation.
PR	210	Batlle, Fernando	9/20/2018	8.0	\$ 875.00	\$ 7,000.00	Need detail.
PR	3	Burkett, Matthew	9/20/2018	0.6	\$ 475.00	\$ 285.00	Participate in status update meeting with K. Rosado (ACG) to discuss implementation of fiscal plan rightsizing savings and next steps for submitting monthly reporting packages.
PR	3	Burkett, Matthew	9/20/2018	2.1	\$ 475.00	\$ 997.50	Incorporate report statistics into implementation tracker of monthly reporting packages.
PR	3	Burkett, Matthew	9/20/2018	0.8	\$ 475.00	\$ 380.00	Participate in meeting with A. Corro (AAFAF) on implementation processes, reporting and potential procedural changes.
PR	56	Burkett, Matthew	9/20/2018	1.3	\$ 475.00	\$ 617.50	Reviewed and revised PRIDCO status update and next steps for A. Camporreale (AAFAF).
Outside PR	25	Maldonado, Andrew	9/20/2018	0.7	\$ 450.00	\$ 315.00	Participate in meeting with D. Barrett (ACG) regarding edits to July fee statement.
Outside PR	25	Maldonado, Andrew	9/20/2018	1.8	\$ 450.00	\$ 810.00	Finalize Exhibit D as part of the July fee statement for the review of F. Battle (ACG).
Outside PR	25	Maldonado, Andrew	9/20/2018	3.1	\$ 450.00	\$ 1,395.00	Compile and assign codes to individual expense receipts.
Outside PR	25	Maldonado, Andrew	9/20/2018	3.4	\$ 450.00	\$ 1,530.00	Revise and review expense analysis based on comments from D. Barrett (ACG).
Outside PR	25	Maldonado, Andrew	9/20/2018	2.6	\$ 450.00	\$ 1,170.00	Revise Exhibit D for comments from D. Barrett (ACG) on expense descriptions.
Outside PR	25	Maldonado, Andrew	9/20/2018	3.1	\$ 450.00	\$ 1,395.00	Revise and review time detail based on comments from D. Barrett (ACG).
PR	56	Nilsen, Patrick	9/20/2018	0.4	\$ 350.00	\$ 140.00	Correspond with T. Ahlberg (CM) regarding the liquidity plan of the PRIDCO and the potential inclusion of information within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/20/2018	3.1	\$ 350.00	\$ 1,085.00	Review PRIDCO liquidity plan provided by T. Ahlberg (CM) for potential inclusion of information within the PRIDCO business plan.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Nilsen, Patrick	9/20/2018	1.2	\$ 350.00	\$ 420.00	Participate in discussion with H. Branson (CM) regarding the liquidity of PRIDCO and the operating functions of its bank statements.
PR	56	Nilsen, Patrick	9/20/2018	0.6	\$ 350.00	\$ 210.00	Prepare and send email to A. Camporreale (AAFAF) regarding the progress update at PRIDCO during the week of 9/17/18.
PR	56	Nilsen, Patrick	9/20/2018	3.2	\$ 350.00	\$ 1,120.00	Prepare summary of PRIDCO cash at 8/31/18 for the review of AAFAF leadership.
PR	56	Nilsen, Patrick	9/20/2018	1.5	\$ 350.00	\$ 525.00	Review FOMB budget for PRIDCO for potential inclusion of information within the PRIDCO business plan.
PR	3	Rosado, Kasey	9/20/2018	0.6	\$ 875.00	\$ 525.00	Participate in status update meeting with M. Burkett (ACG) to discuss implementation of fiscal plan rightsizing savings and next steps for submitting monthly reporting packages.
PR	3	Rosado, Kasey	9/20/2018	1.2	\$ 875.00	\$ 1,050.00	Participate in discussions with representatives of AAFAF regarding implementation matters and reporting milestone requirements.
PR	56	Rosado, Kasey	9/20/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. Verdeja (ACG) to discuss assembling a summary report of submitted monthly reporting packages for AAFAF.
PR	56	Rosado, Kasey	9/20/2018	0.8	\$ 875.00	\$ 700.00	Review PRIDCO litigation and environmental information and provide feedback for follow up discussions.
PR	56	Rosado, Kasey	9/20/2018	0.9	\$ 875.00	\$ 787.50	Review PRIDCO's real estate strategy and potential categorizations information and provide feedback for follow up discussions.
PR	56	Verdeja, Julio	9/20/2018	0.6	\$ 285.00	\$ 171.00	Participate in meeting with K. Rosado (ACG) to discuss assembling a summary report of submitted monthly reporting packages for AAFAF.
PR	56	Verdeja, Julio	9/20/2018	1.4	\$ 285.00	\$ 399.00	Prepare outstanding documentation tracker with status and next steps for each in order to give A. Camporreale (AAFAF) a progress update.
PR	56	Verdeja, Julio	9/20/2018	1.2	\$ 285.00	\$ 342.00	Prepare first draft of progress update for A. Camporreale (AAFAF) and send to M. Burkett (ACG) for his review.
PR	56	Verdeja, Julio	9/20/2018	2.1	\$ 285.00	\$ 598.50	Revise initial draft of progress summary to include progress updates on cash flow and real estate portfolio analyses.
PR	56	Verdeja, Julio	9/20/2018	1.1	\$ 285.00	\$ 313.50	Compile and organize documentation received from PRIDCO and update internal information tracker accordingly.
PR	56	Verdeja, Julio	9/20/2018	0.9	\$ 285.00	\$ 256.50	Revise final draft of progress update to A. Camporreale (AAFAF) and send to AAFAF team.
Outside PR	3	Alvarez, Charles	9/21/2018	0.7	\$ 350.00	\$ 245.00	Participate on CDBG disaster relief update call with D. Gonzalez (Vivienda), D. Barrett (ACG) and P. Nilsen (ACG).
Outside PR	3	Alvarez, Charles	9/21/2018	2.8	\$ 350.00	\$ 980.00	Prepare summary table of Puerto Rico credits for F. Batlle (ACG).
Outside PR	3	Alvarez, Charles	9/21/2018	0.4	\$ 350.00	\$ 140.00	Correspond with representatives for Cor3 on disaster relief spend presentation to be included in bi-weekly creditor update deck.
Outside PR	25	Alvarez, Charles	9/21/2018	2.1	\$ 350.00	\$ 735.00	Revise the 7/31/18 Fee Statement report for the review of A. Maldonado (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.3	\$ 350.00	\$ 105.00	Prepare assumptions on operating expenses within the PRIDCO Business Model for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.8	\$ 350.00	\$ 280.00	Prepare exhibit analyzing annual rent for PRIDCO commercial properties for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.4	\$ 350.00	\$ 140.00	Prepare exhibit analyzing square footage for PRIDCO commercial properties for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.6	\$ 350.00	\$ 210.00	Prepare exhibit analyzing book value for PRIDCO commercial properties for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.7	\$ 350.00	\$ 245.00	Prepare exhibit analyzing annual rent for PRIDCO industrial properties for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	0.4	\$ 350.00	\$ 140.00	Prepare exhibit analyzing monthly rent for PRIDCO industrial properties for P. Nilsen (ACG).
Outside PR	56	Alvarez, Charles	9/21/2018	1.1	\$ 350.00	\$ 385.00	Prepare exhibit analyzing square footage for PRIDCO industrial properties for P. Nilsen (ACG).
Outside PR	3	Barrett, Dennis	9/21/2018	0.7	\$ 775.00	\$ 542.50	Participate on CDBG disaster relief update call with D. Gonzalez (Vivenda), P. Nilsen (ACG) and C. Alvarez (ACG).
Outside PR	3	Barrett, Dennis	9/21/2018	1.1	\$ 775.00	\$ 852.50	Participate on follow up call with V2A regarding DDEC savings and budget.
Outside PR	3	Barrett, Dennis	9/21/2018	0.2	\$ 775.00	\$ 155.00	Participate on bi-weekly preparation call for creditor call.
Outside PR	3	Barrett, Dennis	9/21/2018	0.4	\$ 775.00	\$ 310.00	Participate on bi-weekly creditor call.
Outside PR	3	Barrett, Dennis	9/21/2018	1.3	\$ 775.00	\$ 1,007.50	Participate on call with C. Anton (AAFAF) regarding fiscal plan assumptions.
Outside PR	25	Barrett, Dennis	9/21/2018	1.5	\$ 775.00	\$ 1,162.50	Prepare final comments to July fee statement to A. Maldonado (ACG).
Outside PR	54	Barrett, Dennis	9/21/2018	1.7	\$ 775.00	\$ 1,317.50	Review Commonwealth debt restructuring update presentation.
Outside PR	25	Maldonado, Andrew	9/21/2018	2.8	\$ 450.00	\$ 1,260.00	Prepare Exhibits B through D for the July Fee Statement.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Nilsen, Patrick	9/21/2018	0.7	\$ 350.00	\$ 245.00	Participate on CDBG disaster relief update call with D. Gonzalez (Vivenda), D. Barrett (ACG) and C. Alvarez (ACG).
Outside PR	3	Nilsen, Patrick	9/21/2018	0.6	\$ 350.00	\$ 210.00	Participate in discussion with L. Schuelke (MCK) regarding the latest professional fees forecast and data request items needed by the FOMB.
Outside PR	3	Nilsen, Patrick	9/21/2018	0.4	\$ 350.00	\$ 140.00	Prepare and send email to L. Schedule (MCK) regarding the latest professional fees forecast.
Outside PR	25	Nilsen, Patrick	9/21/2018	3.8	\$ 350.00	\$ 1,330.00	Revise code fiscal plan implementation descriptions for inclusion within the July fee statement.
Outside PR	25	Nilsen, Patrick	9/21/2018	0.4	\$ 350.00	\$ 140.00	Prepare and send email to F. Battle (ACG) regarding the CDBG disaster relief update call with D. Gonzalez (Vivenda).
Outside PR	56	Rosado, Kasey	9/21/2018	0.9	\$ 875.00	\$ 787.50	Review and provide feedback on Real Estate Portfolio listings.
Outside PR	56	Rosado, Kasey	9/21/2018	1.2	\$ 875.00	\$ 1,050.00	Correspond with PRIDCO team and management regarding cash bridge analysis.
Outside PR	56	Rosado, Kasey	9/21/2018	1.4	\$ 875.00	\$ 1,225.00	Review and edit draft outline of PRIDCO business plan provided by P. Nilsen (ACG).
Outside PR	56	Rosado, Kasey	9/21/2018	1.7	\$ 875.00	\$ 1,487.50	Research manufacturing real estate in the Caribbean.
PR	56	Verdeja, Julio	9/21/2018	0.4	\$ 285.00	\$ 114.00	Correspond with P. Nilsen (ACG) to discuss action items and outstanding documentation items regarding PRIDCO.
PR	56	Verdeja, Julio	9/21/2018	0.6	\$ 285.00	\$ 171.00	Revise PRASA waterfall structure before demonstrating to R. Rivera (PRIDCO) as guidance for preparation of PRIDCO waterfall structure.
PR	56	Verdeja, Julio	9/21/2018	0.8	\$ 285.00	\$ 228.00	Correspond with S. Velez (PRIDCO) to summarize the meeting with Real Estate representatives on 9/19/18 and request updated listing of properties currently being sold.
PR	56	Verdeja, Julio	9/21/2018	1.3	\$ 285.00	\$ 370.50	Participate in meeting with J. Rojas (PRIDCO) to discuss potential insurance revenues from damages and revenue losses suffered during Hurricane Maria.
PR	56	Verdeja, Julio	9/21/2018	0.7	\$ 285.00	\$ 199.50	Participate in meeting with J. Lopez (PRIDCO) and R. Rivera (PRIDCO) to follow up on status of waterfall structure and total FY18 payroll expense information requests.
PR	56	Verdeja, Julio	9/21/2018	3.1	\$ 285.00	\$ 883.50	Summarize PRIDCO Litigation Letter and Management Fee Agreement and send summaries to Ankura PRIDCO team.
PR	56	Verdeja, Julio	9/21/2018	1.3	\$ 285.00	\$ 370.50	Revise Real Estate Portfolio listing file to trace and tag properties pledged as collateral to GDB in line of credit.
Outside PR	56	Nilsen, Patrick	9/22/2018	0.3	\$ 350.00	\$ 105.00	Correspond with C. Alvarez (ACG) regarding the summary of the Commercial properties summary within the PRIDCO Business Plan.
Outside PR	56	Nilsen, Patrick	9/22/2018	0.2	\$ 350.00	\$ 70.00	Correspond with J. Verdeja (ACG) regarding the latest litigation matters for potential inclusion in the PRIDCO Business Plan.
Outside PR	56	Nilsen, Patrick	9/22/2018	0.4	\$ 350.00	\$ 140.00	Correspond with J. Verdeja (ACG) regarding the summary of DDEC management fee for inclusion within the PRIDCO Business Plan.
Outside PR	56	Nilsen, Patrick	9/22/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the summary of the GDB collateralized properties within the PRIDCO Business Plan.
Outside PR	56	Verdeja, Julio	9/22/2018	2.3	\$ 285.00	\$ 655.50	Subdivide Real Estate Portfolio listing into commercial and industrial type properties and trustee or non-trustee classifications to prepare summaries.
Outside PR	56	Verdeja, Julio	9/22/2018	0.7	\$ 285.00	\$ 199.50	Build pie graphs to illustrate annual rent for both property types and classifications.
Outside PR	56	Verdeja, Julio	9/22/2018	1.7	\$ 285.00	\$ 484.50	Revise property use information from Real Estate Portfolio listing file to create map of categories based on Electronic, Manufacturing, Goods & Services, Healthcare, and Other industries.
Outside PR	56	Verdeja, Julio	9/22/2018	3.4	\$ 285.00	\$ 969.00	Prepare drafts of first chapters for PRIDCO business plan regarding history, purpose, client base, and properties.
Outside PR	56	Nilsen, Patrick	9/23/2018	0.4	\$ 350.00	\$ 140.00	Correspond with J. Verdeja (ACG) regarding the encumbrances of the GDB collateralized properties for inclusion within the PRIDCO Business Plan.
Outside PR	56	Nilsen, Patrick	9/23/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the legal mechanics of the DDEC management fees and the liability of PRIDCO for DDEC payroll.
Outside PR	56	Nilsen, Patrick	9/23/2018	0.6	\$ 350.00	\$ 210.00	Review responses on summary of DDEC management fees and provide comments to J. Verdeja (ACG).
Outside PR	3	Alvarez, Charles	9/24/2018	2.2	\$ 350.00	\$ 770.00	Prepare bondholder cross summary on all of Puerto Rico's outstanding credits.
Outside PR	50	Alvarez, Charles	9/24/2018	2.7	\$ 350.00	\$ 945.00	Assemble information for response to the UCC's information request.
Outside PR	55	Alvarez, Charles	9/24/2018	0.9	\$ 350.00	\$ 315.00	Review Rule 2019 Filings for bondholder information for PRASA.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	57	Alvarez, Charles	9/24/2018	0.8	\$ 350.00	\$ 280.00	Review Rule 2019 Filings for bondholder information for PREPA.
Outside PR	201	Alvarez, Charles	9/24/2018	0.7	\$ 350.00	\$ 245.00	Review Rule 2019 Filings for bondholder information for the GO's.
Outside PR	202	Alvarez, Charles	9/24/2018	0.6	\$ 350.00	\$ 210.00	Review Rule 2019 Filings for bondholder information for the PBA.
Outside PR	3	Barrett, Dennis	9/24/2018	2.1	\$ 775.00	\$ 1,627.50	Update fiscal plan comparison cheat sheet based on revised fiscal plan.
Outside PR	3	Barrett, Dennis	9/24/2018	4.1	\$ 775.00	\$ 3,177.50	Prepare bridges from 6/29 plan to government fiscal plan and summary of assumptions changes.
Outside PR	3	Barrett, Dennis	9/24/2018	2.6	\$ 775.00	\$ 2,015.00	Prepare various scenario analysis flexing healthcare inflation, Act 154 assumptions and SUT assumptions.
Outside PR	56	Barrett, Dennis	9/24/2018	1.7	\$ 775.00	\$ 1,317.50	Review documents related to PRIDCO original trust structure.
Outside PR	3	Battle, Fernando	9/24/2018	0.8	\$ 875.00	\$ 700.00	Participate on conference call with representatives of OCFO, AAFAF, Bluhaus and M. Burkett (ACG) to discuss status of structural reform implementation (partial).
Outside PR	54	Battle, Fernando	9/24/2018	1.8	\$ 875.00	\$ 1,575.00	Prepare workstreams and responsibilities among Ankura team related to debt restructuring.
Outside PR	54	Battle, Fernando	9/24/2018	1.4	\$ 875.00	\$ 1,225.00	Review and edit AAFAF presentation to rating agencies on status of fiscal plan and debt restructuring.
Outside PR	3	Burkett, Matthew	9/24/2018	1.3	\$ 475.00	\$ 617.50	Participate on conference call with representatives of OCFO, AAFAF, Bluhaus and F. Battle (ACG) to discuss status of structural reform implementation.
PR	56	Cerone, Samantha	9/24/2018	1.2	\$ 675.00	\$ 810.00	Participate in meeting with K. Rosado (ACG), P. Nilsen (ACG) and J. Verdeja (ACG) to discuss PRIDCO projection model.
PR	56	Cerone, Samantha	9/24/2018	2.8	\$ 675.00	\$ 1,890.00	Prepare business overview section of PRIDCO business plan draft.
PR	56	Nilsen, Patrick	9/24/2018	0.7	\$ 350.00	\$ 245.00	Participate in meeting with K. Rosado (ACG), S. Cerone (ACG) and J. Verdeja (ACG) to discuss PRIDCO projection model (partial).
PR	56	Nilsen, Patrick	9/24/2018	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the preparation of the PRIDCO business plan outline.
PR	56	Nilsen, Patrick	9/24/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the preparation of the PRIDCO business plan outline.
PR	56	Nilsen, Patrick	9/24/2018	1.9	\$ 350.00	\$ 665.00	Prepare executive summary section of the PRIDCO business plan for the review of S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/24/2018	2.9	\$ 350.00	\$ 1,015.00	Revise PRIDCO business plan model for latest mortgage amortization schedule provided by A. Avecado (PRIDCO).
PR	56	Nilsen, Patrick	9/24/2018	2.3	\$ 350.00	\$ 805.00	Revise PRIDCO business plan square footage forecast to include information from the latest 9/17/18 property listing provided by A. Avecado (PRIDCO).
PR	56	Nilsen, Patrick	9/24/2018	2.6	\$ 350.00	\$ 910.00	Prepare outline of the PRIDCO business plan for the review of S. Cerone (ACG) based on comments from K. Rosado (ACG) and S. Cerone (ACG).
Outside PR	3	Rosado, Kasey	9/24/2018	1.1	\$ 875.00	\$ 962.50	Review implementation reporting and prepare responses for FOMB regarding submitted plans.
Outside PR	3	Rosado, Kasey	9/24/2018	1.2	\$ 875.00	\$ 1,050.00	Review correspondence on implementation letter from FOMB and provide feedback for response.
Outside PR	3	Rosado, Kasey	9/24/2018	0.9	\$ 875.00	\$ 787.50	Review correspondence on monthly implementation plans and uniform healthcare initiative.
Outside PR	56	Rosado, Kasey	9/24/2018	1.2	\$ 875.00	\$ 1,050.00	Prepare for and participate in discussion regarding PRIDCO projection model with S. Cerone (ACG), P. Nilsen (ACG) and J. Verdeja (ACG).
Outside PR	56	Rosado, Kasey	9/24/2018	0.8	\$ 875.00	\$ 700.00	Correspond with PRIDCO team regarding business plan and sections to be expanded.
PR	56	Verdeja, Julio	9/24/2018	1.2	\$ 285.00	\$ 342.00	Participate in meeting with K. Rosado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss PRIDCO projection model.
PR	56	Verdeja, Julio	9/24/2018	1.0	\$ 285.00	\$ 285.00	Revise correspondence with J. Battle (ACG) regarding PREPA microgrid RFP in relation to PRIDCO properties.
PR	56	Verdeja, Julio	9/24/2018	0.8	\$ 285.00	\$ 228.00	Participate in introductory meeting with A. Camporreale (AAFAF) and J. Rodriguez (BAML) to discuss potential issues with PREPA RFP in PRIDCO properties.
PR	56	Verdeja, Julio	9/24/2018	0.2	\$ 285.00	\$ 57.00	Correspond with R. Rivera (PRIDCO) with relation to trustee status of properties proposed in PREPA microgrid RFP.
PR	56	Verdeja, Julio	9/24/2018	0.4	\$ 285.00	\$ 114.00	Compile and organize documentation received from J. Lopez (PRIDCO) and A. Acevedo (PRIDCO) regarding health insurance expenses and bank statements in drive.
PR	56	Verdeja, Julio	9/24/2018	1.4	\$ 285.00	\$ 399.00	Categorize Real Estate Property Portfolio listing by industry based on the category map generated from the property use information.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Verdeja, Julio	9/24/2018	1.0	\$ 285.00	\$ 285.00	Revise Collier's study provided by PRIDCO management to provide insight into its real estate strategy and competitive positioning in the business plan.
PR	56	Verdeja, Julio	9/24/2018	0.8	\$ 285.00	\$ 228.00	Prepare interpretive paragraphs to allude to the real estate portfolio summaries and graphs in the business plan.
PR	56	Verdeja, Julio	9/24/2018	1.3	\$ 285.00	\$ 370.50	Prepare industry type real estate portfolio summary in Categorized Property Listing file.
PR	56	Verdeja, Julio	9/24/2018	1.6	\$ 285.00	\$ 456.00	Prepare municipality and rent zone portfolio summary in Categorized Property Listing file.
Outside PR	55	Alvarez, Charles	9/25/2018	0.4	\$ 350.00	\$ 140.00	Prepare summary of outstanding UPR debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	56	Alvarez, Charles	9/25/2018	0.3	\$ 350.00	\$ 105.00	Prepare summary of outstanding PRIDCO debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	57	Alvarez, Charles	9/25/2018	0.6	\$ 350.00	\$ 210.00	Prepare summary of outstanding PREPA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	200	Alvarez, Charles	9/25/2018	0.3	\$ 350.00	\$ 105.00	Prepare summary of outstanding COFINA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	201	Alvarez, Charles	9/25/2018	0.8	\$ 350.00	\$ 280.00	Prepare summary of outstanding GO debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	202	Alvarez, Charles	9/25/2018	0.7	\$ 350.00	\$ 245.00	Prepare summary of outstanding PBA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	203	Alvarez, Charles	9/25/2018	0.2	\$ 350.00	\$ 70.00	Prepare summary of outstanding PFC debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	204	Alvarez, Charles	9/25/2018	0.4	\$ 350.00	\$ 140.00	Prepare summary of outstanding PRCCDA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	209	Alvarez, Charles	9/25/2018	0.3	\$ 350.00	\$ 105.00	Prepare summary outstanding PRIFA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	212	Alvarez, Charles	9/25/2018	0.6	\$ 350.00	\$ 210.00	Prepare summary outstanding PRASA debt within the Comprehensive Restructuring Strategy Presentation.
Outside PR	3	Barrett, Dennis	9/25/2018	1.0	\$ 775.00	\$ 775.00	Participate in prep meeting before meeting with Ports bondholder advisors.
Outside PR	3	Barrett, Dennis	9/25/2018	2.1	\$ 775.00	\$ 1,627.50	Prepare draft credit update presentation including pricing and legal update.
Outside PR	54	Barrett, Dennis	9/25/2018	4.0	\$ 775.00	\$ 3,100.00	Participate in meeting with representatives of O'Melveny & Myers, F. Batlle (ACG) and M. Yassin (AAFAF) to discuss debt restructuring strategy by issuer.
Outside PR	54	Barrett, Dennis	9/25/2018	4.1	\$ 775.00	\$ 3,177.50	Diligence outstanding Puerto Rico debt including accrued and unpaid interest post-petition vs pre-petition.
Outside PR	210	Barrett, Dennis	9/25/2018	1.5	\$ 775.00	\$ 1,162.50	Participate in meeting with Ports bondholder advisors.
Outside PR	3	Batlle, Fernando	9/25/2018	3.2	\$ 875.00	\$ 2,800.00	Need detail.
Outside PR	3	Batlle, Fernando	9/25/2018	0.6	\$ 875.00	\$ 525.00	Review energy reform including timeline as part of fiscal plan revision process.
Outside PR	3	Batlle, Fernando	9/25/2018	0.4	\$ 875.00	\$ 350.00	Review and provide feedback to C. Alvarez (ACG) on implementation plan submission tracker.
Outside PR	3	Batlle, Fernando	9/25/2018	0.5	\$ 875.00	\$ 437.50	Review draft of Section 205 Letter prepared by OMM to be submitted to Congress related to Commonwealth Fiscal Plan.
Outside PR	3	Batlle, Fernando	9/25/2018	0.4	\$ 875.00	\$ 350.00	Review enforcement of budget section of Certified Fiscal Plan to ensure Government complies with indicated deadlines and reports.
Outside PR	23	Batlle, Fernando	9/25/2018	0.3	\$ 875.00	\$ 262.50	Review talking points related to status of PREPA permanent work and fiscal plan to be included in credit rating agency presentation.
Outside PR	23	Batlle, Fernando	9/25/2018	0.7	\$ 875.00	\$ 612.50	Review final credit presentation in preparation for meetings with rating agencies.
Outside PR	54	Batlle, Fernando	9/25/2018	4.0	\$ 875.00	\$ 3,500.00	Participate in meeting with representatives of O'Melveny & Myers, D. Barrett (ACG) and M. Yassin (AAFAF) to discuss debt restructuring strategy by issuer.
Outside PR	202	Batlle, Fernando	9/25/2018	1.0	\$ 875.00	\$ 875.00	Participate in meeting with representatives of O'Melveny & Myers and J. York (CM) to prepare for meeting with Morrison & Foerster and Perella Weinberg regarding PBA Ad Hoc group.
Outside PR	202	Batlle, Fernando	9/25/2018	1.5	\$ 875.00	\$ 1,312.50	Participate in meeting with representatives from Perella Wienberg, MoFo, OMM, Ankura and BAML to discuss process and timeline for GO debt restructuring negotiations.
Outside PR	3	Burkett, Matthew	9/25/2018	0.6	\$ 475.00	\$ 285.00	Participate in a meeting with S. Cerone (ACG) and K. Rosado (ACG) to discuss assessment of what agencies submitted monthly reporting packages versus what FOMB indicated as received.
Outside PR	3	Burkett, Matthew	9/25/2018	1.5	\$ 475.00	\$ 712.50	Participate on conference call with C. Anton (AAFAF) to discuss outstanding action items from FOMB letter prior to distributing to AAFAF working group.
Outside PR	3	Burkett, Matthew	9/25/2018	0.6	\$ 475.00	\$ 285.00	Review FOMB implementation feedback letter.
Outside PR	3	Burkett, Matthew	9/25/2018	0.3	\$ 475.00	\$ 142.50	Correspond with S. Cerone (ACG) on FOMB implementation feedback questions.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Burkett, Matthew	9/25/2018	1.2	\$ 475.00	\$ 570.00	Research outstanding questions from FOMB implementation feedback letter.
Outside PR	3	Burkett, Matthew	9/25/2018	1.5	\$ 475.00	\$ 712.50	Participate in conference call organized by C. Anton (AAFAF) to discuss FOMB implementation feedback letter.
Outside PR	3	Burkett, Matthew	9/25/2018	2.5	\$ 475.00	\$ 1,187.50	Organize FOMB implementation feedback action items for distribution to working group.
Outside PR	3	Burkett, Matthew	9/25/2018	0.6	\$ 475.00	\$ 285.00	Create summary of agency implementation plan status for AAFAF working group.
Outside PR	3	Burkett, Matthew	9/25/2018	1.2	\$ 475.00	\$ 570.00	Draft response letter to FOMB regarding feedback on status of implementation.
Outside PR	3	Burkett, Matthew	9/25/2018	0.3	\$ 475.00	\$ 142.50	Correspond with C. Anton (AAFAF) to discuss outstanding action items from FOMB implementation letter.
PR	3	Cerone, Samantha	9/25/2018	0.6	\$ 675.00	\$ 405.00	Participate in a meeting with M. Burkett (ACG) and K. Rosado (ACG) to discuss assessment of what agencies submitted monthly reporting packages versus what FOMB indicated as received.
PR	3	Cerone, Samantha	9/25/2018	1.0	\$ 675.00	\$ 675.00	Reconcile outstanding items in FOMB response letter to items delivered.
PR	3	Cerone, Samantha	9/25/2018	1.4	\$ 675.00	\$ 945.00	Participate in meeting with members of the AAFAF team to discuss FOMB letter regarding implementation plans.
PR	3	Cerone, Samantha	9/25/2018	0.9	\$ 675.00	\$ 607.50	Provide feedback to M. Burkett (ACG) on matrix prepared at request of AAFAF counsel.
PR	3	Cerone, Samantha	9/25/2018	0.3	\$ 675.00	\$ 168.75	Prepare list of implementation plans received, revised and shared with FOMB to circulate to AAFAF transformation team.
PR	56	Cerone, Samantha	9/25/2018	2.2	\$ 675.00	\$ 1,485.00	Participate in working session with P. Nilsen (ACG) and J. Verdeja (ACG) to review and revise PRIDCO business plan assumptions.
PR	56	Nilsen, Patrick	9/25/2018	2.2	\$ 350.00	\$ 770.00	Participate in working session with S. Cerone (ACG) and J. Verdeja (ACG) to review and revise PRIDCO business plan assumptions.
PR	56	Nilsen, Patrick	9/25/2018	2.1	\$ 350.00	\$ 735.00	Revise PRIDCO debt capacity analysis prepared by S. Cerone (ACG) for the review of K. Rosado (ACG).
PR	56	Nilsen, Patrick	9/25/2018	0.4	\$ 350.00	\$ 140.00	Correspond with J. Verdeja (ACG) regarding the preparation of investment portfolio summary for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/25/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding information requests for PRIDCO management.
PR	56	Nilsen, Patrick	9/25/2018	3.3	\$ 350.00	\$ 1,155.00	Revise PRIDCO business plan assumptions based on feedback from S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/25/2018	2.4	\$ 350.00	\$ 840.00	Prepare financial summary exhibits for inclusion within the PRIDCO business plan.
Outside PR	3	Rosado, Kasey	9/25/2018	0.7	\$ 875.00	\$ 612.50	Participate in meeting with S. Cerone (ACG) and M. Burkett (ACG) to discuss assessment of what agencies submitted monthly reporting packages versus what FOMB indicated as received.
Outside PR	3	Rosado, Kasey	9/25/2018	0.8	\$ 875.00	\$ 700.00	Review outstanding items in FOMB response letter to items delivered.
Outside PR	3	Rosado, Kasey	9/25/2018	1.7	\$ 875.00	\$ 1,487.50	Prepare for and participate in meeting with members of AAFAF team to discuss FOMB letter regarding implementation plans.
PR	56	Verdeja, Julio	9/25/2018	0.8	\$ 285.00	\$ 228.00	Participate in working session with S. Cerone (ACG) and P. Nilsen to review and revise PRIDCO business plan assumptions (partial).
PR	56	Verdeja, Julio	9/25/2018	2.1	\$ 285.00	\$ 598.50	Create bar graphs for rented amount of square feet and annual rent per square feet to include in PRIDCO business plan draft.
PR	56	Verdeja, Julio	9/25/2018	2.0	\$ 285.00	\$ 570.00	Revise PRIDCO Business Plan to include exhibits and interpretive paragraphs in customer base section.
PR	56	Verdeja, Julio	9/25/2018	0.6	\$ 285.00	\$ 171.00	Insert three pie graph and bar chart exhibits into PRIDCO business plan draft property categorizations section.
PR	56	Verdeja, Julio	9/25/2018	1.0	\$ 285.00	\$ 285.00	Prepare brief summaries on historical financial information such as the FEDE contributions, management fees, and line of credit with the GDB.
PR	56	Verdeja, Julio	9/25/2018	2.0	\$ 285.00	\$ 570.00	Prepare tables in word document explaining underlying explanations for each revenue and expense assumption projected in the PRIDCO model.
Outside PR	3	Alvarez, Charles	9/26/2018	2.4	\$ 350.00	\$ 840.00	Prepare summary table on Puerto Rico Credits within the Comprehensive Restructuring Strategy Presentation for the review of D. Barrett (ACG).
Outside PR	3	Alvarez, Charles	9/26/2018	1.8	\$ 350.00	\$ 630.00	Prepare 9/26/18 summary schedule of Implementation Plans reviewed, submitted and outstanding for review by K. Rosado (ACG).
Outside PR	3	Alvarez, Charles	9/26/2018	0.6	\$ 350.00	\$ 210.00	Prepare 9/26/18 snap shot summary of Implementation Plans for K. Rosado (ACG) and S. Cerone (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	3	Alvarez, Charles	9/26/2018	0.7	\$ 350.00	\$ 245.00	Revise 9/26/18 summary schedule of Implementation Plans reviewed, submitted and outstanding for comments by K. Rosado (ACG).
Outside PR	3	Alvarez, Charles	9/26/2018	0.6	\$ 350.00	\$ 210.00	Correspond with S. Cerone (ACG) regarding monthly reporting packages and implementation plans submitted.
Outside PR	54	Alvarez, Charles	9/26/2018	0.6	\$ 350.00	\$ 210.00	Analyze outstanding ERS debt within the Comprehensive Restructuring Strategy Presentation prepared.
Outside PR	54	Alvarez, Charles	9/26/2018	0.7	\$ 350.00	\$ 245.00	Prepare table of questions from representatives of Morrison & Foerster after meeting to discuss restructuring of GO and PBA debt.
Outside PR	208	Alvarez, Charles	9/26/2018	0.7	\$ 350.00	\$ 245.00	Review outstanding HTA debt within the Comprehensive Restructuring Strategy Presentation prepared.
Outside PR	211	Alvarez, Charles	9/26/2018	0.3	\$ 350.00	\$ 105.00	Review outstanding GDB debt within the Comprehensive Restructuring Strategy Presentation prepared.
Outside PR	3	Barrett, Dennis	9/26/2018	1.0	\$ 775.00	\$ 775.00	Participate in Department of Health monthly implementation status update meeting.
Outside PR	3	Barrett, Dennis	9/26/2018	1.3	\$ 775.00	\$ 1,007.50	Review weekly restructuring status update provided by O'Melveny & Myers.
Outside PR	201	Barrett, Dennis	9/26/2018	3.1	\$ 775.00	\$ 2,402.50	Review financial information submitted through diligence of Commonwealth debt outstanding - GO's.
Outside PR	202	Barrett, Dennis	9/26/2018	2.3	\$ 775.00	\$ 1,782.50	Review financial information submitted through diligence of Commonwealth debt outstanding - PBA.
Outside PR	208	Barrett, Dennis	9/26/2018	1.6	\$ 775.00	\$ 1,240.00	Review financial information submitted through diligence of Commonwealth debt outstanding - HTA.
Outside PR	209	Barrett, Dennis	9/26/2018	1.7	\$ 775.00	\$ 1,317.50	Review financial information submitted through diligence of Commonwealth debt outstanding - PRIFA.
Outside PR	3	Batlle, Fernando	9/26/2018	0.5	\$ 875.00	\$ 437.50	Participate on conference call with representatives of Bluhaus and C. Yamin (AAFAF) to discuss Act 220 compliance certificate.
Outside PR	3	Batlle, Fernando	9/26/2018	1.3	\$ 875.00	\$ 1,137.50	Prepare response to FOMB letter regarding implementation plans.
Outside PR	3	Batlle, Fernando	9/26/2018	0.3	\$ 875.00	\$ 262.50	Correspond with K. Rosado (ACG) to discuss response to FOMB letter related to implementation plans.
Outside PR	23	Batlle, Fernando	9/26/2018	1.5	\$ 875.00	\$ 1,312.50	Participate in meeting with representatives of Kroll Rating Agency, BAML and AAFAF to discuss status of PR including debt restructuring.
Outside PR	23	Batlle, Fernando	9/26/2018	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with representatives of Moody's to discuss status of PR including debt restructuring.
Outside PR	23	Batlle, Fernando	9/26/2018	1.0	\$ 875.00	\$ 875.00	Participate in pre-meeting with representatives of AAFAF and BAML to prepare for rating agency meeting.
Outside PR	3	Burkett, Matthew	9/26/2018	0.5	\$ 475.00	\$ 237.50	Participate on conference call with C. Anton (AAFAF) to discuss action plan for addressing FOMB questions.
Outside PR	3	Burkett, Matthew	9/26/2018	2.3	\$ 475.00	\$ 1,092.50	Continue drafting response letter to FOMB regarding feedback on status of implementation.
PR	3	Cerone, Samantha	9/26/2018	0.7	\$ 675.00	\$ 499.50	Participate in meeting with C. Anton (AAFAF) to discuss FOMB response letter.
PR	3	Cerone, Samantha	9/26/2018	0.8	\$ 675.00	\$ 506.25	Provide feedback to C. Alvarez (ACG) on exhibits required for FOMB response letter.
PR	56	Cerone, Samantha	9/26/2018	0.5	\$ 675.00	\$ 337.50	Participate on PRIDCO status update call with K. Rosado (ACG), P. Nilsen (ACG) and J. Verdeja (ACG) to discuss debt capacity and breakeven analyses.
PR	56	Cerone, Samantha	9/26/2018	0.8	\$ 675.00	\$ 506.25	Prepare overview of debt obligations in PRIDCO business plan draft.
PR	56	Cerone, Samantha	9/26/2018	1.4	\$ 675.00	\$ 928.13	Prepare property description section within PRIDCO business plan draft.
PR	56	Cerone, Samantha	9/26/2018	0.3	\$ 675.00	\$ 202.50	Categorize PRIDCO real estate portfolio by category and zone to include into PRIDCO business model.
PR	56	Cerone, Samantha	9/26/2018	0.3	\$ 675.00	\$ 202.50	Categorize PRIDCO real estate portfolio by municipality to include into PRIDCO business model.
PR	56	Cerone, Samantha	9/26/2018	0.6	\$ 675.00	\$ 405.00	Revise business overview section of PRIDCO business plan draft based on comments from P. Nilsen (ACG).
PR	56	Cerone, Samantha	9/26/2018	0.8	\$ 675.00	\$ 506.25	Provide feedback to P. Nilsen (ACG) on PRIDCO financial projection model.
PR	56	Cerone, Samantha	9/26/2018	0.9	\$ 675.00	\$ 607.50	Revise debt obligations section within PRIDCO business plan draft based on comments from P. Nilsen (ACG).
PR	56	Cerone, Samantha	9/26/2018	1.2	\$ 675.00	\$ 810.00	Prepare PRIDCO debt capacity analysis.
PR	3	Nilsen, Patrick	9/26/2018	0.4	\$ 350.00	\$ 140.00	Participate on call with L. Schuelke (MCK) to discuss the FOMB professional fee forecast.
PR	3	Nilsen, Patrick	9/26/2018	2.8	\$ 350.00	\$ 980.00	Prepare FOMB and Commonwealth professional fee forecast comparison for the review of D. Barrett (ACG) and F. Batlle (ACG).
PR	3	Nilsen, Patrick	9/26/2018	1.1	\$ 350.00	\$ 385.00	Revise FOMB and Commonwealth professional fee forecast comparison based on comments from D. Barrett (ACG).

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
PR	56	Nilsen, Patrick	9/26/2018	0.5	\$ 350.00	\$ 175.00	Participate on PRIDCO status update call with K. Rosado (ACG), S. Cerone (ACG) and J. Verdeja (ACG) to discuss debt capacity and breakeven analyses.
PR	56	Nilsen, Patrick	9/26/2018	3.3	\$ 350.00	\$ 1,155.00	Revise PRIDCO business plan exhibits for comments from K. Rosado (ACG) and S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/26/2018	1.9	\$ 350.00	\$ 665.00	Prepare PRIDCO debt amortization schedule based on comments from S. Cerone (ACG) and the bond indentures.
PR	56	Nilsen, Patrick	9/26/2018	2.0	\$ 350.00	\$ 700.00	Prepare property, plant and equipment forecast based on latest capex and property sale information from PRIDCO management.
Outside PR	3	Rosado, Kasey	9/26/2018	0.8	\$ 875.00	\$ 700.00	Review and provide feedback on implementation FOMB response letter.
Outside PR	3	Rosado, Kasey	9/26/2018	1.1	\$ 875.00	\$ 962.50	Research potential real estate management frameworks and structures.
Outside PR	56	Rosado, Kasey	9/26/2018	0.5	\$ 875.00	\$ 437.50	Participate on PRIDCO status update call with P. Nilsen (ACG), S. Cerone (ACG) and J. Verdeja (ACG) to discuss debt capacity and breakeven analyses.
Outside PR	56	Rosado, Kasey	9/26/2018	0.9	\$ 875.00	\$ 787.50	Review and provide feedback on PRIDCO debt capacity analysis
Outside PR	56	Rosado, Kasey	9/26/2018	2.1	\$ 875.00	\$ 1,837.50	Review PRIDO business plan and provide feedback.
Outside PR	56	Rosado, Kasey	9/26/2018	0.6	\$ 875.00	\$ 525.00	Review analysis of PRIDCO real estate portfolio by category and zone.
Outside PR	56	Rosado, Kasey	9/26/2018	0.7	\$ 875.00	\$ 612.50	Review analysis of PRIDCO real estate portfolio by municipality.
PR	56	Verdeja, Julio	9/26/2018	0.5	\$ 285.00	\$ 142.50	Participate on PRIDCO status update call with K. Rosado (ACG), S. Cerone (ACG) and P. Nilsen (ACG) to discuss debt capacity and breakeven analyses.
PR	56	Verdeja, Julio	9/26/2018	0.8	\$ 285.00	\$ 228.00	Prepare version of rental rate zone map that omits PRIDCO data to include in PRIDCO business plan.
PR	56	Verdeja, Julio	9/26/2018	1.0	\$ 285.00	\$ 285.00	Prepare exhibit of waterfall structure for PRIDCO business plan based on structure provided by management.
PR	56	Verdeja, Julio	9/26/2018	0.5	\$ 285.00	\$ 142.50	Correspond with R. Rivera (PRIDCO) with relation to GDB pledged collateral properties that are not in the provided Real Estate Portfolio listing.
PR	56	Verdeja, Julio	9/26/2018	0.8	\$ 285.00	\$ 228.00	Compile and organize documentation received from PRIDCO in the drive and update internal documentation tracker accordingly.
PR	56	Verdeja, Julio	9/26/2018	1.7	\$ 285.00	\$ 484.50	Prepare exhibit of appraised value of 21 properties in the real estate portfolio for the PRIDCO business plan.
PR	56	Verdeja, Julio	9/26/2018	2.0	\$ 285.00	\$ 570.00	Prepare exhibit of top 15 municipalities in terms of square footage available for rent and annual rent revenues for the PRIDCO business plan.
PR	56	Verdeja, Julio	9/26/2018	2.5	\$ 285.00	\$ 712.50	Prepare exhibit of mortgages with information regarding tenant, mortgage balance, and lease expiration dates.
Outside PR	3	Alvarez, Charles	9/27/2018	0.7	\$ 350.00	\$ 245.00	Participate on call with representatives from Bluhaus, AAFAF, Conway Mackenzie and D. Barrett (ACG) regarding PBA due diligence.
Outside PR	3	Alvarez, Charles	9/27/2018	1.2	\$ 350.00	\$ 420.00	Participate in meeting with P. Nilsen (ACG) and D. Barrett (ACG) regarding Commonwealth capitalization tables.
Outside PR	3	Alvarez, Charles	9/27/2018	1.9	\$ 350.00	\$ 665.00	Prepare a summary of rightsizing savings by agency by FY19 through FY23 for M. Burkett (ACG).
Outside PR	3	Barrett, Dennis	9/27/2018	0.5	\$ 775.00	\$ 387.50	Participate on call with representatives from Bluhaus, AAFAF, Conway Mackenzie and C. Alvarez (ACG) regarding PBA due diligence (partial).
Outside PR	3	Barrett, Dennis	9/27/2018	1.2	\$ 775.00	\$ 930.00	Participate in meeting with P. Nilsen (ACG) and C. Alvarez (ACG) regarding Commonwealth capitalization tables.
Outside PR	3	Barrett, Dennis	9/27/2018	1.0	\$ 775.00	\$ 775.00	Participate in monthly healthcare reform implementation update meeting.
Outside PR	3	Barrett, Dennis	9/27/2018	1.3	\$ 775.00	\$ 1,007.50	Participate in monthly Department of Education implementation update meeting.
Outside PR	3	Barrett, Dennis	9/27/2018	3.3	\$ 775.00	\$ 2,557.50	Prepare annual savings by initiative by agency as requested by C. Anton (AAFAF).
Outside PR	3	Barrett, Dennis	9/27/2018	1.3	\$ 775.00	\$ 1,007.50	Participate on call with C. Anton (AAFAF) regarding savings by initiative by agency analysis.
Outside PR	54	Barrett, Dennis	9/27/2018	1.4	\$ 775.00	\$ 1,085.00	Review reconciliation of Puerto Rico debt to petition date balances.
Outside PR	3	Battle, Fernando	9/27/2018	0.7	\$ 875.00	\$ 612.50	Participate on conference call with representatives of OCFO to discuss response to FOMB letter and determine which items require policy determinations.
Outside PR	3	Battle, Fernando	9/27/2018	2.7	\$ 875.00	\$ 2,362.50	Prepare response to FOMB implementation status letter.
Outside PR	23	Battle, Fernando	9/27/2018	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with representatives of Fitch Ratings, BAML and AAFAF to discuss update on debt restructuring.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	23	Battle, Fernando	9/27/2018	2.0	\$ 875.00	\$ 1,750.00	Participate in meeting with representatives of Standard & Poor's, BAML and AAFAF to discuss PR update and debt restructuring status.
Outside PR	3	Burkett, Matthew	9/27/2018	0.3	\$ 475.00	\$ 142.50	Participate in meeting with S. Cerone (ACG) to discuss revisions to Demographics section of FOMB response letter .
Outside PR	3	Burkett, Matthew	9/27/2018	1.6	\$ 475.00	\$ 760.00	Review and edit draft of response letter to FOMB regarding implementation plan status.
Outside PR	3	Burkett, Matthew	9/27/2018	0.4	\$ 475.00	\$ 190.00	Correspond with R. Morales (AAFAF) concerning status of outstanding items in response letter to FOMB.
Outside PR	3	Burkett, Matthew	9/27/2018	0.3	\$ 475.00	\$ 142.50	Correspond with M. Gonzalez (AAFAF) concerning status of outstanding items in response letter to FOMB.
Outside PR	3	Burkett, Matthew	9/27/2018	0.8	\$ 475.00	\$ 380.00	Compile daily responses from agencies regarding implementation plan feedback follow up items and consolidate for inclusion in response letter.
PR	3	Cerone, Samantha	9/27/2018	0.3	\$ 675.00	\$ 168.75	Participate in meeting with M. Burkett (ACG) to discuss revisions to Demographics section of FOMB response letter .
PR	3	Cerone, Samantha	9/27/2018	0.3	\$ 675.00	\$ 168.75	Participate in meeting with J. Verdeja (ACG) to discuss Environmental Agency Implementation Plan submission in preparation for meeting with C. Anton (AAFAF).
PR	3	Cerone, Samantha	9/27/2018	1.0	\$ 675.00	\$ 675.00	Incorporate feedback from representatives of AAFAF into FOMB response letter.
PR	3	Cerone, Samantha	9/27/2018	0.4	\$ 675.00	\$ 270.00	Correspond with F. Sanchez (AAFAF) on feedback for FOMB response letter.
PR	3	Cerone, Samantha	9/27/2018	0.4	\$ 675.00	\$ 270.00	Correspond with C. Sobrino (AAFAF) on feedback for FOMB response letter.
PR	3	Cerone, Samantha	9/27/2018	0.4	\$ 675.00	\$ 270.00	Correspond with C. Yamin (AAFAF) on feedback for FOMB response letter.
PR	56	Cerone, Samantha	9/27/2018	2.4	\$ 675.00	\$ 1,620.00	Prepare PRIDCO revenue waterfall analysis.
PR	3	Nilsen, Patrick	9/27/2018	1.2	\$ 350.00	\$ 420.00	Participate in meeting with D. Barrett (ACG) and C. Alvarez (ACG) regarding Commonwealth capitalization tables.
PR	56	Nilsen, Patrick	9/27/2018	3.2	\$ 350.00	\$ 1,120.00	Prepare initial PRIDCO waterfall analysis for the review of S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/27/2018	2.4	\$ 350.00	\$ 840.00	Revise PRIDCO waterfall analysis based on comments from S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/27/2018	2.4	\$ 350.00	\$ 840.00	Prepare PRICO Operating cash requirements for the review of S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/27/2018	1.9	\$ 350.00	\$ 665.00	Revise PRIDCO Operating cash requirements based on comments from S. Cerone (ACG).
PR	56	Nilsen, Patrick	9/27/2018	2.6	\$ 350.00	\$ 910.00	Prepare capital structure analysis for inclusion within the PRIDCO business plan.
Outside PR	3	Rosado, Kasey	9/27/2018	0.4	\$ 875.00	\$ 350.00	Correspond with C. Anton (AAFAF) regarding environmental implementation plan and next steps.
Outside PR	56	Rosado, Kasey	9/27/2018	1.2	\$ 875.00	\$ 1,050.00	Review PRIDCO work plan with S. Cerone (ACG) and P. Nilsen (ACG).
Outside PR	56	Rosado, Kasey	9/27/2018	2.3	\$ 875.00	\$ 2,012.50	Review PRIDCO Bond Indenture Agreements.
Outside PR	56	Rosado, Kasey	9/27/2018	1.6	\$ 875.00	\$ 1,400.00	Review and provide feedback on PRIDCO waterfall analysis.
Outside PR	56	Rosado, Kasey	9/27/2018	0.9	\$ 875.00	\$ 787.50	Review and provide feedback on PRIDCO break-even analysis.
PR	3	Verdeja, Julio	9/27/2018	0.3	\$ 285.00	\$ 85.50	Participate in meeting with S. Cerone (ACG) to discuss Environmental Agency Implementation Plan submission in preparation for meeting with C. Anton (AAFAF).
PR	3	Verdeja, Julio	9/27/2018	0.4	\$ 285.00	\$ 114.00	Correspond with A. Otero (DRNA) and C. Anton (AAFAF) to offer guidance in Implementation Plan submission.
PR	56	Verdeja, Julio	9/27/2018	4.0	\$ 285.00	\$ 1,140.00	Prepare exhibit of general & administrative expense breakdown for PRIDCO business plan using general ledgers as source.
PR	56	Verdeja, Julio	9/27/2018	0.8	\$ 285.00	\$ 228.00	Revise G&A exhibit and make notes of suggested adjustments.
PR	56	Verdeja, Julio	9/27/2018	1.2	\$ 285.00	\$ 342.00	Update outstanding documentation tracker with new information requests for PRIDCO management.
PR	56	Verdeja, Julio	9/27/2018	0.5	\$ 285.00	\$ 142.50	Correspond with R. Rivera (PRIDCO) to send updated information tracker highlighting importance of specific bond indentures.
PR	56	Verdeja, Julio	9/27/2018	1.0	\$ 285.00	\$ 285.00	Incorporate adjustments suggested by P. Nilsen (ACG) into G&A breakdown exhibit for PRIDCO business plan.
Outside PR	3	Alvarez, Charles	9/28/2018	1.9	\$ 350.00	\$ 665.00	Update REIT income statement comparable analysis to include Weingarten properties as part of preparation of PRIDCO business plan.
Outside PR	3	Alvarez, Charles	9/28/2018	1.8	\$ 350.00	\$ 630.00	Update REIT income statement comparable analysis to include GGP as part of preparation of PRIDCO business plan.
Outside PR	21	Alvarez, Charles	9/28/2018	0.9	\$ 350.00	\$ 315.00	Revise master listing of Ankura member staffing across all Puerto Rico's credits for senior management to review.



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	54	Alvarez, Charles	9/28/2018	1.2	\$ 350.00	\$ 420.00	Participate in meeting with D. Barrett (ACG) regarding bloomberg outputs related to the outstanding debt for each Puerto Rico credit.
Outside PR	54	Alvarez, Charles	9/28/2018	0.6	\$ 350.00	\$ 210.00	Update outstanding Puerto Rico debt schedule per Bloomberg update.
Outside PR	56	Alvarez, Charles	9/28/2018	1.7	\$ 350.00	\$ 595.00	Revise REIT income statement comparable analysis for P. Nilsen's (ACG) comments.
Outside PR	56	Alvarez, Charles	9/28/2018	2.4	\$ 350.00	\$ 840.00	Revise REIT income statement comparable analysis for S. Cerone (ACG) comments.
Outside PR	56	Alvarez, Charles	9/28/2018	2.1	\$ 350.00	\$ 735.00	Prepare REIT income statement comparable analysis between PRIDCO and Seritage properties.
Outside PR	3	Barrett, Dennis	9/28/2018	0.6	\$ 775.00	\$ 465.00	Participate on call with representatives of McKinsey regarding Medicaid projections.
Outside PR	3	Barrett, Dennis	9/28/2018	0.9	\$ 775.00	\$ 697.50	Review implementation presentation prepared by representatives of McKinsey.
Outside PR	3	Barrett, Dennis	9/28/2018	1.1	\$ 775.00	\$ 852.50	Revise response letter to FOMB regarding implementation of fiscal plan.
Outside PR	54	Barrett, Dennis	9/28/2018	1.2	\$ 775.00	\$ 930.00	Participate in meeting with C. Alvarez (ACG) regarding bloomberg outputs related to the outstanding debt for each Puerto Rico credit.
Outside PR	3	Batlle, Fernando	9/28/2018	1.5	\$ 875.00	\$ 1,312.50	Prepare and edit response to FOMB Implementation plans letter
Outside PR	21	Batlle, Fernando	9/28/2018	2.0	\$ 875.00	\$ 1,750.00	Prepare master creditor list and distribution of tasks.
Outside PR	209	Batlle, Fernando	9/28/2018	0.7	\$ 875.00	\$ 612.50	Participate in meeting with N. Kempner (Taonic Capital) to discuss proposed Ports Authority approach to debt restructuring of PRIFA bonds.
Outside PR	3	Burkett, Matthew	9/28/2018	0.8	\$ 475.00	\$ 380.00	Participate in meeting with S. Cerone (ACG) to discuss and review exhibits for draft 9/28/18 FOMB response letter.
Outside PR	3	Burkett, Matthew	9/28/2018	1.1	\$ 475.00	\$ 522.50	Conduct conference call with C. Gonzalez (AAFAF) to discuss status of FOMB letter action items.
Outside PR	3	Burkett, Matthew	9/28/2018	1.9	\$ 475.00	\$ 902.50	Review and edit FOMB response letter.
Outside PR	3	Burkett, Matthew	9/28/2018	0.4	\$ 475.00	\$ 190.00	Correspond with AAFAF working group members to get status updates.
Outside PR	3	Burkett, Matthew	9/28/2018	1.6	\$ 475.00	\$ 760.00	Create summary of agency submissions statistics for inclusion in FOMB response letter.
Outside PR	3	Burkett, Matthew	9/28/2018	0.3	\$ 475.00	\$ 142.50	Correspond with K. Rosado (ACG) about FOMB response letter tasks.
Outside PR	3	Burkett, Matthew	9/28/2018	3.2	\$ 475.00	\$ 1,520.00	Track FOMB response letter edits per comments AAFAF representatives from AAFAF.
PR	3	Cerone, Samantha	9/28/2018	0.8	\$ 675.00	\$ 540.00	Participate in meeting with M. Burkett (ACG) to discuss and review exhibits for draft 9/28/18 FOMB response letter.
PR	3	Cerone, Samantha	9/28/2018	1.0	\$ 675.00	\$ 675.00	Incorporate feedback from F. Batlle (ACG) into FOMB response letter.
PR	3	Nilsen, Patrick	9/28/2018	0.8	\$ 350.00	\$ 280.00	Prepare summary of fiscal plan savings for use within the 10/1/18 FOMB response letter for Fiscal Plan implementation.
PR	56	Nilsen, Patrick	9/28/2018	0.9	\$ 350.00	\$ 315.00	Review and provide comments on the outstanding due diligence open items listing with PRIDCO.
PR	56	Nilsen, Patrick	9/28/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the listing of GDB properties used as collateral for inclusion within the PRIDCO business plan.
PR	56	Nilsen, Patrick	9/28/2018	1.3	\$ 350.00	\$ 455.00	Revise PRIDCO business plan model for FY19 budgeted General and Administrative Expenses.
PR	56	Nilsen, Patrick	9/28/2018	1.7	\$ 350.00	\$ 595.00	Revise PRIDCO business plan model for latest assumptions on rental revenues, property sales and insurance expense.
Outside PR	3	Rosado, Kasey	9/28/2018	0.6	\$ 875.00	\$ 525.00	Participate in meeting with J. San Miguel (ACG) to discuss Energy Reform regulations.
Outside PR	3	Rosado, Kasey	9/28/2018	1.1	\$ 875.00	\$ 962.50	Review and provide feedback exhibits for FOMB response letter.
Outside PR	3	Rosado, Kasey	9/28/2018	2.6	\$ 875.00	\$ 2,275.00	Review and incorporate edits on FOMB implementation response letter.
Outside PR	3	Rosado, Kasey	9/28/2018	2.2	\$ 875.00	\$ 1,925.00	Draft response on agency implementation status and efforts and incorporate into FOMB response letter.
Outside PR	56	Rosado, Kasey	9/28/2018	0.7	\$ 875.00	\$ 612.50	Review correspondence with AAFAF regarding PRIDCO outstanding open items.
Outside PR	56	Rosado, Kasey	9/28/2018	0.4	\$ 875.00	\$ 350.00	Review outstanding items on the PRIDCO Business Plan and provide feedback.
PR	56	Verdeja, Julio	9/28/2018	3.2	\$ 285.00	\$ 912.00	Incorporate suggested adjustments from S. Cerone (ACG) and P. Nilsen (ACG) into top 50 lessee and G&A breakdown exhibits.
Outside PR	56	Cerone, Samantha	9/29/2018	2.0	\$ 675.00	\$ 1,350.00	Participate on call with K. Rosado (ACG) and P. Nilsen (ACG) to discuss PRIDCO operating expenses and waterfall analysis.

Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Nilsen, Patrick	9/29/2018	2.0	\$ 350.00	\$ 700.00	Participate on call with K. Rosado (ACG) and S. Cerone (ACG) to discuss PRIDCO operating expenses and waterfall analysis.
Outside PR	56	Nilsen, Patrick	9/29/2018	0.5	\$ 350.00	\$ 175.00	Review analysis of PRIDCO other general and administrative expenses prepared by J. Verdeja (ACG).
Outside PR	56	Nilsen, Patrick	9/29/2018	0.8	\$ 350.00	\$ 280.00	Review analysis of PRIDCO professional fees expenses prepared by J. Verdeja (ACG).
Outside PR	56	Nilsen, Patrick	9/29/2018	3.6	\$ 350.00	\$ 1,260.00	Revise PRIDCO business plan model based on comments from K. Rosado (ACG) and S. Cerone (ACG) on debt service, cash requirements and operating expenses.
Outside PR	56	Nilsen, Patrick	9/29/2018	0.7	\$ 350.00	\$ 245.00	Prepare Revenue Bond Debt Service summary for the review of S. Cerone (ACG).
Outside PR	56	Rosado, Kasey	9/29/2018	2.0	\$ 875.00	\$ 1,750.00	Participate on call with S. Cerone (ACG) and P. Nilsen (ACG) to discuss PRIDCO operating expenses and waterfall analysis.
Outside PR	56	Verdeja, Julio	9/29/2018	1.6	\$ 285.00	\$ 456.00	Identify and map properties currently for sale in the Real Estate Portfolio listing using the updated Listing of Properties Currently for Sale provided by PRIDCO management.
Outside PR	56	Verdeja, Julio	9/29/2018	0.3	\$ 285.00	\$ 85.50	Correspond with P. Nielsen (ACG) to revise G&A exhibit and discuss further needed adjustments.
Outside PR	56	Verdeja, Julio	9/29/2018	0.8	\$ 285.00	\$ 228.00	Incorporate adjustments suggested by P. Nilsen (ACG) into G&A breakdown exhibit.
Outside PR	56	Verdeja, Julio	9/29/2018	2.6	\$ 285.00	\$ 741.00	Prepare Repairs & Maintenance and Professional Fees breakdown exhibits to include in PRIDCO business plan.
Outside PR	3	Barrett, Dennis	9/30/2018	0.2	\$ 775.00	\$ 155.00	Participate on telephone call with F. Batlle (ACG) to review response to savings included in letter to FOMB.
Outside PR	3	Barrett, Dennis	9/30/2018	2.9	\$ 775.00	\$ 2,247.50	Revise implementation response letter and responses to FOMB.
Outside PR	200	Barrett, Dennis	9/30/2018	0.1	\$ 775.00	\$ 77.50	Participate on telephone call with F. Batlle (ACG) to discuss COFINA plan of adjustment documentation.
Outside PR	3	Batlle, Fernando	9/30/2018	0.2	\$ 875.00	\$ 175.00	Participate on telephone call with D. Barrett (ACG) to review response to savings included in draft 9/28/18 letter to FOMB.
Outside PR	3	Batlle, Fernando	9/30/2018	2.7	\$ 875.00	\$ 2,362.50	Revise response to FOMB letter including comments provided by F. Peña (OCFO) related to implementation plans.
Outside PR	3	Batlle, Fernando	9/30/2018	0.4	\$ 875.00	\$ 350.00	Review and edit response to NAP work requirements prepared by ABC Consulting and incorporate into FOMB response.
Outside PR	200	Batlle, Fernando	9/30/2018	0.1	\$ 875.00	\$ 87.50	Participate on telephone call with D. Barrett (ACG) to discuss COFINA plan of adjustment documentation.
Outside PR	210	Batlle, Fernando	9/30/2018	0.3	\$ 875.00	\$ 262.50	Participate on telephone call with S. Uhland (OMM) to discuss Ports Authority strategy and items to be discussed in meeting with representatives of Morrison & Foerster.
Outside PR	3	Cerone, Samantha	9/30/2018	0.4	\$ 675.00	\$ 270.00	Review operating expense projections prepared by P. Nilsen (ACG).
Outside PR	56	Cerone, Samantha	9/30/2018	0.6	\$ 675.00	\$ 405.00	Participate on call with K. Rosado (ACG) and P. Nilsen (ACG) to discuss PRIDCO Waterfall analysis, Pro Forma Cash Projections and the next steps for the upcoming week.
Outside PR	56	Cerone, Samantha	9/30/2018	0.3	\$ 675.00	\$ 202.50	Review waterfall analysis prepared by P. Nilsen (ACG).
Outside PR	56	Cerone, Samantha	9/30/2018	0.3	\$ 675.00	\$ 202.50	Prepare PRIDCO employee summary schedule.
Outside PR	56	Cerone, Samantha	9/30/2018	0.3	\$ 675.00	\$ 202.50	Provide feedback on PRIDCO comparable companies.
Outside PR	56	Cerone, Samantha	9/30/2018	0.3	\$ 675.00	\$ 202.50	Correspond with P. Nilsen (ACG) to discuss PRIDCO analyses.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.6	\$ 350.00	\$ 210.00	Participate on call with K. Rosado (ACG) and S. Cerone (ACG) to discuss PRIDCO Waterfall analysis, Pro Forma Cash Projections and the next steps for the upcoming week.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.3	\$ 350.00	\$ 105.00	Correspond with J. Verdeja (ACG) regarding the preparation of the professional fees analysis for discussion with PRIDCO management.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.4	\$ 350.00	\$ 140.00	Correspond with C. Alvarez (ACG) regarding the preparation of the REIT comparable company analysis for inclusion within the PRIDCO business plan.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.4	\$ 350.00	\$ 140.00	Correspond with J. Verdeja (ACG) regarding the preparation of the General and Administrative expense analysis for discussion with PRIDCO management.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.7	\$ 350.00	\$ 245.00	Review and provide comments on the professional fees analysis prepared by J. Verdeja (ACG).
Outside PR	56	Nilsen, Patrick	9/30/2018	0.5	\$ 350.00	\$ 175.00	Review and provide comments on the comparable company analysis prepared by C. Alvarez (ACG).
Outside PR	56	Nilsen, Patrick	9/30/2018	0.6	\$ 350.00	\$ 210.00	Review and provide comments on the General and Administrative expense analysis prepared by J. Verdeja (ACG).



Location	Code	Professional	Date	Billed Hours	Hourly Rate	Billed Fees	Time Description
Outside PR	56	Nilsen, Patrick	9/30/2018	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the presentation of the waterfall analysis for discussion with PRIDCO management.
Outside PR	56	Nilsen, Patrick	9/30/2018	0.3	\$ 350.00	\$ 105.00	Correspond with S. Cerone (ACG) regarding the presentation of the Pro Forma cash projections for discussion with PRIDCO management.
Outside PR	56	Nilsen, Patrick	9/30/2018	2.0	\$ 350.00	\$ 700.00	Revise PRIDCO Waterfall analysis for comments provided by S. Cerone (ACG).
Outside PR	56	Nilsen, Patrick	9/30/2018	2.1	\$ 350.00	\$ 735.00	Revise PRIDCO Pro Forma Cash Projections for comments provided by S. Cerone (ACG).
Outside PR	56	Nilsen, Patrick	9/30/2018	0.5	\$ 350.00	\$ 175.00	Prepare and send waterfall analysis, projections and exhibits for discussion with management to K. Rosado (ACG).
Outside PR	56	Rosado, Kasey	9/30/2018	0.6	\$ 875.00	\$ 525.00	Participate on call with S. Cerone (ACG) and P. Nilsen (ACG) to discuss PRIDCO Waterfall analysis, Pro Forma Cash Projections and the next steps for the upcoming week.
Outside PR	56	Verdeja, Julio	9/30/2018	0.3	\$ 285.00	\$ 85.50	Incorporate adjustments suggested by P. Nilsen (ACG) into Repairs & Maintenance breakdown exhibit.
Outside PR	56	Verdeja, Julio	9/30/2018	1.0	\$ 285.00	\$ 285.00	Prepare list of properties for sale not found in our listing of the Real Estate listing.
Outside PR	56	Verdeja, Julio	9/30/2018	1.0	\$ 285.00	\$ 285.00	Identify Professional Fees line items with unclear services to discuss representation with management.
Outside PR	56	Verdeja, Julio	9/30/2018	1.1	\$ 285.00	\$ 313.50	Incorporate final adjustments suggested by P. Nilsen (ACG) into the Repairs & Maintenance, Professional Fees and G&A breakdown exhibits and convert to PDF to send to the rest of team.
<b>Total</b>				<b><u>1,126.4</u></b>		<b><u>\$ 649,494.79</u></b>	

EXHIBIT D

EXPENSE SUMMARY BY EXPENSE CATEGORY AND  
COMPLETE ACCOUNTING OF EXPENSES  
INCLUDING ITEMIZED RECORDS BY PROFESSIONAL  
IN CHRONOLOGICAL ORDER

Expense Category	Billed Amount
Airfare/Railway	\$ 16,098.59
Lodging	14,731.43
Meals	4,039.30
Other	-
Transportation	4,028.23
<b>TOTAL</b>	<b>\$ 38,897.55</b>

<sup>1</sup>Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Fernando Batlle	9/3/2018	\$ 331.40	One-way airfare from Bos, MA to San Juan, PR (9/3/18).	25
Taxi/Limo	Fernando Batlle	9/3/2018	\$ 99.17	Taxi from home to airport (BOS).	72
Meals	Fernando Batlle	9/3/2018	\$ 10.00	Travel meal - breakfast.	52
Meals	Fernando Batlle	9/3/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/3/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Kasey Rosado	9/3/2018	\$ 528.20	One-way airfare from Orlando, FL to Newark, NJ (9/3/18).	2
Taxi/Limo	Kasey Rosado	9/3/2018	\$ 100.00	Taxi from airport (EWR) to home.	1
Airfare/Railway	Charles Alvarez	9/4/2018	\$ 296.40	One-way airfare from New York, NY to San Juan, PR (9/4/18).	38
Taxi/Limo	Charles Alvarez	9/4/2018	\$ 92.38	Taxi from home to airport (JFK).	95
Meals	Charles Alvarez	9/4/2018	\$ 10.00	Travel meal - breakfast.	-
Meals	Charles Alvarez	9/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	9/4/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (9/4/18).	7
Taxi/Limo	Dennis Barrett	9/4/2018	\$ 100.00	Taxi from home to airport(EWR).	61
Meals	Dennis Barrett	9/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	9/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Patrick Nilsen	9/4/2018	\$ 296.40	One-way airfare from New York, NY to San Juan, PR (9/4/18).	17
Taxi/Limo	Patrick Nilsen	9/4/2018	\$ 49.24	Taxi from home to airport (JFK).	63
Meals	Patrick Nilsen	9/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	9/4/2018	\$ 543.40	One-way airfare from Newark, NJ to San Juan, PR (9/4/18).	32
Meals	Samantha Cerone	9/4/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/4/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	9/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	9/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	9/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	9/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	9/5/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/5/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	9/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	9/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	9/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	9/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	9/6/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/6/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Charles Alvarez	9/7/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/4/18 to 9/7/18).	49
Airfare/Railway	Charles Alvarez	9/7/2018	\$ 628.40	One-way airfare from San Juan, PR to New York, NY (9/7/18).	39
Taxi/Limo	Charles Alvarez	9/7/2018	\$ 63.25	Taxi from airport (JFK) to home.	96
Meals	Charles Alvarez	9/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Dennis Barrett	9/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	9/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Patrick Nilsen	9/7/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/4/18 to 9/7/18).	24
Airfare/Railway	Patrick Nilsen	9/7/2018	\$ 653.40	One-way airfare from San Juan, PR to New York, NY (9/7/18).	18
Taxi/Limo	Patrick Nilsen	9/7/2018	\$ 43.13	Taxi from airport (JFK) to home.	23
Meals	Patrick Nilsen	9/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Samantha Cerone	9/7/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/4/18 to 9/7/18).	46
Meals	Samantha Cerone	9/7/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/7/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Dennis Barrett	9/8/2018	\$ 672.40	One-way airfare from San Juan, PR to Newark, NJ (9/8/18).	8
Hotel	Dennis Barrett	9/8/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (9/4/18 to 9/8/18).	41
Taxi/Limo	Dennis Barrett	9/8/2018	\$ 100.00	Taxi from airport (EWR) to home.	62

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Dennis Barrett	9/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Dennis Barrett	9/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Fernando Batlle	9/8/2018	\$ 1,276.55	Lodging in San Juan, PR - 5 nights (9/3/18 to 9/8/18).	42
Taxi/Limo	Fernando Batlle	9/8/2018	\$ 49.13	Taxi from airport (BOS) to home.	73
Airfare/Railway	Fernando Batlle	9/8/2018	\$ 446.40	One-way airfare from San Juan, PR to Boston, MA (9/8/18).	26
Meals	Fernando Batlle	9/8/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/8/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	9/8/2018	\$ 456.40	One-way airfare from San Juan, PR to New York, NY (9/8/18).	33
Airfare/Railway	Matthew Burkett	9/9/2018	\$ 411.79	One-way airfare from Mexico to San Juan, PR (9/9/18).	112
Meals	Matthew Burkett	9/9/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/9/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	9/10/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/10/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Charles Alvarez	9/11/2018	\$ 59.27	Taxi from home to airport (JFK).	-
Airfare/Railway	Charles Alvarez	9/11/2018	\$ 371.40	One-way airfare from New York, NY to San Juan, PR (9/11/18).	40
Meals	Charles Alvarez	9/11/2018	\$ 10.55	Travel meal - lunch.	-
Meals	Charles Alvarez	9/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	101
Transportation	Charles Alvarez	9/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/11/2018	\$ 31.13	Taxi from home to train station.	75
Taxi/Limo	Fernando Batlle	9/11/2018	\$ 14.16	Taxi from train station to client.	74
Meals	Fernando Batlle	9/11/2018	\$ 12.75	Travel meal - lunch.	53
Airfare/Railway	Fernando Batlle	9/11/2018	\$ 123.00	One-way railway from Boston, MA to New York, NY (9/11/18).	27
Taxi/Limo	Kasey Rosado	9/11/2018	\$ 100.00	Taxi from home to airport (EWR).	4
Meals	Kasey Rosado	9/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	9/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	9/11/2018	\$ 40.55	Overtime taxi from office to home.	64
Airfare/Railway	Samantha Cerone	9/11/2018	\$ 413.40	One-way airfare from Newark, NJ to San Juan, PR (9/11/18).	34
Meals	Samantha Cerone	9/11/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/11/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	9/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/12/2018	\$ 46.82	Taxi from meeting to O'Melveny.	77
Taxi/Limo	Fernando Batlle	9/12/2018	\$ 24.12	Taxi from client to Ankura office.	76
Meals	Fernando Batlle	9/12/2018	\$ 4.13	Travel meal - lunch.	54
Meals	Kasey Rosado	9/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Matthew Burkett	9/12/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/9/18 to 9/12/18).	13
Airfare/Railway	Matthew Burkett	9/12/2018	\$ 419.40	One-way airfare from San Juan, PR to Washington (9/12/2018).	9
Taxi/Limo	Matthew Burkett	9/12/2018	\$ 24.00	Taxi from airport (DCA) to home.	12
Meals	Matthew Burkett	9/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	9/12/2018	\$ 54.95	Overtime taxi from office to home.	65
Meals	Samantha Cerone	9/12/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/12/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Charles Alvarez	9/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (9/11/18 to 9/13/18).	50
Airfare/Railway	Charles Alvarez	9/13/2018	\$ 425.40	One-way airfare from San Juan, PR to New York, NY (9/13/18).	99
Taxi/Limo	Charles Alvarez	9/13/2018	\$ 72.61	Taxi from airport (JFK ) to home.	97
Meals	Charles Alvarez	9/13/2018	\$ 24.33	Travel meal - dinner.	-
Meals	Charles Alvarez	9/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/13/2018	\$ 8.75	Taxi from hotel to meeting.	78
Hotel	Kasey Rosado	9/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (9/11/18 to 9/13/18).	3
Airfare/Railway	Kasey Rosado	9/13/2018	\$ 910.80	Round-trip airfare from Newark, NJ to San Juan, PR ( 9/11/18 - 9/13/18).	5
Taxi/Limo	Kasey Rosado	9/13/2018	\$ 100.00	Taxi from ariport (EWR) to home.	6
Meals	Kasey Rosado	9/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	9/13/2018	\$ 599.40	One-way airfare from San Juan, PR to Newark, NJ (9/13/18).	35
Hotel	Samantha Cerone	9/13/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (9/11/18 to 9/13/18).	47
Parking/Tolls	Samantha Cerone	9/13/2018	\$ 100.00	Parking at airport (EWR).	110

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Samantha Cerone	9/13/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/13/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Fernando Batlle	9/14/2018	\$ 215.00	One-way railway from New York, NY to Boston, MA (9/14/18).	28
Taxi/Limo	Fernando Batlle	9/14/2018	\$ 9.96	Taxi from hotel to O'Melveny.	80
Meals	Fernando Batlle	9/14/2018	\$ 10.00	Travel meal - breakfast.	55
Hotel	Fernando Batlle	9/14/2018	\$ 765.93	Lodging in New York, NY - 3 nights (9/11/18 to 9/14/18).	43
Taxi/Limo	Fernando Batlle	9/14/2018	\$ 26.66	Taxi from train station (BOS) to home.	81
Taxi/Limo	Fernando Batlle	9/14/2018	\$ 18.95	Taxi from O'Melveny to train station (NY).	79
Taxi/Limo	Patrick Nilsen	9/14/2018	\$ 41.84	Overtime taxi from office to home.	66
Airfare/Railway	Charles Alvarez	9/17/2018	\$ 655.40	One-way airfare from New York, NY to San Juan, PR (9/17/18).	100
Meals	Charles Alvarez	9/17/2018	\$ 10.55	Travel meal - lunch.	-
Taxi/Limo	Charles Alvarez	9/17/2018	\$ 69.87	Taxi from home to airport (JFK).	98
Meals	Charles Alvarez	9/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/17/2018	\$ 100.00	Taxi from home to airport (BOS).	82
Meals	Fernando Batlle	9/17/2018	\$ 5.98	Travel meal - breakfast.	-
Meals	Fernando Batlle	9/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	9/17/2018	\$ 12.08	Travel meal - lunch.	-
Airfare/Railway	Matthew Burkett	9/17/2018	\$ 309.40	One-way airfare from Washington to San Juan, PR (9/17/2018).	11
Taxi/Limo	Matthew Burkett	9/17/2018	\$ 19.25	Taxi to airport (DCA) from home.	10
Meals	Matthew Burkett	9/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	9/17/2018	\$ 61.63	Taxi from home to airport (JFK).	67
Airfare/Railway	Patrick Nilsen	9/17/2018	\$ 295.40	One-way airfare from New York, NY to San Juan, PR (9/17/18).	19
Meals	Patrick Nilsen	9/17/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/17/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	9/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Kasey Rosado	9/18/2018	\$ 510.62	Lodging in San Juan, PR - 2 nights (9/18/18 to 9/20/18).	104
Airfare/Railway	Kasey Rosado	9/18/2018	\$ 395.40	One-way airfare from Newark, NJ to San Juan, PR (9/18/18).	103
Taxi/Limo	Kasey Rosado	9/18/2018	\$ 100.00	Taxi from home to airport (EWR).	105
Meals	Kasey Rosado	9/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	9/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	9/18/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/18/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Charles Alvarez	9/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Kasey Rosado	9/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Matthew Burkett	9/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	9/19/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/19/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Charles Alvarez	9/20/2018	\$ 301.40	One-way airfare from San Juan, PR to New York, NY (9/20/18).	102
Taxi/Limo	Charles Alvarez	9/20/2018	\$ 57.20	Taxi from airport (JFK) to home.	113
Hotel	Charles Alvarez	9/20/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/17/18 to 9/20/18).	114
Meals	Charles Alvarez	9/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Charles Alvarez	9/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Kasey Rosado	9/20/2018	\$ 100.00	Taxi from airport (EWR) to home.	106
Airfare/Railway	Kasey Rosado	9/20/2018	\$ 495.40	One-way airfare from San Juan, PR to Newark, NJ (9/20/18).	116
Meals	Kasey Rosado	9/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Kasey Rosado	9/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Matthew Burkett	9/20/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/17/18 to 9/20/18).	16

Expense Type	Professional	Date	Expense	Expense Description	Reference
Airfare/Railway	Matthew Burkett	9/20/2018	\$ 419.40	One-way airfare from San Juan, PR to Washington (9/20/2018).	14
Taxi/Limo	Matthew Burkett	9/20/2018	\$ 22.41	Taxi from airport (DCA) to home.	15
Meals	Matthew Burkett	9/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Matthew Burkett	9/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Hotel	Patrick Nilsen	9/20/2018	\$ 765.93	Lodging in San Juan, PR - 3 nights (9/17/18 to 9/20/18).	21
Airfare/Railway	Patrick Nilsen	9/20/2018	\$ 301.40	One-way airfare from San Juan, PR to New York, NY (9/20/18).	115
Meals	Patrick Nilsen	9/20/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/20/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	9/20/2018	\$ 36.01	Taxi from airport (JFK) to home.	68
Airfare/Railway	Fernando Batlle	9/21/2018	\$ 582.80	Round-trip airfare from Boston, MA to San Juan, PR ( 9/17/18 - 9/21/18).	29
Hotel	Fernando Batlle	9/21/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (9/17/18 to 9/21/18).	44
Taxi/Limo	Fernando Batlle	9/21/2018	\$ 52.66	Taxi from airport (BOS) to home.	83
Meals	Fernando Batlle	9/21/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Fernando Batlle	9/21/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Patrick Nilsen	9/21/2018	\$ 39.75	Taxi from office to home.	69
Meals	Patrick Nilsen	9/23/2018	\$ 50.00	Overtime meal - dinner.	-
Meals	Fernando Batlle	9/24/2018	\$ 20.00	Travel meal - lunch.	57
Airfare/Railway	Fernando Batlle	9/24/2018	\$ 125.00	One-way railway from Boston, MA to New York, NY (9/24/18).	30
Taxi/Limo	Fernando Batlle	9/24/2018	\$ 21.53	Taxi from home to train station.	85
Taxi/Limo	Fernando Batlle	9/24/2018	\$ 28.55	Taxi from train station to office.	84
Taxi/Limo	Patrick Nilsen	9/24/2018	\$ 73.96	Taxi from home to airport (JFK).	71
Airfare/Railway	Patrick Nilsen	9/24/2018	\$ 295.40	One-way airfare from New York, NY to San Juan, PR (9/24/18).	20
Meals	Patrick Nilsen	9/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	107
Transportation	Patrick Nilsen	9/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	9/24/2018	\$ 906.50	One-way airfare from Newark, NJ to San Juan, PR (9/24/18).	36
Meals	Samantha Cerone	9/24/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/24/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Fernando Batlle	9/25/2018	\$ 20.00	Travel meal - lunch.	58
Meals	Patrick Nilsen	9/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	9/25/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/25/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/26/2018	\$ 65.85	Taxi from meeting to office.	87
Taxi/Limo	Fernando Batlle	9/26/2018	\$ 16.01	Taxi from office to hotel.	88
Taxi/Limo	Fernando Batlle	9/26/2018	\$ 31.56	Taxi from office to meeting.	86
Meals	Patrick Nilsen	9/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	9/26/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/26/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/27/2018	\$ 59.33	Taxi from meeting to hotel.	89
Taxi/Limo	Fernando Batlle	9/27/2018	\$ 46.91	Taxi from hotel to meeting.	90
Meals	Patrick Nilsen	9/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Samantha Cerone	9/27/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/27/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Taxi/Limo	Fernando Batlle	9/28/2018	\$ 17.75	Taxi from hotel to meeting.	92
Meals	Fernando Batlle	9/28/2018	\$ 10.00	Travel meal - breakfast.	59
Taxi/Limo	Fernando Batlle	9/28/2018	\$ 26.00	Taxi from office to train station.	91
Airfare/Railway	Fernando Batlle	9/28/2018	\$ 215.00	One-way railway from New York, NY to Boston, MA (9/28/18).	31
Hotel	Fernando Batlle	9/28/2018	\$ 1,200.00	Lodging in New York, NY - 4 nights (9/24/18 to 9/28/18).	45
Taxi/Limo	Fernando Batlle	9/28/2018	\$ 43.93	Taxi from train station to home.	93
Meals	Fernando Batlle	9/28/2018	\$ 10.00	Travel meal - lunch.	60
Taxi/Limo	Patrick Nilsen	9/28/2018	\$ 48.00	Taxi from airport (JFK) to home.	70
Hotel	Patrick Nilsen	9/28/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (9/24/18 to 9/28/18).	108
Airfare/Railway	Patrick Nilsen	9/28/2018	\$ 651.40	One-way airfare from San Juan, PR to New York, NY (9/28/18).	22
Meals	Patrick Nilsen	9/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Patrick Nilsen	9/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Airfare/Railway	Samantha Cerone	9/28/2018	\$ 500.40	One-way airfare from San Juan, PR to Newark, NJ (9/28/18).	37
Parking/Tolls	Samantha Cerone	9/28/2018	\$ 100.00	Parking at airport (EWR).	111
Hotel	Samantha Cerone	9/28/2018	\$ 1,021.24	Lodging in San Juan, PR - 4 nights (9/24/18 to 9/28/18).	48



Exhibit D – Expense Summary By Expense Category and Complete Accounting Of Expenses Including Itemized Records  
By Professional In Chronological Order

Expense Type	Professional	Date	Expense	Expense Description	Reference
Meals	Samantha Cerone	9/28/2018	\$ 57.00	Per Diem meal expenses in Puerto Rico.	-
Transportation	Samantha Cerone	9/28/2018	\$ 20.00	Per Diem transportation expenses in Puerto Rico.	-
Meals	Patrick Nilsen	9/30/2018	\$ 20.00	Overtime meal - lunch.	-
Meals	Patrick Nilsen	9/30/2018	\$ 36.93	Overtime meal - dinner.	51
<b>Total</b>			<b><u>\$ 38,897.55</u></b>		

<sup>1</sup> Some expenses may not have been included in this monthly fee statement due to delays caused by accounting or processing. Ankura reserves the right to seek payment of such expenses in subsequent fee statements.